

Exam Code: PMI-001

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Part: A

1: On a large medical billing system project, the team is large and communication has been quite a challenge to control. The Project Expeditor has been used to help with this problem. What is one of the main differences between the Project Expeditor and Project Coordinator?

- A.the Project Expeditor is another title for the Project Manager
- B.the Project Expeditor is another title for Project Coordinator
- C.the Project Expeditor has limited or no decision-making ability
- D.the Project Expeditor has decision-making ability

Correct Answers: C

2: The data warehouse project is about halfway complete at a major retail client. Your company is doing the implementation and has twelve team members in various locations across three different buildings. Communication and team-building has been a real challenge. Which of the following would fix or improve this problem?

- A.Changing the organization to a functional structure
- B.Co-location
- C.Replacing the Project Manager
- D.Hiring Project Coordinators

Correct Answers: B

3: What is the typical role of senior management on a project?

- A.Support the project
- B.Pays for it
- C.Supports the project and resolves resource and other conflict
- D.Resolves resource and other conflicts

Correct Answers: C

4: The sponsor plays a key role in project success. Which of the following is the best description of the sponsor?

- A.Senior management
- B.Customer
- C.Product manager
- D.CIO

Correct Answers: B

5: Which of the following roles controls resources and manages a business unit?

- A.Functional management
- B.Senior management
- C.Sponsor
- D.Project management

Correct Answers: A

6: What is the main deliverable from the Planning phase of a project?

- A.Charter
- B.Work results
- C.Project management plan
- D.A signed contract

Correct Answers: C

7: Which of the following is not a regulation?

- A.The building code for a city
- B.The documented way to dispose of old paint
- C.The average speed on a highway in a week
- D.The zoning for an industrial area

Correct Answers: C

8: What is the main output of Monitoring and Controlling?

- A.Charter
- B.Controlling stakeholders
- C.Corrective action
- D.Project product

Correct Answers: C

9: The Project Manager and Functional Manager are having a disagreement on resource allocation for a new broadband project. The Functional Manager wants the resource for an operational issue that needs attention, and the Project Manager wants the resource to work on the project so it stays on schedule as planned. Which of the following roles can help resolve this problem?

- A.Functional management
- B.Senior management
- C.Sponsor
- D.Project management

Correct Answers: B

10: The company is implementing a new project management approach. In the past, their projects have been disorganized, not in alignment with business goals, and not focused on interactivity between the projects where applicable. They want to have a better focus on grouping related projects together by business unit and product lines. Which of the following best describe what they are trying to accomplish?

- A.Project management
- B.Operations management
- C.Management by objectives
- D.Portfolio management

Correct Answers: D

11: You are the Project Manager on a cellular bluetooth amplifier project and are in the Planning phase. During a team meeting, a Functional Manager attempts to validate if the project meets company goals. The Functional Manager will report this finding back to senior management to

determine if the project should continue, be modified or be cancelled. What is this process called?

- A.Delphi Technique
- B.Management by objectives (MBO)
- C.Return on investment
- D.Management product analysis

Correct Answers: B

12: Which of the following is used to control schedule related items on a project?

- A.Schedule Control
- B.Schedule management plan
- C.Work breakdown structure
- D.Time management plan

Correct Answers: A

13: Which of the following is considered an advantage of a functional organization if you are an accountant?

- A.Having a home to go to when the project is complete
- B.Not having a home when the project is complete
- C.Having more than one project to work on
- D.Having more than one boss

Correct Answers: A

14: On a wireless internet access project, the team is large with 40 people, and controlling communication has been a challenging for the team to make progress. The Project Coordinator has been used to help with this problem. What is one of the main differences between the Project Coordinator and the Project Expeditor?

- A.The Project Expeditor is another title for the Project Manager
- B.The Project Coordinator has decision-making ability
- C.The Project Expeditor is another title for Project Coordinator
- D.The Project Expeditor has decision-making ability

Correct Answers: B

15: Which of the following best describes utilizing program management across an organization?

- A.Managing of related or similar projects in a coordinated way
- B.The process of computer program management
- C.Managing a television program
- D.Done for a purpose

Correct Answers: A

16: Two people at work are discussing roles and responsibilities as they relate to the company and the projects it has. They are discussing the role of the Project Manager and the Functional Manager. What is the main role of the Functional Manager?

- A.To control resources
- B.To manage the project when the Project Manager isn't available

- C.To define business processes
- D.To manage the Project Managers

Correct Answers: B

17: A Project Manager has completed the Scope Definition process. The customer and sponsor have shortened the schedule by four weeks and decided that the work breakdown structure will be excluded. What would be the best action the Project Manager should take?

- A.Begin execution of the project
- B.Provide the customer and sponsor an updated schedule and budget
- C.Call a meeting and notify the team of the change in schedule
- D.Discuss with the customer and sponsor the ramifications of excluding the WBS

Correct Answers: D

18: The Project Manager is involved in Project Scope Management. She will be involved for the entire project management life cycle. Which group of processes will she be involved in performing these activities?

- A.Initiation, Scope Planning, Scope Definition, Scope Verification, Scope Management
- B.Scope Forecasting, Scope Definition, Scope Verification, Scope Control
- C.Scope Planning, Scope Definition, Create WBS, Scope Verification, Scope Control
- D.Scope Planning, Scope Description, Scope Verification, Integrated Change Control

Correct Answers: C

19: The team of Project Managers works in their company with a variety of projects. Typically they are involved in assigning Project Managers, creating and maintaining documentation and policies. What is the name of the place they work at?

- A.Project Management Office
- B.Tight matrixed
- C.Functional
- D.Projectized

Correct Answers: A

20: The e-commerce project has gone well other than the fact that the sponsor changed three different times. The project is in closure. All of the following would be created in closing except?

- A.Lessons learned
- B.Release of resources
- C.Contract audit
- D.Project archives

Correct Answers: C