

Dun & Bradstreet One-Stop Report

Sony Corporation

8 November 2018

Sony Corporation

☒ Social Site FaceBook

1-7-1, Konan
Minato-Ku, Tokyo 108-0075
Japan

Tel: 367482111

www.sony.net

D-U-N-S®
Number: 69-055-3649
Employees: 117,300
Company Type: Public Parent
Corporate Family: 1131 Companies
Traded: Tokyo Stock 6758
Exchange: SNE
New York Stock
Exchange: SNEJF
OTC Pink: SON1
Frankfurt Stock
Exchange: SONA
Incorporation
Date: 1946
Auditor: PricewaterhouseCoopers
Arata

Financials in: As Reported (mil)
Fiscal Year End: 31-Mar-2018
Reporting Currency: Japanese Yen
Annual Sales: 8,543,982.0
Total Assets: NA
Market Value: 7,443,252.5
(26-Oct-2018)

Business Description

Sony is synonymous with consumer electronics, particularly in gaming consoles (such as the PlayStation) and televisions. Officially named Sony Kabushiki Kaisha, the company designs, makes, and sells a host of electronic equipment, instruments, and devices for consumer, professional, and industrial markets. Other products include video cameras, mobile phones, audio equipment, and semiconductors. It is also a top global media conglomerate, boasting assets in the areas of music, TV and film, and digital networks. In addition, Sony has several financial services businesses (insurance and banking). Japan and the US are the company's largest single markets, together accounting for more than half of sales.

Source: D&B

Industry

Industry Recreational Products
ANZSIC 2006: 2592 - Toy, Sporting and Recreational Product Manufacturing
ISIC Rev 4: 3240 - Manufacture of games and toys
NACE Rev 2: 3240 - Manufacture of games and toys
NAICS 2012: 339930 - Doll, Toy, and Game Manufacturing
UK SIC 2007: 3240 - Manufacture of games and toys
US SIC 1987: 3944 - Games, Toys, and Children's Vehicles, Except Dolls and Bicycles

Key Executives

| Name | Title | Source |
|-------------------|---|--------|
| Kenichiro Yoshida | President, CEO and Director | D&B |
| Stephen Andujar | EVP and CIO, Sony Pictures Entertainment | D&B |
| Fumihiko Kanagawa | EVP and CFO, Sony Network Entertainment International | D&B |
| Betsy Bergman | VP, Marketing, Sony Pictures Entertainment | D&B |
| Jon Hookstratten | EVP, Administration and Operations, Sony Pictures Entertainment | D&B |

Significant Developments

| Topic | # * | Most Recent Headline | Date |
|------------------------|-----|---|-------------|
| General Products | 4 | Sony Interactive Entertainment, Lenovo Signs Patent License Deal For Virtual Reality Headsets | 30-Oct-2018 |
| Strategic Combinations | 8 | Hotstar And HOOQ Forge Partnership | 8-Oct-2018 |
| Mergers & Acquisitions | 2 | Sony acquires remaining 25.1 pct interest in Nile Acquisition | 31-Jul-2018 |

| | | |
|------------------------------------|---|-------------|
| Regulatory / Company Investigation | 1 Fujifilm Gets Favorable Final Determination In U.S. ITC Case Against Sony | 9-Mar-2018 |
| Divestitures | 2 Sony unit to sell Tokyo-based properties | 15-Feb-2018 |

* number of significant developments within the last 12 months

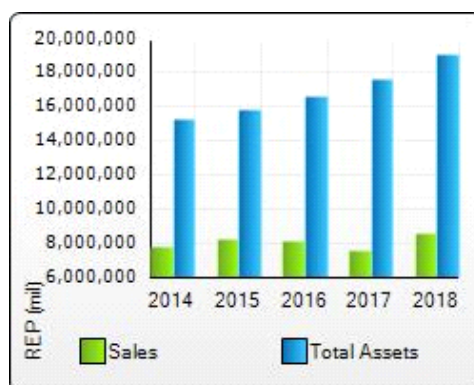
News

| Title | Date |
|---|------------|
| Sony sees 30% rise in annual operating profit The Saudi Gazette (140 Words) | 7-Nov-2018 |
| The Global Cryptocurrency Market is Set to Grow on the Widespread Adoption of Bitcoin PR Newswire (495 Words) | 7-Nov-2018 |
| Leave a comment on: Sony Corporation forecasts 30% surge in annual operating profit businesstoday.co.ke (224 Words) | 6-Nov-2018 |
| Sony Corporation: FY2018 Q2 The Wall Street Transcript (47 Words) | 6-Nov-2018 |
| China's Neighbors Could Win From U.S. Tariff Tussle Morningstar (470 Words) | 6-Nov-2018 |
| Customer-facing Technology Market: Opportunity Analysis and Industry Forecast upto 2026 InfoTech Spotlight (659 Words) | 5-Nov-2018 |

Financial Summary

As of 30-Jun-2018

| Key Ratios | Company | Industry |
|---------------------------|---------|----------|
| Net Profit Margin (TTM) % | 7.55 | 17.14 |
| Return on Assets (TTM) % | 3.38 | 11.32 |
| Return on Equity (TTM) % | 21.88 | 37.78 |
| Current Ratio | 0.92 | 1.16 |
| Quick Ratio | 0.71 | 0.94 |
| Sales 5 Year Growth | 4.69 | |
| Debt to Equity | 0.45 | 0.85 |



Source: Morningstar

Stock Snapshot

Traded: Tokyo Stock Exchange: 6758

As of 26-Oct-2018 Financials in: JPY

| | | | |
|--------------------|--------------|----------------|--------|
| Recent Price | 5,834.00 | EPS | 491.85 |
| 52 Week High | 6,973.00 | Price/Sales | 0.87 |
| 52 Week Low | 4,231.00 | Dividend Rate | 30.00 |
| Avg. Volume (mil) | 6.26 | Price/Earnings | 11.86 |
| Market Value (mil) | 7,443,252.64 | Price/Book | 2.29 |
| | | Beta | 1.08 |

Source: Morningstar

D-U-N-S® Number: 69-055-3649 Key IDSM Number: 26318 Registered No.(JPN): 5010401067252

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Sony Corporation

Executives Report

Minato-Ku, Tokyo, Japan, Tel: 367482111, URL: <http://www.sony.net>, Executives Page

| Board of Directors | | | |
|--|-----------------------------|-----------------------|--------|
| Name | Title | Function | Source |
| Kazuo Hirai | Chairman | Chairman | D&B |
| <p>Biography: Mr. Kazuo Hirai was named Chairman of the Board in Sony Corporation effective April 1, 2018. He is also a member of Nominating Committee of the Company. His previous titles include Vice President, Executive Vice President and Executive Officer in the Company. He used to work for a subsidiary, Sony Music Entertainment (Japan) Inc. <i>Source: Reuters</i></p> <p>Age: 59 <i>Source: Reuters</i></p> <p>Social: *</p> | | | |
| Kenichiro Yoshida | President, CEO and Director | Director/Board Member | D&B |
| <p>Biography: Mr. Kenichiro Yoshida was named President, Chief Executive Officer, Representative Executive Officer and Director in Sony Corporation effective April 1, 2018. He is also a member of Compensation Committee of the Company. He joined the Company in April 1983. His previous titles include Executive Officer and Executive Vice President in the Company. He used to work for So-net Corporation. <i>Source: Reuters</i></p> <p>Age: 58 <i>Source: Reuters</i></p> | | | |
| Executives | | | |

| Name | Title | Function | Source |
|--|--|-------------------------|--------|
| Kenichiro Yoshida | President, CEO and Director | Chief Executive Officer | D&B |
| <p>Biography:</p> <p>Mr. Kenichiro Yoshida was named President, Chief Executive Officer, Representative Executive Officer and Director in Sony Corporation effective April 1, 2018. He is also a member of Compensation Committee of the Company. He joined the Company in April 1983. His previous titles include Executive Officer and Executive Vice President in the Company. He used to work for So-net Corporation.</p> <p><i>Source: Reuters</i></p> <p>Age: 58</p> <p><i>Source: Reuters</i></p> | | | |
| Kazushi Ambe | EVP, HR and General Affairs | Division Head Executive | D&B |
| <p>Biography:</p> <p>Mr. Kazushi Ambe has been serving as Executive Vice President and Executive Officer in Sony Corporation since June 2016. He joined the Company in April 1984. He used to work for two subsidiaries, including Sony Ericsson Mobile Communications and Sony Corporation of America.</p> <p><i>Source: Reuters</i></p> <p>Age: 56</p> <p><i>Source: Reuters</i></p> | | | |
| Stephen Andujar | EVP and CIO, Sony Pictures Entertainment | Division Head Executive | D&B |
| Laura Ash | SVP, HR, Sony Electronics | Division Head Executive | D&B |

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|-------------------|---|-------------------------|-----|
| Martin N. Bandier | EVP, Music Publishing Business, Chairman and CEO, Sony / ATV Music Publishing LLC | Division Head Executive | D&B |
| Scot Barbour | VP, Production Technology, Sony Pictures Entertainment | Division Head Executive | D&B |
| Kristine Belson | President, Sony Pictures Animation | Division Head Executive | D&B |
| Betsy Bergman | VP, Marketing, Sony Pictures Entertainment | Division Head Executive | D&B |
| Miles Braffett | SVP and CIO, Sony BMG Music Entertainment America | Division Head Executive | D&B |
| Peter Brodsky | EVP, Business and Legal Affairs, Sony/ATV Music Publishing | Division Head Executive | D&B |
| David Buckholtz | SVP, Corporate IT, Sony Pictures Entertainment | Division Head Executive | D&B |
| Amy Carney | President, Advertiser Sales & Research, Sony Pictures Television (SPT), Sony Pictures Entertainment | Division Head Executive | D&B |
| Dave Carson | Platform Services Director | Division Head Executive | D&B |
| Becky Chaires | SVP, Marketing, Sony Pictures Animation | Division Head Executive | D&B |
| Jason Clodfelter | Co-President, Sony Pictures Television Studios, Sony Pictures Entertainment | Division Head Executive | D&B |
| Carmine Coppola | EVP and CFO, Sony Music Entertainment | Division Head Executive | D&B |
| George Damigos | Director, Global Web Traffic Generation, Global Web Marketing & UX, Sony Corporation of America | Division Head Executive | D&B |
| Matt Davis | Executive Director, Sony Pictures Animation | Division Head Executive | D&B |
| Jana Day | Director, Recruiting, Sony Pictures Animation | Division Head Executive | D&B |
| David Del Beccaro | President and CEO, Music Choice | Division Head Executive | D&B |
| Julie DeSantis | VP, Risk Management, Sony Corporation, America (SCA) | Division Head Executive | D&B |
| Peter Edge | CEO, RCA Music Group, Sony Music Entertainment | Division Head Executive | D&B |
| Yoshito Ezure | Representative Director and President, Sony Energy Devices Corporation | Division Head Executive | D&B |
| Social: " | | | |
| Sarajane Fallin | VP, Global Communications, Sony Pictures Entertainment | Division Head Executive | D&B |
| Michael Fasulo | SVP, President and COO, Sony North America | Division Head Executive | D&B |
| Jeff Frost | President, Sony Pictures Television Studios, Sony Pictures Entertainment | Division Head Executive | D&B |
| Steven Fuld | SVP, Corporate Marketing, Sony Corporation, America | Division Head Executive | D&B |
| Hideyuki Furumi | SVP and EVP, Global Sales & Marketing, Sony Mobile Communications Inc. | Division Head Executive | D&B |
| Social: " | | | |
| Lisa Gephardt | Senior Director, Sony Corp of America | Division Head Executive | D&B |
| Social: " | | | |
| Stan Glasgow | Senior Advisor, Entrepreneurship and Innovation Group and Chairman, Sony Electronics | Division Head Executive | D&B |
| Randy Goodman | Chairman and CEO, Sony Music Nashville, Sony Music Entertainment | Division Head Executive | D&B |
| Jamey Gottlieb | Senior Director, Strategic Business Development, Sony Corporation | Division Head Executive | D&B |
| Staci Griesbach | VP, Worldwide Publicity, Sony Pictures Entertainment | Division Head Executive | D&B |
| Joanne Gunsberg | Director, Sustainability, Sony Pictures Entertainment | Division Head Executive | D&B |
| Adrian R. Haas | EVP, IT and Systems and International CIO, Sony-GITS | Division Head Executive | D&B |
| Tomoo Hagimoto | SVP, President and Representative Director, Sony Life Insurance Co., Ltd. | Division Head Executive | D&B |

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|---|--|-------------------------|-----|
| Lance Harlow | Director, Creative Operations, Sony Corporation of America | Division Head Executive | D&B |
| Masayuki Hattori | SVP and President, System R&D Group, R&D Platform | Division Head Executive | D&B |
| Justin Hill | Global Head, Investor Relations | Division Head Executive | D&B |
| Jon Hookstratten | EVP, Administration and Operations, Sony Pictures Entertainment | Division Head Executive | D&B |
| Mike Hopkins | Chairman, Sony Pictures Television, Sony Picture Entertainment | Division Head Executive | D&B |
| Andrew House | Chairman, Sony Interactive Entertainment | Division Head Executive | D&B |
| <p>Biography: Mr. Andrew House has been serving as Executive Vice President and Executive Officer in Sony Corporation, as well as President and Representative Director of a subsidiary, Sony Interactive Entertainment Inc., and President and Global Chief Executive Officer of another subsidiary, Sony Interactive Entertainment LLC, since June 2016. He is also serving as Director in another subsidiary, Sony Music Entertainment (Japan) Inc. He joined the Company in October 1990.</p> <p><i>Source: Reuters</i></p> <p>Age: 52 <i>Source: Reuters</i></p> <p>Social: "</p> | | | |
| Shigeru Ishii | EVP, President and Representative Director, Sony Financial Holdings Inc. | Division Head Executive | D&B |
| Shigeki Ishizuka | President, Digital Imaging Group, Sony Imaging Products & Solutions Inc., SEVP, Imaging Products & Solutions Business, Mobile Communications Business, Storage Media Business, Representative Director and President, Sony Imaging Products & Solutions Inc. | Division Head Executive | D&B |
| <p>Biography: Mr. Shigeki Ishizuka has been serving Executive Vice President and Executive Officer in Sony Corporation, as well as President and Representative Director of a subsidiary, since April 2017. He joined the Company in April 1981. His previous titles include Chief Director of Professional Solution & Service Business, Chief Director of Digital Solution Business and Chief Director of Digital Imaging in the Company. He used to work for another subsidiary.</p> <p><i>Source: Reuters</i></p> <p>Age: 58 <i>Source: Reuters</i></p> | | | |
| Masayasu Ito | SVP and EVP, Hardware Engineering and Operation, Sony Interactive Entertainment LLC | Division Head Executive | D&B |
| Shiro Kambe | EVP, Legal, Compliance, Corporate Communications, CSR, External Relations, Quality, Environment, Information Security and Privacy | Division Head Executive | D&B |
| <p>Biography: Mr. Shiro Kambe has been serving as Executive Vice President and Executive Officer in Sony Corporation since June 2014. He joined the Company in April 1984.</p> <p><i>Source: Reuters</i></p> <p>Age: 55 <i>Source: Reuters</i></p> | | | |
| Sachi Kambe | SVP, Consumer Marketing, Sony Pictures Entertainment | Division Head Executive | D&B |
| Fumihiko Kanagawa | EVP and CFO, Sony Network Entertainment International | Division Head Executive | D&B |
| Andy Kaplan | President, Worldwide Networks, Sony Pictures Television, Sony Music Entertainment | Division Head Executive | D&B |

