

Master Thesis

Multivariate Modelling of the Dependence Structure between Article Sales of a Sportswear Manufacturer

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Ευχαριστώ θερμά τους γονείς μου για την άνευ όρων υποστήριξη.

Abstract

While transactional data storage of the adidas eCom website is constantly increasing

in size, analytical products generating data-driven insights became a vital part of the

business. For this thesis, two years of weekly data were provided in order to discover

dependence structures between demand quantities of sports and fashion articles.

Since eCom sales data are fairly sparse considering that there are tens of thousands

of articles available online, targeting directly the articles is quite a challenge. Therefore,

the focus firstly lies in modelling dependence structures of summarized groups of articles

called "key category clusters", as they represent aggregated sport/fashion categories at

adidas. Demand quantities of three specific clusters undergo thorough analysis along

with critical features such as promotion activities and markdowns. To model temporal

dependencies between the clusters, a two-step approach is carried out where we first

have the demand quantities of the marginal responses fitted flexibly with respect to the

mentioned features over time, using GAMLSS with exponentially modified Gaussian fam-

ilies. Secondly, the quantile residuals from the first step were used as normally distributed

responses to obtain the pairwise dependence structures of the clusters with the help of

Bivariate Copula Additive Models for Location, Scale and Shape. Both steps were care-

fully realized; dependence structures in form of time-varying correlation coefficients over

109 weeks were discovered and validity of the results were reviewed.

As for the individual articles, some central data sufficiency issues were pointed out, high-

lighting the sparsity of the data. An exercise of dynamic Bayesian networks, which have

the potential to detect causal effects between entities over time, was applied to distinct

articles in one of the available key category clusters to demonstrate some of the advan-

tages of these models against the data limitations. The thesis wraps up proposing such

frameworks for future research.

Keywords: GAMLSS - Structured Additive Conditional Copula Regression - Generalized

Joint Regression Models - Dynamic Bayesian Networks

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1 Introduction

Nowadays, online shopping is gradually becoming people's favourite purchasing standard. As designer and fashion brands adjust to this new way of shopping, they are not only promoting their products via third party providers, but also have their own e-Commerce websites. Likewise, *adidas* has grown its eCom channel tremendously over the past few years and has gained a large pool of casual and regular customers.

The aim of some use cases of the adidas Advanced Analytics Hub is to generate sales¹ forecasts for individual articles, usually on a weekly or monthly level. This is not always trivial, since industrial big data are quite noisy, e.g. different types of campaigns and promotions influence the demand quantity dramatically over time. The purpose of this thesis is to capture dependence structures between article demand quantities over time, applied to transactional eCom data. Primary modelling focus lies on special clusters of article demand quantities, where we analyze time-varying correlation structures. Another latent effect is sales cannibalization between newer and older articles or articles of similar traits. To identify such causal effects in a quantifiable way, frameworks applied to individual articles are outlined afterwards serving as a suggestion for further investigation.

For the remaining of Chapter 1, a brief overview of the sports brand adidas is given in Section 1.1 and in Section 1.2 we have a first look into our data sources and a data dictionary is introduced to get familiar with the data. Chapter 2 introduces some notions on statistical methodologies relevant for this thesis. In Chapter 3 we take a closer look into theoretical aspects of the copula framework, which comprises the major ingredient of this thesis' modelling part. In Chapter 4 some exploratory data analysis is performed to delve into the patterns of article sales and to step-wise investigate some hierarchical properties of the data. Chapter 5 analyses the results of modelling conditional copulas to clusters of the data based on some preliminary work on the marginal distributions via GAMLSS. Thereafter, some diagnostics are examined. Moreover, in Section 5.3 a sketch for inferring causal effects between demand quantities of individual articles using dynamic Bayesian networks is proposed for research beyond this thesis. A final conclusion is summarized in Chapter 6, where we point out the main findings of this thesis and further potential study directions.

¹By sales we actually mean sale quantities in units throughout this thesis.

2 1 Introduction

1.1 adidas

The "Dassler Brothers Shoe Factory" (German: "Gebrüder Dassler Schuhfabrik"), which was led by Adolf Dassler (aka Adi Dassler) and his brother Rudolph, was dissolved in 1948. The brothers split up and formed their own firms. As a result, the sports shoe factory "Adi Dassler adidas Sportschuhfabrik" was founded on August 18th 1949 by Adolf Dassler in Herzogenaurach, a small town in Germany [adidas-group.com].





(a) adidas Performance

(b) adidas Originals

Figure 1.1: Two of the adidas-group logos: Performance (left) & Originals (right)

[adidas.com media-center]

Today, just over 70 years later, the sportswear designer and manufacturer is known as the "adidas AG" (short: adidas) and is one of the world's biggest sports and fashion brands. The global headquarters of are located in the birthplace Herzogenaurach and the company is employing over 59,000 people worldwide, with *Kasper Rørsted* leading the brand as CEO since October 1st 2016. In 2019, adidas produced over 1.1 billion sports and sports lifestyle products [adidas-group.com profile] and is nowadays sponsoring a vast range of athletes, artists and organizations across the globe (e.g. the FIFA World Cup™).



Figure 1.2: adidas celebrates its 70th anniversary and the opening of the ARENA building [adidas 70 years, 2019]

1.2 Data Sources

With the company's rapid growth, the data produced and acquired from social media, e-Commerce (eCom), transactions, demographics and other channels require suitable instruments and stuff to generate business relevant insights. As the need for data-driven decision making keeps increasing, "Data and Analytics (DNA)" became a sub-department of IT. Within DNA, the "Data Science & Al Solutions" team consisting of data scientists, analysts, engineers and other roles is responsible for carrying out analytical tasks, for the most part in the context of numerous DNA use cases.

1.2 Data Sources

Throughout each season, transactional data were collected from online purchases of the sports brand's e-Commerce website. Specifically, weekly sales data for western European countries consisting of 109 observed weeks in total were provided. A short description is depicted in Table 1.1.

Column	Description	Values	
week_id	Calender week of a specific year (YYYYWW)	Factors: 201648,, 201852	
article_number	Unique article identification number (article ID)	Factors: 10669, 10,	
min_date_of_week	Minimum date of the respective week; always a Monday (YYYY-MM-DD)	Dates: 2016-11-28,, 2018-12-24	
art_min_price	Minimal recorded price of the article	Non-negative (integer) value	
month_id	Calender month of a specific year (YYYYMM)	Factors: 201612,, 201812	
	Season of year (format: SSYY)	Factors:	
season	(Spring-Summer [SS]: December - May)	SS17, FW17,	
	Fall-Winter [FW]: June - November)	SS18, FW18, SS19	
bf_w	Weekly "Black Friday" promotion intensity of the article	Between 0 and 1	
ff_w	Weekly "Friends & Family" promotion intensity of the article	Between 0 and 1	
ot_w	Weekly article promotion intensity of "Other" type	Between 0 and 1	
gross_demand_quantity	Weekly amount of added articles to shopping cart	Non-negative (integer) value	
base_price_locf	Retail price of the article without any discounts	Non-negative (integer) value	
total_markdown_pct	Total markdown percentage of the article	Non-negative	
day_of_month	Day of the month	Integers: 1 - 31	
month_of_year	Month of the year	Factors: January,, December	
year	Year	Integers: 2016, 2017, 2018	
week_of_year	Week of the year	Integers: 1 - 52	

Table 1.1: Transactional raw data description from online purchases of western European countries

Due to legal regulations of the company, some columns had to undergo anonymization in order for the data to be released. To ensure data protection and confidentiality, numeric variables (with exception of time-indicating columns) were transformed. As a consequence for the analysis part, most integer values were converted to float numbers. This

4 1 Introduction

fact should be kept in mind by the reader, since the above table serves as a reminder and reference point for the data documentation.

Another peculiarity of this setup is to be considered too. We often refer to the variable *gross demand quantity* as *sales*, even though it is obviously not exactly the same. In the e-Commerce environment, there are several stages before the purchase is complete, e.g. addition to cart, removal from cart, proceeding to checkout & even the return of bought articles. Targeting the articles added to cart, i.e. the (gross) demand quantity, provides the optimal data extraction for analytical purposes and is the closest to adequately model the dependence structure between net sales of articles.²

Besides the transactional data, attributes of the articles are provided and described in Table 1.2. Some attributes of special importance are explained in more detail later on in Chapter 4.

Column	Description	Values (all Factors)
article_number	Unique article identification number (article ID)	10669, 10,
gender	Gender type of the article (Men, Women, Unisex)	M, W, U
age_group	Age group of the article (Adult, Infant, Junior, Kids)	A, I, J, K
key_category_descr	Key category of the article	KC_1,, KC_15
key_category_cluster_descr	Key category cluster of the article	KCC_1,, KCC_9
product_division_descr	Product division of the article	Apparel, Footwear, Hardware
product_group_descr	Product group of the article	Bags, Balls, Footwear Accessories, Shoes,
color	Consolidated color group of the article	Beige, Black, Brown, Orange, Pink, Red,
sports_category_descr	Sports category of the article	encoded: SC_1,, SC_22
sales_line_descr	Sales line of the article	encoded: <i>SL_1,, SL_379</i>
business_unit_descr	The article's Business Unit membership	encoded: <i>BU_1,, BU_18</i>
business_segment_descr	The article's Business Segment membership	encoded: BS_1,, BS_49
sub_brand_descr	Sub-brand of the article	encoded: sub-brand_1,, sub-brand_4
item_type	Item type of the article	encoded: IT_1,, IT_171
brand_element	Brand element of the article	encoded: <i>BE_1,, BE_131</i>
product_franchise_descr	Product franchise of the article	encoded: franchise_1,, franchise_72
product_line_descr	Product line of the article	encoded: <i>PL_1,, PL_105</i>
franchise_bin	Franchise indicator of the article	Franchise, Non-Franchise
category	Category of the article	encoded: category_1, category_2

Table 1.2: Article attribute data

Overall, these are the primary data sources and we are working with data collected over two years, namely the years 2017 and 2018, while some transactions of late 2016 are attached marginally. In summary, after joining the transactional observations to the article

²Gross demand quantity is our target as we follow the adidas norm.

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attributes by the article ID, this translates to a dataset of 587,127 instances including 26,203 distinct articles and over 30 variables.

2 Statistical Theory & Methods

This chapter introduces some statistical methods used during the conduction of this thesis. Basic notations regarding mathematical foundations of statistics (such as linear algebra, probability theory, hypothesis testing etc) are skipped. Theoretical aspects regarding copulas and dependence structures are introduced separately in Chapter 3.

2.1 Shapiro-Wilk Test of Normality

The *Shapiro-Wilk test of normality* was first introduced in Shapiro and Wilk [1965] and is a method used to test the hypothesis whether a sample of observations $x = x_1, \dots, x_n$ was drawn from a normal distribution, i.e.

$$H_0: \boldsymbol{x} \sim \mathcal{N}(\mu, \sigma)$$
 vs $H_1: \boldsymbol{x} \nsim \mathcal{N}(\mu, \sigma)$

and the test statistic is

$$W = \frac{\left(\sum_{i=1}^{n} a_i x_{(i)}\right)^2}{\sum_{i=1}^{n} (x_i - \bar{x})^2},$$

where the coefficients a_i are given by

$$(a_1, \dots, a_n) = \frac{m^\top V^{-1}}{(m^\top V^{-1} V^{-1} m)^{1/2}}.$$

The expected values of the order statistics of independent and identically distributed (iid) random variables (RV), which are sampled from a standard normal distribution $\mathcal{N}(0,1)$, are represented by the vector $m=(m_1,\ldots,m_n)^{\top}$ and V is the covariance matrix of those order statistics.

2.2 Generalized Linear Models

Generalized Linear Models (GLMs) are an extension of the classical Linear Regression Model (LM)

$$y_i = \beta_0 + \beta_1 x_{i1} + \ldots + \beta_k x_{ik} + \varepsilon_i, \quad i = 1, \ldots, n$$
 (2.1)

which in matrix notation can be written as

$$y = X\beta + \epsilon \tag{2.2}$$

where the response variable y_i can take values from several probability distributions (e.g. Poisson, Binomial, Gamma, ...), which are members of the exponential family [Fahrmeir

et al., 2003]. The linear predictor

$$\eta_i = \beta_0 + \beta_1 x_{i1} + \ldots + \beta_k x_{ik} + \varepsilon_i = \mathbf{x}_i' \boldsymbol{\beta} + \boldsymbol{\varepsilon}$$
(2.3)

is passed through a *response function* h (a one-to-one, twice differentiable transformation), such that

$$E(y_i) = h(\eta_i), \tag{2.4}$$

where h ensures that the expected value of the response variable belongs to the appropriate value range. The inverse of the response function, i.e.

$$g = h^{-1},$$
 (2.5)

is called the *link function* and transforms the mean of the response's distribution to an unbounded continuous scale.

2.3 Additive Models

Additive Models [Fahrmeir et al., 2003] expand models with just a linear predictor

$$\eta_i^{lin} = \beta_0 + \beta_1 x_{i1} + \ldots + \beta_k x_{ik} \tag{2.6}$$

to

$$y_i = \eta_i^{add} + \varepsilon_i, \tag{2.7}$$

where

$$\eta_i^{add} = f_1(z_{i1}) + \ldots + f_q(z_{iq}) + \eta_i^{lin} \quad i = 1, \ldots, n.$$
(2.8)

The functions $f_1(z_1), \ldots, f_q(z_q)$ are non-linear univariate *smooth effects* of the *continuous* covariates z_1, \ldots, z_q and are defined as

$$f_j(z_j) = \sum_{l=1}^{d_j} \gamma_{jl} B_l(z_j)$$
(2.9)

with $B_l(z_j)$ being basis functions for $j=1,\ldots,q$ and d_j the number of basis functions for covariate z_j . The regression coefficients of the basis functions $B_l(z_j)$ are labeled as γ_{jl} . There is a wide variety of basis functions which can be used to flexibly model the data in a non-parametric manner. For more content on basis functions the reader can refer to Wood [2017] and Fahrmeir et al. [2003]. The basis functions evaluated at the observed covariate values are summarized in the design matrices $\mathbf{Z}_1,\ldots,\mathbf{Z}_q$ and the additive model 2.7 can be written in matrix notation as

$$y = Z_1 \gamma_1 + \ldots + Z_q \gamma_q + X\beta + \varepsilon. \tag{2.10}$$

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Accordingly, the vector of function values evaluated at the observed covariate values z_{1j},\ldots,z_{nj} is denoted by $f_j=(f_j(z_{1j}),\ldots,f_j(z_{nj}))'$ and therefore $f_j=Z_j\gamma_j$. To ensure identifiability of the additive model, the smooth functions $f_j(z_j)$ are centered around zero, such that

$$\sum_{i=1}^{n} f_1(z_{i1}) = \dots = \sum_{i=1}^{n} f_q(z_{iq}) = 0.$$
 (2.11)

A convenient trait of additive models is that they also support the incorporation of random effects. Random coefficient terms can straightforwardly be added to the model. Data are considered to be measured in a longitudinal setting with individuals $i=1,\ldots,m$ observed at times $t_{i1}<\ldots< t_{ij}<\ldots< t_{i_{n_i}}$ or clustered data with subjects $j=1,\ldots,n_i$ in clusters $i=1,\ldots,m$. Without loss of generality, we can simply add to Equation 2.10 the terms $Z_0\gamma_0$ and $Z_1\gamma_1$ representing the design matrices and coefficients of the random intercepts and random slopes respectively. Explicitly, the coefficients are formulated as $\gamma_0=(\gamma_{01},\ldots,\gamma_{0i},\ldots,\gamma_{0i},\ldots,\gamma_{0m})'$ and $\gamma_1=(\gamma_{11},\ldots,\gamma_{1i},\ldots,\gamma_{1m})'$, whereas the design matrices are expressed as

More details and technicalities regarding mixed effects in additive models can be found in Fahrmeir et al. [2003].

Extensions of additive models to non-normal responses are consequently called *Generalized Additive Models (GAMs)*, which were first introduced by Hastie and Tibshirani [1986]. If additionally random effects are included, they are called *Generalized Additive Mixed Models (GAMMs)*.

Thus far, models with main effects and conceivably random effects have been introduced. Accordingly, these types of effects can likewise be combined with covariate interactions and/or spatial effects. Such models can be described in a unified framework and are titled as (possibly *Generalized*) *Structured Additive Regression Models (STARs)*,

$$y = f_1(\nu_1) + \ldots + f_n(\nu_n) + \beta_0 + \beta_1 x_1 + \ldots + \beta_k x_k + \varepsilon.$$

The covariates ν_1, \dots, ν_q can be one- or multidimensional and the functions can be of different structure determining the type of effect.

2.4 Generalized Additive Models for Location, Scale and Shape

Generalized Additive Models for Loacation, Scale & Shape (GAMLSS) [Rigby and Stasinopoulos, 2001, 2005] are a framework which surpass the limitations that come with GLMs and GAMs. Particularly, in GAMLSS the assumption that the response variable y belongs to a distribution of the exponential family is relaxed and a more general distribution family is permissible, including highly skewed and/or kurtotic distributions. In addition, other parameters besides the mean (or location) of the response's distribution can be modelled flexibly incorporating linear, non-linear and/or additive functions of covariates as well as random effects. By modelling the scale and shape of the variable, the issue of heteroscedasticity in the response is being addressed. Two algorithms can be used to fit the models, namely the CG and the RS algorithms, which can be looked upon in more detail in Rigby and Stasinopoulos [2005].

