

Vendor: EXIN

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QUESTION 1

What process covers the acceptance and execution of project work by external suppliers?

- A. Controlling a Stage
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

Answer: A

QUESTION 2

What is the goal of the 'Identify context' step within the recommended risk management procedure?

- A. Identify responses to risks identified in the Business Case
- B. Understand the specific objectives that are at risk
- C. Gather information about risks for inclusion in Highlight Reports to the Project Board
- D. Identify the threats and opportunities that may affect the project's objectives

Answer: B

QUESTION 3

Which is a purpose of the Controlling a Stage process?

- A. Agree, perform and deliver project work
- B. Draft a plan for the next stage
- C. Agree stage tolerances
- D. Take action to make sure that the stage remains within tolerance

Answer: C

QUESTION 4

Which is an aim of the Starting up a Project process?

- A. Understand how and when the project's products will be delivered and at what cost
- B. Ensure that there is authority to deliver the project's products
- C. Do the minimum necessary in order to decide whether it is worthwhile to even initiate the project
- D. Create the set of management products required to control the project

Answer: A

QUESTION 5

Which is NOT a factor to consider when defining management stages?

- A. How long the project is
- B. When Team Managers are available
- C. When key decisions are required on the project
- D. The amount of risk within the project

Answer: B

QUESTION 6

What process ensures that plans for achieving the expected benefits are managed and reviewed?

- A. Managing Product Delivery
- B. Initiating a Project
- C. Directing a Project
- D. Starting up a Project

Answer: C

QUESTION 7

Which of the following are a purpose of an Issue Report?

- 1. Document an off-specification
- 2. Record an issue's resolution
- 3. Capture all problems or concerns within the project
- 4. Capture recommendations for handling a request for change
- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Answer: A

QUESTION 8

Which product establishes the baseline against which the project's actual performance is compared?

- A. Project Brief
- B. Product Status Account
- C. Project Initiation Documentation
- D. Configuration Item Record

Answer: C

QUESTION 9

Which is NOT identified when creating a product breakdown structure?

- A. Products to be created by internal resources
- B. Products to be modified
- C. Resources required to produce the products
- D. Products to be created by an external third party

Answer: C

QUESTION 10

Which defines the sequence in which the products of a plan should be developed?

- A. Product Description
- B. Product breakdown structure
- C. Project Product Description
- D. Product flow diagram

Answer: D

QUESTION 11

If a Work Package is forecast to exceed its tolerances, how should a Team Manager inform the Project Manager?

- A. Raise an Exception Report
- B. Issue an Exception Plan
- C. Raise an issue
- D. Raise a risk

Answer: C

QUESTION 12

What process enables an organization to understand the work that needs to be done to deliver a project's products before it is approved?

- A. Directing a Project
- B. Initiating a Project
- C. Starting up a Project
- D. Controlling a Stage

Answer: B

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