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|-------------------|---|-------------------------|-----|
| Dave Katoh | Director, Brand Management Office, Sony Corporation of America | Division Head Executive | D&B |
| Toru Katsumoto | EVP, R&D Platform, Medical Business, Representative Director and Deputy President, Sony Imaging Products & Solutions Inc. | Division Head Executive | D&B |
| Alan Kaufman | VP, Global Tax Office at Sony Corporation, America | Division Head Executive | D&B |
| Hiroichi Kawahira | President, Advanced Materials Laboratories, Device & Material R&D Group, R&D Platform | Division Head Executive | D&B |
| Izumi Kawanishi | SVP, AI Robotics Business | Division Head Executive | D&B |
| Hiroshi Kawano | SVP, Representative Director, Deputy President, Sony Imaging Products & Solutions Inc. President, Professional Solution & Services Group, Representative Director, President, Sony Marketing Inc., Corporate Executive and President, Sony Marketing Japan Inc. | Division Head Executive | D&B |
| Social: " | | | |
| Kevin Kelleher | COO, Sony Music Entertainment | Division Head Executive | D&B |
| Social: " | | | |
| Mark Khalil | EVP, General Counsel and Secretary, Sony Corporation, America, (SCA) | Division Head Executive | D&B |
| Kazuo Kii | SVP, Director and Deputy President, Sony Visual Products Inc. and Senior GM, TV Business Division | Division Head Executive | D&B |
| Mitsuya Kishida | SVP, Representative Director and President, Sony Mobile Communications Inc. | Division Head Executive | D&B |
| Hiroaki Kitano | SVP, President and CEO, Sony Computer Science Laboratories, Inc. | Division Head Executive | D&B |
| Tsuyoshi Kodera | EVP, Game & Network Service Business and President and CEO, Sony Interactive Entertainment LLC | Division Head Executive | D&B |
| Masaalo Kojima | SVP and Deputy President, Professional Products Group, Sony Imaging Products & Solutions Inc. | Division Head Executive | D&B |
| John Koller | VP, Marketing, Sony Playstation, Sony Interactive Entertainment | Division Head Executive | D&B |
| Dennis Kooker | President, Global Digital Business and US Sales, Sony Music Entertainment | Division Head Executive | D&B |
| Jeffrey Korchek | EVP, Business Affairs and Strategy, Sony Pictures Animation | Division Head Executive | D&B |
| Alex Kostich | VP, Creative Advertising and Marketing, Sony Pictures International | Division Head Executive | D&B |
| Jamie Kramer | VP, Digital Marketing, Sony Pictures Entertainment | Division Head Executive | D&B |
| Shigeru Kumekawa | SVP and President, Sony Europe Ltd. | Division Head Executive | D&B |
| Sal Ladestro | EVP, Marketing, Sony Pictures Entertainment | Division Head Executive | D&B |
| Robert Lawson | EVP and Chief Communications Officer, Sony Pictures Entertainment | Division Head Executive | D&B |
| Keith Le Goy | President, Distribution, Sony Pictures Television (SPT), Sony Pictures Entertainment | Division Head Executive | D&B |
| Eric Lempel | SVP and Head, PlayStation Networks | Division Head Executive | D&B |
| Mel Lewinter | EVP, Label Strategy, Sony Music Entertainment | Division Head Executive | D&B |
| Paul LiCausi | IT Director, Sony Pictures Entertainment | Division Head Executive | D&B |
| Jennifer Liu | SVP and General Counsel, Business and Legal Affairs, Sony Interactive Entertainment | Division Head Executive | D&B |
| Kimio Maki | SVP and President, Digital Imaging Group and Deputy President, Professional Products Group, Sony Imaging Products & Solutions Inc. | Division Head Executive | D&B |
| Jenifer Mallony | EVP, International, Sony Music Entertainment | Division Head Executive | D&B |

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|---------------------|--|-------------------------|-----|
| Jenny Marchick | SVP, Creative, Sony Pictures Animation | Division Head Executive | D&B |
| Pam Marsden | Head, Production, Sony Pictures Animation | Division Head Executive | D&B |
| Yoshinori Matsumoto | SVP, Senior GM, V&S Business Division, Sony Video & Sound Products Inc. | Division Head Executive | D&B |
| Toshimoto Mitomo | SVP, Intellectual Property and Business Incubation Platform and Senior GM, Startup Acceleration Division | Division Head Executive | D&B |
| Social: " | | | |
| Kazuo Miura | SVP and Deputy President, Global Research and Development, Sony Interactive Entertainment LLC | Division Head Executive | D&B |
| Michinori Mizuno | EVP, Music Business (Japan), Representative Director and CEO, Sony Music Entertainment (Japan) Inc. | Division Head Executive | D&B |
| Rachel Mizuno | SVP, U.S. Distribution Marketing, Sony Pictures Television | Division Head Executive | D&B |
| Brian Monaco | President and Global Chief Marketing, Sony/ATV Music Publishing | Division Head Executive | D&B |
| Atsushi Morita | President, Sony Computer Entertainment Japan | Division Head Executive | D&B |
| Doug Morris | Chairman, Sony Music Entertainment | Division Head Executive | D&B |
| Olivier Mouroux | SVP, Publicity and Corporate Communications, Sony Pictures Animation | Division Head Executive | D&B |
| Atsuko Murakami | SVP and Senior GM, Finance Department | Division Head Executive | D&B |
| Social: " | | | |
| Sunil Nayyar | Marketing Director, Sony India | Division Head Executive | D&B |
| Michael Nazitto | VP, Tax, America | Division Head Executive | D&B |
| Shoji Nemoto | Executive Chief Engineer and Strategic Assistant to Corporate Executive Officer, R&D Platform | Division Head Executive | D&B |
| Social: " | | | |
| Kevin Noel | VP, Physical Production, Sony Pictures Animation | Division Head Executive | D&B |
| Chris Parnell | Co-President, Sony Pictures Television Studios, Sony Pictures Entertainment | Division Head Executive | D&B |
| Ron Perry | Chairman and CEO, Columbia Records, Sony Music Entertainment | Division Head Executive | D&B |
| Carmelo Pirrone | EVP, Marketing, Sony Pictures Classics | Division Head Executive | D&B |
| John Rego | VP, Sustainability, Sony Pictures Entertainment | Division Head Executive | D&B |
| George Rose | EVP, Worldwide People and Organization, Sony Pictures Entertainment | Division Head Executive | D&B |
| Thomas E. Rothman | Chairman, Sony Pictures Motion Pictures Group, Sony Pictures Entertainment | Division Head Executive | D&B |
| Philip Rowley | SEVP and CFO, Sony Pictures Entertainment | Division Head Executive | D&B |
| Mark Rudolph | SVP, Finance and Chief Accounting Officer, Sony Pictures Entertainment, America | Division Head Executive | D&B |
| Jason Rumminger | VP, Integrated Media Partnerships and Field Promotions, Sony Pictures Entertainment | Division Head Executive | D&B |
| Jim Ryan | SVP and Deputy President, Global Sales & Marketing, Sony Interactive Entertainment LLC | Division Head Executive | D&B |
| Social: " | | | |
| Hiroyuki Sato | SVP, Quality & Environment and Senior GM, Quality & Environmental Department | Division Head Executive | D&B |
| Julian Sheard | Director, Global Social Media Marketing, Sony Corporation of America | Division Head Executive | D&B |
| Andy Shenkler | Chief Solutions and Technology Officer, Sony DADC New Media Solutions | Division Head Executive | D&B |
| Keiichiro Shimada | SVP, Next Generation Technology Relationship, R&D Platform | Division Head Executive | D&B |

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| Terushi Shimizu | EVP, Semiconductor Business, Representative Director and President, Sony Semiconductor Solutions Corporation, Representative Director, President, Sony Semiconductor Manufacturing Corporation | Division Head Executive | D&B |
| Dasha Smith Dwin | EVP and Global CHRO, Sony Music Entertainment | Division Head Executive | D&B |
| Jason Spivak | EVP, Worldwide Digital Distribution, Sony Pictures Home Entertainment | Division Head Executive | D&B |
| Bill Starke | CIO, Sony/ATV | Division Head Executive | D&B |
| Richard Story | President, Commercial Music Group, Sony Music Entertainment | Division Head Executive | D&B |
| Danny Strick | Co-President, Sony/ATV Music Publishing (New York) | Division Head Executive | D&B |
| Rob Stringer | EVP, Music Business (Global) and CEO, Sony Music Entertainment | Division Head Executive | D&B |
| Julie Swidler | EVP, Business Affairs and General Counsel, Sony Music Entertainment | Division Head Executive | D&B |
| Ichiro Takagi | SEVP, Home Entertainment & Sound Business, Consumer AV Sales & Marketing, Manufacturing, Logistics, Procurement and Engineering Platform, Representative Director and President, Sony Visual Products Inc., Representative Director and President, Sony Video & | Division Head Executive | D&B |
| <p>Biography:</p> <p>Mr. Ichiro Takagi has been serving as Executive Vice President and Executive Officer in Sony Corporation, as well as President and Representative Director of two subsidiaries, including Sony Visual Products Inc. and Sony Video & Sound Products Inc., since April 2016. He joined the Company in April 1981.</p> <p>Source: Reuters</p> <p>Age: 58</p> <p>Source: Reuters</p> | | | |
| Hiroshi Takahashi | President, Sony China | Division Head Executive | D&B |
| Kazuhiko Takeda | Deputy President and CFO, Sony Interactive Entertainment LLC | Division Head Executive | D&B |
| Natsuko Takei | SVP and Senior GM, Legal & Compliance Department | Division Head Executive | D&B |
| Masaru Tamagawa | SVP, Global Sales & Marketing Officer, Chairman and Representative Director, Sony Marketing Inc. | Division Head Executive | D&B |
| Dietmar Tanzer | President, Sony DADC International | Division Head Executive | D&B |
| Stephen Tate | SVP, Strategic Sales and Planning, Consumer Sales Company, Sony Electronics | Division Head Executive | D&B |
| Hidehiko Teshirogi | Deputy President, Digital Imaging Group and Deputy President, Professional Products Group, Sony Imaging Products & Solutions Inc. | Division Head Executive | D&B |
| Karen Toliver | SVP, Creative, Sony Pictures Animation | Division Head Executive | D&B |
| Yasuhiro Ueda | SVP, Technology Policy and Relations | Division Head Executive | D&B |
| Social: " | | | |
| Chris Van Amburg | SVP, Marketing, Sony Pictures Television | Division Head Executive | D&B |
| Anthony Vinciguerra | EVP, Pictures Business and Chairman and CEO, Sony Pictures Entertainment Inc. | Division Head Executive | D&B |
| Maurizio Vitale | EVP, Marketing and Brand Strategy, Sony Pictures Entertainment | Division Head Executive | D&B |
| Lance Wedegaertner | VP, Real Estate, Sony Corporation, America | Division Head Executive | D&B |
| Leah Weil | SEVP and General Counsel, Sony Pictures Entertainment | Division Head Executive | D&B |
| Nicholas Weiss | SVP, Creative Advertising, Sony Pictures Entertainment | Division Head Executive | D&B |
| Kym Wulfe Bishop | SVP, Business Affairs, Sony Pictures Animation | Division Head Executive | D&B |

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|--|--|----------------------------------|-----|
| Elichi Yahata | VP, Sony Network Entertainment International | Division Head Executive | D&B |
| Anne Yoo | SVP, Media Strategy and Promotions, Sony Pictures Entertainment | Division Head Executive | D&B |
| Shuhei Yoshida | President, Worldwide Studios, Sony Computer Entertainment | Division Head Executive | D&B |
| Liz Young | EVP, Corporate Communications, Sony Music Entertainment | Division Head Executive | D&B |
| Jake Zim | SVP, Virtual Reality, Sony Pictures Entertainment | Division Head Executive | D&B |
| Hiroki Totoki | SEVP and CFO | Senior Management (General) | D&B |
| <p>Biography: Mr. Hiroki Totoki was named Chief Financial Officer, Executive Vice President and Representative Executive Officer in Sony Corporation, effective April 1, 2018. He joined the Company in April 1987. <i>Source: Reuters</i></p> <p>Age: 53 <i>Source: Reuters</i></p> <p>Education: Waseda University, B (Business Administration) <i>Source: Reuters</i></p> | | | |
| Makoto Toyoda | SVP and CIO | Senior Management (General) | D&B |
| Frank Cortez | Network Administration, America | Administration Executive | D&B |
| Blaine Munro | Global Network Architecture, America | International Executive | D&B |
| Scott Herskowitz | Manager, Digital Marketing, Sony Rewards, Sony Corporation of America | Marketing Executive | D&B |
| Kareem Lawrence | Manager, Digital Marketing and Production, Sony Corporation of America | Marketing Executive | D&B |
| Makiko Miura | Manager, Investor Relations | Investor Relations Executive | D&B |
| Kazuya Tajima | Senior Manager, Investor Relations | Investor Relations Executive | D&B |
| John Dawson | Manager, Technology, Sony Entertainment Network | Information Executive | D&B |
| Rita Leung | Manager, IT Audit, America | Information Executive | D&B |
| Sukhi Sawhney | Manager, Information Systems and Technology, America | Information Executive | D&B |
| Andrian Andrade | Senior Coordinator, Sony Pictures Television Networks | Network Management Executive | D&B |
| Serge Ansay | Senior Software Engineer, Sony Corporation, America (SCA) | Engineering/Technical Executive | D&B |
| Tim Bird | Senior Software Engineer, America | Engineering/Technical Executive | D&B |
| Rafael Orsini | Manager, Systems, America | Engineering/Technical Executive | D&B |
| Teruo Hirayama | Strategic Assistant to Corporate Executive Officer in Charge, R&D Platform | Research & Development Executive | D&B |

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Corporate Family

Corporate Structure News:

Sony Corporation

Sony Corporation

Total Corporate Family Members: 1131

| Company Name | Company Type | Location | Country/Region | Industry | Sales (mil) | Employees | Source |
|---------------------------------|--------------|--------------------------|----------------|--|--------------|-----------|--------|
| Sony Corporation | Parent | Minato-Ku, Tokyo | Japan | Miscellaneous Manufacturing | 8,543,982.0 | 117,300 | D&B |
| Sony Corporation of America | Subsidiary | New York, NY | United States | Magnetic and Optical Media Manufacturing | 9,441.2 | 33,234 | D&B |
| Sony Electronics Inc. | Subsidiary | San Diego, CA | United States | Audio and Video Equipment Manufacturing | 4,788.6 | 26,150 | D&B |
| Sony Nuevo Laredo, S.A. De C.V. | Subsidiary | Nuevo Laredo, Tamaulipas | Mexico | Computer, Office Equipment and Software Merchant Wholesalers | | 1,587 | D&B |
| Sony Electronics Inc. | Branch | Paramus, NJ | United States | Audio and Video Equipment Manufacturing | | 800 | D&B |
| Sony Electronics Inc. | Branch | Woodcliff Lake, NJ | United States | Music | | 700 | D&B |
| Sony Electronics Inc. | Branch | Paramus, NJ | United States | Electronics and Appliances Stores | | 600 | D&B |
| Sony Electronics Inc. | Branch | San Francisco, CA | United States | Movies | | 300 | D&B |
| Sony Electronics Inc. | Branch | San Diego, CA | United States | Semiconductor and Other Electronic Component Manufacturing | | 250 | D&B |
| Sony Electronics Inc. | Branch | Carol Stream, IL | United States | Audio and Video Equipment Manufacturing | | 227 | D&B |
| Sony Electronics Inc. | Branch | San Jose, CA | United States | Audio and Video Equipment Manufacturing | | 184 | D&B |
| Sony Electronics Inc. | Branch | Saint Louis, MO | United States | Audio and Video Equipment Manufacturing | | 165 | D&B |
| Sony Electronics Inc. | Branch | Fort Myers, FL | United States | Audio and Video Equipment Manufacturing | | 164 | D&B |
| Sony Electronics Inc. | Branch | Gaffney, SC | United States | Audio and Video Equipment Manufacturing | | 159 | D&B |
| Sony Electronics Inc. | Branch | San Diego, CA | United States | Audio and Video Equipment Manufacturing | | 159 | D&B |
| Sony Electronics Inc. | Branch | Paramus, NJ | United States | Audio and Video Equipment Manufacturing | | 159 | D&B |
| Sony Electronics Inc. | Branch | King Of Prussia, PA | United States | Audio and Video Equipment Manufacturing | | 159 | D&B |
| Sony Electronics Inc. | Branch | San Diego, CA | United States | Audio and Video Equipment Manufacturing | | 159 | D&B |
| Sony Electronics Inc. | Branch | Carson, CA | United States | Electronics Wholesale | | 127 | D&B |
| Sony Electronics Inc. | Branch | San Diego, CA | United States | Audio and Video Equipment Manufacturing | | 112 | D&B |
| Sony Electronics Inc. | Branch | Laredo, TX | United States | Magnetic and Optical Media Manufacturing | | 110 | D&B |
| Sony Electronics Inc. | Branch | Irvine, CA | United States | Movies | | 101 | D&B |
| Sony Electronics Inc. | Branch | Paramus, NJ | United States | Appliance Repair and Maintenance | | 100 | D&B |
| Sony Electronics Inc. | Branch | Santa Clara, CA | United States | Audio and Video Equipment Manufacturing | | 100 | D&B |

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| Sony Latin America Inc. | Subsidiary | Miami, FL | United States | Electronics Wholesale | 23.1 | 80 | D&B |
| Sony Latin America Inc | Branch | Santo Domingo, D. N. | Dominican Republic | Electronics Wholesale | | | D&B |
| Sony Electronics Inc. | Branch | Honolulu, HI | United States | Electronics Wholesale | | 54 | D&B |
| Sony Electronics Inc. | Branch | Glendale, CA | United States | Appliance Repair and Maintenance | | 42 | D&B |
| Sony Electronics Inc. | Branch | Briarcliff Manor, NY | United States | Electronics Wholesale | | 40 | D&B |
| Sony Electronics Inc. | Branch | San Jose, CA | United States | Computer and Peripheral Equipment Manufacturing | | 38 | D&B |
| Crispin Corporation | Subsidiary | Durham, NC | United States | Computer Programming | 3.3 | 33 | D&B |
| Sony Electronics Inc. | Branch | New York, NY | United States | Electronics Wholesale | | 29 | D&B |
| Sony Electronics Inc. | Branch | Portland, OR | United States | Electronics Wholesale | | 27 | D&B |
| Sony Electronics Inc. | Branch | Winston Salem, NC | United States | Electronics Wholesale | | 27 | D&B |
| Sony Electronics Inc. | Branch | Miami, FL | United States | Audio and Video Equipment Manufacturing | | 25 | D&B |
| Sony Electronics Inc. | Branch | Boulder, CO | United States | Electronics Wholesale | | 24 | D&B |
| Sony Electronics Inc. | Branch | San Diego, CA | United States | Music | | 20 | D&B |
| Sony Electronics Inc. | Branch | Austin, TX | United States | Electronics and Appliances Stores | | 20 | D&B |
| Sony Supply Chain Solutions (americas), Inc. | Subsidiary | Hawthorne, CA | United States | Road Transportation Services | 4.1 | 19 | D&B |
| Sony Electronics Inc. | Holding | San Diego, CA | United States | Consumer Electronics Repair and Maintenance | | 19 | D&B |
| Sony Electronics Inc. | Branch | Teterboro, NJ | United States | Airlines | | 18 | D&B |
| Sony Electronics Inc. | Branch | Boca Raton, FL | United States | Electronics and Appliances Stores | | 18 | D&B |
| Sony Electronics Inc. | Branch | Boca Raton, FL | United States | Electronics Wholesale | | 17 | D&B |
| Sony Electronics Inc. | Branch | Novi, MI | United States | Audio and Video Equipment Manufacturing | | 15 | D&B |
| Sony Electronics Inc. | Branch | Renton, WA | United States | Electronics and Appliances Stores | | 15 | D&B |
| Sony Electronics Inc. | Branch | Chicago, IL | United States | Electronics and Appliances Stores | | 15 | D&B |
| Sony Electronics Inc. | Branch | San Francisco, CA | United States | Audio and Video Equipment Manufacturing | | 15 | D&B |
| Sony Electronics Inc. | Branch | Orlando, FL | United States | Miscellaneous Store Retailers | | 14 | D&B |
| Sony Electronics Inc. | Branch | White Plains, NY | United States | Electronics Wholesale | | 14 | D&B |
| Sony Electronics Inc. | Branch | Costa Mesa, CA | United States | Electronics Wholesale | | 14 | D&B |
| Sony Electronics Inc. | Branch | Cincinnati, OH | United States | Electronics and Appliances Stores | | 14 | D&B |
| Sony Electronics Inc. | Branch | Schaumburg, IL | United States | Electronics and Appliances Stores | | 14 | D&B |
| Sony Electronics Inc. | Branch | Farmington, MI | United States | Electronics and Appliances Stores | | 14 | D&B |
| Sony Electronics Inc. | Branch | Terre Haute, IN | United States | Miscellaneous Wholesale | | 14 | D&B |
| Sony Electronics Inc. | Branch | Thorofare, NJ | United States | Electronics Wholesale | | 14 | D&B |
| Sony Electronics Inc. | Branch | San Antonio, TX | United States | Electronics Wholesale | | 14 | D&B |
| Sony Electronics Inc. | Branch | Park Ridge, NJ | United States | Electronics and Appliances Stores | | 14 | D&B |
| Sony Electronics Inc. | Branch | North Palm Beach, FL | United States | Electronics Wholesale | | 14 | D&B |
| Sony Electronics Inc. | Branch | Arlington, VA | United States | Electronics and Appliances Stores | | 10 | D&B |

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| Sony Electronics Inc. | Branch | Grove City, PA | United States | Electronics and Appliances Stores | 10 | D&B |
| Sony Electronics Inc. | Branch | Charlotte, NC | United States | Nonclassifiable Establishments | 9 | D&B |
| Sony Electronics Inc. | Branch | San Marcos, TX | United States | Electronics and Appliances Stores | 9 | D&B |
| Sony Electronics Inc. | Branch | Newark, NJ | United States | Nonclassifiable Establishments | 8 | D&B |
| Sony Electronics Inc. | Branch | Chicago, IL | United States | Nonclassifiable Establishments | 8 | D&B |
| Sony Electronics Inc. | Branch | Birch Run, MI | United States | Audio and Video Equipment Manufacturing | 7 | D&B |
| Sony Electronics Inc. | Branch | New York, NY | United States | Sporting Goods and Recreation Stores | 7 | D&B |
| Sony Electronics Inc. | Branch | Los Angeles, CA | United States | Nonclassifiable Establishments | 7 | D&B |
| Sony Electronics Inc. | Branch | Mountlake Terrace, WA | United States | Electronics and Appliances Stores | 7 | D&B |
| Sony Electronics Inc. | Branch | Philadelphia, PA | United States | Nonclassifiable Establishments | 7 | D&B |
| Sony Electronics Inc. | Branch | Montvale, NJ | United States | Electronics Wholesale | 6 | D&B |
| Sony Electronics Inc. | Branch | Detroit, MI | United States | Music | 6 | D&B |
| Sony Electronics Inc. | Branch | Lanham, MD | United States | Electronics Wholesale | 5 | D&B |
| Sony Electronics Inc. | Branch | Bellevue, WA | United States | Audio and Video Equipment Manufacturing | 5 | D&B |
| Sony Electronics Inc. | Branch | San Diego, CA | United States | Electronics Wholesale | 5 | D&B |
| Sony Electronics Inc. | Branch | Culver City, CA | United States | Audio and Video Equipment Manufacturing | 4 | D&B |
| Sony Electronics Inc. | Branch | San Jose, CA | United States | Electrical Equipment and Appliances Manufacturing | 4 | D&B |
| Sony Electronics Inc. | Branch | Los Angeles, CA | United States | Nonclassifiable Establishments | 3 | D&B |
| Sony Electronics Inc. | Branch | San Jose, CA | United States | Computer and Peripheral Equipment Manufacturing | 3 | D&B |
| Sony Electronics Inc. | Branch | Niles, IL | United States | Appliance Repair and Maintenance | 3 | D&B |
| Sony Electronics Inc. | Branch | Kansas City, MO | United States | Nonclassifiable Establishments | 2 | D&B |
| Sony Electronics Inc. | Branch | Seattle, WA | United States | Computer and Office Machine Repair and Maintenance | 2 | D&B |
| Sony Electronics Inc. | Branch | Miami, FL | United States | Electronics Wholesale | 2 | D&B |
| Sony Electronics Inc. | Branch | Conifer, CO | United States | Audio and Video Equipment Manufacturing | 2 | D&B |
| Sony Electronics Inc. | Branch | Park Ridge, NJ | United States | Communications Equipment Manufacturing | 2 | D&B |
| Sony Electronics Inc. | Branch | Littleton, CO | United States | Electronics and Appliances Stores | 1 | D&B |
| Sony Electronics Inc. | Branch | Albany, NY | United States | Movies | 1 | D&B |
| Sony Electronics Inc. | Branch | Ellicott City, MD | United States | Electronics and Appliances Stores | 1 | D&B |
| Sony Electronics Inc. | Branch | Aurora, CO | United States | Miscellaneous Store Retailers | 1 | D&B |
| Sony Electronics Inc. | Branch | Roseville, CA | United States | Music | 1 | D&B |
| Sony Electronics Inc. | Branch | Defiance, MO | United States | Electronics and Appliances Stores | 1 | D&B |
| Sony Electronics Inc. | Branch | Amherst, NH | United States | Computer, Office Equipment and Software Merchant Wholesalers | 1 | D&B |
| Sony Electronics Inc. | Branch | Andover, MA | United States | Miscellaneous Wholesale | 1 | D&B |

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| Sony Electronics Inc. | Branch | Fremont, CA | United States | Audio and Video Equipment Manufacturing | | 1 | D&B |
| Sony Broadband Entertainment Corp | Subsidiary | New York, NY | United States | Music | 1,073.6 | 17,000 | D&B |
| Sony Music Entertainment | Subsidiary | New York, NY | United States | Music | 1,073.6 | 9,500 | D&B |
| Sony Music Entertainment | Branch | New York, NY | United States | Music | | 2,000 | D&B |
| Sony Music Entertainment, Inc. | Branch | Manteca, CA | United States | Music | | 493 | D&B |
| Sony Music Entertainment, Inc. | Branch | Beverly Hills, CA | United States | Miscellaneous Wholesale | | 250 | D&B |
| Red Distribution, LLC | Subsidiary | New York, NY | United States | Miscellaneous Wholesale | 30.1 | 150 | D&B |
| Red Distribution, LLC | Branch | San Francisco, CA | United States | Miscellaneous Wholesale | | 27 | D&B |
| Red Distribution, LLC | Branch | Seattle, WA | United States | Miscellaneous Wholesale | | 27 | D&B |
| Red Distribution, LLC | Branch | Blountville, TN | United States | Miscellaneous Wholesale | | 27 | D&B |
| Red Distribution, LLC | Branch | Minneapolis, MN | United States | Miscellaneous Wholesale | | 3 | D&B |
| Red Distribution, LLC | Branch | Franklin, TN | United States | Sporting Goods and Recreation Stores | | 1 | D&B |
| Sony Music Entertainment, Inc. | Branch | New York, NY | United States | Miscellaneous Professional Services | | 150 | D&B |
| Sony Music Entertainment, Inc. | Branch | New York, NY | United States | Miscellaneous Professional Services | | 150 | D&B |
| Sony Music Entertainment Canada Inc | Subsidiary | North York, ON | Canada | Miscellaneous Wholesale | | 130 | D&B |
| Sony Music Entertainment, Inc. | Branch | Fresno, CA | United States | Electronics Wholesale | | 100 | D&B |
| Orchard Enterprises Ny, Inc. | Subsidiary | New York, NY | United States | Miscellaneous Rental | 28.5 | 88 | D&B |
| The Orchard, Eu Ltd. | Subsidiary | London | United Kingdom | Nonclassifiable Establishments | | 2 | D&B |
| Sony Music Entertainment, Inc. | Branch | Nashville, TN | United States | Movies | | 70 | D&B |
| Epic Records, Inc. | Subsidiary | New York, NY | United States | Miscellaneous Professional Services | 3.9 | 51 | D&B |
| Sony Music Entertainment, Inc. | Branch | Nashville, TN | United States | Music | | 50 | D&B |
| Sony Music Entertainment, Inc. | Branch | New York, NY | United States | Music | | 45 | D&B |
| Sony Music Entertainment, Inc. | Branch | Itasca, IL | United States | Advertising Services | | 33 | D&B |
| Sony Dadc Manufacturing India Private Limited | Subsidiary | Navi Mumbai, Maharashtra | India | Music | 668.2 | 26 | D&B |
| Sony Dadc Manufacturing India Private Limited | Branch | Mumbai, Maharashtra | India | Music | | | D&B |
| Sony Dadc Manufacturing India Private Limited | Branch | Mumbai, Maharashtra | India | Audio and Video Equipment Manufacturing | | | D&B |
| Sony Music Entertainment, Inc. | Branch | Bolingbrook, IL | United States | Electronics Wholesale | | 20 | D&B |
| Sony Music Entertainment Asia Inc. | Branch | Hung Hom, Kowloon | Hong Kong SAR | Administrative Services | 60.0 | 19 | D&B |
| Sony Music Entertainment | Branch | Springfield, OR | United States | Sporting Goods and Recreation Stores | | 19 | D&B |
| America Sony Bmg Music Entertainment (China) Co.,Ltd. Shanghai Office | Branch | Shanghai, Shanghai | China | Miscellaneous Wholesale | | 14 | D&B |
| Columbia Records, Inc. | Subsidiary | New York, NY | United States | Music | 1.8 | 13 | D&B |
| Zomba Corporation Ag | Subsidiary | Zug, Zug | Switzerland | Music | 2.6 | 10 | D&B |
| Sony Music Entertainment | Branch | New York, NY | United States | Sporting Goods and Recreation Stores | | 9 | D&B |
| Sony Music Entertainment, Inc. | Branch | Detroit, MI | United States | Nonclassifiable Establishments | | 8 | D&B |
| Sony Music Entertainment Puerto Rico Inc | Subsidiary | San Juan, PR | United States | Miscellaneous Wholesale | 0.8 | 6 | D&B |
| Orchard Media, Inc. | Subsidiary | New York, NY | United States | Performing Arts | 0.0 | 6 | D&B |
| Sony Music Entertainment, Inc. | Branch | New York, NY | United States | Music | | 4 | D&B |
| Ariama LLC | Subsidiary | New York, NY | United States | Computer Programming | 0.1 | 2 | D&B |
| Sony Music Entertainment, Inc. | Branch | Oak Park, IL | United States | Music | | 2 | D&B |
| Sony Music Entertainment | Branch | Franklin, IN | United States | Performing Arts | | 2 | D&B |
| Sony Music Entertainment | Branch | Rutherford, NJ | United States | Music | | 2 | D&B |