Independent observations y_i for $i=1,2,\ldots,n$ with probability (density) function $f\left(y_i\mid\boldsymbol{\theta}^i\right)$, where $\boldsymbol{\theta}^i=(\theta_{i1},\theta_{i2},\ldots,\theta_{ip})$ is assumed. Without loss of generality, the number of parameters p is at most 4 and the parameters are denoted as $(\mu_i,\sigma_i,\nu_i,\tau_i)$, where the parameter μ_i is the location parameter, σ_i is the scale parameter, and ν_i and τ_i are characterized as shape parameters. Let $\boldsymbol{y}=(y_1,y_2,\ldots,y_n)^{\top}$ be the vector of the response variable and $g_k(.), k=1,2,3,4$ be known monotonic link functions. Then

$$g_{1}(\boldsymbol{\mu}) = \eta_{1} = \boldsymbol{X}_{1}\boldsymbol{\beta}_{1} + \sum_{j=1}^{J_{1}} h_{j1}(\boldsymbol{x}_{j1})$$

$$g_{2}(\boldsymbol{\sigma}) = \eta_{2} = \boldsymbol{X}_{2}\boldsymbol{\beta}_{2} + \sum_{j=1}^{J_{2}} h_{j2}(\boldsymbol{x}_{j2})$$

$$g_{3}(\boldsymbol{\nu}) = \eta_{3} = \boldsymbol{X}_{3}\boldsymbol{\beta}_{3} + \sum_{j=1}^{J_{3}} h_{j3}(\boldsymbol{x}_{j3})$$

$$g_{4}(\boldsymbol{\tau}) = \eta_{4} = \boldsymbol{X}_{4}\boldsymbol{\beta}_{4} + \sum_{j=1}^{J_{4}} h_{j4}(\boldsymbol{x}_{j4}),$$

$$(2.13)$$

where μ, σ, ν, τ and η_k and x_{jk} , for $j = 1, ..., J_k$ and k = 1, 2, 3, 4 are vectors of length n. The explanatory variable X_{jk} evaluated at x_{jk} is described by the additive function h_{jk} . X_k are fixed design matrices and β_k are the parameter vectors.⁴

Note that the model 2.13, also known as *semi-parametric GAMLSS* model, can be extended to allow random effect terms to be included for any parameter (more details can be found in the mentioned literature for this section).

³The model can be applied to distributions of any kind of parametric nature.

⁴According to Stasinopoulos et al. [2007], in typical applications a constant is often adequate for each of the two shape parameters.

2.5 Univariate & Multivariate Time Series

For a compact description of univariate & multivariate time series, the reference literature is from Nagarajan et al. [2013] ("Bayesian Networks in R - with Applications in Systems Biology") to maintain the congruity with later appearing terms derived from the same source.

A sequence of Random Variables (RVs)

$$\{x(t)\} = \{\dots, x(t-1), x(t), x(t+1), \dots\}$$
 (2.14)

measured at consecutive time-points with uniform time intervals is called a *Univariate Time Series (UTS)*. The time series is considered *covariance stationary*⁵ if its first two moments are invariant over time, i.e.

$$E(x(t)) = \mu, \quad \forall t$$
 and (2.15)

$$COV(x(t), x(t-i)) = E((x(t) - \mu)(x(t-i) - \mu)) = \gamma_i, \quad \forall t, i.$$
 (2.16)

A stationary UTS can be modelled as an *Auto-Regressive (AR)* process, where the value at time t can be written as a linear combination of its lagged values from previous time-points x(t-i) for $i=1,\ldots,p$:

$$x(t) = a_1 x(t-1) + \dots + a_i x(t-i) + \dots + a_n x(t-p) + b + \varepsilon(t), \quad \forall t \geqslant p,$$
 (2.17)

where x(t) is the RV observed at time t, p is the lag or order of the time series, $a_i \in \mathbb{R}$ with $i=1,\ldots,p$ are the coefficients of the RVs observed at the previous p time-points $t-1,t-2,\ldots,t-p,\ b\in\mathbb{R}$ is the intercept and $\varepsilon(t)$ is a Gaussian white noise, i.e. $\varepsilon(t)\sim N\left(0,\sigma^2\right)$.

A sequence of multivariate RVs measured at consecutive time-points is called a *Multivariate Time Series (MTS)*. MTS are commonly used to assess the associations between multiple individuals over time and can be modelled as Vector Auto-Regressive (VAR) processes. In a VAR(p) of order p, the variables observed at any time-point $t \geqslant p$ should satisfy

$$X(t) = A_1 X(t-1) + \dots + A_i X(t-i) + \dots + A_n X(t-p) + B + \varepsilon(t), \tag{2.18}$$

where $X(t) = (X_i(t))$ with i = 1, ..., k is the vector of k variables observed at time t, A_i with i = 1, ..., p are coefficient matrices of dimensions $k \times k$, B is an intercept vector of

⁵For brevity, we use the term "stationary".

dimension k and $\varepsilon(t)$ is a white noise vector of dimension k with $\mathrm{E}(\varepsilon(t))=0$ and time-invariant positive definite covariance matrix $\Sigma=\mathrm{COV}(\varepsilon(t))$.

Both AR processes, and VAR(p) processes assume a linear correlation structure between the k variables observed at the t time-points and the k variables observed at the p previous time-points.

2.6 Elements of Graph Theory

The source literature for this section can be found in the first chapter of Nagarajan et al. [2013], where elements of graph theory are introduced.

A graph G=(V,A) consist of a non-empty set of *nodes* or *vertices* V and a finite set A of pairs of vertices calles *arcs*, *links*, or *edges*. Each arc a=(u,v) comprises of as an ordered or unordered pair of nodes, which are *connected by* and *incident* on the arc a or *adjacent* to each other an therefore u and v can also be called *neighbors*.

For the purpose of this thesis, we limit the theory to ordered node pairs. If (u,v) is an ordered pair, then u is said to be the tail of the arc a and v the head of a, i.e. a is called directed from u to v. The usual representation is $(u \to v)$. It is also said that arc a leaves or is outgoing for u and that it enters or is incoming for v. If a graph G consist of directed arcs only and has no cycles⁶, it is called a Directed Acyclic Graph (DAG).

In the example of Figure 2.1, the node set is $V = \{A, B, C, D, E\}$ and the graph is characterized by the arc set $A = \{(A \to B), (C \to A), (D \to B), (C \to D), (C \to E)\}$. As arcs are directed, $C \to D$ and $D \to C$ are different and due to acyclicity it is impossible for both arcs to be in the graph because there can be at most one arc between each pair of nodes. Hence, $C \to D \in A$ while $D \to E \notin A$.

A sequence of arcs connecting two nodes (*end-nodes*) is called a *path* and is denoted with the sequence of nodes (v_1, v_2, \ldots, v_n) incident on those arcs. A path between two end-nodes is assumed to be unique. If node v_i precedes node v_j , there can be no arc from v_j to v_i . In this case, v_i is called an *ancestor* of v_j and v_j is called a *descendant* of v_i . If these two nodes are adjacent, v_i is called a parent of v_j and v_j is called a child of v_i .

⁶i.e. No node can be traversed back to itself.

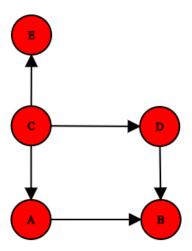


Figure 2.1: Example of a directed acyclic graph

2.7 Bayesian Networks

Let $X = \{X_1, X_2, \dots, X_p\}$ be a set of RVs. A *Bayesian network* is a DAG G = (V, A) where each node $v_i \in V$ corresponds to a RV X_i , $i \in \{1, \dots, p\}$ and each arc a = (u, v) corresponds to a conditional dependence between two RVs. The *Markov property*, i.e. a node is conditionally independent of its non-descendants given its parents, enables the representation of the joint probability distribution of the RVs in X as a product of conditional distributions [Nagarajan et al., 2013], allowing simplification of the joint distribution as a result of the *chain rule* and reducing the conditional part to the parents of X_i . For discrete RVs, the joint probability is therefore given by

$$P_{\mathbf{X}}(\mathbf{X}) = \prod_{i=1}^{p} P_{X_i} (X_i \mid X_1, \dots, X_{i-1}) = \prod_{i=1}^{p} P_{X_i} (X_i \mid \Pi_{X_i}),$$
 (2.19)

where Π_{X_i} is the set of the parents of X_i . For continuous RVs, we can write the joint density of f_X as

$$f_{\mathbf{X}}(\mathbf{X}) = \prod_{i=1}^{p} f_{X_i} (X_i \mid X_1, \dots, X_{i-1}) = \prod_{i=1}^{p} f_{X_i} (X_i \mid \Pi_{X_i}).$$
 (2.20)

In real-world settings, entities often represent variables which vary over time. *Dynamic Bayesian Networks (DBNs)* extend the framework of static Bayesian networks to model associations arising from temporal dynamics between such entities [Nagarajan et al., 2013]. Each RV in a DBN is represented by several nodes across time-points. In the DAG resulting from a DBN, arcs can be drawn between variables across successive

time-points (or at the same time-point,⁷ as long as no arc is enters an ancestor node). The arcs in the DAG describe exactly the conditional dependencies between any pair of variables given the past variables (or variables at the same time stage). Figure 2.2 represents a graphical example of such a DBN.

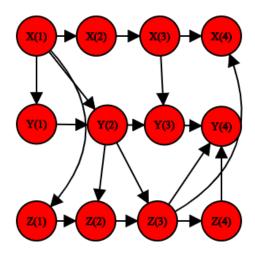


Figure 2.2: Graphical representation of a time-varying dynamic Bayesian network of three random variables (X, Y and Z) with four time periods

Dependence relationships in DBNs are often represented by a VAR process as in Equation 2.18. Assuming a VAR(1) process with k variables, each variable X_i with $i = 1, \ldots, k$ satisfies

$$X_{i}(t) = \sum_{j=1}^{k} a_{ij} X_{j}(t-1) + b_{i} + \varepsilon_{i}(t) \quad \text{where} \quad \varepsilon_{i}(t) \sim N\left(0, \sigma_{i}(t)\right), \tag{2.21}$$

where all arcs are defined between two consecutive time-points. The set of non-zero coefficients a_{ij} in an auto-regressive matrix A define the arc set, meaning that if element a_{ij} is non-zero, the network includes an arc from X_i to X_j . Repeated measurements can be used to perform linear regression, however the ordinary least square estimates of the regression coefficients a_{ij} and b_i can be computed only when the number of time-points $n \gg k$.

⁷In Nagarajan et al. [2013]) conditional dependencies can occur only between successive time-points. However, this assumption is relaxed here due to practical alignments coming up in Section 5.3.

3 Copulas & Dependence Structures

Multivariate distributions consist of the marginal distributions and the dependence structure between those margins. These components can be specified separately in a single framework with the help of copula functions. This chapter introduces the concept of modelling such dependence structures with copulas, which is the main focus of this thesis. The core elements on this subject were picked up from McNeil et al. [2015] and Ruppert and Matteson [2015].

3.1 Introduction to Copulas

A d-dimensional function $C: [0,1]^d \to [0,1]$ is called a *copula*, if it is a Cumulative Distribution Function (CDF) with uniform margins, i.e.

$$P(U_1 \le u_1, \dots, U_d \le u_d) = C(u_1, \dots, u_d)$$
 (3.1)

where U_i , i = 1, ..., d are uniformly distributed RVs in [0, 1].

Since C is a CDF, following properties emerge:

- $C(u) = C(u_1, \dots, u_d)$ is increasing in each component $u_i, i = 1, \dots, d$.
- The i^{th} marginal distribution is obtained by setting $u_j=1$ for $j\neq i$ and it has to be uniformly distributed

$$C(1,\ldots,1,u_i,1,\ldots,1) = u_i$$
 (3.2)

• For $a_i \leq b_i$, the probability $P(U_1 \in [a_1, b_1], \dots, U_d \in [a_d, b_d])$ mus be non-negative, so we obtain the *rectangle inequality*

$$\sum_{i_1=1}^{2} \cdots \sum_{i_d=1}^{2} (-1)^{i_1+\dots+i_d} C(u_{1,i_1},\dots,u_{d,i_d}) \ge 0,$$
(3.3)

where $u_{j,1} = a_j$ and $u_{j,2} = b_j$.

The reverse is also true, i.e. any function C that satisfies the above properties is a copula. Furthermore, $C(1,u_1,\ldots,u_{d-1})$ is also a (d-1)-dimensional copula and thus all k-dimensional margins with 2 < k < d are copulas.

Generalized Inverse

For a CDF, the *generalized inverse* is defined by

$$F^{\leftarrow}(y) := \inf\{x : F(x) \ge y\}. \tag{3.4}$$

Probability Transformation

If a RV Y has a continuous CDF F, then

$$F(Y) \sim U[0,1].$$
 (3.5)

Quantile Transformation

If $U \sim U[0,1]$ and F be a CDF, then

$$P(F^{\leftarrow}(U) \le x) = F(x) \tag{3.6}$$

The *probability transformation* is the reverse of the *quantile transformation*. These two transformations allow us to move back and forth between \mathbb{R}^d and $[0,1]^d$ and are the primary building blocks when it comes to copulas. Against this backdrop, *Sklar's theorem* is introduced, which is considered the foundation of all copula related applications.

Sklar's Theorem [Sklar, 1959]

Let F be a d-dimensional CDF with marginal distributions F_i , $i=1,\ldots,d$. Then there exists a copula C such that

$$F(x_1, \dots, x_d) = C(F_1(x_1), \dots, F_d(x_d))$$
(3.7)

for all $x_i \in \mathbb{R}, i = 1, \dots, d$.

The copula C is unique, if $\forall i=1,\ldots,d$, F_i is continuous. Otherwise C is uniquely determined only on $Ran(F_1) \times \ldots \times Ran(F_d)$, where $Ran(F_i)$ is the range of F_i .

Conversely, if C is a d-dimensional copula and F_1, \ldots, F_d are univariate CDF's, then F as defined in Equation 3.7 is a d-dimensional CDF.

If the copula has a Probability Density Function (PDF), then the *copula density* is defined as

$$c(\boldsymbol{u}) = \frac{\partial^d C(u_1, \dots, u_d)}{\partial u_1 \cdots \partial u_d}$$
(3.8)

for a differentiable copula function C and the realization of a random vector $\mathbf{u}=(u_1,\ldots,u_d)$. By virtue of Equation 3.7 in Sklar's theorem and given that

$$C(\boldsymbol{u}) = F\left(F_1^{\leftarrow}\left(u_1\right), \dots, F_d^{\leftarrow}\left(u_d\right)\right),\tag{3.9}$$

i.e. inversible CDFs $F_i, i = 1, \dots, d$, we can rewrite the copula density to

$$c(u_1, \dots, u_d) = \frac{f(F_1^{\leftarrow}(u_1), \dots, F_d^{\leftarrow}(u_d))}{\prod_{i=1}^d f_i(F_i^{\leftarrow}(u_i))}$$
(3.10)

for densities f of F and f_1, \ldots, f_d of the corresponding margins.

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Often times, a transformation is applied to the data, such as a log- or square root transformation. However, due to the *invariance principle*, this does not affect the copula.

Invariance Principal

Suppose the RVs X_1, \ldots, X_d have continuous margins and copula C. For strictly increasing functions $T_i: \mathbb{R} \to \mathbb{R}, i=1,\ldots,d$, the RVs $T_1(X_1),\ldots,T_d(X_d)$ also have copula C.

3.2 Copula Classes

In this section we take a look at three very popular *copula classes*, namely *fundamental*, *elliptical and archimedean copulas*. For each class, a few widely used (parametric) *copula families* are presented.

3.2.1 Fundamental Copulas

Fundamental copulas are a basic class of copulas, which emerge directly from the copula framework and do not depend on any parametric components.

Independence Copula

It is well known that the joint CDF of a finite set of RVs X_i , $i=1,\ldots,n$, is equal to the product of the margins if and only if the RVs X_i are mutually independent, i.e.

$$F_{X_1,...,X_n}(x_1,...,x_n) = \prod_{i=1}^n F_{X_i}(x_i) \quad \forall x_1,...,x_n.$$
 (3.11)

Equally, the exact same concept applies when we talk about the *independence copula*, i.e.

$$\Pi(\boldsymbol{u}) = \prod_{i=1}^{d} u_i. \tag{3.12}$$

As a result of Sklar's theorem, the RVs u_i are independent if and only if their copula is the independence copula, i.e.

$$C(\boldsymbol{u}) = \Pi(\boldsymbol{u}) \tag{3.13}$$

and thus the copula density would be

$$c(u) = 1, \quad u \in [0, 1]^d.$$
 (3.14)

3.2.2 Elliptical Copulas

Copulas which can be derived from known multivariate distributions like for example the *Multivariate Normal (or Gaussian) Distribution* or the *Multivariate Student's t-Distribution*

are called *implicit copulas*. *Elliptical copulas* are implicit copulas which arise via Sklar's theorem from elliptical distributions like the mentioned examples.

Gaussian Copula

Without loss of generality, for a random vector $X \sim \mathcal{N}_d(\mathbf{0}, \mathbf{P})$ and *correlation matrix* \mathbf{P} , the *Gaussian copula (family)* is given by

$$C_{\mathbf{P}}^{Ga}(\mathbf{u}) = \Phi_{\mathbf{P}} \left(\Phi^{-1} (u_1), \dots, \Phi^{-1} (u_d) \right),$$
 (3.15)

where Φ is the CDF of $\mathcal{N}(0, \sigma^2)$ and Φ_P is the CDF of $\mathcal{N}_d(\mathbf{0}, P)$.

There are special cases to this copula family, namely for d=2 and correlation ρ , the bivariate Gaussian copula C_{ρ}^{Ga} is equivalent to the independence copula Π if $\rho=0$. The density of the Gaussian copula is given by

$$c_{\boldsymbol{P}}^{\mathrm{Ga}}(\boldsymbol{u}) = \frac{1}{\sqrt{\det \boldsymbol{P}}} \exp\left(-\frac{1}{2}\boldsymbol{x}'\left(\boldsymbol{P}^{-1} - \boldsymbol{I}_d\right)\boldsymbol{x}\right),$$
 (3.16)

where $\boldsymbol{x} = \left(\Phi^{-1}\left(u_1\right), \dots, \Phi^{-1}\left(u_d\right)\right)$.

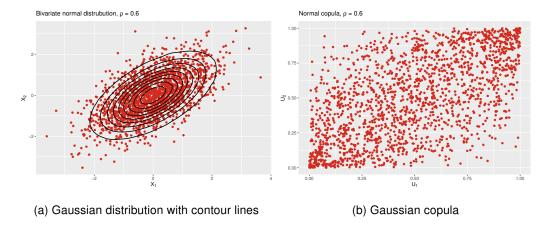


Figure 3.1: Bivariate Gaussian distribution and Gaussian copula for Pearson's $\rho=0.6$ and simulated sample of size n=1800, both with standard normal margins

t-Copula

Consider without loss of generality $X \sim t_d(\nu, \mathbf{0}, \mathbf{P})$ (multivariate Student's t-distribution) with ν Degrees of Freedom (d.o.f.) and \mathbf{P} a correlation matrix, then the *t-copula (family)* is given by

$$C_{\nu P}^{t}(u) = t_{\nu P} \left(t_{\nu}^{-1}(u_1), \dots, t_{\nu}^{-1}(u_d) \right),$$
 (3.17)

where t_{ν} is the CDF of the univariate Student's t-distribution and $t_{\nu,P}$ is the CDF of the multivariate Student's t-distribution (both with ν d.o.f.).