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| Sony Music Entertainment, Inc. | Branch | Carrollton, GA | United States | Music | | 1 | D&B |
| Sony Music Entertainment | Branch | Seattle, WA | United States | Sporting Goods and Recreation Stores | | 1 | D&B |
| Sony Music Entertainment, Inc. | Branch | Greensboro, NC | United States | Miscellaneous Professional Services | | 1 | D&B |
| Sony Pictures Entertainment, Inc. | Subsidiary | Culver City, CA | United States | Movies | 429.3 | 4,200 | D&B |
| Columbia Pictures Industries, Inc. | Subsidiary | Culver City, CA | United States | Movies | 70.1 | 1,500 | D&B |
| Columbia Pictures Industries, Inc. | Branch | New York, NY | United States | Movies | | 138 | D&B |
| Columbia Pictures Industries, Inc. | Branch | Studio City, CA | United States | Movies | | 25 | D&B |
| Columbia Pictures Industries, Inc. | Branch | Mandaluyong, Manila | Philippines | Professional and Commercial Equipment Wholesale | | 14 | D&B |
| Columbia Pictures Industries, Inc. | Branch | Lawrenceville, GA | United States | Sporting Goods and Recreation Stores | | 1 | D&B |
| Sony Pictures Imageworks Inc. | Subsidiary | Culver City, CA | United States | Data Processing | 98.4 | 1,000 | D&B |
| Sony Pictures Television International Advertising Sales Company | Subsidiary | Miami, FL | United States | Advertising Services | 25.0 | 500 | D&B |
| Sony Pictures Entertainment Inc. | Branch | Culver City, CA | United States | Movies | | 500 | D&B |
| Sony Pictures Entertainment Inc. | Branch | Haddon Heights, NJ | United States | Performing Arts | | 500 | D&B |
| Sony Pictures Entertainment, Inc. | Branch | Sherman Oaks, CA | United States | Performing Arts | | 500 | D&B |
| Sony Pictures Entertainment Inc. | Branch | Los Angeles, CA | United States | Performing Arts | | 500 | D&B |
| Sony Pictures Entertainment, Inc. | Branch | Culver City, CA | United States | Performing Arts | | 500 | D&B |
| Sony Pictures Releasing International Corporation | Subsidiary | Culver City, CA | United States | Movies | 19.4 | 450 | D&B |
| Sony Pictures Releasing International Corporation | Branch | Brooklyn, NY | United States | Movies | | 200 | D&B |
| Sony Pictures Releasing International Corporation | Branch | Miami Beach, FL | United States | Movies | | 69 | D&B |
| Sony Pictures Releasing Pty Limited | Subsidiary | Sydney, NSW | Australia | Movies | 62.7 | 60 | D&B |
| Tristar Television Music, Inc. | Subsidiary | Culver City, CA | United States | Promoters and Agents | 0.7 | 50 | D&B |
| Sony Pictures Releasing International Corporation | Branch | Cincinnati, OH | United States | Movies | | 30 | D&B |
| Columbia Pictures Industries Inc | Branch | Toronto, ON | Canada | Movies | | | D&B |
| Sony Pictures Television Inc. | Subsidiary | Culver City, CA | United States | Movies | 6.0 | 400 | D&B |
| Embassy Row LLC | Subsidiary | New York, NY | United States | Computer, Office Equipment and Software Merchant Wholesalers | | 65 | D&B |
| Embassy Row LLC | Branch | Los Angeles, CA | United States | Computer, Office Equipment and Software Merchant Wholesalers | | 4 | D&B |
| Embassy Row LLC | Branch | Culver City, CA | United States | Computer, Office Equipment and Software Merchant Wholesalers | | 3 | D&B |
| IMS Internet Media Services, Inc. | Subsidiary | Miami, FL | United States | Advertising Services | 0.2 | 12 | D&B |
| 10 Midia Publicidade E Propaganda Ltda | Subsidiary | Sao Paulo, Sao Paulo | Brazil | Advertising Services | 2.9 | 53 | D&B |
| Imm Internet Media México, S. De R.L. De C.V. | Subsidiary | Ciudad De Mexico, Ciudad De Mexico | Mexico | Advertising Services | 345.2 | 42 | D&B |
| Httpool Holdings UK Ltd. | Subsidiary | Manchester | United Kingdom | Nonclassifiable Establishments | | 4 | D&B |
| Eichtitipul, Ooo | Subsidiary | Moscow | Russian Federation | Advertising Services | 314.3 | 50 | D&B |
| Httpool, D.O.O. | Subsidiary | Ljubljana-Sentvid | Slovenia | Advertising Services | 8.8 | 22 | D&B |
| Httpool Online Marketing Gmbh | Subsidiary | Wien, Wien | Austria | Advertising Services | 1.3 | 18 | D&B |
| Htt.Pool Ellas Single Member P.C. | Subsidiary | Maroussi | Greece | Advertising Services | 0.5 | 10 | D&B |
| Httpool A.S. | Subsidiary | Praha 10 - Hostivar, Hlavní Mesto Praha | Czech Republic | Commercial Real Estate Leasing | 20.5 | 9 | D&B |
| Htt Pool Bulgaria Eood | Subsidiary | Sofia | Bulgaria | Advertising Services | 1.6 | 9 | D&B |
| Httpool Hungary Korlátolt | Subsidiary | Budapest, | Hungary | Advertising | 92.0 | 3 | D&B |

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| Felelősségű Társaság | | Budapest | | Services | | | |
| Httpool Polska Sp Z O O | Subsidiary | Warszawa, Mazowieckie | Poland | Advertising Services | 0.1 | 1 | D&B |
| Soni Pikchers Prodakshns Rasha Ink., Filial | Branch | Moscow | Russian Federation | Miscellaneous Professional Services | | | D&B |
| Sony Pictures Studios Inc. | Subsidiary | Los Angeles, CA | United States | Movies | 8.1 | 380 | D&B |
| Sony Pictures Entertainment (Japan) Inc. | Subsidiary | Minato-Ku, Tokyo | Japan | Movies | 12,895.0 | 210 | D&B |
| Animax Broadcast Japan Inc. | Subsidiary | Minato-Ku, Tokyo | Japan | Movies | 15.8 | 43 | D&B |
| Axn Japan Inc. | Subsidiary | Minato-Ku, Tokyo | Japan | Cable and Other Program Distribution | 10.8 | | D&B |
| Mystery Channel Inc. | Subsidiary | Minato-Ku, Tokyo | Japan | Movies | 9.5 | | D&B |
| Axn Entertainment Co., Ltd. | Subsidiary | Minato-Ku, Tokyo | Japan | Movies | 9.5 | | D&B |
| Sony Pictures Entertainment (Japan) Inc. | Branch | Minato-Ku, Tokyo | Japan | Movies | | | D&B |
| Funimation Productions, Ltd. | Subsidiary | Flower Mound, TX | United States | Movies | 17.4 | 150 | D&B |
| Hang Ten Interactive Inc | Subsidiary | Everett, WA | United States | Miscellaneous Amusement and Recreation | 0.5 | 10 | D&B |
| Quadra Productions Inc | Subsidiary | Culver City, CA | United States | Movies | 5.0 | 130 | D&B |
| Sony Pictures Home Entertainment Inc. | Subsidiary | Culver City, CA | United States | Movies | 9.3 | 125 | D&B |
| Sony Pictures Home Entertainment Pty Ltd | Subsidiary | Sydney, NSW | Australia | Sporting Goods and Recreation Stores | 3.9 | 85 | D&B |
| Sony Pictures Home Entertainment De México, S.A. De C.V. | Subsidiary | Ciudad De Mexico, Ciudad De Mexico | Mexico | Movies | 0.8 | 15 | D&B |
| Jeopardy Productions Inc | Subsidiary | Culver City, CA | United States | Movies | 2.1 | 125 | D&B |
| Game Show Network, LLC | Subsidiary | Santa Monica, CA | United States | Cable and Other Program Distribution | 55.0 | 119 | D&B |
| Game Show Network, LLC | Branch | Chicago, IL | United States | Cable and Other Program Distribution | | 14 | D&B |
| Game Show Network, LLC | Branch | New York, NY | United States | Cable and Other Program Distribution | | 4 | D&B |
| Game Show Network, LLC | Branch | Boston, MA | United States | Cable and Other Program Distribution | | 1 | D&B |
| Sony Pictures Entertainment, Inc. | Branch | Inwood, NY | United States | Movies | | 100 | D&B |
| Avoca Productions, Inc. | Subsidiary | Culver City, CA | United States | Movies | 1.1 | 60 | D&B |
| Topanga Productions, Inc. | Subsidiary | Culver City, CA | United States | Movies | 0.1 | 50 | D&B |
| Crackle, Inc. | Subsidiary | Culver City, CA | United States | Wired Telecommunications Carriers | 4.4 | 45 | D&B |
| Sony Pictures Entertainment, Inc. | Branch | Culver City, CA | United States | Movies | | 45 | D&B |
| Sony Pictures Home Entertainment Canada Ltd | Subsidiary | North York, ON | Canada | Consumer Goods Rental | | 44 | D&B |
| Sony Pictures Entertainment, Inc. | Branch | Culver City, CA | United States | Movies | | 42 | D&B |
| Sony Pictures Entertainment, Inc. | Branch | Richardson, TX | United States | Movies | | 23 | D&B |
| Sony Pictures Entertainment, Inc. | Branch | Culver City, CA | United States | Movies | | 18 | D&B |
| Supercomm, Inc. | Subsidiary | Culver City, CA | United States | Accounting and Tax Preparation | 0.4 | 16 | D&B |
| Sony Pictures Televisión De México, S.A. De C.V. | Subsidiary | Ciudad De Mexico, Ciudad De Mexico | Mexico | Promoters and Agents | 0.3 | 16 | D&B |
| Sony Pictures Digital Production Inc. | Subsidiary | Culver City, CA | United States | Movies | 1.7 | 13 | D&B |
| Remote Broadcasting, Inc. | Subsidiary | Culver City, CA | United States | Promoters and Agents | 1.2 | 13 | D&B |
| Screen Gems Inc | Subsidiary | Culver City, CA | United States | Photofinishing | 1.3 | 11 | D&B |
| America Sony Pictures Entertainment (China) Co., Ltd. Beijing Representative Office | Branch | Beijing, Beijing | China | Electronics Wholesale | | 9 | D&B |
| Sony Pictures Entertainment Inc. | Branch | Chicago, IL | United States | Movies | | 5 | D&B |
| Sony Pictures Entertainment, Inc. | Branch | Canoga Park, CA | United States | Movies | | 4 | D&B |
| CPT Holdings, Inc. | Holding | Culver City, CA | United States | Movies | 0.2 | 3 | D&B |
| Sony Pictures Entertainment, Inc. | Branch | Torrance, CA | United States | Movies | | 3 | D&B |
| Sony Pictures Entertainment Inc. | Branch | Culver City, CA | United States | Machinery and | | 3 | D&B |

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| | | | | Equipment Manufacturing | | | |
| Sony Pictures Classics Inc. | Subsidiary | New York, NY | United States | Movies | 0.6 | 2 | D&B |
| Sony Pictures Releasing De México, S.A. De C.V. | Subsidiary | Ciudad De Mexico, Ciudad De Mexico | Mexico | Movies | 0.3 | 1 | D&B |
| Sony Pictures Entertainment, Inc. | Branch | Duluth, GA | United States | Movies | | 1 | D&B |
| Sony Pictures Entertainment, Inc. | Branch | Los Angeles, CA | United States | Movies | | 1 | D&B |
| Sony Pictures Entertainment, Inc. | Branch | Marina Del Rey, CA | United States | Movies | | 1 | D&B |
| Sony Pictures Entertainment, Inc. | Branch | Edmond, OK | United States | Movies | | 1 | D&B |
| Sony Pictures Imageworks Canada Inc | Subsidiary | Vancouver, BC | Canada | Movies | | 1 | D&B |
| Sony Music Holdings Inc. | Holding | New York, NY | United States | Music | 465.4 | 3,000 | D&B |
| Sony Music Holdings Inc. | Branch | Louisville, KY | United States | Music | | 600 | D&B |
| Sony Music Holdings Inc. | Branch | Rutherford, NJ | United States | Music | | 400 | D&B |
| Sca Music Holdings (Australia) Pty. Ltd. | Subsidiary | Huntingwood, NSW | Australia | Music | 73.7 | 320 | D&B |
| Sony Dadc Australia Pty Limited | Subsidiary | Eastern Creek, NSW | Australia | Music | 73.7 | 320 | D&B |
| Sony Dadc Australia Pty Limited | Branch | Huntingwood, NSW | Australia | Music | 0.2 | 3 | D&B |
| Provident Music Group | Subsidiary | Franklin, TN | United States | Miscellaneous Wholesale | 22.5 | 99 | D&B |
| Sony Music Holdings Inc. | Branch | Nashville, TN | United States | Music | | 99 | D&B |
| Sony Music Holdings Inc. | Branch | Boyers, PA | United States | Music | | 40 | D&B |
| Sony Music Holdings Inc. | Branch | Duncan, SC | United States | Music | | 40 | D&B |
| Sony Music Holdings Inc. | Branch | Dallas, TX | United States | Music | | 30 | D&B |
| Sony Music Holdings Inc. | Branch | Villa Park, IL | United States | Music | | 28 | D&B |
| Sony Music Holdings Inc. | Branch | High Point, NC | United States | Music | | 8 | D&B |
| Sony Music Holdings Inc. | Branch | Newark, NJ | United States | Nonclassifiable Establishments | | 7 | D&B |
| Sony Music Holdings Inc. | Branch | Reno, NV | United States | Music | | 6 | D&B |
| Sony Music Holdings Inc. | Branch | Houston, TX | United States | Miscellaneous Wholesale | | 3 | D&B |
| Sony Music Holdings Inc. | Branch | Nashville, TN | United States | Miscellaneous Professional Services | | 2 | D&B |
| Sony Dadc US Inc. | Subsidiary | Terre Haute, IN | United States | Magnetic and Optical Media Manufacturing | 290.3 | 1,200 | D&B |
| Sony Dadc US Inc. | Branch | Eugene, OR | United States | Magnetic and Optical Media Manufacturing | | 386 | D&B |
| Sony Dadc US Inc. | Branch | New York, NY | United States | Magnetic and Optical Media Manufacturing | | 386 | D&B |
| Sony Dadc US Inc. | Branch | Terre Haute, IN | United States | Magnetic and Optical Media Manufacturing | | 386 | D&B |
| Sony Dadc US Inc. | Branch | Terre Haute, IN | United States | Miscellaneous Wholesale | | 150 | D&B |
| Sony Dadc US Inc. | Branch | Marina Del Rey, CA | United States | Magnetic and Optical Media Manufacturing | | 30 | D&B |
| Sony Dadc US Inc. | Branch | Terre Haute, IN | United States | Magnetic and Optical Media Manufacturing | | 27 | D&B |
| Sony Dadc US Inc. | Branch | Chicago, IL | United States | Nonclassifiable Establishments | | 7 | D&B |
| Sony Dadc US Inc. | Branch | Los Angeles, CA | United States | Nonclassifiable Establishments | | 7 | D&B |
| Sony Interactive Entertainment LLC | Subsidiary | San Mateo, CA | United States | Miscellaneous Professional Services | 74.6 | 650 | D&B |
| Sony Interactive Entertainment LLC | Branch | San Diego, CA | United States | Software | | 39 | D&B |
| Sony Interactive Entertainment LLC | Branch | San Mateo, CA | United States | Performing Arts | | 13 | D&B |
| Sony Electrónicos De México, S.A. De C.V. | Subsidiary | Ciudad De Mexico, Ciudad De Mexico | Mexico | Electronics Wholesale | | 522 | D&B |
| Sony Electrónicos De México, S.A. De C.V. | Branch | Monterrey, Nuevo Leon | Mexico | Electronics Wholesale | | 3 | D&B |
| Sony Dadc Mexico, S.A. De C.V | Subsidiary | Tlalnepantla De Baz, Estado De | Mexico | Music | | 450 | D&B |

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| | | Mexico | | | | | |
| Sony Dadc Mexico, S.A. De C.V | Branch | Monterrey, Nuevo Leon | Mexico | Music | | 21 | D&B |
| Sony Dadc Brasil Indústria, Comércio E Distribuição Vídeo-Fonográfica Ltda. | Subsidiary | Manaus, Amazonas | Brazil | Magnetic and Optical Media Manufacturing | 13.7 | 300 | D&B |
| Sony Dadc Brasil Indústria, Comércio E Distribuição Vídeo-Fonográfica Ltda. | Branch | Sao Paulo, Sao Paulo | Brazil | Miscellaneous Amusement and Recreation | | | D&B |
| Sony Dadc Brasil Indústria, Comércio E Distribuição Vídeo-Fonográfica Ltda. | Branch | Manaus, Amazonas | Brazil | Movies | | | D&B |
| Sony Dadc Brasil Indústria, Comércio E Distribuição Vídeo-Fonográfica Ltda. | Branch | Barueri, Sao Paulo | Brazil | Miscellaneous Professional Services | | | D&B |
| Sony Corporation of America | Branch | Paramus, NJ | United States | Magnetic and Optical Media Manufacturing | | 300 | D&B |
| Sony Comercio De México, S.A. De C.V. | Subsidiary | Ciudad De Mexico, Ciudad De Mexico | Mexico | Electronics Wholesale | 25.9 | 280 | D&B |
| Sony Chile Ltda. | Subsidiary | Las Condes, Santiago | Chile | Miscellaneous Wholesale | 16.0 | 200 | D&B |
| Sony Corporation of America | Branch | San Mateo, CA | United States | Computer Programming | | 200 | D&B |
| Sony Music Entertainment Indonesia, Pt | Subsidiary | Jakarta, Jakarta | Indonesia | Advertising Services | 7.8 | 100 | D&B |
| Sony Creative Software Inc. | Subsidiary | Middleton, WI | United States | Computer Programming | 8.7 | 90 | D&B |
| Sony Creative Software Inc. | Branch | Sussex, WI | United States | Computer Programming | | 10 | D&B |
| Sony De México, S.A. De C.V. | Subsidiary | Ciudad De Mexico, Ciudad De Mexico | Mexico | Electronics Wholesale | 6.3 | 85 | D&B |
| Sony De México, S.A. De C.V. | Branch | Ciudad De Mexico, Ciudad De Mexico | Mexico | Electronics Wholesale | | | D&B |
| Sony De México, S.A. De C.V. | Branch | Ciudad De Mexico, Ciudad De Mexico | Mexico | Electronics Wholesale | | | D&B |
| Sony Music Ca | Subsidiary | Caracas, Distrito Federal | Venezuela | Miscellaneous Wholesale | 775.0 | 85 | D&B |
| Sony/Atv Music Publishing LLC | Subsidiary | New York, NY | United States | Publishing | 23.0 | 65 | D&B |
| Sm Publishing (UK) Ltd. | Subsidiary | London | United Kingdom | Music | 5.9 | 46 | D&B |
| Sony/Atv Music Publishing (UK) Ltd. | Subsidiary | London | United Kingdom | Publishing | 54.0 | 200 | D&B |
| Sony/Atv Music Publishing Europe Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Professional Services | 25.8 | 135 | D&B |
| The Extreme Music Library Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Personal Services | 12.6 | 23 | D&B |
| Extreme Music Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Personal Services | 1.4 | 5 | D&B |
| Extreme Musik Gmbh | Subsidiary | Berlin, Berlin | Germany | Movies | 0.4 | 5 | D&B |
| The Extreme Music Library (Ireland) Limited | Subsidiary | Dublin, Co Dublin | Ireland | Miscellaneous Professional Services | 0.6 | | D&B |
| The Extreme Music Library Ab | Subsidiary | Stockholm, Stockholm | Sweden | Miscellaneous Information Services | 13.8 | 1 | D&B |
| Bad Boys Production Music B.V. | Subsidiary | Amsterdam, Noord-Holland | Netherlands | Promoters and Agents | 0.2 | | D&B |
| Director's Cuts Production Music Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Personal Services | 2.8 | 5 | D&B |
| Sony/Atv Music Publishing LLC | Branch | Nashville, TN | United States | Publishing | | 40 | D&B |
| Extreme Group Holdings LLC | Subsidiary | New York, NY | United States | Music | 1.8 | 34 | D&B |
| Extreme Group Holdings LLC | Holding | Santa Monica, CA | United States | Music | | 20 | D&B |
| Sony/Atv Music Publishing LLC | Branch | Los Angeles, CA | United States | Publishing | | 30 | D&B |
| Sony/Atv Music Publishing LLC | Branch | Bolingbrook, IL | United States | Publishing | | 25 | D&B |
| Smpg Publishing (Germany) Gmbh | Subsidiary | Berlin, Berlin | Germany | Publishing | 3.3 | 20 | D&B |
| Sony Atv Music Publishing (Germany) Gmbh | Subsidiary | Berlin, Berlin | Germany | Miscellaneous Professional Services | 24.0 | 1 | D&B |
| "Far" - Musikverlag Gmbh & Co. Kg | Subsidiary | Berlin, Berlin | Germany | Publishing | 5.3 | 1 | D&B |
| Toledo Musikproduktion Gmbh | Subsidiary | Berlin, Berlin | Germany | Miscellaneous | 0.3 | 1 | D&B |

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| | | | | | Professional Services | | | |
| Far-Musikverlag Verwaltungs-Gmbh | Subsidiary | Berlin, Berlin | Germany | Holding Companies | 0.2 | 1 | D&B | |
| Movie Musikverlag Gmbh | Subsidiary | Berlin, Berlin | Germany | Publishing | 0.1 | 1 | D&B | |
| Famous Music Publishing Germany Gmbh & Co. Kg | Subsidiary | Berlin, Berlin | Germany | Publishing | 1.8 | | D&B | |
| Sm Publishing (France) Sas | Subsidiary | Paris, Paris | France | Miscellaneous Professional Services | 3.7 | 16 | D&B | |
| Sm Publishing Scandinavia Ab | Subsidiary | Stockholm, Stockholm | Sweden | Machinery and Equipment Manufacturing | 28.7 | 10 | D&B | |
| Sm Publishing (Poland) Sp Z O O | Subsidiary | Warszawa, Mazowieckie | Poland | Miscellaneous Amusement and Recreation | 23.5 | 8 | D&B | |
| Sony/Atv Music Publishing LLC | Branch | Miami Beach, FL | United States | Publishing | | 7 | D&B | |
| Sony/Atv Music Publishing LLC | Branch | Nashville, TN | United States | Publishing | | 4 | D&B | |
| Sony-Atv Music Publishing Holdings Spain Llc S En C | Subsidiary | Madrid, Madrid | Spain | Movies | 7.0 | | D&B | |
| Sony/Atv Presto Music Publishing (Holland) B.V. | Subsidiary | Amsterdam, Noord-Holland | Netherlands | Miscellaneous Rental | 3.1 | | D&B | |
| Sony/Atv Music Publishing B.V. | Subsidiary | Amsterdam, Noord-Holland | Netherlands | Publishing | 0.6 | 6 | D&B | |
| Sony/Atv Music Publishing (Belgium) B.V. | Subsidiary | Amsterdam, Noord-Holland | Netherlands | Miscellaneous Rental | 0.3 | 1 | D&B | |
| Sony Atv Music Publishing (France) | Subsidiary | Paris, Paris | France | Miscellaneous Professional Services | 0.2 | | D&B | |
| Double T Publishing Bvba | Subsidiary | Brussel, Brussel-Hoofdstad | Belgium | Promoters and Agents | 0.2 | | D&B | |
| Double T Publishing Bvba | Branch | Brussel, Brussel-Hoofdstad | Belgium | Publishing | | | D&B | |
| Sony Biotechnology Inc. | Subsidiary | San Jose, CA | United States | Electrical Equipment and Appliances Manufacturing | 12.9 | 65 | D&B | |
| Sony Cinema Products Corporation | Subsidiary | Culver City, CA | United States | Professional and Commercial Equipment Wholesale | 22.0 | 35 | D&B | |
| Micronics, Inc. | Subsidiary | Redmond, WA | United States | Research and Development Services | 5.7 | 30 | D&B | |
| C3d Corp. | Subsidiary | New York, NY | United States | Movies | 0.9 | 29 | D&B | |
| Sony Entertainment Holdings Europe Ltd. | Holding | London | United Kingdom | Holding Companies | | 3,230 | D&B | |
| Sony Music Entertainment Middle East Fz-Llc | Subsidiary | Dubai, Dubai | United Arab Emirates | Movies | 4.3 | 5,000 | D&B | |
| Sony Dadc Europe Ltd. | Subsidiary | Horsham | United Kingdom | Music | 141.7 | 504 | D&B | |
| Sony Dadc Czech Republic, S.R.O. | Subsidiary | Stenovice, Plzensky Kraj | Czech Republic | Magnetic and Optical Media Manufacturing | 896.1 | 615 | D&B | |
| Soni Dads, Ooo | Subsidiary | Borovsk | Russian Federation | Miscellaneous Professional Services | 1,298.1 | 100 | D&B | |
| Sony Dadc Europe Limited | Branch | Enfield | United Kingdom | Miscellaneous Professional Services | | 100 | D&B | |
| Sony Dadc Europe Limited | Branch | London | United Kingdom | Miscellaneous Store Retailers | | 6 | D&B | |
| Dbd Logistics Services Ltd. | Subsidiary | London | United Kingdom | Insurance Agents | 0.0 | 5 | D&B | |
| Sony Music Entertainment France Sas | Subsidiary | Paris, Paris | France | Miscellaneous Professional Services | 80.6 | 197 | D&B | |
| Sony Music Entertainment France Sas | Branch | Paris, Paris | France | Miscellaneous Professional Services | | 10 | D&B | |
| Avrep | Subsidiary | Paris, Paris | France | Specialized Design Services | 0.4 | 5 | D&B | |
| Les Vergers | Subsidiary | Paris, Paris | France | Holding Companies | 0.7 | 1 | D&B | |
| Arachnee Productions | Subsidiary | Paris, Paris | France | Miscellaneous Amusement and Recreation | 14.9 | 3 | D&B | |
| Arachnee Productions | Branch | Paris, Paris | France | Miscellaneous Amusement and Recreation | | | D&B | |