For the bivariate t-copula (d=2), the special cases are the same as for the Gaussian

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copula except that d=0 does not yield the independence copula (unless $\nu\to\infty$ in which case $C^t_{\nu,\rho}=C^{Ga}_{\rho}$). The density of $C^t_{\nu,P}$ is given by

$$c_{\nu,\mathbf{P}}^{t}(\boldsymbol{u}) = \frac{\Gamma((\nu+d)/2)}{\Gamma(\nu/2)\sqrt{\det \mathbf{P}}} \left(\frac{\Gamma(\nu/2)}{\Gamma((\nu+1)/2)}\right)^{d} \frac{\left(1+\boldsymbol{x}'\mathbf{P}^{-1}\boldsymbol{x}/\nu\right)^{-(\nu+d)/2}}{\prod_{j=1}^{d} \left(1+x_{j}^{2}/\nu\right)^{-(\nu+1)/2}},$$
(3.18)

where $x = (t_{\nu}^{-1}(u_1), \dots, t_{\nu}^{-1}(u_d)).$

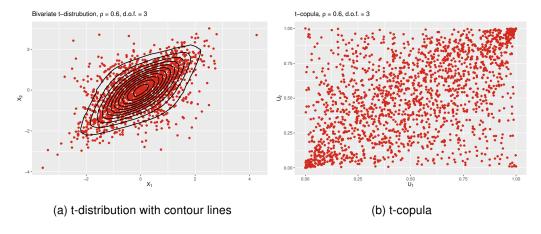


Figure 3.2: Bivariate t-distribution and t-copula with 3 degrees of freedom for Pearson's $\rho=0.6$ and simulated sample of size n=1800, both with standard normal margins

3.2.3 Archimedean Copulas

Unlike implicit copulas, *explicit copulas* can be specified directly by taking into account certain constructional principles. The most important aspects of a such explicit copulas, in particular *archimedean copulas*, are showcased in this subsection. Archimedian copulas are of the general form

$$C(u) = \phi^{-1} (\phi(u_1) + \dots + \phi(u_d)),$$
 (3.19)

where the function $\phi:[0,1]\to[0,\infty)$ is the *(archimedean) generator* and satisfies the following properties:

- ϕ is strictly decreasing in the entire domain [0,1]
- We set $\phi(1) = 0$
- If $\phi(0) = \lim_{u \to 0^-} \phi(u) = \infty$, then ϕ is called *strict*.

Based on Equation 3.19 and according to the form of the generator, we can construct several copula families. Three of the most popular ones are the *Gumbel*, the *Clayton* and the *Frank copula*, which are discussed for the bivariate case. The advantage of such copulas lies in the fact that they interpolate between certain fundamental dependence

structures.

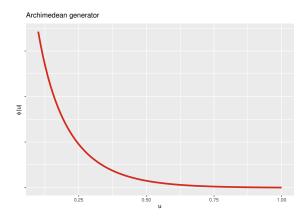


Figure 3.3: Shape of a generator function

Clayton Copula

If the generator takes on the form

$$\phi_{Cl}(u) = \frac{1}{\theta} \left(u^{-\theta} - 1 \right) \tag{3.20}$$

then we obtain the Clayton copula given by

$$C_{\theta}^{Cl}(u_1, u_2) = \left(\max\left\{u_1^{-\theta} + u_2^{-\theta} - 1, 0\right\}\right)^{-\frac{1}{\theta}},$$
 (3.21)

where $\theta \in [-1, \infty) \setminus \{0\}$.

For $\theta > 0$ the generator of the Clayton copula is strict and we arrive at

$$C_{\theta}^{Cl}(u_1, u_2) = (u_1^{-\theta} + u_2^{-\theta} - 1)^{-\frac{1}{\theta}}.$$
 (3.22)

Note that for $\theta \to 0$ we obtain the independence copula.

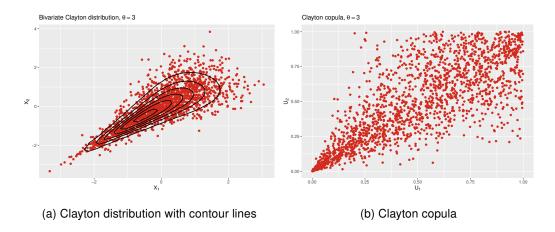


Figure 3.4: Bivariate Clayton distribution and Clayton copula for Kendall's $\tau=0.6$ and simulated sample of size n=1800, both with standard normal margins

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Gumbel Copula

If the generator takes on the form

$$\phi_{Gu}(u) = (-\ln u)^{\theta}, \quad \theta \in [1, \infty), \tag{3.23}$$

then we arrive at the Gumbel copula given by

$$C_{\theta}^{Gu}(u_1, u_2) = \exp\left[-\left((-\ln u_1)^{\theta} + (-\ln u_2)^{\theta}\right)^{\frac{1}{\theta}}\right].$$
 (3.24)

Note that for $\theta=1$, we obtain the independence copula Π . Strictness holds for the entire parameter range of θ .

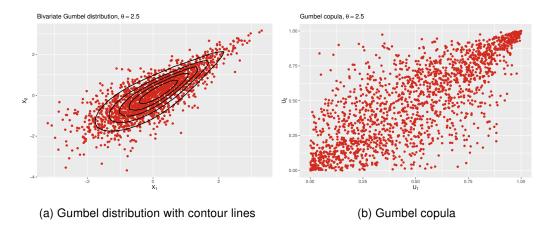


Figure 3.5: Bivariate Gumbel distribution and Gumbel copula for Kendall's $\tau=0.6$ and simulated sample of size n=1800, both with standard normal margins

Frank Copula

If the generator takes on the form

$$-\ln\left(\frac{e^{-\theta u}-1}{e^{-\theta}-1}\right), \quad \theta \in \mathbb{R} \setminus \{0\}, \tag{3.25}$$

we obtain the Frank copula given by

$$C_{\theta}^{Fr}(u_1, u_2) = -\frac{1}{\theta} \ln \left(1 + \frac{\left(e^{-\theta u_1} - 1 \right) \cdot \left(e^{-\theta u_2} - 1 \right)}{e^{-\theta} - 1} \right). \tag{3.26}$$

The Frank copula is strict in the parameter range of θ and it converges to the independence copula Π if $\theta \to 0$.

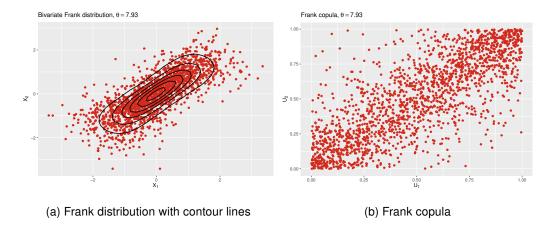


Figure 3.6: Bivariate Frank distribution and Frank copula for Kendall's $\tau=0.6$ and simulated sample of size n=1800, both with standard normal margins

3.3 Dependence Measures

Dependence measures allow us to summarize a particular kind of dependence into a single number in the bivariate case. In this section, we take a closer look into three classes of dependence measures along with appropriate association metrics.

3.3.1 Linear Correlation

Undoubtedly, the most famous association metric for two RVs X_1 and X_2 is the *Linear or Pearson's correlation coefficient*

$$\rho(X_1, X_2) = \frac{\text{Cov}(X_1, X_2)}{\sqrt{\text{Var}(X_1)}\sqrt{\text{Var}(X_2)}} \in [-1, 1].$$
(3.27)

Note that $E(X_1) < \infty$ and $E(X_2) < \infty$ have to hold, i.e. the first two moments have to exist for ρ to be defined.

The Pearson correlation coefficient is interpretable for RVs which have (approximately) a linear relationship, where $\rho=-1$ indicates perfect negative linear correlation, $\rho=1$ indicates perfect positive linear correlation and $\rho=0$ indicates no correlation between X_1 and X_2 . However, comprehensibility of this measure comes along with some drawbacks:

- A correlation of 0 is in general not equivalent to independence. This property holds only for normally distributed RVs.⁸
- ρ is invariant only under linear transformations, but not under transformations in general.

⁸e.g. $X_2=X_1^2$ implies perfect dependence, yet $\rho(X_1,X_2)=0$. Conversely though, independence always yields $\rho=0$.

- Given the margins and correlation ρ , one is able to construct a joint distribution only for the class of elliptical distributions.
- Given the margins, only for elliptically distributed RVs any $\rho \in [-1,1]$ is attainable.

3.3.2 Rank Correlation

To compensate some of the drawbacks of linear correlation, we can take advantage of correlation measures based on the ranks of data. *Rank correlation coefficients*, like the ones presented below, are always defined and obey to the invariance principal. This means that these coefficients only depend on the underlying copula and they can thereof be directly derived.

Spearman's Rho

Consider two RVs X_1 and X_2 with continuous CDFs F_1 and F_2 , then the *Spearman's rho* correlation coefficient is simply the linear correlation between the CDFs

$$\rho_S = \rho(F_1(X_1), F_2(X_2)). \tag{3.28}$$

The reason being is that by applying the CDF to data, naturally a multiple of the ranks of the data are obtained, which essentially is equivalent to

$$\rho_S = \rho(Ran(X_1), Ran(X_2)) \tag{3.29}$$

Due to the invariance principle, we also obtain Spearman's rho directly from the unique copula via

$$\rho_{\rm S} = 12 \int_0^1 \int_0^1 C(u_1, u_2) \, \mathrm{d}u_1 \, \mathrm{d}u_2 - 3. \tag{3.30}$$

Kendall's Tau

Let $X_1 \sim F_1$ and $X_2 \sim F_2$ be two RV and let $(\tilde{X}_1, \tilde{X}_2)$ be an independent copy⁹ of (X_1, X_2) . Then *Kendall's tau* is defined by

$$\rho_{\tau} = E \left[\text{sign} \left(\left(X_1 - X_1' \right) \left(X_2 - X_2' \right) \right) \right]
= P \left(\left(X_1 - X_1' \right) \left(X_2 - X_2' \right) > 0 \right) - P \left(\left(X_1 - X_1' \right) \left(X_2 - X_2' \right) < 0 \right).$$
(3.31)

Similarly to Spearman's rho, using the invariance principal, we can directly derive Kendall's tau from the unique copula by

$$\rho_{\tau}(X_1, X_2) = 4 \int_0^1 \int_0^1 C(u_1, u_2) dC(u_1, u_2) - 1.$$
(3.32)

⁹An independent copy \tilde{X} of a RV X is a RV that inherits from the same distribution as X and is independent of X.

Both $\rho_S, \rho_{\tau} \in [-1,1]$ and any value within this interval is attainable for an arbitrary copula class in contrast to the Pearson coefficient. If any of these rank correlations is -1 (or 1), we are in the countermonotonic (or comonotonic) case. If ρ_S (or ρ_{τ}) = 0, this does not necessarily imply independence between X_1 and X_2 , although the opposite direction holds. Furthermore, they are not limited to be invariant just under linear transformations.

3.3.3 Tail Dependence

Coefficients of tail dependence express the strength of the dependence in the extremes of distributions, i.e. the joint tails. We distinguish between *lower* and *upper tail dependence* between $X_j \sim F_j$, j=1,2 and provided that the below limits exist, they are given by

$$\lambda_{l} = \lim_{q \to 0^{+}} P\left(X_{2} \le F_{2}^{\leftarrow}(q) | X_{1} \le F_{1}^{\leftarrow}(q)\right) \tag{3.33}$$

and

$$\lambda_{u} = \lim_{q \to 1^{-}} P(X_{2} > F_{2}^{\leftarrow}(q) | X_{1} > F_{1}^{\leftarrow}(q)). \tag{3.34}$$

If λ_l (or λ_u) = 0, then we say that X_1 and X_2 are asymptotically independent in the lower (or upper) tail, otherwise we have lower (or upper) tail dependence. The opposite direction does not necessarily hold.

For continuous CDFs and by using Bayes' theorem, these expressions can be re-written to

$$\lambda_{l} = \lim_{q \to 0^{+}} \frac{P(X_{2} \leq F_{2}^{\leftarrow}(q), X_{1} \leq F_{1}^{\leftarrow}(q))}{P(X_{1} \leq F_{1}^{*}(q))}$$

$$= \lim_{q \to 0^{+}} \frac{C(q, q)}{q}$$
(3.35)

and similarly

$$\lambda_u = 2 - \lim_{q \to 1^-} \frac{1 - C(q, q)}{1 - q}.$$
(3.36)

Therefore, tail dependencies can be assessed by means of the copula itself when approaching the points (0,0) and (1,1). In addition, for all radially symmetric copulas (e.g. the bivariate Gaussian or the t-copula) we have $\lambda_l = \lambda_u = \lambda$.

Some examples are:

- Clayton: $\lambda_l = 2^{-1/\theta}$, $\lambda_u = 0$ (only lower tail dependence, see Figure 3.4)
- Gumbel: $\lambda_l=0,\,\lambda_u=2-2^{1/ heta}$ (only upper tail dependence, see Figure 3.5)
- Frank: $\lambda_l=0$, $\lambda_u=0$ (no tail dependence, see Figure 3.6)

Following such guidelines, the choice of a practicable copula can be facilitated. Table 3.1 displays an overview of the relationships between dependence measures and θ parameters of various copulas.

Measure Copula	τ	$ ho_s$	λ_l	λ_u
Gaussian	$\frac{2}{\pi} arcsin(\rho)$	$\frac{6}{\pi}arcsin(\rho)$	0	0
Student's t	$\frac{2}{\pi} arcsin(\rho)$	-	$2T_{\nu+1}(\sqrt{\frac{(\nu+1)(1-\rho)}{1+\rho}})$	$2T_{\nu+1}(\sqrt{\frac{(\nu+1)(1-\rho)}{1+\rho}})$
Clayton	$\frac{\theta}{\theta+2}$	-	$2^{-1/\theta}$	0
Gumbel	$\frac{\theta-1}{\theta}$	-	0	$2-2^{1/\theta}$
Frank	$1 - \frac{4}{\theta} \left(4 - D_1(\theta) \right)$	$1 - \frac{12}{\theta} \left(D_1(\theta) - D_2(\theta) \right)$	0	0

Table 3.1: Bivariate relationships in copula families, with T_{ν} being the Student's t-distribution function with ν degrees of freedom and $D_k(x) = \frac{k}{x^k} \int_0^x \frac{t^k}{e^t-1} dt$ being the Debye function [stanfordphd]

3.4 Structured Additive Conditional Copulas

Modelling of the marginal response distributions along with their dependence structure has been studied so far in a strictly parametric context, not considering any potentially available covariate information. In this section, the copula framework is broadened by adding conditions given possible covariates for all model parameters, i.e. both for the parameters of the margins as well as the copula parameter. All involved model parameters receive *structured additive predictors* (see Section 2.3) to account for possible non-linear or random effects. We briefly explore *Structured Additive Conditional Copulas*¹⁰ and for extensive literature, good references to view are Klein and Kneib [2016] & Marra and Radice [2016]. Note that notations (such as symbols or letters) may differ from some of the reference literatures in order to align them with this paper.

To get started, we define $(Y_1,Y_2)'$ to be independent bivariate responses and ν being the information contained in covariates. Ergo, Equation 3.7 of Sklar's theorem can be extended to the conditional case

$$F_{1,2}(Y_1, Y_2 | \boldsymbol{\nu}) = C(F_1(Y_1 | \boldsymbol{\nu}), F_2(Y_2 | \boldsymbol{\nu}) | \boldsymbol{\nu})$$
(3.37)

in conjunction with all facets of Section 3.1 [Patton, 2006].

The marginal CDFs $F_d(y_{id}|\nu_i)$ for observations $i=1,\ldots,n$ can also be stated as

$$F_d\left(y_{id}|\vartheta_{i1}^{(d)},\dots,\vartheta_{iK_d}^{(d)}\right), \quad d=1,2,$$
 (3.38)

i.e. the distribution F_d has a total of K_d parameters, denoted as $\vartheta_{i1}^{(d)},\ldots,\vartheta_{iK_d}^{(d)}$. To relate all parameters of the margins to structured additive predictors $\eta_i^{\vartheta_k^{(d)}}, k=1,\ldots,K_d$ consisting of the covariates ν_i (see Section 2.3), we employ strictly increasing response mappings

¹⁰In Klein and Kneib [2016] they are referred to as "structured additive conditional copula regression models".

 $\boldsymbol{h}_k^{(d)}$ to ensure proper domain allocation, i.e.

$$\vartheta_{ik}^{(d)} = h_k^{(d)}(\eta_i^{\vartheta_k^{(d)}}). \tag{3.39}$$

Assuming that the parameters of the copula can also depend on covariates ν_i while Sklar's theorem applies as usual, the left-hand side of Equation 3.37 can equivalently be stated as

$$F_{1,2}(y_{i1}, y_{i2}|v_i) = F_{1,2}(y_{i1}, y_{i2}|\vartheta_{i1}^{(1)}, \dots, \vartheta_{iK_1}^{(1)}, \vartheta_{i1}^{(2)}, \dots, \vartheta_{iK_2}^{(2)}, \vartheta_{i1}^{(c)}, \dots, \vartheta_{iK_c}^{(c)}),$$
(3.40)

where the last share of parameters $\vartheta_{i1}^{(c)},\dots,\vartheta_{iK_c}^{(c)}$ belong to the copula. Similar to Equation 3.39, the copula parameters are modelled as $\vartheta_{ik}^{(c)}=h_k^{(c)}(\eta_i^{\vartheta_k^{(c)}})$ with K_c being the number of parameters.

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As introduced in Section 1.2, each article can be assigned to a set of attributes (see Table 1.2). Besides some elemental attributes like *color*, *age group* or *gender*, the data exhibit a "natural" company-specific hierarchical structure. In Figure 4.1, we can see an example of such a hierarchy for the attributes *Key Category Cluster (KCC)* and *Business Segment (BS)* (see Table 1.2).

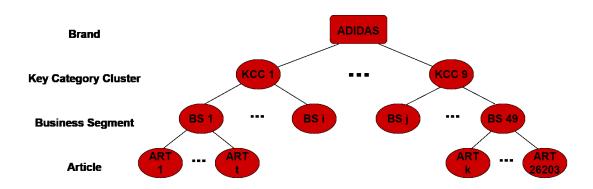


Figure 4.1: Illustration of a hierarchical article structure

The bottom level consists of the individual articles and at the top level we have the brand. It is important to mention that there are more inner levels between the brand and the articles than depicted in Figure 4.1. For example, *Key Category (KC)* would be the level below *Key Category Cluster. Key Category Clusters* are aggregated sport/fashion categories and *Key Categories* add an additional layer to *Key Category Clusters*, namely the *Product Division* covering Footwear, Apparel and Accessories/Hardware. The *Business Segment* supplements the *Key Category* with a consumer driven "gender" perception. Within the scope of this thesis, we are concerned with elements of the hierarchical structure depicted in Figure 4.1, where for intermediate levels we focus on *Key Category Cluster* only. In particular, our *Key Category Clusters* of interest are "*KCC 2*", "*KCC 6*" and "*KCC 8*".