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| Sa Majeste Productions | Subsidiary | Paris, Paris | France | Movies | 0.2 | 1 | D&B |
| Sony Music Entertainment France Sas | Branch | Toulouse, Haute Garonne | France | Miscellaneous Professional Services | | | D&B |
| Sony Corporate Services Europe Ltd. | Subsidiary | London | United Kingdom | Holding Companies | 4.5 | 24 | D&B |
| Sony Music Entertainment B.V. | Subsidiary | Amsterdam, Noord-Holland | Netherlands | Banking | 397.6 | 2,832 | D&B |
| Sony Music Entertainment Brasil Ltda | Subsidiary | Rio De Janeiro, Rio De Janeiro | Brazil | Movies | 5.6 | 117 | D&B |
| Sony Music Entertainment Brasil Producoes E Promocoos Ltda | Subsidiary | Rio De Janeiro, Rio De Janeiro | Brazil | Movies | 83.6 | 150 | D&B |
| Fieldzz Discos Ltda | Subsidiary | Rio De Janeiro, Rio De Janeiro | Brazil | Movies | 0.7 | 14 | D&B |
| Fieldzz Discos Ltda | Branch | Sao Paulo, Sao Paulo | Brazil | Movies | | | D&B |
| Sony Music Entertainment Brasil Producoes E Promocoos Ltda | Branch | Guarulhos, Sao Paulo | Brazil | Miscellaneous Wholesale | | | D&B |
| Day 1 Entertainment Brasil Ltda | Subsidiary | Rio De Janeiro, Rio De Janeiro | Brazil | Movies | 0.2 | 5 | D&B |
| Sony Music Entertainment Brasil Ltda | Branch | Sao Paulo, Sao Paulo | Brazil | Movies | | | D&B |
| Sony Music Entertainment Brasil Ltda | Branch | Manaus, Amazonas | Brazil | Movies | | | D&B |
| Sony Music Entertainment Brasil Ltda | Branch | Rio De Janeiro, Rio De Janeiro | Brazil | Movies | | | D&B |
| Sony Music Entertainment España SI | Subsidiary | Madrid, Madrid | Spain | Music | 50.5 | 85 | D&B |
| Westwood Management SI. | Subsidiary | Madrid, Madrid | Spain | Promoters and Agents | 0.8 | 1 | D&B |
| Westwood Management SI. | Branch | Madrid, Madrid | Spain | Promoters and Agents | | | D&B |
| Sony Music Entertainment España SI | Branch | Madrid, Madrid | Spain | Music | | | D&B |
| Sbme Holdings B.V. | Subsidiary | Amsterdam, Noord-Holland | Netherlands | Holding Companies | 0.7 | | D&B |
| Sony Music Entertainment UK Holdings Ltd. | Holding | London | United Kingdom | Holding Companies | | 345 | D&B |
| Sony Music Entertainment UK Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Amusement and Recreation | 226.1 | 311 | D&B |
| Zomba Records Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Professional Services | 0.6 | 300 | D&B |
| Silvertone Records Ltd. | Subsidiary | London | United Kingdom | Performing Arts | 0.9 | 120 | D&B |
| Zomba Recording Services Ltd. | Subsidiary | London | United Kingdom | Performing Arts | | 39 | D&B |
| Zomba Recording Services Limited | Branch | London | United Kingdom | Miscellaneous Professional Services | | 1 | D&B |
| Music For Nations Ltd. | Subsidiary | London | United Kingdom | Electronics Wholesale | | 12 | D&B |
| Coombe Music International Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Professional Services | | 3 | D&B |
| Micrometro Ltd. | Subsidiary | London | United Kingdom | Performing Arts | | 3 | D&B |
| Deconstruction Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Amusement and Recreation | 2.8 | 48 | D&B |
| Sony Music Interactive & Video Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Amusement and Recreation | | 24 | D&B |
| Essential Music & Marketing Ltd. | Subsidiary | London | United Kingdom | Music | 23.5 | 21 | D&B |
| Sony Music Entertainment Ireland Limited | Subsidiary | Dublin, Co Dublin | Ireland | Music | 10.8 | 19 | D&B |
| Sony Music Entertainment Portugal, Sociedade Unipessoal, Lda | Subsidiary | Lisboa, Lisboa | Portugal | Printing | 4.5 | 11 | D&B |
| Dedicated Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Amusement and Recreation | 0.0 | 8 | D&B |
| Blue Sky Music Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Manufacturing | 0.1 | 7 | D&B |

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| Century Media Records Ltd. | Subsidiary | London | United Kingdom | Music | 7.1 | 6 | D&B |
| Century Media Records GmbH | Subsidiary | Dortmund, Nordrhein-Westfalen | Germany | Miscellaneous Professional Services | 2.3 | 24 | D&B |
| Hansa Production Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Amusement and Recreation | | 5 | D&B |
| Wildstar Records Ltd. | Subsidiary | London | United Kingdom | Performing Arts | 0.3 | 4 | D&B |
| 4 Tunes Music Publishing Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Professional Services | | 4 | D&B |
| Creation Records Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Amusement and Recreation | 0.8 | 3 | D&B |
| Conifer Records Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Amusement and Recreation | | 3 | D&B |
| Cheeky Records Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Amusement and Recreation | | 3 | D&B |
| Ufa Video And Media (UK) Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Amusement and Recreation | | 3 | D&B |
| Multitone Records Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Amusement and Recreation | | 3 | D&B |
| Vogelcourt Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Amusement and Recreation | | 3 | D&B |
| Phonogenic Ltd. | Subsidiary | London | United Kingdom | Performing Arts | | 3 | D&B |
| Major Label Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Professional Services | | 3 | D&B |
| Syco Holdings Ltd. | Holding | London | United Kingdom | Miscellaneous Amusement and Recreation | | 3 | D&B |
| Syco Entertainment Ltd. | Holding | London | United Kingdom | Miscellaneous Amusement and Recreation | | 3 | D&B |
| Simco Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Amusement and Recreation | 39.0 | 41 | D&B |
| Ronagold Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Amusement and Recreation | 0.0 | 5 | D&B |
| Syco Touring Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Amusement and Recreation | 2.4 | 3 | D&B |
| Crystal Entertainment Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Professional Services | | 3 | D&B |
| Crystal Entertainment Limited | Branch | London | United Kingdom | Promoters and Agents | | 3 | D&B |
| Over The Top Productions Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Amusement and Recreation | | 3 | D&B |
| Maidmetal Ltd. | Subsidiary | London | United Kingdom | Performing Arts | 1.9 | 1 | D&B |
| Maidmetal Entertainment Ltd. | Subsidiary | London | United Kingdom | Performing Arts | | 1 | D&B |
| Global Television Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Amusement and Recreation | | 2 | D&B |
| Logic Records UK Ltd. | Subsidiary | London | United Kingdom | Music | | 2 | D&B |
| Indolent Records Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Amusement and Recreation | | 2 | D&B |
| Charriet Music Ltd. | Subsidiary | London | United Kingdom | Performing Arts | | 2 | D&B |
| Sign Of The Times Records Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Amusement and Recreation | | 2 | D&B |
| Sony Music Entertainment Eurodisc Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Amusement and Recreation | | 1 | D&B |

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| Sony Music Entertainment Arista Records Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Amusement and Recreation | | 3 | D&B |
| Sony Music Entertainment Ariola Records Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Amusement and Recreation | | 3 | D&B |
| Ariola Music Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Personal Services | | 2 | D&B |
| Siro Live Ltd. | Subsidiary | London | United Kingdom | Movies | | 1 | D&B |
| Sony Music Entertainment UK Limited | Branch | Smethwick | United Kingdom | Trucking | | | D&B |
| Sony Music Entertainment International Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Professional Services | 36.4 | 104 | D&B |
| Sony Music Entertainment Switzerland Gmbh | Subsidiary | Zürich, Zürich | Switzerland | Music | | 131,700 | D&B |
| Sony Music Entertainment Italy Spa | Subsidiary | Milano, Milano | Italy | Movies | 70.4 | 120 | D&B |
| Sony Music Entertainment Italy Spa | Branch | Milano, Milano | Italy | Movies | | | D&B |
| Sony Music Entertainment Sweden Ab | Subsidiary | Stockholm, Stockholm | Sweden | Machinery and Equipment Manufacturing | 335.6 | 50 | D&B |
| Family Tree Music Ab | Subsidiary | Stockholm, Stockholm | Sweden | Machinery and Equipment Manufacturing | 15.9 | 1 | D&B |
| Sony Music Entertainment Norway As | Subsidiary | Oslo, Oslo | Norway | Data Processing | 293.1 | 48 | D&B |
| Sony Music Entertainment Austria Gmbh | Subsidiary | Wien, Wien | Austria | Miscellaneous Wholesale | 17.7 | 27 | D&B |
| Sony Music Entertainment Finland Oy | Subsidiary | Helsinki, Uusimaa | Finland | Electronics Wholesale | 14.9 | 25 | D&B |
| Sony Music Entertainment Finland Oy | Branch | Espoo, Uusimaa | Finland | Miscellaneous Professional Services | | 5 | D&B |
| Sony Music Entertainment Finland Oy | Branch | Ylivieska, Pohjois-Pohjanmaa | Finland | Miscellaneous Professional Services | | 1 | D&B |
| Sony Music Entertainment International Services Gmbh | Subsidiary | München, Bayern | Germany | Music | 95.5 | 23 | D&B |
| Sony Music Entertainment Germany Gmbh | Subsidiary | München, Bayern | Germany | Music | 231.3 | 283 | D&B |
| Newtalents Ag | Subsidiary | München, Bayern | Germany | Insurance Agents | 10.0 | 122 | D&B |
| Four Music Productions Gmbh | Subsidiary | Berlin, Berlin | Germany | Publishing | 5.0 | 10 | D&B |
| Bucardo Kunst-Und Kulturproduktionen Gmbh | Subsidiary | Münster, Nordrhein-Westfalen | Germany | Miscellaneous Professional Services | 1.8 | 3 | D&B |
| B1 Recordings Gmbh | Subsidiary | München, Bayern | Germany | Movies | 6.9 | 1 | D&B |
| 105 Music Gmbh | Subsidiary | München, Bayern | Germany | Miscellaneous Professional Services | 0.1 | 1 | D&B |
| Sony Music Entertainment Germany Gmbh | Branch | Gütersloh, Nordrhein-Westfalen | Germany | Miscellaneous Professional Services | | | D&B |
| Sony Music Entertainment Germany Gmbh | Branch | Berlin, Berlin | Germany | Miscellaneous Professional Services | | | D&B |
| Sony Music Entertainment International Services Gmbh | Branch | Stuttgart, Baden-Württemberg | Germany | Electronics Wholesale | | 100 | D&B |
| Sony Music Entertainment International Services Gmbh | Branch | Oberschleißheim, Bayern | Germany | Electronics Wholesale | | | D&B |
| Sony Music Entertainment International Services Gmbh | Branch | Stuttgart, Baden-Württemberg | Germany | Electronics Wholesale | | | D&B |
| Sony Music | Branch | Berlin, Berlin | Germany | Electronics | | | D&B |

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| | Entertainment International Services Gmbh | | | | Wholesale | | | |
| | Sony Music Entertainment International Services Gmbh | Branch | Köln, Nordrhein-Westfalen | Germany | Electronics Wholesale | | | D&B |
| | Sony Music Entertainment Poland Sp Z O O | Subsidiary | Warszawa, Mazowieckie | Poland | Publishing | 58.7 | 20 | D&B |
| | Sony Music Entertainment Türkiye Ticaret Anonim Sirketi | Subsidiary | Istanbul (Europe) | Turkey | Electronics Wholesale | 3.7 | 17 | D&B |
| | Sony Music Entertainment Czech Republic S.R.O. | Subsidiary | Praha 1 - Nové Mesto, Hlavní Mesto Praha | Czech Republic | Electronics Wholesale | 100.3 | 15 | D&B |
| | Sony Music Entertainment Czech Republic S.R.O. - Pobočka Praha | Subsidiary | Praha 2 | Czech Republic | Electronics Wholesale | 1.1 | | D&B |
| | Sony Music Entertainment Magyarország Kereskedelmi Korlátolt Felelősségű Társaság | Subsidiary | Budapest, Budapest | Hungary | Miscellaneous Professional Services | 746.1 | 2 | D&B |
| | Sony Music Entertainment Greece S.A. | Subsidiary | Holargos | Greece | Miscellaneous Professional Services | 2.0 | 2 | D&B |
| | Sony Music Entertainment Netherlands B.V. | Subsidiary | Amsterdam, Noord-Holland | Netherlands | Miscellaneous Professional Services | 24.1 | 79 | D&B |
| | Bmg Taiwan, Inc. | Subsidiary | Taipei City, Taipei | Taiwan Region | Miscellaneous Wholesale | 11.5 | 60 | D&B |
| | Sony Music Entertainment Ariola Distribution B.V. | Holding | Amsterdam, Noord-Holland | Netherlands | Holding Companies | 6.9 | 39 | D&B |
| | Fanimate B.V. | Subsidiary | Amsterdam, Noord-Holland | Netherlands | Non-store Retail | 0.2 | | D&B |
| | Sony Music Entertainment Philippines, Inc. | Subsidiary | Makati, Manila | Philippines | Miscellaneous Professional Services | 4.1 | 75 | D&B |
| | Sony Music Entertainment Taiwan Ltd. | Subsidiary | Taipei City, Taipei | Taiwan Region | Music | 3.6 | 50 | D&B |
| | Sony Music Entertainment Korea Inc | Subsidiary | Seoul, Seoul | Korea, Republic of | Miscellaneous Wholesale | 22,364.0 | 29 | D&B |
| | Sony Music Entertainment New Zealand Limited | Subsidiary | Auckland, Auckland | New Zealand | Miscellaneous Wholesale | 14.4 | 20 | D&B |
| | Sony Music Entertainment México, S.A. De C.V. | Subsidiary | Ciudad De Mexico, Ciudad De Mexico | Mexico | Sporting Goods and Recreation Stores | 6.5 | 20 | D&B |
| | Sony Music Entertainment México, S.A. De C.V. | Branch | Ciudad De Mexico, Ciudad De Mexico | Mexico | Sporting Goods and Recreation Stores | | 30 | D&B |
| | Westwood Entertainment, S.A. De C.V. | Subsidiary | Ciudad De Mexico, Ciudad De Mexico | Mexico | Promoters and Agents | 0.8 | 20 | D&B |
| | Soni Myuzik Enterteinment, Ooo | Subsidiary | Moscow | Russian Federation | Electronics Wholesale | 336.0 | 15 | D&B |
| | Sony Music Entertainment Singapore (Pte.) Ltd. | Subsidiary | Singapore | Singapore | Electronics Wholesale | 4.8 | 9 | D&B |
| | Smr Osteuropäische Medienbeteiligungsges. Mbh | Holding | München, Bayern | Germany | Holding Companies | 0.2 | 1 | D&B |
| | Sme Chile B.V. | Subsidiary | Amsterdam, Noord-Holland | Netherlands | Pensions and Funds | 0.2 | | D&B |
| | Sbme International B.V. | Subsidiary | Amsterdam, Noord-Holland | Netherlands | Pensions and Funds | 0.2 | | D&B |
| | Sony Music Entertainment Ariola Eurodisc Benelux B.V. | Subsidiary | Amsterdam, Noord-Holland | Netherlands | Miscellaneous Rental | 0.0 | | D&B |
| | Sca Music Holdings (UK) Ltd. | Holding | London | United Kingdom | Holding Companies | | 714 | D&B |
| | Sca Music Holdings (UK) Limited | Holding | Aylesbury | United Kingdom | Promoters and Agents | | 3 | D&B |
| | Sca Music Holdings (UK) Limited | Branch | Bridgend | United Kingdom | Audio and Video Equipment Manufacturing | | 3 | D&B |
| | Sca Music Holdings (UK) Limited | Branch | London | United Kingdom | Promoters and Agents | | 3 | D&B |
| | Columbia Pictures Corporation Ltd. | Subsidiary | London | United Kingdom | Movies | 759.9 | 288 | D&B |
| | Sony Pictures Entertainment France | Holding | Paris, Paris | France | Movies | 29.0 | 152 | D&B |