It is worth mentioning that some individual nodes might have only one single child node, meaning that the hierarchy level can stay consistent across multiple nodes. This phenomenon however is very rare and when it occurs, it affects usually two consecutive nodes. For instance, *Sub-Brand 4* has only one child node *KCC 6* (see Figure 4.2).¹¹

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¹¹Sub-Brands are visible for consumers through an own, not shared logo (see Figure 1.1).

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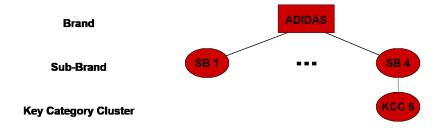


Figure 4.2: Example of a single child node

4.1 Universal Sale Patterns

As mentioned in Section 1.2, the data contain the information about sold articles over the years 2017 and 2018. Figure 4.3 shows the weekly course for the quantities over those two years, highlighting active promotion weeks as vertical lines. We can undoubtedly recognize that "Black Friday" weeks (black vertical lines) have an exceptional impact on sales, as they stand internationally for the most busy shopping periods. During these days in mid- to late November each year, large amounts of different products are heavily discounted.

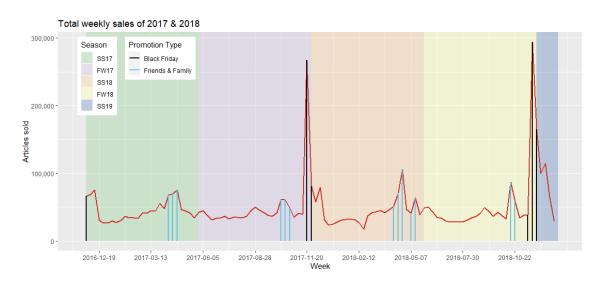


Figure 4.3: Course of article unit sales

Another promotion type we are interested in is "Friends & Family", occurring yearly around April-May and October, where on the eCom website plenty of articles are available for reduced prices. On these weeks, we have elevated numbers of sold articles as well (blue vertical lines). Tables 4.1 and 4.1 show the weeks were Black Friday and Friends & Family took place respectively. The dates on those tables are one week apart each and they always indicate the Monday of the respective week (which is the European standard).

Black Friday weeks	2016-11-28	2017-11-20	2017-11-20	2018-11-12	2018-11-19	2018-11-26	
Friends & Family	2017-04-10	2017-04-17	2017-04-24	2017-10-09	2017-10-16	2017-10-23	2018-04-09
weeks	2018-04-16	2018-04-23	2018-05-07	2018-05-14	2018-10-15	2018-10-22	

Table 4.1: Promotion weeks

Figure 4.4 depicts scatterplots of 10,000 randomly chosen observations in the dataset, where the two main promotion intensities are plotted against article unit sales. An overall positive relationship is visible as we would expect, even more so for Black Friday. Due to the huge noise persisting in these relationships however, Pearson's correlation coefficient for Black Friday against sales and Friends & Family against sales take on values of 0.32 and 0.11 respectively. Notice the high concentration of different sale quantities when there is neither Black Friday nor Friends & Family promotion activity (vertical points on the y-axes of Figure 4.4). Similar behavioural conclusions can be made about the total markdown percentage, with a correlation coefficient of 0.27 (see Figure 4.5a). The type of season (Fall-Winter (FW) or Spring-Summer (SS)) doesn't seem to make an overall difference in the sale quantities, as a glimpse at Figure 4.5b points out (at least for modelling purposes as discussed in Chapter 5).

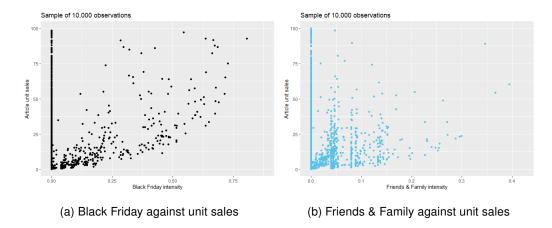


Figure 4.4: Scatterplots of promotion intensities against article unit sales; The y-axes are cut at 100

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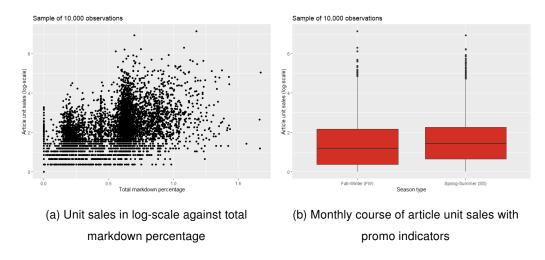


Figure 4.5: Unit sales in log-scale against season type

Regarding the months, they don't seem to differ much in their sale quantities, that is of course excluding the months of the two mentioned promotion types. The monthly sales portions for those months can be observed in Figure 4.6a. We have slightly higher sale portions on January, June and July. Most probably this is due to Christmas and "end of the year" shopping habits, which are carried forward from December to the very next month January. Regarding June and July, they indicate summer periods and frequent occurrence of big sports events, which may drive sales. Notice that, despite the fact that December is not explicitly present in Table 4.1, it is nonetheless a Black Friday month as the promotion is still activated moving from November to December (see Figure 4.6b).

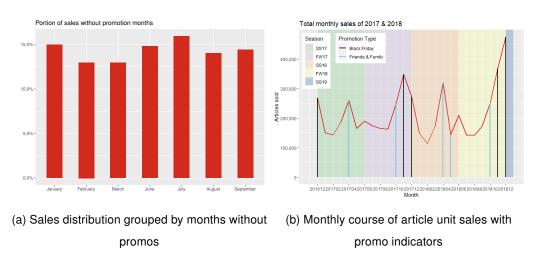


Figure 4.6: Monthly patterns of article unit sales

Moving forward, reviewing some sale summary statistics along with the findings so far, we detect a very high overdispersion in our data. The first two rows in Table 4.2 give as a first impression of the sales' distribution. Considering the sold units of one article at a time within a week, there are lots of weeks where no single unit was sold. The median

is at 2.71 units,¹² 75% of the "article-week" combinations take on a value of at most 20 and the minority exceeds 100 pieces (99%-quantile). The third row of the table shows how many distinct articles fall under the respective quantile of sales and there is a visible anti-proportional behaviour towards the number of sold units. Remarkable though is the quantity of affected articles even for incredibly large quantiles.

Quantile	Min	25%	50%	75%	90%	95%	99%	99.9%	Max
# Sold units / week	0	0.45	2.71	8.14	19.45	34.39	102.71	360.12	6,816.74
# Affected articles	26,203	26,195	23,797	17,014	10,275	6,458	1,800	273	1

Table 4.2: Number of sold units per week & number of affected articles for different quantiles of sales

Therefore, we inspect the number of weekly sold units above and below a certain (large) threshold to find out how promotions influence these vast sale numbers. In Figure 4.7a we can see how the sales are distributed over Black Friday, Friends & Family and regular weeks for below a threshold of 200 units. Most high sale occurrences are not attached to any of the two big promotions. They might be due to other events or unrelated to any campaigns altogether. Observations above that threshold of 200 can be seen in Figure 4.7b and we can clearly see a change from Figure 4.7a. As expected, Black Friday is the dominating promotion type, although the majority remains in not promoted article sales.

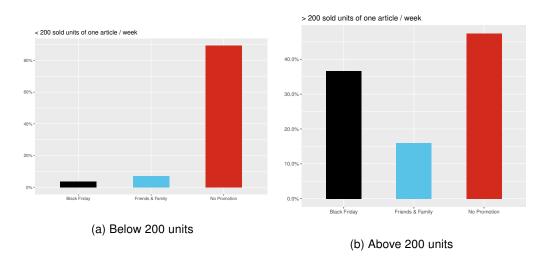


Figure 4.7: Distribution of sold units of articles per week split at 200 units

To validate the exploration on this, we may look at the empirical CDF in Figure 4.8 using

¹²Reminder from Section 1.2: the values are in reality discrete, but due to anonymization they were transformed into real numbers.

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all observations now. Instances with no promotions have a steeper curve (red line) and reach their maximum faster compared to articles tagged with a promotion in a certain week. The less concave curve of Friends & Family promoted sales (blue line) implies that there are more instances with a larger amount of sold units overall. The same behaviour is even more pronounced for Black Friday (black line), having considerably more high quantity instances. Along these lines, promotions might somewhat explain this pattern better.

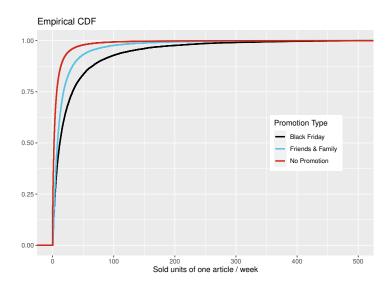


Figure 4.8: Empirical CDF of all sold units per week; x-axis cut at 500

Unfortunately, such outliers with extreme sale numbers should not be removed from the dataset, as it would produce gaps in the time series of some specific articles. Removing entire articles from the analysis is also not an option at this point, since we would be forced to remove a lot of articles. For example, 273 articles alone would have to be removed to get rid of the highest 0.01% of quantities (see Table 4.2). Besides, these extreme values might be too informative for the underlying data generating process, so no removal of instances is employed to the dataset.

4.2 Grouped Sale Patterns - Key Category Cluster

To gain some insights on a hierarchical level of interest, some quick analysis is performed on different groups (nodes) of the key category cluster level in the tree (see Figure 4.1). We start out with a broad picture on this upper level and eventually reach a better understanding for the the article behaviour.

By viewing the sale trends separately for each key category cluster, we can observe in Figure 4.9a that they climax similarly among the weekly noise. Just like in the previous section, those peaks come about primarily during the big promotions weeks. To put it into perspective, we can see logarithmic sale behaviour in Figure 4.9b, were patterns are quite similar although they differ strongly in volume.

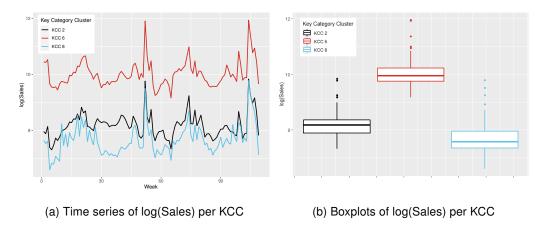


Figure 4.9: Time series and boxplot showing logarithmized sales of the key category clusters

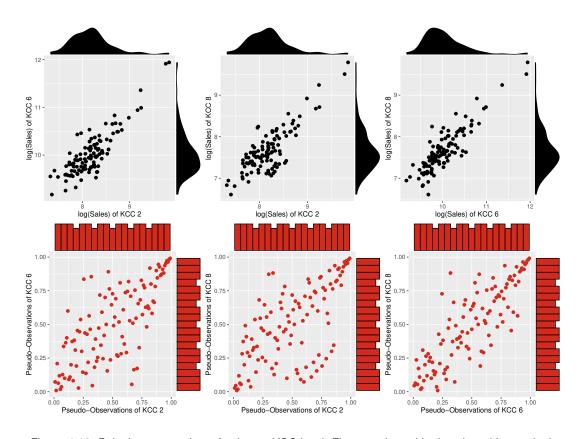


Figure 4.10: Pairwise scatterplots of sales on KCC level. First row: Logarithmic sales with marginal densities, Second row: Pseudo sales observation with marginal histograms

All the more interesting are the joint distributions of our KCCs. Figure 4.10 shows scatterplots of KCC pairs. In the first row we can see some isolated points on the upper tails

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representing outliers. We took the logarithmized sales to spot differences that would be otherwise hard to see. The outliers produced by the promotions still remain outliers in the log-scale. Also, by checking the densities for the margins, pertinent marginal distributions are hardly determined but not to be ruled out.

The second row displays the pairs of the according *pseudo observations*. Pseudo observations are calculated by taking the data ranks and dividing them by "1 + number of observations", which makes them robust against outliers and restricts the value range to (0,1). Here we are faced with a strange shape of the histograms. They practically look uniformly distributed, however there are seemingly regular step patterns in the pseudo data. This might be traced back to the fact that we are dealing in reality with discrete data of not necessarily unique occurrence.

For the above reasons, on KCC level we fit parametric distributions to the margins (see Chapter 5). In addition, looking at both rows of Figure 4.10, we suspect tail dependence and there is an obvious strong positive correlation among all three pairs, which is confirmed by viewing Figure 4.11 displaying three correlation metrics; Pearson' rho, Kendall's tau and Spearman's rho.

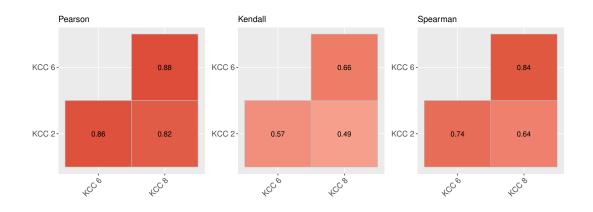


Figure 4.11: Correlation plots of the three KCC log-sales with different correlation coefficients. Left:

Pearson's rho, Middle: Kendall's tau, Right: Spearman's rho

As we aggregate our data to higher levels such as KCC, promotion intensities of Black Friday and Friends & Family (see Table 1.1) become binary values indicating whether the respective promotion took place in those respective weeks. Also note that Black Friday and Friends & Family weeks do not overlap. The boxplots of the two promotion types depicted in Figure 4.12 and Figure 4.13 point out how they affect the sales. Though, one shall keep in mind that, out of 109 weeks, only the minority include promo activation.

Precisely, Black Friday is activated over 6 weeks out of 109 and Friends & Family is activated over 13 weeks (see Table 4.1). In Figure 4.13, one shall also be aware of large outliers being present during no Friends & Family weeks, which is fairly aligned with what we figured out in the previous subsection (i.e. many sale occurrences do not have any promotion).

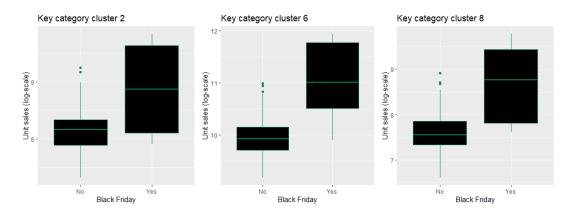


Figure 4.12: Boxplots showing log-sales of KCCs against presence of Black Friday

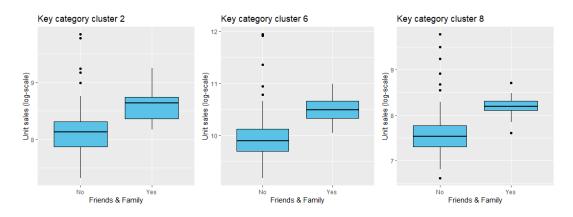


Figure 4.13: Boxplots showing log-sales of KCCs against presence of Friends & Family

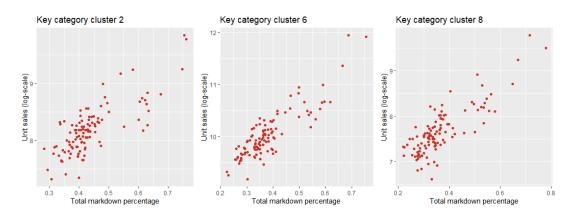


Figure 4.14: Scatterplots of KCC log-sales against total markdown percentage

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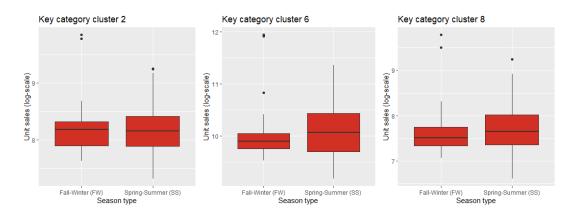


Figure 4.15: Boxplots of KCC log-sales against the two season types

The scatterplots in Figure 4.14 clearly reveal the strong positive relationship between the log-sales and the KCCs' respective total markdown percentages. The effect of season type as well as other features on the unit sales is discussed in Chapter 5.

4.3 Individual Sale Patterns

So far we explored the data addressing multiple characteristics of article unit sales along with other features in an aggregate or grouped frame. This section briefly highlights some additional aspects of demand quantities regarding individual articles and the associated limitations.

Straight away, the biggest challenge is the life cycle of the articles, which is shown on the basis of seven exemplary articles. The course of those article sales is plotted in Figure 4.16. Article "5040" for example has only a lifespan of a 18 weeks and there are 12,679 out of 26,203 distinct articles having even less than that, which is almost half of the dataset. There are thousands of articles which have a lifespan of single digit (in weeks). The barplot in Figure 4.17 makes the extent of this issue visible. Articles that were observed during the entire observation window (or at least the majority of it) are the exception to the rule. It should be mentioned also that many articles started their selling journey on eCom before 2017 where the data for this task were acquired and other articles are still being in stock after 2018. These troublesome facts make it very hard to apply any kind of promising quantitative methods. Nevertheless, this issue is discussed and tackled in later parts of this thesis (see Section 5.3). It should be pointed out that for sales of many individual article, high peaks can be regularly observed during Black Friday periods too.

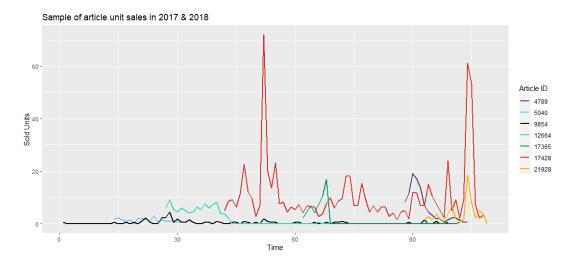


Figure 4.16: Sample of seven articles and their demand quantity life cycles

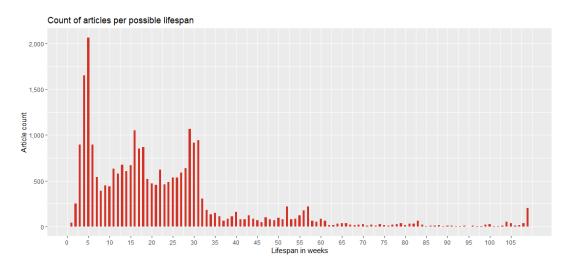


Figure 4.17: Number of articles for each possible lifespan of 1 to 109 weeks

Yet another immediate remark is the zero inflation persisting in the data. A lot of articles spend their time on eCom for several weeks without being sold once, as can be seen e.g. in Figure 4.16 for articles "9854", "12664" and "17365". To be precise, for 100,732 instances we have a gross demand quantity of zero, which makes up almost a fifth of the dataset. Combining this inflation of zeros with the short lifespan increases the level difficulty even more.

5 Modelling

In this chapter, we explore diverse ways on how to model, evaluate and interpret the dependence structure of unit sales.

An important aspect of the modelling part is that usually, continuous responses are implied in the literature. Nevertheless, discrete responses (like in our "real" case) are also justified when explanatory variables are involved. A detailed explanation can be found in Trivedi and Zimmer [2017].

As the observation period is only 109 weeks and the highest peaks occur during Black Friday twice, the second time being very late (104th week, see e.g. Figure 4.3), all of the modelling is being performed in-sample. Thus, evaluation and diagnostics are based on the entire observation period so that both extreme peaks can be included in model trainings.

This chapter starts with Section 5.1, where we fit the logarithmic sales (semi-)parametrically within the GAMLSS framework. Next, in Section 5.2, we use a conditional copula approach using the residuals of Section 5.1 as responses in order to obtain correlation structures between the key category cluster pairs. In Section 5.3, a short application of a dynamic Bayesian network is introduced. Section 5.4 contains a summarizing discussion about the chapter as well as an outlook for potential future research.

5.1 Key Category Cluster - Marginal Distributions

Figure 4.10 (see Section 4.2) is hinting that the marginal distributions come with a noticeable skewness, which are best to take into account. The logarithmic scale is the preferred transformation due to variance stabilization of the margins. Among a pool of possible parametric distributions, we pick an appropriate one for each margin. Several distributions would theoretically be justifying the shape of our data, e.g. Weibull, Gamma, Box-Cox-Cole-Green or Dagum distribution. After screening those parametric distributions, we find that the exponentially modified Gaussian distribution (or *ex-Gaussian* distribution which is used from here on) fits all three margins fairly well [Grushka, 1972].¹³ Additionally, the ex-Gaussian distribution has readily understandable parameters, including a desired skewness parameter. Before entering the dependence structures between

¹³Another appropriate distribution would be the Dagum distribution [Dagum, 1975], however interpretability of the parameters is difficult to comprehend.

the three KCC pairs, the marginal distribution of each cluster is analyzed individually in the next three subsections. First, the ex-Gaussian distribution is fitted to the margins and in a second step covariate effects are included within the context of GAMLSS to obtain flexible estimations on the distribution parameters.

5.1.1 Key Category Cluster 2

Simple maximum likelihood estimation based on the log-sales of the margins allow us to estimate the ex-Gaussian distribution parameters. Figure 5.1a describes how the histogram of the data match to the theoretical density of an ex-Gaussian distribution given those estimated parameters. Precisely, the parameter values are $\hat{\mu}=7.85$, $\hat{\sigma}=0.26$ and $\hat{\nu}=0.33$.

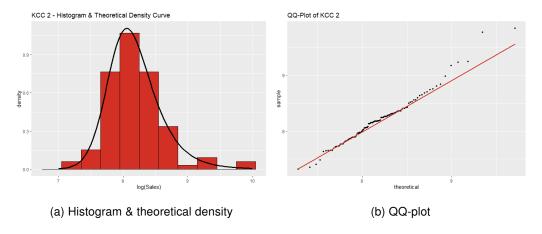


Figure 5.1: ex-Gaussian distribution fitted to log-sales of KCC 2

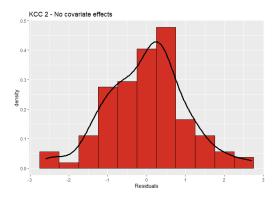


Figure 5.2: Residuals of KCC 2 log-sales fitted to an ex-Gaussian distribution with no covariate effects together with their density curve

As can be seen in Figure 5.2, the residuals of the fitted distribution are not too far from a normal distribution. In fact, a Shapiro-Wilk normality test (see Section 2.1) fails to reject the null hypothesis, returning a p-value of 0.6645. There still exist skewness in the distri-

bution of the residuals and correction is attempted in the following.

The findings so far indicate that the overall fit for this cluster is quite satisfiable and also supports interpretability of the estimated parameters.

To make the estimation more precise and to get a better understanding of what is driving sales, flexible estimation of the distribution parameters is required and thus covariate effects shall be included.

After multiple equation setups for the marginal distribution of KCC 2, the chosen GAMLSS model specification (see Section 2.4) is as follows:

$$\mu = \beta_{\mu} + f_{\mu,1}(\textit{time}) + f_{\mu,2}(\textit{total_markdown_pct}) + \\ promo_type*total_markdown_pct \\ log(\sigma) = \beta_{\sigma} + f_{\sigma}(\textit{time}) \\ log(\nu) = \beta_{\nu},$$
 (5.1)

where $promo_type$ is a factor variable with levels "No Promotion" (reference category), "Black Friday" and "Friends & Family". The smooth functions $f_{\mu,1}$, $f_{\mu,2}$ and f_{σ} are build upon P-splines with 40 knots each. For the scale and shape parameters (σ and ν respectively) the logarithmic link function is used to ensure that they are mapped to the real positive line as the ex-Gaussian distribution family can only capture positive skewness (ν). For σ we just use time as the only regressor and we set the skewness ν as a constant.

The estimated location and scale parameters over time are depicted in Figure 5.3 and in Table 5.1 the estimated skewness parameter value with its 95% confidence interval is shown. The fitted values approximate the actual values quite adequately given the present limitations. The sale peaks are also well captured, especially for Black Friday. The scale parameter has an increasing trend up until roughly mid-January (60th observation) and then decreases again. However, the overall range of deviation is kept to a minimum, ranging from 0.05 to 0.20. The estimated skewness parameter is closer to zero than in the maximum likelihood approach without any covariate effects.

Lower	$\hat{ u}$	Upper
0.067	0.058	0.076

Table 5.1: Estimated skewness parameter $\hat{\nu}$ of GAMLSS fit with 95% confidence interval bounds - KCC 2

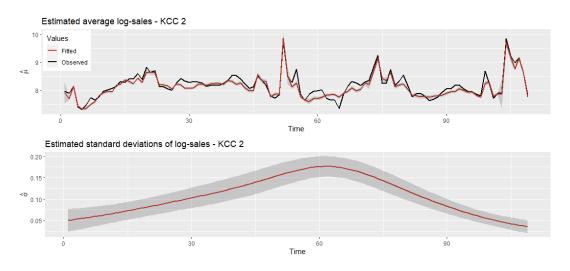


Figure 5.3: Estimated location parameter $\hat{\mu}$ compared to the observed values and scale parameter $\hat{\sigma}$ with confidence bands of GAMLSS fit - KCC 2

For $\hat{\mu}$, the estimated coefficients of the GAMLSS fit on the log-sales of KCC 2 with standard errors and significance codes are displayed in Table 5.2. A detailed summary of the resulting output can be found in the Appendix (R output .1).

$\hat{\mu}$ Coefficients	Estimate	Std. Error	t value	p-value
β_{μ} (Intercept)	5.54	0.07	75.90	0.00 ***
$f_{\mu,1}$ (time)	0.00	0.00	3.83	0.00 ***
$f_{\mu,2}$ (total_markdown_pct)	6.79	0.18	36.77	0.00 ***
promo_typeBlack Friday	1.33	0.19	7.02	0.00 ***
promo_typeFriends & Family	2.31	0.41	5.56	0.00 ***
promo_typeBlack Friday:total_markdown_pct	-3.87	0.37	-10.54	0.00 ***
promo_typeFriends & Family:total_markdown_pct	-6.10	0.75	-8.13	0.00 ***

Table 5.2: Estimated $\hat{\mu}$ coefficients of GAMLSS fit on log-sales of KCC 2

From the visual representation of the covariate effects in Figure 5.4, we can see that the temporal effect on log-sales varies within a certain range. Higher total markdown percentages enhance higher response values, which can also be observed when looking at Table 5.2. The estimated coefficient for the markdown obtains a value of 6.79 (without considering promotions). The log-sales increase by 1.33 and 2.31 units on average when Black Friday and Friends & Family respectively is activated, assuming no total markdown percentages exist. That is of course counterintuitive, as promotion go hand in hand with markdowns. Table 5.2 reveals such kind of peculiar effects when we look at the interaction coefficients of promotions and total markdown percentage. When any promo type

is activated, the total markdown percentage has a negative effect on the log-sales. Interpretation of the results shall be expressed with caution. Season type (SS & FW) was not included in the model as it had no significant effect and distorts the output and the effect plots. All curves of smooth effects are centered around zero due to identifiability constraints (see Section 2.3).

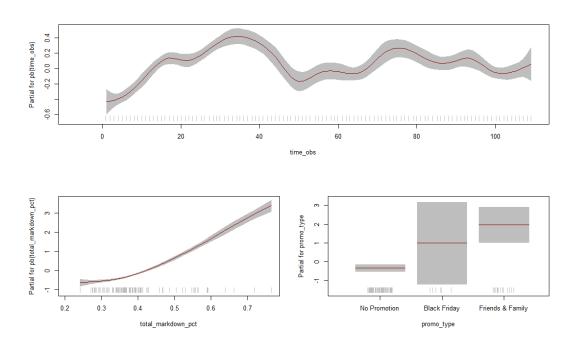


Figure 5.4: Covariate effects on the expected response variable (log-sales) of GAMLSS fit - KCC 2

Summary of the Quantile Residuals $\begin{aligned} \text{mean} &= -0.01811135 \\ \text{variance} &= 1.042057 \\ \text{coef. of skewness} &= 0.08348086 \\ \text{coef. of kurtosis} &= 2.645021 \end{aligned}$

Table 5.3: Residuals of GAMLSS Fit on KCC 2

Fitting the data to a GAMLSS model like this can be considered favourable. The emerged residuals are closer to a standard normal distribution than the maximum likelihood estimation without any covariate effects. As can be seen in the diagnostic plots of Figure 5.5 for the quantile residuals, the two upper plots show no visible pattern. As for the density plot and the QQ-plot in the lower row of Figure 5.5, we observe a good approximation of a normal distribution. Table 5.3 returns a detailed summary of the estimated location, scale and shape parameters of the residuals' distribution. The mean, variance, skewness and

kurtosis are close enough to zero, one, zero and three respectively, which are sufficient conditions to assume normality for practical purposes. A Shapiro-Wilk test for the newly emerged residuals returns a p-value of 0.92, which is also in plain favour of a normal distribution.

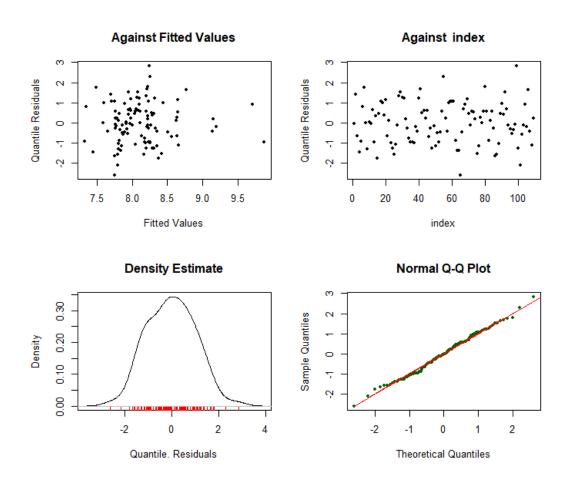


Figure 5.5: Residuals of GAMLSS fit - KCC 2

5.1.2 Key Category Cluster 6

The same procedure as in Subsection 5.1.2 for key category cluster 2 is applied here to analyze the marginal distribution of the log-sales in key category cluster 6.

Excluding all covariates, simple maximum likelihood estimation results in parameters $\hat{\mu}=9.62,\,\hat{\sigma}=0.20$ and $\hat{\nu}=0.41$ of the ex-Gaussian distribution. Figure 5.6a shows the histogram of the observed log-sales along with a density curve fitted with the estimated parameters. A QQ-plot is displayed in Figure 5.6b, where the data points match the line y=x well, excluding a few outliers on the upper part of the plot. A Shapiro-Wilk test on the residuals returns a p-value of 0.87 and thus fails to reject the null hypothesis of non-normality. Figure 5.7 portrays a histogram of the residuals along with a density

curve. Although it looks platykurtic to a certain extend, normality cannot be excluded as the Shapiro-Wilk test indicated.

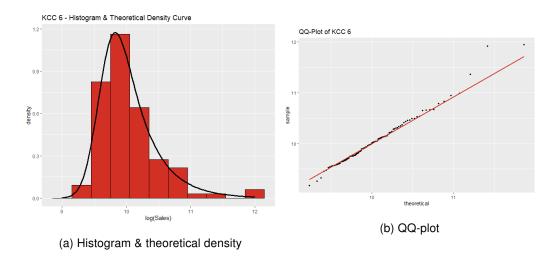


Figure 5.6: ex-Gaussian distribution fitted to log-sales of KCC 6

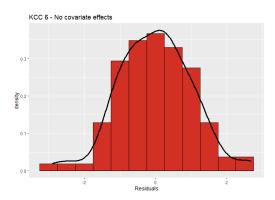


Figure 5.7: Residuals of KCC 6 log-sales fitted to an ex-Gaussian distribution with no covariate effects together with their density curve

Reviewing different model specifications, an equivalent model as in the previous Subsection is chosen (Model 5.1) with an ex-Gaussian distribution family for the response variable. The resulting parameter coefficients for $\hat{\mu}$ are printed in Table 5.4, where we once again observe controversial results. A detailed summary of the model fit can be found in the Appendix (R output .2). The two promotions seem to negatively interact with the total markdown percentage. Those kinds of behaviour might need further investigation. The estimated time-varying location and scale parameters can be seen in Figure 5.8 and the skewness parameter $\hat{\nu}$ with 95% CI in Table 5.5. Fitted values are close to real values, capturing the promotion peaks fairly well. The standard deviation fluctuates throughout time within a range between 0.1 and 0.3.

$\hat{\mu}$ Coefficients	Estimate	Std. Error	t value	p-value
eta_{01} (Intercept)	8.31	0.11	71.80	0.00 ***
$f_{11}(extit{time})$	0.00	0.00	5.20	0.00 ***
f_{12} (total_markdown_pct)	4.01	0.30	13.29	0.00 ***
promo_typeBlack Friday	-0.81	0.30	-2.73	0.01 **
promo_typeFriends & Family	0.87	0.48	1.81	0.07 .
promo_typeBlack Friday:total_markdown_pct	1.02	0.54	1.90	0.06 .
promo_typeFriends & Family:total_markdown_pct	-2.47	0.88	-2.81	0.01 **

Table 5.4: Estimated $\hat{\mu}$ coefficients of GAMLSS fit on log-sales of KCC 6

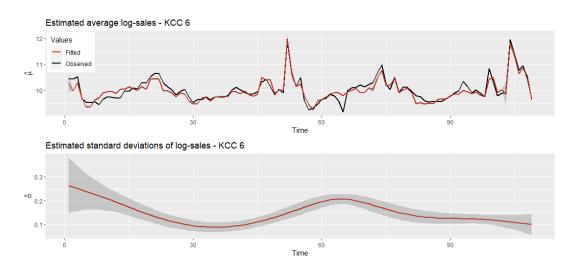


Figure 5.8: Estimated location parameter $\hat{\mu}$ compared to the observed values and scale parameter $\hat{\sigma}$ with confidence bands of GAMLSS fit - KCC 6

Lower	$\hat{ u}$	Upper	
0.044	0.031	0.057	

Table 5.5: Estimated skewness parameter $\hat{\nu}$ of GAMLSS fit with 95% confidence interval bounds - KCC 6

Figure 5.9 reveals some interesting points regarding covariate effects. The temporal effect as well as the total markdown percentage collapse to increasing straight lines. As opposed to the GAMLSS fit for KCC 2, Friends & Family seems to have the highest effect of all promos for this KCC.

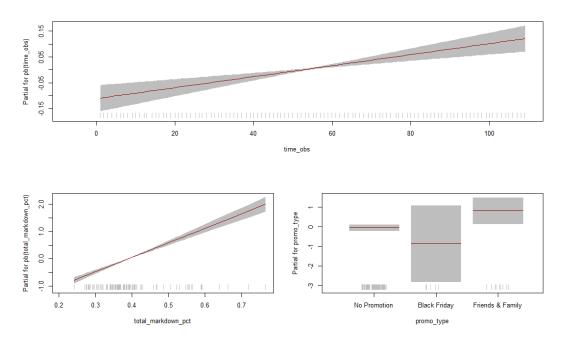


Figure 5.9: Covariate effects on the expected response variable (log-sales) of GAMLSS fit - KCC 6

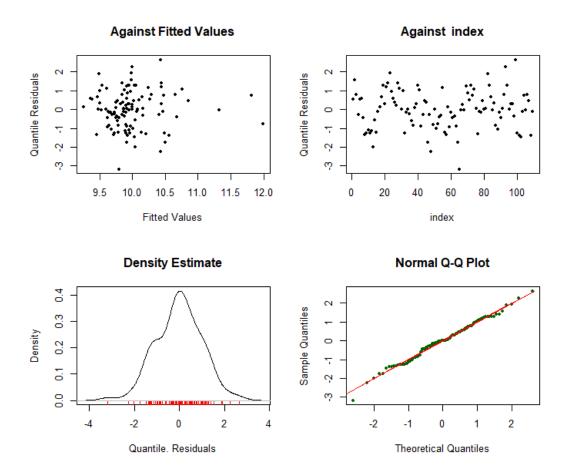


Figure 5.10: Residuals of GAMLSS fit - KCC 6

Inspecting the diagnostic plots for the residuals in Figure 5.10 along with the associated summary in Table 5.6, we can again confirm an appropriate fit. The plots in the upper row

of Figure 5.10 show how the points are scattered around (horizontal) zero without a clear pattern. The left lower plot resembles a normally distributed density curve adequately and the QQ-plot in the lower left corner displays the data matching to the diagona line. In Table 5.6, metrics of the residuals are displayed. Those metrics indeed indicate an approximation of a standard normal distribution. A Shapiro-Wilk test returns a p-value of 0.7, which is below the p-value of the fit without covariate effects. Nevertheless, normality is a steady assumption for the quantile residuals.