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| Sas | | | | | | | | |
| Sony Dadc France S.A.S. | Subsidiary | Boulogne Billancourt, Hauts De Seine | France | Commercial Real Estate Leasing | 0.4 | 82 | D&B | |
| Sony Dadc Iberia S.L. | Subsidiary | Alcorcon, Madrid | Spain | Electronics Wholesale | 8.1 | 69 | D&B | |
| Sony Dadc Iberia S.L. | Branch | Pinto, Madrid | Spain | Electronics Wholesale | | | D&B | |
| Sony Dadc Iberia S.L. | Branch | Meco, Madrid | Spain | Electronics Wholesale | | | D&B | |
| Sony Pictures Home Entertainment (France) Snc | Subsidiary | Suresnes, Hauts De Seine | France | Movies | 41.7 | 28 | D&B | |
| Sony Pictures Television Production (France) | Subsidiary | Paris, Paris | France | Movies | 10.9 | 6 | D&B | |
| Tiroc | Subsidiary | Paris, Paris | France | Pensions and Funds | 0.2 | | D&B | |
| Sony Pictures Entertainment France Sas | Branch | Paris, Paris | France | Movies | | | D&B | |
| Sony Pictures Television Central Europe Kft. | Subsidiary | Budapest, Budapest | Hungary | Consulting Services | 8.4 | 100 | D&B | |
| Sony Pictures Entertainment Iberia SI. | Subsidiary | Madrid, Madrid | Spain | Broadcasting and Media | 90.6 | 89 | D&B | |
| Sony Pictures Entertainment Iberia SI. | Branch | Pozuelo De Alarcon, Madrid | Spain | Broadcasting and Media | | | D&B | |
| Sony Pictures Television Productions Pty Ltd | Subsidiary | Sydney, NSW | Australia | Sporting Goods and Recreation Stores | 6.9 | 70 | D&B | |
| Ct Australian Productions Pty Ltd | Subsidiary | Sydney, NSW | Australia | Sporting Goods and Recreation Stores | 0.0 | 70 | D&B | |
| Sony Pictures Entertainment Deutschland Gmbh | Subsidiary | Berlin, Berlin | Germany | Computer Programming | 31.9 | 36 | D&B | |
| Sony Pictures Film Und Fernseh Produktions Gmbh | Subsidiary | Köln, Nordrhein-Westfalen | Germany | Movies | 23.9 | 196 | D&B | |
| Sony Pictures Releasing Gmbh | Branch | Ciudad De Buenos Aires | Argentina | Movies | 10.3 | 16 | D&B | |
| Global Entertainment Productions Verwaltungs Gmbh | Holding | Berlin, Berlin | Germany | Administrative Services | 0.1 | 2 | D&B | |
| Global Entertainment Productions Verwaltungs Gmbh | Branch | Potsdam, Brandenburg | Germany | Administrative Services | | | D&B | |
| Beteiligungsgesellschaft Sony Entertainment Mbh | Holding | Berlin, Berlin | Germany | Administrative Services | 0.1 | 1 | D&B | |
| Global Entertainment Productions Gmbh & Co. Kg | Subsidiary | Berlin, Berlin | Germany | Movies | 0.2 | 4 | D&B | |
| Sony Pictures Entertainment Deutschland Gmbh | Branch | Hamburg, Hamburg | Germany | Music | | | D&B | |
| Sony Pictures Home Entertainment Ltd. | Subsidiary | London | United Kingdom | Movies | | 35 | D&B | |
| Sony Pictures Television UK Rights Ltd. | Subsidiary | London | United Kingdom | Broadcasting and Media | 10.1 | 20 | D&B | |
| Entertainment Networks (UK) Ltd. | Subsidiary | London | United Kingdom | Broadcasting and Media | 28.3 | 18 | D&B | |
| Sony Pictures Entertainment Italia Srl | Subsidiary | Roma, Roma | Italy | Movies | 3.5 | 15 | D&B | |
| Toro Media Srl | Subsidiary | Roma, Roma | Italy | Movies | 9.4 | 7 | D&B | |
| Newco 11 Srl | Subsidiary | Milano, Milano | Italy | Broadcasting and Media | 9.1 | 1 | D&B | |
| Sony Pictures Entertainment Italia Srl | Branch | Milano, Milano | Italy | Movies | | | D&B | |
| Sony Pictures Entertainment Italia Srl | Branch | Milano, Milano | Italy | Movies | | | D&B | |
| Sony Pictures Entertainment Benelux B.V. | Subsidiary | Amsterdam, Noord-Holland | Netherlands | Electronics Wholesale | 3.2 | 15 | D&B | |
| Sony Pictures Entertainment Benelux B.V. | Branch | Hilversum, Noord-Holland | Netherlands | Electronics Wholesale | | 8 | D&B | |
| Sony Pictures Entertainment Benelux Buitenl.Ven | Branch | Zaventem (Brucargo), Vlaams Brabant | Belgium | Electronics Wholesale | | 5 | D&B | |
| Step Topco Ltd. | Subsidiary | London | United Kingdom | Holding Companies | | 5 | D&B | |
| Step Midco Ltd. | Subsidiary | London | United Kingdom | Holding Companies | | 2 | D&B | |
| Step Acquisitionco Ltd. | Subsidiary | London | United Kingdom | Holding Companies | | 4 | D&B | |
| Csc Media Group Ltd. | Subsidiary | London | United Kingdom | Broadcasting and Media | 49.4 | 64 | D&B | |
| Colgems Productions Ltd. | Subsidiary | London | United Kingdom | Movies | 266.0 | 3 | D&B | |
| Sony Pictures Filmverleih Gmbh | Subsidiary | Wien, Wien | Austria | Movies | 3.9 | 3 | D&B | |

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| 2Waytraffic UK Ltd. | Subsidiary | London | United Kingdom | Broadcasting and Media | | 3 | | D&B |
| Sony Pictures Releasing Switzerland Gmbh | Subsidiary | Zürich, Zürich | Switzerland | Movies | 0.2 | | | D&B |
| Columbia Pictures Corporation Limited | Branch | London | United Kingdom | Communications Equipment Manufacturing | | | | D&B |
| Sca Music Holdings | Holding | London | United Kingdom | Holding Companies | | 3 | | D&B |
| Sony Corporate Services Europe Limited | Branch | Bromley | United Kingdom | Construction and Hardware Materials Wholesale | | 3 | | D&B |
| Sony Corporate Services Europe Limited | Branch | London | United Kingdom | Consumer Electronics Repair and Maintenance | | 2 | | D&B |
| Sony Entertainment Central America Sa | Subsidiary | San Jose, San Jose | Costa Rica | Music | 2.1 | 20 | | D&B |
| Pdu Music&Production Sa | Subsidiary | Lugano, Ticino | Switzerland | Music | 0.6 | 2 | | D&B |
| Sony Music Entertainment-Chile Limitada | Subsidiary | Santiago | Chile | Music | 10.5 | | | D&B |
| Sony Pictures Television Arabia Fz-Llc | Subsidiary | Dubai, Dubai | United Arab Emirates | Movies | 0.7 | | | D&B |
| Culver Digital Distribution Inc. | Subsidiary | Culver City, CA | United States | Movies | 1.5 | 20 | | D&B |
| Culver Digital Distribution Inc. | Branch | Dallas, TX | United States | Nonclassifiable Establishments | | 8 | | D&B |
| Sony Interactive Entertainment Canada Inc | Subsidiary | North York, ON | Canada | Miscellaneous Wholesale | | 20 | | D&B |
| Sony Corporation of America | Branch | Laredo, TX | United States | Appliance Repair and Maintenance | | 17 | | D&B |
| Sony Corporation of America | Branch | San Jose, CA | United States | Miscellaneous Educational Services | | 15 | | D&B |
| Sony Corporation of America | Branch | Woodcliff Lake, NJ | United States | Movies | | 15 | | D&B |
| Sony Capital Corporation | Subsidiary | New York, NY | United States | Banking | 3.7 | 12 | | D&B |
| Sony Corporation of America | Branch | Culver City, CA | United States | Movies | | 12 | | D&B |
| Sony Corporation of America | Branch | Laredo, TX | United States | Audio and Video Equipment Manufacturing | | 12 | | D&B |
| Sony Corporation of America | Branch | Bristol, PA | United States | Electronics and Appliances Stores | | 5 | | D&B |
| Sony Corporation of America | Branch | San Jose, CA | United States | Computer and Peripheral Equipment Manufacturing | | 5 | | D&B |
| Sony Music Publishing (Pte) Ltd | Subsidiary | Singapore | Singapore | Publishing | 18.8 | | | D&B |
| Sony Music Publishing (Pte) Ltd. Taiwan Branch (Singapore) | Branch | Taipei City, Taipei | Taiwan Region | Miscellaneous Professional Services | | 6 | | D&B |
| Sony Financial Holdings Inc. | Holding | Chiyoda-Ku, Tokyo | Japan | Holding Companies | 28,592.0 | 9,029 | | D&B |
| Sony Life Insurance Co.,Ltd. | Subsidiary | Chiyoda-Ku, Tokyo | Japan | Life and Health Insurance | 1,351,076.0 | 8,246 | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Takasaki, Gunma | Japan | Life and Health Insurance | | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Nagasaki, Nagasaki | Japan | Life and Health Insurance | | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Chiba, Chiba | Japan | Life and Health Insurance | | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Sapporo, Hokkaido | Japan | Life and Health Insurance | | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Yokohama, Kanagawa | Japan | Life and Health Insurance | | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Koriyama, Fukushima | Japan | Life and Health Insurance | | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Kumamoto, Kumamoto | Japan | Life and Health Insurance | | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Okayama, Okayama | Japan | Life and Health Insurance | | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Gifu, Gifu | Japan | Life and Health Insurance | | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Yamagata, Yamagata | Japan | Life and Health Insurance | | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Matsuyama, Ehime | Japan | Life and Health Insurance | | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Shizuoka, | Japan | Life and Health | | | | D&B |

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| | | Shizuoka | | Insurance | | | |
| Sony Life Insurance Co.,Ltd. | Branch | Oita, Oita | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Kumamoto, Kumamoto | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Takamatsu, Kagawa | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Naha, Okinawa | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Gifu, Gifu | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Kagoshima, Kagoshima | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Morioka, Iwate | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Shizuoka, Shizuoka | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Saitama, Saitama | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Hiroshima, Hiroshima | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Fukuyama, Hiroshima | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Utsunomiya, Tochigi | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Aomori, Aomori | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Kobe, Hyogo | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Kyoto, Kyoto | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Kanazawa, Ishikawa | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Niigata, Niigata | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Kanazawa, Ishikawa | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Numazu, Shizuoka | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Miyazaki, Miyazaki | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Toyama, Toyama | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Kurume, Fukuoka | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Fukuoka, Fukuoka | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Mito, Ibaraki | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Kagoshima, Kagoshima | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Nagano, Nagano | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Himeji, Hyogo | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Fukui, Fukui | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Yamaguchi, Yamaguchi | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Shinjuku-Ku, Tokyo | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Kobe, Hyogo | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Akita, Akita | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Shinagawa-Ku, Tokyo | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Nagoya, Aichi | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Shibuya-Ku, Tokyo | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Tokushima, Tokushima | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Yokohama, | Japan | Life and Health | | | D&B |

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| | | Kanagawa | | Insurance | | | |
| Sony Life Insurance Co.,Ltd. | Branch | Tachikawa, Tokyo | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Sendai, Miyagi | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Funabashi, Chiba | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Kitakyushu, Fukuoka | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Asahikawa, Hokkaido | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Nagoya, Aichi | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Kashiwa, Chiba | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Chiyoda-Ku, Tokyo | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Otsu, Shiga | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Sasebo, Nagasaki | Japan | Life and Health Insurance | | | D&B |
| Sony Life Insurance Co.,Ltd. | Branch | Osaka, Osaka | Japan | Life and Health Insurance | | | D&B |
| Sony Assurance Inc. | Subsidiary | Ota-Ku, Tokyo | Japan | Property and Casualty Insurance | 108,254.0 | 1,235 | D&B |
| Sony Assurance Inc. | Branch | Hiroshima, Hiroshima | Japan | Property and Casualty Insurance | | | D&B |
| Sony Assurance Inc. | Branch | Fukuoka, Fukuoka | Japan | Property and Casualty Insurance | | | D&B |
| Sony Assurance Inc. | Branch | Nagoya, Aichi | Japan | Property and Casualty Insurance | | | D&B |
| Sony Assurance Inc. | Branch | Ota-Ku, Tokyo | Japan | Property and Casualty Insurance | | | D&B |
| Sony Assurance Inc. | Branch | Yokohama, Kanagawa | Japan | Property and Casualty Insurance | | | D&B |
| Sony Assurance Inc. | Branch | Sendai, Miyagi | Japan | Property and Casualty Insurance | | | D&B |
| Sony Assurance Inc. | Branch | Sapporo, Hokkaido | Japan | Property and Casualty Insurance | | | D&B |
| Sony Assurance Inc. | Branch | Taito-Ku, Tokyo | Japan | Property and Casualty Insurance | | | D&B |
| Sony Assurance Inc. | Branch | Osaka, Osaka | Japan | Property and Casualty Insurance | | | D&B |
| Sony Bank Incorporated | Subsidiary | Chiyoda-Ku, Tokyo | Japan | Banking | 36,270.0 | 434 | D&B |
| Sony Payment Services Inc. | Subsidiary | Minato-Ku, Tokyo | Japan | Data Processing | 3,661.8 | 96 | D&B |
| Sony Payment Services Inc. | Branch | Fukuoka, Fukuoka | Japan | Data Processing | | | D&B |
| Sony Lifecare Inc. | Subsidiary | Shibuya-Ku, Tokyo | Japan | Pensions and Funds | 120.6 | | D&B |
| Proud Life Inc. | Subsidiary | Yokohama, Kanagawa | Japan | Nursing and Residential Care | 5,500.0 | 540 | D&B |
| Lifecare Design Inc. | Subsidiary | Shibuya-Ku, Tokyo | Japan | Social and Rehabilitation Services | 534.1 | 142 | D&B |
| Sony Global Manufacturing & Operations Corporation | Subsidiary | Minato-Ku, Tokyo | Japan | Audio and Video Equipment Manufacturing | 859,476.0 | 3,747 | D&B |
| Sony Global Manufacturing & Operations Corporation | Branch | Minato-Ku, Tokyo | Japan | Audio and Video Equipment Manufacturing | | | D&B |
| Sony Global Manufacturing & Operations Corporation | Branch | Nukata-Gun, Aichi | Japan | Communications Equipment Manufacturing | | | D&B |
| Sony Global Manufacturing & Operations Corporation | Branch | Kosai, Shizuoka | Japan | Audio and Video Equipment Manufacturing | | | D&B |
| Sony Global Manufacturing & Operations Corporation | Branch | Kisarazu, Chiba | Japan | Audio and Video Equipment Manufacturing | | | D&B |
| Sony Global Manufacturing & Operations Corporation | Branch | Inazawa, Aichi | Japan | Audio and Video Equipment Manufacturing | | | D&B |