Summary of the Quantile Residuals

mean = -0.01692598

variance = 1.011483

coef. of skewness = -0.1401063

coef. of kurtosis = 3.144701

Table 5.6: Residuals of GAMLSS Fit on KCC 2

5.1.3 Key Category Cluster 8

The procedure is continued also for key category cluster 8 with the same conditions, since we have similar issues as in the previous two clusters.

Maximum likelihood estimation return parameters $\hat{\mu}=7.21$, $\hat{\sigma}=0.27$ and $\hat{\nu}=0.46$ of the log-sales of KCC 8 fitted to an ex-Gaussian distribution with no regressors. Figure 5.11 summarizes the findings in a histogram of the log-sales along with an ex-Gaussian density curve with respect to the estimated parameters (Figure 5.11a) as well as the corresponding QQ-plot, where the points approximate the diagonal line (Figure 5.11b). Normality of the residuals can be assumed, as the Shapiro-Wilk test returns a p-value of 0.99 and thus fails to reject the null hypothesis of non-normality. A histogram of the residuals and their density curve are shown in Figure 5.12.

Despite the high p-value of the Shapiro-Wilk test, flexible estimation of the parameters including explanatory variables should be able to provide a better overall fit to the aggregated demand quantities of this cluster. Subsequently, we enter the GAMLSS framework to obtain time-varying parameters and therefore enhance the estimation procedure.

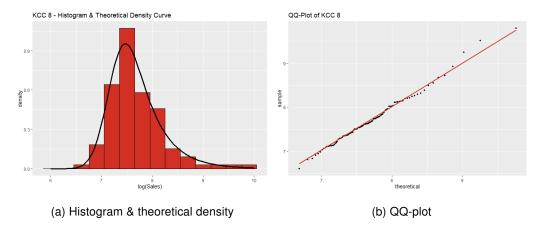


Figure 5.11: ex-Gaussian distribution fitted to log-sales of KCC 8

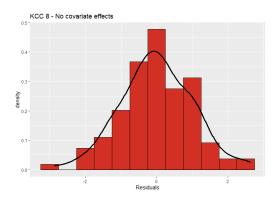


Figure 5.12: Residuals of KCC 8 log-sales fitted to an ex-Gaussian distribution with no covariate effects together with their density curve

Again, Model 5.1 (see Subsection 5.2.1) is applied to the logarithmized values of the demand quantities. The estimated parameters with confidence intervals are depicted in Figure 5.13 ($\hat{\mu}$ and $\hat{\sigma}$) and in Table 5.7 (skewness parameter $\hat{\nu}$). We notice that the model fit is acceptable, matching the elevated sales during promo weeks. Especially for the two Black Friday weeks, the fitted values are close to the observed values. Furthermore, the variability is strictly decreasing over time. The overall range of the standard deviation is between 0.1 and 0.3. Skewness still remains low in the data, as can be seen in Table 5.7.

Lower	$\hat{ u}$	Upper
0.181	0.158	0.203

Table 5.7: Estimated skewness parameter $\hat{\nu}$ of GAMLSS fit with 95% confidence interval bounds - KCC 8

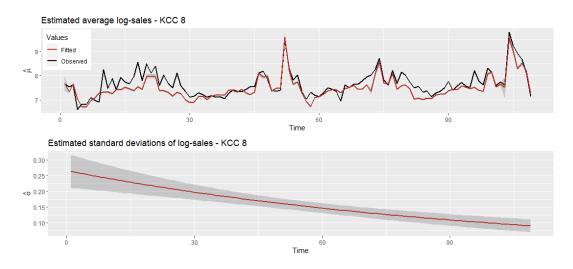


Figure 5.13: Estimated location parameter $\hat{\mu}$ compared to the observed values and scale parameter $\hat{\sigma}$ with confidence bands of GAMLSS fit - KCC 8

Figure 5.14 displays the effects of the covariates on the expected log-sales. Time as well as the total markdown percentage exhibit similar positive effects on the response as in KCC 6, collapsing into a straight line. The promotion effects seem to be more balanced, with different interquartile ranges for all three cases, with Black Friday having the highest spread and Friends & Family the highest effects in general. This pattern of boxplots for the two big promotions is therefore noticeable in the GAMLSS fits of all three key category clusters.

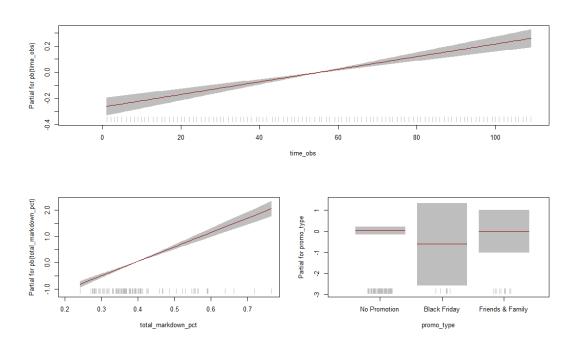


Figure 5.14: Covariate effects on the expected response variable (log-sales) of GAMLSS fit - KCC 8

The $\hat{\mu}$ coefficients along with standard errors and p-values are printed in Table 5.8. The

interaction between Black Friday and total markdown percentage is positive, however the standard error is relatively high resulting in a non-significant estimate. The linear effect of Black Friday is slightly negative. The interaction between markdowns and Friends & Family is also negative, although non-significant. More details are in the Appendix, where the entire output of the model fit can be found (R output .3).

$\hat{\mu}$ Coefficients	Estimate	Std. Error	t value	p-value
β_{01} (Intercept)	5.51	0.17	31.56	0.00 ***
$f_{11}(\emph{time})$	0.00	0.00	5.06	0.00 ***
f_{12} (total_markdown_pct)	4.53	0.45	10.02	0.00 ***
promo_typeBlack Friday	-0.65	0.37	-1.75	0.08 .
promo_typeFriends & Family	-0.04	0.66	-0.55	0.96
promo_typeBlack Friday:total_markdown_pct	0.88	0.73	1.20	0.23
promo_typeFriends & Family:total_markdown_pct	-0.76	1.24	-0.62	0.54

Table 5.8: Estimated coefficients of GAMLSS fit on log-sales of KCC 8

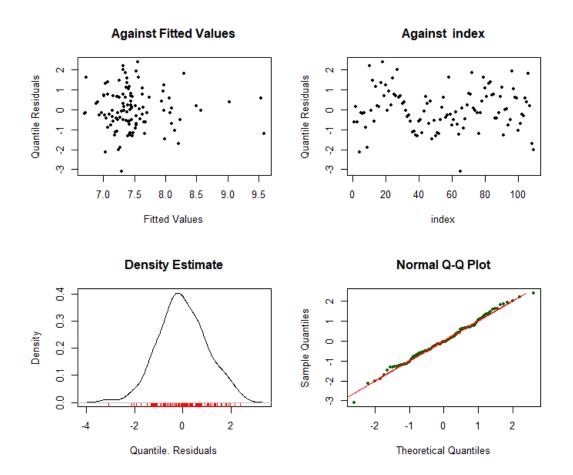


Figure 5.15: Residuals of GAMLSS fit - KCC 8

Looking at Figure 5.15 and Table 5.9 for the distribution of the quantile residuals, the fitting method for this cluster is also justified. The values in Table 5.9 are close enough to those of a standard normal distribution. The diagnostic plots in Figure 5.15 are in favour of a normal distribution as well, especially when looking at the QQ-plot. The Shapiro-Wilk test is "weaker" in comparison to the fit without covariate effects with a p-value of 0.86, which is still a solid reason to retail the null hypothesis of normality.

Summary of the Quantile Residuals

mean = 0.0004673878

variance = 1.008849

coef. of skewness = -0.02817569

coef. of kurtosis = 3.04467

Table 5.9: Residuals of GAMLSS Fit on KCC 8

5.1.4 Summary - KCC Marginal Fits

In spite of the nuisances that eCom data exhibit, parametric approaches are still feasible in order to find patterns in the data and fit appropriate models. As seen in the three above subsections (5.2.1, 5.2.2 and 5.2.3), for each relevant key category cluster we are able to gain a good understanding of the underlying data generating process of the demand quantities. A logarithmic scale on the demand quantities ensures that extreme values are compressed, such that suitable distributions can be applied. The log-scaled quantities are treated as responses belonging to the ex-Gaussian distribution family within the context of GAMLSS, where flexible distribution parameters can be estimated. Especially analyses of the residuals underline the positive outcomes. In the following section, we take advantage of those residuals as they practically approximate normally distributed values to pursuit estimation of temporal dependence structures.

5.2 Key Category Cluster - Pairwise Copulas

The next step, after fitting proper models to the marginal distributions of the log-sales aggregated on key category cluster level, is to enter the pairwise modelling of the clusters. Specifically, we are interested in capturing the dependence structure over time which is delineated in the next three Subsections (5.2.1, 5.2.2 and 5.2.3).

Recalling the previous Section 5.1, the residuals from the fitting method are depicted in Figure 5.16 for each time-point. In a second step, the residuals are used in a pairwise fashion after the marginal modelling to estimate the dependence structure with the help of conditional copulas (see Section 3.4).¹⁴

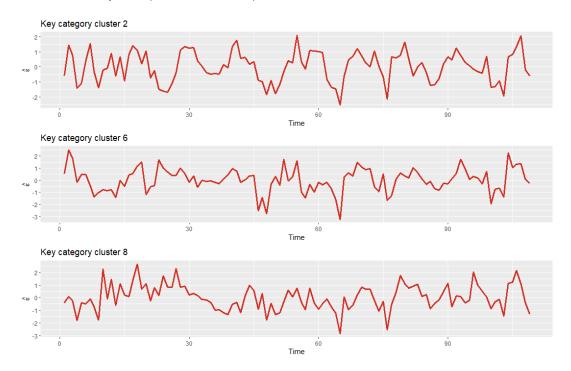


Figure 5.16: Estimated residuals of GAMLSS fits for the three key category clusters

R output 5.1: AIC values of distribution fits on KCC with fitDist() function of the gamlss package

```
[1] "Fit distribution to KCC 2"
2
          PE
                PE2
                       SEP1
                               SHASH SHASHo2 SHASHo
                                                             SEP 2
                                                                      SEP3
                                                                               SEP4
                                                                                         SN2
                                                                                                           Νn
    311.5332 311.5332 311.6930 311.7580 311.8708 311.8708 311.8838 312.0426 312.2981 313.0165 313.5115 313.5151
3
5
    [1] "Fit distribution to KCC 6"
6
         T. N
                PE PE2
                                  TF
                                           TF2
                                                  SHASH
                                                              иn
                                                                      SEP4 SHASHo2
                                                                                    SHASHo
                                                                                                SEP 2
                                                                                                         SEP1
7
    310.7827 312.5686 312.5686 313.0641 313.0641 313.5135 313.5174 313.6367 313.6676 313.6676 313.6684 313.8563
9
    [1] "Fit distribution to KCC 8"
10
          ΝO
              LO
                      PE2 PE
                                           TF2
                                                     ΤF
                                                              SN 2
                                                                       SN1 exGAUS
                                                                                       SEP2
                                                                                                SEP1
                                                                                                         SEP3
    312.9735 \ 313.2301 \ 314.5925 \ 314.5925 \ 314.6209 \ 314.6209 \ 314.7309 \ 314.8506 \ 314.8713 \ 315.5988 \ 315.7642 \ 316.1121
```

In the previous Section 5.1, the model fits resulted in quantile residuals that we were able to approximate parametrically by normal distributions. When the three sets of residuals are passed into the *fitDist()* function of the *gamlss* package, it returns multiple suggestions of parametric distribution that can be used to fit to the data, ordered by ascending Akaike Information Criterion (AIC). An excerpt is given in R output 5.1. The only distributions that are also at the disposal of the *gjrm* package¹⁵ are the normal and the logistic

¹⁴Currently, the *GJRM* package supports trivariate copula functionalities for binary responses only [Marra and Radice, 2020].

¹⁵Elaboration on this in the following subsections.

distributions and the AIC values are close, indicating that both are good fits. Thus, the normal distribution is chosen for all three residual sets in the following.

5.2.1 Key Category Clusters 2 & 6

To start things off, a look at the scatterplot in Figure 5.17 between the residuals of KCC 2 & KCC 6 provides a first hint of a potential correlation structure. For the most part, the data look quite elliptically scattered. Thus, a normal or a t-copula might be appropriate copulas to be used.

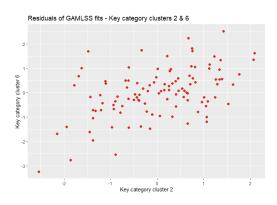


Figure 5.17: Scatterplot of estimated residuals of GAMLSS fits for key category clusters 2 & 6

With the help of the function *BiCopSelect()* of the R package *VineCopula* [Nagler et al., 2019], we can select an appropriate bivariate copula family for the data. A set of possible copula families is considered and maximum likelihood estimations for each are carried out. Selection of a bivariate copula is based on the lowest AIC. The normal and the t-copula are the first in the family set. The selected copula is a t-copula with 3.17¹⁶ d.o.f. and the Pearson's rho as well as Kendall's tau correlation coefficients coincide with the empirical sample coefficients of 0.49 and 0.3 respectively.

Furthermore, to estimate the copula parameter flexibly over time, the Generalized Joint Regression Models (GJRM) framework introduced by Marra and Radice [2016] is utilized¹⁷. Essentially, the scope of the GAMLSS framework is extended to a bivariate copula additive model, where all parameters of the margins as well as the copula parameter can be estimated simultaneously using structured additive predictors. The parameters are estimated within a penalized likelihood framework using a trust region algorithm with integrated automatic smoothing parameter selection (More details can be found in the

¹⁶Estimation returns degrees of freedom as positive real values above 2 instead of just integer values.

¹⁷See Section 3.4 as well as the referred paper.

referenced literature). This framework has been implemented in R by Marra and Radice [2020] within the scope of the *gjrm* package.

With the GAMLSS fit residuals of the key category clusters 2 & 6 acting as marginal inputs, normal distributions for both and a t-copula with the above mentioned degrees of freedom as starting value, the formula specification is as follows:

$$\mu_{KCC2} = \beta_{\mu,KCC2} \qquad \mu_{KCC6} = \beta_{\mu,KCC6}$$

$$log(\sigma_{KCC2}) = \beta_{\sigma,KCC2} \qquad log(\sigma_{KCC6}) = \beta_{\sigma,KCC6}$$

$$log(\nu) = \beta_{\nu}$$

$$tanh^{-1}(\theta) = \beta_{\theta} + promo_type + f(time),$$
 (5.2)

where ν denotes the degrees of freedom of the t-copula, $tanh^{-1}=$ is the inverse hyperbolic tangent function 18 relating the expected value of the copula parameter $\hat{\theta}$ to the additive predictor $\beta_{\theta}+f(t_{time})$ and f being a smooth function build upon thin plate regression splines and 30 equidistant knots. Note that as the chosen copula is a Student's t-copula, θ equates Pearson's correlation coefficient ρ . The rest of the model parameters are all set as constant values as the model seems to be robust to any changes including covariates. Incorporating covariates within smooth functions with high numbers of knots on the contrary lead to less reliable estimations (especially due to increasing number of parameters compared to this sample size). The promo types don't seem to be significant for the correlation structure.

Model 5.2 along with the mentioned prespecified settings in the *gjrm()* function generates a good overall fit, which is confirmed when checking the histogram and the QQ-plots of the quantile residuals for the two margins (see Figure 5.18). A summary can be found in Table 5.10.

 $^{^{18} \}text{Defined as } \tanh^{-1}(x) = \frac{1}{2} \ln \left(\frac{1+x}{1-x} \right)$ on the domain $\{x \in \mathbb{R}: -1 < x < 1\}.$

$\hat{ heta}$ Coefficients	Estimate	Std. Error	z value	p-value
$\beta_{ heta}$ (Intercept)	0.88	0.12	7.36	0.00 ***
promo_typeBlack Friday	-0.87	0.74	-1.19	0.24
promo_typeFriends & Family	-0.65	0.38	-1.71	0.09 .
Smooth components	edf	Ref.df	Chi.sq	p-value
f (time)	20.44	23.79	63.54	0.00 ***

Table 5.10: Estimated $\hat{\theta}$ coefficients of GJRM fit on key category clusters 2 & 6

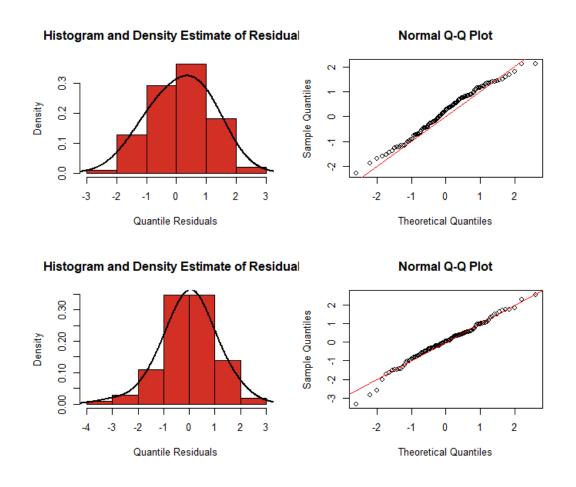


Figure 5.18: Diagnostic plots of quantile residuals based on GJRM models for key category clusters 2 $\&\,6$

The effect of time on the copula parameter turns out to be significant (Table 5.10 and can be viewed in Figure 5.19, where the number 26.64 in brackets on the y-axis denotes the effective degrees of freedom of the smooth curve, which is centered around zero due to identifiability constraints.

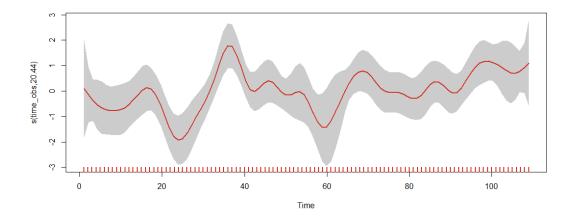


Figure 5.19: Estimated Smooth effect of time on the copula parameter θ with 95% confidence bands for key category clusters 2 & 6

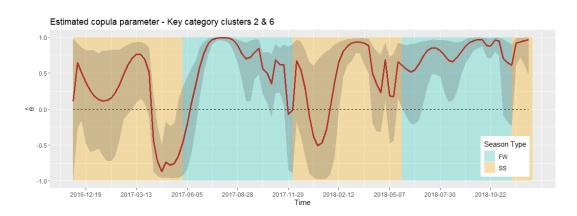


Figure 5.20: Estimated copula parameter over time and 95% confidence bands from a GJRM t-copula model with normal margins for key category clusters 2 & 6 - Season type in the background - Dashed horizontal line at $\hat{\theta}=0$

Figure 5.20 displays the correlation between the two margins which highly fluctuates between (almost) perfect negative and positive dependence, suggesting that only copulas which can account for both of those dependence (concordance) types should be considered. Candidate copulas were the Frank copula, the Ali-Mikhali-Haq copula and Fari-Gumbel-Morgenstern copula, where the last two can only account for weak dependencies [Marra and Radice, 2016]. The Student's t-copulas provides the most appropriate fit among those types of copulas so we stick to it. The width of the confidence intervals also does vary a lot across different parts of the observation period.

Positive correlation in a business context would mean that for both clusters sales are increasing conjointly. Negative correlations (below dashed line of Figure 5.20) indicate that as one's cluster's sales increase the other one's drop and further questioning should

be carried out. We see such negative correlations during the Spring-Summer seasons and somewhat during Black Friday towards the end of Fall-Winter 2017.

5.2.2 Key Category Clusters 2 & 8

The same strategy as in the previous Subsection 5.2.1 shall be followed. In Figure 5.21 a lower tail dependence can be suspected. Whether both positive and negative dependence are hiding in the the data is being tested beforehand, so that we can narrow down the number of plausible copula families.

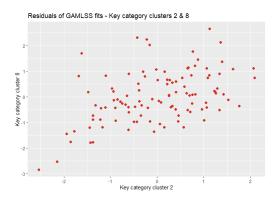


Figure 5.21: Scatterplot of estimated residuals of GAMLSS fits for key category clusters 2 & 8

A GJRM approach equivalent to Model 5.2 is applied here, with the only difference that we leave out the promo type (see Model 5.3) since it not only has a non-significant effect, but unlike for the previous pair it also heavily distorts the outcome for this pair.

$$\mu_{KCC2} = \beta_{\mu,KCC2}$$
 $\mu_{KCC6} = \beta_{\mu,KCC6}$ $log(\sigma_{KCC2}) = \beta_{\sigma,KCC2}$ $log(\sigma_{KCC6}) = \beta_{\sigma,KCC6}$ $log(\nu) = \beta_{\nu}$ $tanh^{-1}(\theta) = \beta_{\theta} + f(time)$ (5.3)

We can see the summary in Table 5.11. All model parameters but the copula parameter are set as constants. We first examine copulas which account for positive as well as negative dependencies with the help of the BiCopSelect() function. The t-copula is again the most appropriate within a set of copula families including the independence copula, the Gaussian copula, the Student's t-copula and the Frank copula. Looking at equation 6 of the output, we can see that time has a significant effect on $\hat{\theta}$ and its partial smooth effect can be checked visually in Figure 5.23.

$\hat{ heta}$ Coefficients	Estimate	Std. Error	z value	p-value
β_{θ} (Intercept)	0.64	0.11	5.82	0.00 ***
Smooth components	edf	Ref.df	Chi.sq	p-value
f (time)	18.50	21.75	41.44	0.01 **

Table 5.11: Estimated $\hat{\theta}$ coefficients of GJRM fit on key category clusters 2 & 8

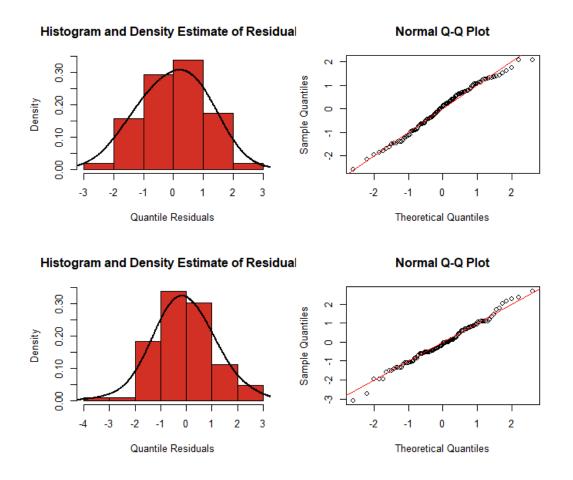


Figure 5.22: Diagnostic plots of quantile residuals based on GJRM models for key category clusters 2 & 8

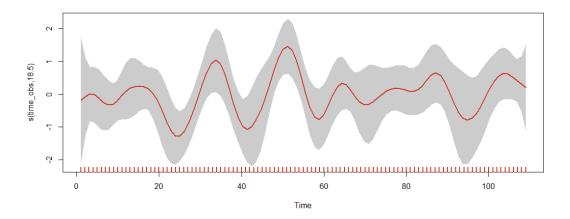


Figure 5.23: Estimated Smooth effect of time on the copula parameter θ with 95% confidence bands for key category clusters 2 & 8

The parsimonious model setup produces a nice fit (see Figure 5.22) so we proceed to analyzing the correlation parameter. Once again, $\hat{\theta}$ takes on positive as well as negative values interchangeably over time periods. Therefore considering further copula families like the Clayton copula would be arguably inappropriate.

Looking at the correlation structure in Figure 5.24, we can see that during both midseasons of Fall-Winter 2017 and 2018 there is some negative dependence between the two clusters. End of Spring-Summer 2017 and beginning of Spring-Summer 2018 also show some negative correlation.

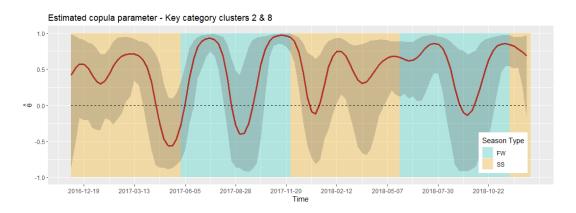


Figure 5.24: Estimated copula parameter over time and 95% confidence bands from a GJRM t-copula model with normal margins for key category clusters 2 & 8 - Season type in the background - Dashed horizontal line at $\hat{\theta}=0$

5.2.3 Key Category Clusters 6 & 8

This pair of clusters also let's us speculate whether tail dependence exists (see Figure 5.25).

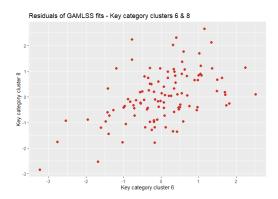


Figure 5.25: Scatterplot of estimated residuals of GAMLSS fits for key category clusters 6 & 8

This time we fast forward to the outcome when a t-copula is applied (which is the proposed family of copulas allowing both concordance directions) under similar conditions as in Model 5.3 (the reasons for leaving out promo type being the same as in Subsection 5.2.2). Interestingly, the correlation parameter seems to be purely non-negative¹⁹ (see Figure 5.26).

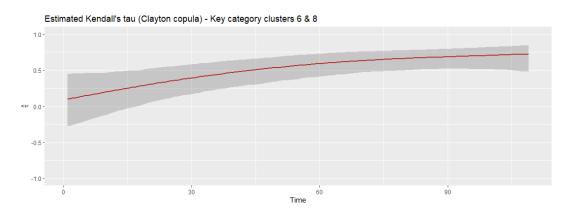


Figure 5.26: Estimated copula parameter over time from a GJRM t-copula model with normal margins for key category clusters 6 & 8 with 95% confidence bands

Keeping the complexity of the model to a minimum, the model setup remains as is, with the only minor differences. Other copula families are considered in addition, particularly those that account for positive (and not negative) dependencies. Out of all implemented copula families in the *VineCopula* package (rotated versions included), the Clayton copula yields the most fitting family for the given target variables. This result is sensible, as

¹⁹Without considering the lower confidence bounds in the first part of the time window.

the Clayton copula is able to capture lower tail dependencies (Figure 5.25) and accounts for positive dependence structures only (see Subsections 3.2.3 and 3.3.3). Note that the new model specification is

$$\mu_{KCC6} = \beta_{\mu,KCC6} \qquad \mu_{KCC8} = \beta_{\mu,KCC8}$$

$$log(\sigma_{KCC6}) = \beta_{\sigma,KCC6} \qquad log(\sigma_{KCC8}) = \beta_{\sigma,KCC8} \qquad (5.4)$$

$$log(\theta) = \beta_{\theta} + f(time),$$

where now there are no degrees of freedom to determine and the copula parameter receives a logarithmic link function to ensure that $\hat{\theta}$ is well defined on the non-negative real line. Table 5.12 shows the significance of time on $\hat{\theta}$ and its smooth effect is visualized in Figure 5.28. The diagnostic plots of quantile residuals in Figure 5.27 demonstrate the proper fit qualities once more.

$\hat{ heta}$ Coefficients	Estimate	Std. Error	z value	p-value
β_{θ} (Intercept)	-8.24	3.77	-2.19	0.03 *
Smooth components	edf	Ref.df	Chi.sq	p-value
f (time)	21.88	23.85	1560	0.00 ***

Table 5.12: Estimated $\hat{\theta}$ coefficients of GJRM fit on key category clusters 6 & 8

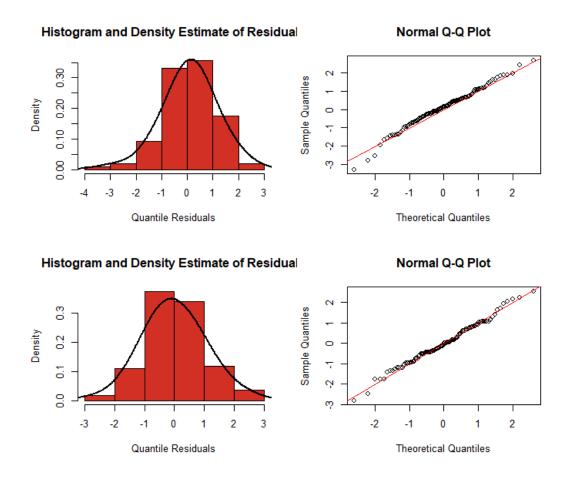


Figure 5.27: Diagnostic plots of quantile residuals based on GJRM models for key category clusters 6 & 8

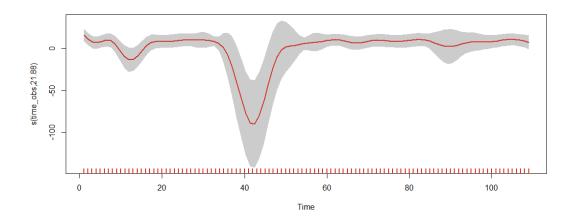


Figure 5.28: Estimated Smooth effect of time on the copula parameter θ with 95% confidence bands for key category clusters 6 & 8

Since Kendall's tau is more intuitive as a dependence measure of two random variables than the copula parameter θ (see Subsection 3.3.2), this is what we inspect. The relationship between Kendall's tau and the parameter of the Clayton copula is $\tau = \frac{\theta}{\theta+2}$ (see Table 3.1). The estimated time-varying $\hat{\tau}$ is displayed in Figure 5.29, where we can ob-

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serve that there are some individual time windows of zero correlation.

Any model configuration of this pair regarding covariates and copulas produce such kind of strictly non-negative dependence. These results should be interpreted with extraordinary caution if at all.

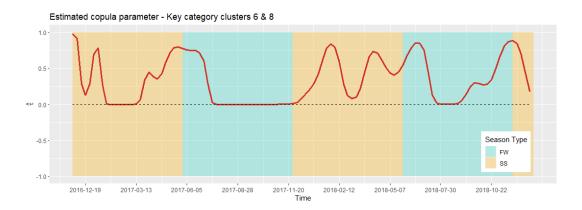


Figure 5.29: Estimated Kendall's tau over time and 95% confidence bands from a GJRM Clayton copula model with normal margins for key category clusters 6 & 8 - Season type in the background - Dashed horizontal line at $\hat{\theta} = 0$

5.3 Article Dependencies

Dependence structures over time for aggregate sets of sales data have been analyzed so far and measures of dependence (or concordance) were sought after, usually in the context of correlation with values between -1 and 1 indicating the magnitude. Parametric approaches were performed to obtain comprehensible results. However, entering the lowest level of granularity of target objects, namely the individual articles themselves (see Figure 4.1), there are some heavy drawbacks as discussed in Section 4.3.

Within the scope of Section 5.2, an important aspect needs to be taken into consideration. That is the well known fact that correlation does not imply causation. Therefore, alternative frameworks which enable us to detect causal effects shall be briefly discussed in this Section and serve as possible directions for further research.

To illustrate an application of a dynamic Bayesian network (DBN, see Section 2.7) with the help of the R package *dbnR*, which is an implementation of Gaussian dynamic Bayesian networks (GDBN) structure learning and inference based on Marco Scutari's package bn-learn [Scutari, 2010], we delimit ourselves to key category cluster 1 since it contains only 14 distinct articles (see Table 5.13) and assures clear (graphical) overview. For details on the implementation of the structure learning algorithm, one can refer to the package

documentation.

Select by id

Table 5.13: Articles in key category cluster 1

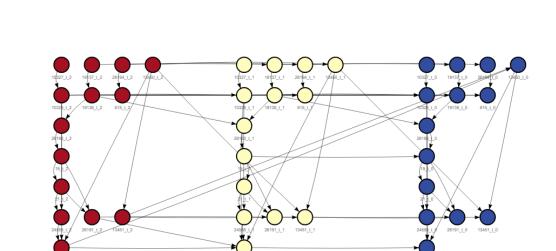


Figure 5.30: Graphical representation of the dynamic Bayesian network for articles in key category cluster 1 - The blue nodes indicate articles at the current time-point t_0 , the yellow nodes indicate the same articles at one previous time point t_1 and the red nodes indicate the articles at two previous time points t_2

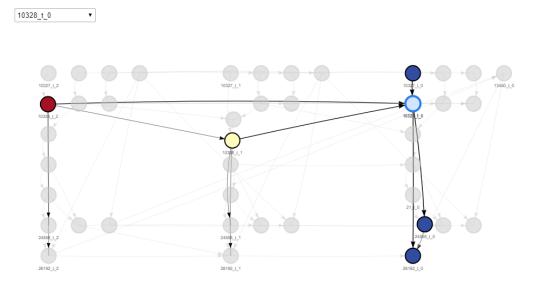


Figure 5.31: Dynamic Bayesian network graph of KCC 1 highlighting article "10328" at latest time-point t_0 and all of its adjacent nodes

á

66 5 Modelling

The dbnR package allows Markovian orders higher than 1, i.e. VAR(p) processes with $p \geq 1$, and an optional setting for forbidding arcs between nodes. For this exercise, such constraints are dismissed and the structure of a Markovian DBN of order 2 is learned by the algorithm. A summary of the net's structure can be found in the Appendix (R output .7). Note that the latest (current) time-point is denoted by t_0 in this context, so t_1 is one lag and t_2 are two lags. Graphical representations are depicted in Figures 5.30 and 5.31, the latter highlighting the node of article with ID "10328" at time-point t_0 all adjacent nodes.

With DBNs, causal effects of various sets of data can be estimated and the challenges of poor data quality or insufficient data, like discussed in Section 4.3, can be overcome.²⁰ Directed acyclic graphs of other data subsets can be produced to assess conditional probabilities between sales of distinct articles or other objects. For example, one might delimit the data such that only running shoes across multiple clusters (e.g. business units) can be compared, which would be arguably legitimate. Although DBNs capture causal effects, which can be interpreted in terms of product cannibalization, one drawback is that sales transferability²¹ cannot be measured (which also constitutes an interesting research question). Another point of interest would be the involvement of explanatory variables, such as the associated weekly price tags or promotion intensities of the articles.

5.4 Discussion

²⁰Uusitalo [2007] gave an interesting read about this topic.

²¹i.e. The actual quantity flow of unit sales of one article towards another across successive time-points.

6 Conclusion

The objective of this thesis was to identify interdependent relationships between product sales based on adidas eCom transactions. In order to spot such dependencies, we followed versatile strategies on different data formats and concluded that different techniques resulted in different concepts of dependence, like correlation structures or causal connections.

After getting acquainted with the weekly summarized data, which have been extracted from online transaction and grouped by the article ID's, we thoroughly deep dived into the patterns appearing in the data mainly by visual and analytical exploration. Despite thousands of articles being involved, we managed to divide the data exploration into three main parts; the global demand of the brand's products, the key category clusters of interest as well as the individual articles, where a sample was drawn to emphasize some obstacles linked to restrictions in the data. The key findings of this data exploration were related to promotion activities and markdowns. Especially Black Friday periods and elevated markdowns turned out to be driving sales in spite of the excessively persisting noise.

Beginning with the key category clusters, we engaged in the modelling part by taking a two-step approach. The reason being that a thorough analysis on the marginal distributions, i.e. the (log-scaled) unit sales for each of the three targeted clusters, was desired before moving forward with the dependence structures. However, a distribution family with readily interpretable parameters (including a necessary skewness parameter) is not yet available in the *GJRM* package.

Thus, the first step of this task was to implement GAMLSS models to the clusters' log-sales using ex-Gaussian families for the responses. We additionally included covariates that stood out during earlier analyses and would likely induce significant effects on the parameters. Some interesting but peculiar contrasts between markdowns and promotion activities arised, leaving data quality topics open for discussion.

The residuals from the models in the first step were resorted to act as normally distributed responses in a second step, were the temporal correlation structures between pairs of clusters were determined via the GJRM framework. By and large, adequateness of the model fits were backed by the diagnostics based on quantile residuals. Nonetheless, due

68 6 Conclusion

to the data quality points addressed throughout the paper, the results shall not be taken for granted but rather serve as reference indicators for business users to monitor and tackle opposite directions in sales.

As for the individual articles, other kind of questions regarding dependence structures are of more interest. They are predominantly related to cannibalization effects between product sales. Cannibalization effects are counterproductive, because a prerequisite for a healthy business is to not hurt itself by hindering their own products' sales. Thus, such effects ought to be prevented as much as possible.

While exact quantification of inflow and outflow of sales between multiple articles needs more sophisticated approaches and is typically hard to figure out, determining causal effects, for instance within the context of (dynamic) Bayesian networks, is quite possible. The paper is finalized with a superficial example of dynamic Bayesian networks applied to key category cluster 1, showcasing the advantages that DBN algorithms are able to exploit. This thesis shall set the foundations for aiming towards such potential research directions in the future.

R output .1: GAMLSS Fit on KCC 2

```
**********************
2 Family: c("exGAUS", "ex-Gaussian")
3
4
   Call: gamlss(formula = logsales_kcc_2 ~ pb(time_obs) + pb(total_markdown_pct) +
      promo_type * total_markdown_pct, sigma.formula = "pb(time_obs), nu.formula = "1, family = "exGAUS",
          data = data_agg_KCC)
6
7 Fitting method: RS()
8
  -----
10 Mu link function: identity
11 Mu Coefficients:
                                          Estimate Std. Error t value Pr(>|t|)
12
                                        5.5420839 0.0730169 75.901 < 2e-16 ***
13 (Intercept)
14
                                         0.0010396 0.0002714 3.831 0.000251 ***
   pb(time_obs)
15
   pb(total_markdown_pct)
                                         6.7884739 0.1846136 36.771 < 2e-16 ***
   promo_typeBlack Friday
                                         1.3325479 0.1897891
                                                            7.021 6.22e-10 ***
                                         2.3073358 0.4146677 5.564 3.33e-07 ***
17
   promo_typeFriends & Family
18 promo_typeBlack Friday:total_markdown_pct -3.8745823 0.3674925 -10.543 < 2e-16 ***
19 promo_typeFriends & Family:total_markdown_pct -6.0992694 0.7498619 -8.134 4.18e-12 ***
20
21 Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
22
23
24 Sigma link function: log
25 Sigma Coefficients:
26
              Estimate Std. Error t value Pr(>|t|)
27
   (Intercept) -2.838160 0.232620 -12.201 < 2e-16 ***
   pb(time_obs) 0.032702 0.003654 8.949 1.03e-13 ***
28
29
30 Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
31
32 -----
33 Nu link function: log
34 Nu Coefficients:
35
         Estimate Std. Error t value Pr(>|t|)
36 (Intercept) -2.7038 0.2471 -10.94 <2e-16 ***
37
38
   Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
40
41
   NOTE: Additive smoothing terms exist in the formulas:
42
   i) Std. Error for smoothers are for the linear effect only.
43 ii) Std. Error for the linear terms maybe are not accurate.
  ______
45 No. of observations in the fit: 109
46 Degrees of Freedom for the fit: 28.27367
47
       Residual Deg. of Freedom: 80.72633
48
                    at cycle: 20
49
50 Global Deviance: -148.3187
            AIC:
                    -91.77135
52
             SBC:
                    -15.67708
53
   **********************
```

R output .2: GAMLSS Fit on KCC 6

```
Family: c("exGAUS", "ex-Gaussian")
3
   Call: gamlss(formula = logsales_kcc_6 ~ pb(time_obs) + pb(total_markdown_pct) +
4
      promo_type * total_markdown_pct, sigma.formula = ~pb(time_obs), nu.formula = ~1, family = "exGAUS",
5
          data = data_agg_KCC)
6
7
   Fitting method: RS()
8
10
   Mu link function: identity
11
   Mu Coefficients:
12
                                          Estimate Std. Error t value Pr(>|t|)
13 (Intercept)
                                         8.3111193 0.1157520 71.801 < 2e-16 ***
14 pb(time_obs)
                                         0.0024889 0.0004789 5.197 1.15e-06 ***
15    pb(total_markdown_pct)
                                         4.0074977 0.3016532 13.285 < 2e-16 ***
                                        -0.8054399 0.2951362 -2.729 0.00756 **
16 promo_typeBlack Friday
17
   promo_typeFriends & Family
                                         0.8703618 0.4802656
                                                            1.812 0.07309 .
   promo_typeBlack Friday:total_markdown_pct 1.0176236 0.5352771
18
                                                            1.901 0.06031 .
   promo_typeFriends & Family:total_markdown_pct -2.4686730 0.8798442 -2.806 0.00608 **
19
20
21 Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
22
23
24
   Sigma link function: log
25
   Sigma Coefficients:
26
              Estimate Std. Error t value Pr(>|t|)
   (Intercept) -1.255651 0.149038 -8.425 3.7e-13 ***
27
   28
30
  Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' '1
31
32
   ______
33
   Nu link function: log
34
35
         Estimate Std. Error t value Pr(>|t|)
36 (Intercept) -3.126 1.164 -2.686 0.00852 **
37
38 Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
39
40
   _____
   NOTE: Additive smoothing terms exist in the formulas:
    i) Std. Error for smoothers are for the linear effect only.
43
  ii) Std. Error for the linear terms maybe are not accurate.
44
   45 No. of observations in the fit: 109
46
  Degrees of Freedom for the fit: 13.62438
47
        Residual Deg. of Freedom: 95.37562
48
                    at cycle: 19
49
50
   Global Deviance:
51
            AIC:
                    -78.6043
52
            SBC:
                    -41.93636
```

R output .3: GAMLSS Fit on KCC 8

```
8
10
   Mu link function: identity
11
   Mu Coefficients:
12
                                         Estimate Std. Error t value Pr(>|t|)
13
                                         5.5055060 0.1744217 31.564 < 2e-16 ***
   (Intercept)
14
                                         0.0042645 0.0008424
                                                           5.063 1.91e-06 ***
   pb(time_obs)
15
   pb(total_markdown_pct)
                                         4.5349719 0.4527266 10.017 < 2e-16 ***
                                        -0.6541342 0.3738172 -1.750 0.0832 .
16 promo_typeBlack Friday
17 promo_typeFriends & Family
                                        -0.0367560 0.6637042 -0.055 0.9559
18 promo_typeBlack Friday:total_markdown_pct 0.8760110 0.7295349 1.201 0.2327
19 promo_typeFriends & Family:total_markdown_pct -0.7643296 1.2393106 -0.617 0.5388
20
21
   Signif. codes: 0 '*** 0.001 '** 0.01 '* 0.05 '.' 0.1 ' ' 1
22
23
   24 Sigma link function: log
25 Sigma Coefficients:
26
             Estimate Std. Error t value Pr(>|t|)
27
   (Intercept) -1.347871 0.271081 -4.972 2.78e-06 ***
   pb(time_obs) -0.008544  0.005004 -1.708  0.0908 .
28
29
30
   Signif. codes: 0 '*** 0.001 '** 0.01 '* 0.05 '.' 0.1 ' 1
31
32 -----
33 Nu link function: log
34
   Nu Coefficients:
35
           Estimate Std. Error t value Pr(>|t|)
36
   (Intercept) -1.7105 0.2198 -7.783 7e-12 ***
37
38
   Signif. codes: 0 '*** 0.001 '** 0.01 '* 0.05 '.' 0.1 ' 1
39
40
41 NOTE: Additive smoothing terms exist in the formulas:
42
   i) Std. Error for smoothers are for the linear effect only.
43
   ii) Std. Error for the linear terms maybe are not accurate.
   ______
45
   No. of observations in the fit: 109\,
46
   Degrees of Freedom for the fit: 10.0084
47
       Residual Deg. of Freedom: 98.9916
48
                    at cycle: 7
49
                   -11.3607
50 Global Deviance:
51
    AIC:
                   8.656098
52
            SBC:
                    35.59218
```

R output .4: Summary of GJRM fit on key category clusters 2 & 6

```
1
   COPULA: Student-t (dof = 249)
3
   MARGIN 1: Gaussian
4
   MARGIN 2: Gaussian
5
6
   EQUATION 1
7
   Link function for mu.1: identity
8
   Formula: res_gamlss_kcc_2 ~ 1
10 Parametric coefficients:
11
             Estimate Std. Error z value Pr(>|z|)
12 (Intercept) -0.15455 0.09825 -1.573 0.116
13
14
15 EQUATION 2
16 Link function for mu.2: identity
17 Formula: res_gamlss_kcc_6 ~ 1
18
```

```
Parametric coefficients:
19
20
             Estimate Std. Error z value Pr(>|z|)
21
    (Intercept) 0.01163 0.08804 0.132 0.895
22
23
24
   EQUATION 3
25
    Link function for sigma.1: log
26
   Formula: ~1
27
28 Parametric coefficients:
29
             Estimate Std. Error z value Pr(>|z|)
30
   (Intercept) 0.05296 0.07928 0.668 0.504
31
32
33
   EQUATION 4
34
   Link function for sigma.2: log
35 Formula: ~1
37 Parametric coefficients:
38
              Estimate Std. Error z value Pr(>|z|)
    (Intercept) -0.02427 0.06745 -0.36 0.719
39
40
41
42 EQUATION 5
43 Link function for dof: log(. - 2)
44 Formula: ~1
45
46 Parametric coefficients:
47
              Estimate Std. Error z value Pr(>|z|)
48
    (Intercept) 86.207
                          3.044 28.32 <2e-16 ***
49
50 Signif. codes: 0 '*** 0.001 '** 0.01 '* 0.05 '.' 0.1 ' 1
51
52
53 EQUATION 6
54 Link function for theta: atanh
55
   Formula: ~promo_type + s(time_obs, k = 30)
56
57 Parametric coefficients:
58
                            Estimate Std. Error z value Pr(>|z|)
                             0.8820 0.1198 7.360 1.83e-13 ***
59 (Intercept)
60 promo_typeBlack Friday -0.8718 0.7352 -1.186 0.2357
61 promo_typeFriends & Family -0.6513 0.3807 -1.711 0.0871 .
62
63
   Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
64
65 Smooth components, approximate significance:
                edf Ref.df Chi.sq p-value
66
   s(time_obs) 20.44 23.79 63.55 1.81e-05 ***
67
68
69 Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
70
71
   sigma.1 = 1.05(0.917,1.24) sigma.2 = 0.976(0.844,1.09)
72
    dof = 249(249,249)
73 theta = 0.486(-0.0467,0.82) tau = 0.371(-0.0434,0.679)
74 n = 109 total edf = 28.4
```

R output .5: Summary of GJRM fit on key category clusters 2 & 8

```
1
2 COPULA: Student-t (dof = 249)
3 MARGIN 1: Gaussian
4 MARGIN 2: Gaussian
5
6 EQUATION 1
7 Link function for mu.1: identity
8 Formula: res_gamlss_kcc_2 ~ 1
```

```
9
  Parametric coefficients:
10
              Estimate Std. Error z value Pr(>|z|)
11
12
    (Intercept) 0.008837 0.098263 0.09 0.928
13
14
15 EQUATION 2
16
   Link function for mu.2: identity
17
    Formula: res_gamlss_kcc_8 ~ 1
18
19
    Parametric coefficients:
20
             Estimate Std. Error z value Pr(>|z|)
    (Intercept) 0.08536 0.09780 0.873 0.383
21
22
23
24 EQUATION 3
25 Link function for sigma.1: log
26 Formula: ~1
27
28 Parametric coefficients:
29
               Estimate Std. Error z value Pr(>|z|)
30
    (Intercept) -0.005018 0.066775 -0.075 0.94
31
32
33 EQUATION 4
34 Link function for sigma.2: log
35 Formula: ~1
36
37 Parametric coefficients:
38
              Estimate Std. Error z value Pr(>|z|)
    (Intercept) -0.05304 0.06315 -0.84 0.401
39
40
41
42
   EQUATION 5
43
    Link function for dof: log(. - 2)
44
    Formula: ~1
45
46 Parametric coefficients:
47
             Estimate Std. Error z value Pr(>|z|)
48
   (Intercept) 16.952
                          3.879 4.37 1.24e-05 ***
49
50 Signif. codes: 0 '*** 0.001 '** 0.01 '* 0.05 '.' 0.1 ' 1
51
52
53 EQUATION 6
54
   Link function for theta: atanh
   Formula: ~s(time_obs, k = 30)
56
57 Parametric coefficients:
             Estimate Std. Error z value Pr(>|z|)
58
  (Intercept) 0.6381 0.1096 5.825 5.72e-09 ***
59
60
61 Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
62
63 Smooth components, approximate significance:
64
               edf Ref.df Chi.sq p-value
    s(time_obs) 18.5 21.75 41.45 0.00681 **
65
66
   Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
67
69 sigma.1 = 0.995(0.896,1.13) sigma.2 = 0.948(0.837,1.06)
70 dof = 249(249.249)
71 theta = 0.466(-0.151,0.847) tau = 0.34(-0.112,0.684)
72 n = 109 total edf = 24.5
```

R output .6: Summary of GJRM fit on key category clusters 6 & 8

```
1
2 COPULA: Clayton
3
   MARGIN 1: Gaussian
   MARGIN 2: Gaussian
4
5
6
   EQUATION 1
7
    Link function for mu.1: identity
8
    Formula: res_gamlss_kcc_6 ~ 1
9
10
   Parametric coefficients:
11
              Estimate Std. Error z value Pr(>|z|)
   (Intercept) -0.07752 0.08888 -0.872 0.383
12
13
14
15 EQUATION 2
16 Link function for mu.2: identity
17 Formula: res_gamlss_kcc_8 ~ 1
18
19
   Parametric coefficients:
20
             Estimate Std. Error z value Pr(>|z|)
21
    (Intercept) 0.03416 0.12033 0.284 0.776
22
23
24 EQUATION 3
25 Link function for sigma.1: log
26
   Formula: ~1
27
   Parametric coefficients:
29
       Estimate Std. Error z value Pr(>|z|)
  (Intercept) -0.03599 0.06464 -0.557 0.578
30
31
32
33 EQUATION 4
   Link function for sigma.2: log
34
35 Formula: ~1
36
37
   Parametric coefficients:
             Estimate Std. Error z value Pr(>|z|)
39
   (Intercept) 0.02258 0.06529 0.346 0.729
40
41
42 EQUATION 5
43 Link function for theta: log
44
   Formula: ~s(time_obs, k = 30)
45
46
   Parametric coefficients:
              Estimate Std. Error z value Pr(>|z|)
47
48
    (Intercept) -8.238 3.765 -2.188 0.0287 *
49
50
    Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
51
52
    Smooth components, approximate significance:
53
               edf Ref.df Chi.sq p-value
   s(time_obs) 21.88 23.85 1560 <2e-16 ***
54
55
  Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
56
57
58 sigma.1 = 0.965(0.842,1.11) sigma.2 = 1.02(0.892,1.18)
59 theta = 3.4(1.47,44.2) tau = 0.342(0.145,0.771)
60 n = 109 total edf = 26.9
```

R output .7: Learned structure of a DBN from articles in KCC 1

```
1
 2
       Bayesian network learned via Hybrid methods
 3
 4
       model:
 5
             [10327_t_0][10327_t_1][10327_t_2][13450_t_2][19137_t_2][26194_t_2]
 6
             [13450_t_1 | 13450_t_2] [19137_t_1 | 19137_t_2] [26194_t_1 | 26194_t_2]
 7
             [10328_t_2|10327_t_2][13451_t_2|13450_t_2][19138_t_2|19137_t_2]
 8
             [615_t_2|26194_t_2][19137_t_0|19137_t_1][26194_t_0|26194_t_1]
 9
              [10328_t_1 | 10327_t_1:10328_t_2] [13451_t_1 | 13450_t_1:13450_t_2:13451_t_2]
10
               [19138\_t\_1 \mid 19137\_t\_1] \ [615\_t\_1 \mid 26194\_t\_1 : 615\_t\_2] \ [26193\_t\_2 \mid 19138\_t\_2] 
11
              [10328_t_0|10327_t_0:10328_t_1:10328_t_2][19138_t_0|19137_t_0:19138_t_2]
12
              [615_t_0|26194_t_0:615_t_1:615_t_2][26193_t_1|19138_t_1:19138_t_2]
              [19_t_2|26193_t_2][26193_t_0|19138_t_0:19138_t_1][19_t_1|26193_t_1]
13
14
              \hbox{\tt [21\_t\_2|19\_t\_2][19\_t\_0|26193\_t\_0:19\_t\_1][21\_t\_1|19\_t\_1]}
15
               [24558\_t\_2 | 10328\_t\_2 : 21\_t\_2] [26191\_t\_2 | 19\_t\_2 : 21\_t\_2] [21\_t\_0 | 19\_t\_0] 
16
              [24558_t_1|10328_t_1:21_t_1][26191_t_1|19_t_1:21_t_1:26191_t_2]
17
               [26192\_t\_2 \mid 10328\_t\_2 : 13450\_t\_2 : 24558\_t\_2] [13450\_t\_0 \mid 13451\_t\_2 : 26192\_t\_2] 
18
               \hspace*{0.2in} \texttt{[24558\_t\_0|10328\_t\_0:21\_t\_0][26191\_t\_0|19\_t\_0:21\_t\_0:26191\_t\_1]} \\
              [26192 t 1 | 10328 t 1:13450 t 1:24558 t 1:26191 t 2:26192 t 2]
19
20
              [13451_t_0|13450_t_0:13450_t_1:13451_t_1]
21
              [26192_t_0|10328_t_0:13450_t_0:24558_t_0:26192_t_1]
22
23
       nodes:
                                                   42
24
25
         undirected arcs:
26
         directed arcs:
                                                   68
27
       average markov blanket size:
                                                  5.00
28
       average neighbourhood size:
29
       average branching factor:
                                                  1.62
30
31
                                                   Two-Phase Restricted Maximization
       learning algorithm:
32
       constraint-based method:
                                                   Semi-Interleaved HITON-PC
       {\tt conditional\ independence\ test:}
                                                   Pearson's Correlation
33
34
       score-based method:
                                                   Hill - Climbing
35
       score:
                                                   BIC (Gauss.)
36
       alpha threshold:
                                                   0.05
37
       penalization coefficient:
                                                   2.336414
38
       tests used in the learning procedure: 1720\,
       optimized:
```

List of Abbreviations

RV Random Variable

UTS Univariate Time Series

VAR Vector Auto-Regressive

STAR Structured Additive Regression Model

AIC Akaike Information Criterion AR Auto-Regressive **BS** Business Segment **CDF** Cumulative Distribution Function **DAG** Directed Acyclic Graph **DBN** Dynamic Bayesian Network d.o.f. Degrees of Freedom **GAM** Generalized Additive Model GAMLSS Generalized Additive Models for Loacation, Scale & Shape **GAMM** Generalized Additive Mixed Model **GLM** Generalized Linear Model **GLMM** Generalized Linear Mixed Model **GJRM** Generalized Joint Regression Models **KC** Key Category KCC Key Category Cluster LM Linear Regression Model **LMM** Linear Mixed Model MTS Multivariate Time Series **PDF** Probability Density Function

1.1	Two of the adidas-group logos: Performance (left) & Originals (right) [adi-	
	das.com media-center]	2
1.2	adidas celebrates its 70th anniversary and the opening of the ARENA	
	building [adidas 70 years, 2019]	2
2.1	Example of a directed acyclic graph	13
2.2	Graphical representation of a time-varying dynamic Bayesian network of	
	three random variables (X,Y) and $Z)$ with four time periods $\dots\dots\dots$	14
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	and simulated sample of size $n=1800$, both with standard normal margins	18
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Statutory Declaration

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Petros Christanas