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| Sony Global Manufacturing & Operations Corporation | Branch | Suita, Osaka | Japan | Machinery and Equipment Manufacturing | | | D&B |
| Sony Global Manufacturing & Operations Corporation | Branch | Chiba, Chiba | Japan | Audio and Video Equipment Manufacturing | | | D&B |
| Sony Global Manufacturing & Operations Corporation | Branch | Kisarazu, Chiba | Japan | Audio and Video Equipment Manufacturing | | | D&B |
| Sony Semiconductor Solutions Corporation | Subsidiary | Atsugi, Kanagawa | Japan | Semiconductor and Other Electronic Component Manufacturing | 806,609.0 | 3,400 | D&B |
| Sony Semiconductor Manufacturing Corporation | Subsidiary | Kikuchi-Gun, Kumamoto | Japan | Semiconductor and Other Electronic Component Manufacturing | 516,104.0 | 7,600 | D&B |
| Sony Semiconductor Manufacturing Corporation | Branch | Isahaya, Nagasaki | Japan | Semiconductor and Other Electronic Component Manufacturing | | | D&B |
| Sony Semiconductor Manufacturing Corporation | Branch | Kirishima, Kagoshima | Japan | Semiconductor and Other Electronic Component Manufacturing | | | D&B |
| Sony Semiconductor Manufacturing Corporation | Branch | Kunisaki, Oita | Japan | Semiconductor and Other Electronic Component Manufacturing | | | D&B |
| Sony Semiconductor Manufacturing Corporation | Branch | Chita-Gun, Aichi | Japan | Semiconductor and Other Electronic Component Manufacturing | | | D&B |
| Sony Semiconductor Manufacturing Corporation | Branch | Oita, Oita | Japan | Semiconductor and Other Electronic Component Manufacturing | | | D&B |
| Sony Semiconductor Manufacturing Corporation | Branch | Tsuruoka, Yamagata | Japan | Semiconductor and Other Electronic Component Manufacturing | | | D&B |
| Sony Semiconductor Manufacturing Corporation | Branch | Shiroishi, Miyagi | Japan | Semiconductor and Other Electronic Component Manufacturing | | | D&B |
| Sony Lsi Design Inc. | Subsidiary | Atsugi, Kanagawa | Japan | Computer Programming | 37,190.0 | 1,700 | D&B |
| Sony Lsi Design Inc. | Branch | Fukuoka, Fukuoka | Japan | Computer Programming | | | D&B |
| Sony Lsi Design Inc. | Branch | Shinagawa-Ku, Tokyo | Japan | Computer System Design Services | | | D&B |
| Sony Lsi Design Inc. | Branch | Osaka, Osaka | Japan | Computer System Design Services | | | D&B |
| Sony Corporation | Branch | Atsugi, Kanagawa | Japan | Research and Development Services | | 2,992 | D&B |
| Sony Energy Devices Corporation | Subsidiary | Minato-Ku, Tokyo | Japan | Electrical Equipment and Appliances Manufacturing | 93,339.0 | 2,133 | D&B |
| Sony Energy Devices Corporation | Branch | Motomiya, Fukushima | Japan | Electrical Equipment and Appliances Manufacturing | | | D&B |
| Sony Energy Devices Corporation | Branch | Kanuma, Tochigi | Japan | Electrical Equipment and Appliances Manufacturing | | | D&B |
| Sony Interactive Entertainment Inc. | Subsidiary | Minato-Ku, Tokyo | Japan | Computer, Office Equipment and Software Merchant Wholesalers | 882,331.0 | 1,800 | D&B |
| Sony Interactive Entertainment Europe Ltd. | Subsidiary | London | United Kingdom | Computer System Design Services | 4,222.6 | 1,234 | D&B |
| Psygnosis Ltd. | Subsidiary | Liverpool | United Kingdom | Miscellaneous Professional Services | 20.8 | 250 | D&B |
| Sony Interactive Entertainment Benelux B.V. | Subsidiary | Hilversum, Noord-Holland | Netherlands | Publishing | 236.2 | 214 | D&B |
| Guerrilla B.V. | Subsidiary | Amsterdam, | Netherlands | Computer, Office | 26.7 | 130 | D&B |

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| | | Noord-Holland | | Equipment and Software Merchant Wholesalers | | | |
| Sony Interactive Entertainment Belgium Buitenl.Ven | Subsidiary | Zaventem (Brucargo), Vlaams Brabant | Belgium | Miscellaneous Wholesale | 0.2 | 1 | D&B |
| Media Molecule Ltd. | Subsidiary | London | United Kingdom | Computer System Design Services | 16.4 | 101 | D&B |
| Sony Interactive Entertainment Deutschland Gmbh | Subsidiary | Neu-Isenburg, Hessen | Germany | Miscellaneous Wholesale | 573.8 | 82 | D&B |
| Evolution Studios Ltd. | Subsidiary | Runcorn | United Kingdom | Computer System Design Services | | 56 | D&B |
| Sony Interactive Entertainment France Sa | Subsidiary | Paris, Paris | France | Computer, Office Equipment and Software Merchant Wholesalers | 426.8 | 41 | D&B |
| Sony Interactive Entertainment Australia Pty Limited | Subsidiary | Surry Hills, NSW | Australia | Computer, Office Equipment and Software Merchant Wholesalers | 216.6 | 39 | D&B |
| Sony Interactive Entertainment UK Ltd. | Subsidiary | London | United Kingdom | Publishing | 411.8 | 37 | D&B |
| Sony Interactive Entertainment Uk Limited | Branch | London | United Kingdom | Computer and Office Machine Repair and Maintenance | | 1 | D&B |
| Sony Interactive Entertainment Italia Spa | Subsidiary | Roma, Roma | Italy | Software | 247.3 | 33 | D&B |
| Sony Interactive Entertainment Italia Spa | Branch | Liscate, Milano | Italy | Software | | | D&B |
| Sony Interactive Entertainment España Sa | Subsidiary | Madrid, Madrid | Spain | Computer System Design Services | 289.0 | 31 | D&B |
| Sony Interactive Entertainment Polska Sp Z O O | Subsidiary | Warszawa, Mazowieckie | Poland | Electronics Wholesale | 372.6 | 15 | D&B |
| Sony Interactive Entertainment Ireland Limited | Subsidiary | Dublin, Co Dublin | Ireland | Computer and Peripheral Equipment Manufacturing | 0.9 | 12 | D&B |
| Sony Interactive Entertainment New Zealand Limited | Subsidiary | Ponsonby, Auckland, | New Zealand | Electronics and Appliances Stores | 39.6 | 4 | D&B |
| Sony Interactive Entertainment Network Europe Ltd. | Subsidiary | London | United Kingdom | Miscellaneous Professional Services | 1,966.1 | 3 | D&B |
| Sony Interactive Entertainment Portugal, Unipessoal, Lda | Subsidiary | Lisboa, Lisboa | Portugal | Electronics Wholesale | 40.6 | 3 | D&B |
| Sony Interactive Entertainment Europe Limited | Branch | Cambridge | United Kingdom | Computer Programming | | 2 | D&B |
| Sony Interactive Entertainment Europe Limited | Branch | Liverpool | United Kingdom | Computer System Design Services | | | D&B |
| Polyphony Digital Inc. | Subsidiary | Koto-Ku, Tokyo | Japan | Software | 3.3 | 110 | D&B |
| Polyphony Digital Inc. | Branch | Fukuoka, Fukuoka | Japan | Software | | | D&B |
| Polyphony Digital Inc. | Branch | Taito-Ku, Tokyo | Japan | Software | | | D&B |
| Sony Interactive Entertainment Hong Kong Limited | Subsidiary | Mongkok, Kowloon | Hong Kong SAR | Miscellaneous Wholesale | 200.0 | 40 | D&B |
| Sony Interactive Entertainment Taiwan Limited | Subsidiary | Taipei City, Taipei | Taiwan Region | Miscellaneous Wholesale | 20.1 | 58 | D&B |
| Forwardworks Corporation | Subsidiary | Minato-Ku, Tokyo | Japan | Software | 0.1 | 3 | D&B |
| Sony Interactive Entertainment Inc. | Branch | Minato-Ku, Tokyo | Japan | Miscellaneous Manufacturing | | | D&B |
| Sony Video & Sound Products Inc. | Subsidiary | Shinagawa-Ku, Tokyo | Japan | Electronics Wholesale | 213,704.0 | 1,200 | D&B |
| Sony Mobile Communications Inc. | Subsidiary | Shinagawa-Ku, Tokyo | Japan | Electronics Wholesale | 503,056.0 | 1,000 | D&B |
| Sony Mobile Communications Ab | Subsidiary | Lund, Skåne | Sweden | Research and Development Services | 29,646.8 | 1,000 | D&B |
| Sony Mobile Communications (China) Co., Ltd. | Subsidiary | Beijing, Beijing | China | Research and Development Services | 3,408.5 | 671 | D&B |
| Sony Mobile Communications (China) Co.,Ltd. Shanghai Branch | Branch | Shanghai, Shanghai | China | Electronics Wholesale | | | D&B |
| Sony Mobile Communications Ab | Branch | Lund, Skåne | Sweden | Research and Development Services | | 500 | D&B |
| Sony Mobile Communications International Ab | Subsidiary | Lund, Skåne | Sweden | Professional and Commercial | 943.9 | 459 | D&B |

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| | | | | Equipment Wholesale | | | |
| Sony Mobile Communications International Ab | Subsidiary | Warrington | United Kingdom | Wireless Telecommunications Carriers | 78.0 | 361 | D&B |
| Sony Mobile Communications International Ab, Taiwan Branch (Sweden) | Subsidiary | Taipei City, Taipei | Taiwan Region | Miscellaneous Professional Services | 5.5 | 100 | D&B |
| Sony Ericsson Mobile Communications International Ab (Sucursal Argentina) | Branch | Vicente Lopez, Buenos Aires | Argentina | Electronics Wholesale | | 50 | D&B |
| Sony Mobile Communications International Ab | Branch | Kowloon Bay, Kowloon | Hong Kong SAR | Electronics Wholesale | 90.5 | 40 | D&B |
| Sony Mobile Communications International Ab | Branch | Petaling Jaya, Selangor | Malaysia | Electronics Wholesale | 15.6 | | D&B |
| Sony Mobile Communications International Ab Merkezi Isvec Turkiye Istanbul Subesi | Subsidiary | Istanbul (Europe) | Turkey | Electrical Equipment and Appliances Manufacturing | 1.3 | | D&B |
| Sony Ericsson Mobile Communications International Ab | Branch | Chennai, Tamil Nadu | India | Research and Development Services | | | D&B |
| Sony Mobile Communications International Ab, Zweigniederlassung Deutschland | Branch | Düsseldorf, Nordrhein-Westfalen | Germany | Electronics Wholesale | 55.0 | 200 | D&B |
| Sony Mobile Communications Do Brasil Ltda | Subsidiary | Sao Paulo, Sao Paulo | Brazil | Electronics Wholesale | 4.4 | 60 | D&B |
| Sony Mobile Communications México, S.A. De C.V. | Subsidiary | Ciudad De Mexico, Ciudad De Mexico | Mexico | Electronics Wholesale | | 60 | D&B |
| Soni Mobail Kommyunikeishnz Rus, Ooo | Subsidiary | Moscow | Russian Federation | Wireless Telecommunications Carriers | 5,801.8 | 50 | D&B |
| Sony Mobile Communications Iberia SL | Subsidiary | Madrid, Madrid | Spain | Wireless Telecommunications Carriers | 156.2 | 31 | D&B |
| Sony Mobile Communications Ab | Branch | Kista, Stockholm | Sweden | Electronics Wholesale | | 20 | D&B |
| Sony Mobile Communications Italy Spa | Subsidiary | Milano, Milano | Italy | Miscellaneous Wholesale | 15.8 | 11 | D&B |
| Sony Ericsson Mobile Communications International Ab | Subsidiary | New Delhi, Delhi | India | Electronics Wholesale | 1.0 | 5 | D&B |
| Sony Mobile Communications International Ab Branch Office Sin | Branch | Singapore | Singapore | Administrative Services | 48.6 | | D&B |
| Sony Mobile Communications Indonesia, Pt | Subsidiary | Jakarta, Jakarta | Indonesia | Miscellaneous Store Retailers | 1.4 | | D&B |
| Qoitech Ab | Subsidiary | Lund, Skåne | Sweden | Publishing | 0.6 | | D&B |
| Sony Mobile Communications Ab | Branch | Bulandet, Sogn Og Fjordane | Norway | Computer, Office Equipment and Software Merchant Wholesalers | | | D&B |
| Sony Network Communications Inc. | Subsidiary | Shinagawa-Ku, Tokyo | Japan | Wired Telecommunications Carriers | 131,152.0 | 601 | D&B |
| So-Net Entertainment Taiwan Limited | Subsidiary | Taipei City, Taipei | Taiwan Region | Miscellaneous Professional Services | 11.8 | 214 | D&B |
| So-Net Media Networks Corporation | Subsidiary | Shinagawa-Ku, Tokyo | Japan | Advertising Services | 6,961.5 | 120 | D&B |
| Sonet Media Trading K.K. | Subsidiary | Shinagawa-Ku, Tokyo | Japan | Advertising Services | 51.2 | 3 | D&B |
| So-Net Media Networks Corporation | Branch | Fukuoka, Fukuoka | Japan | Advertising Services | | | D&B |
| So-Net Media Networks Corporation | Branch | Osaka, Osaka | Japan | Advertising Services | | | D&B |
| Sony Biz Networks Corporation | Subsidiary | Shibuya-Ku, Tokyo | Japan | Wired Telecommunications Carriers | 11.0 | 95 | D&B |
| Coreedge Inc. | Subsidiary | Shinagawa-Ku, Tokyo | Japan | Wired Telecommunications Carriers | 1,000.0 | 38 | D&B |
| Motion Portrait, Inc. | Subsidiary | Shinagawa-Ku, Tokyo | Japan | Computer Programming | 202.4 | 13 | D&B |
| Zeta Bridge Corporation | Subsidiary | Shibuya-Ku, Tokyo | Japan | Wired Telecommunications Carriers | 200.0 | 5 | D&B |
| Sony Network Communications Inc. | Branch | Chiyoda-Ku, | Japan | Wired | | | D&B |

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| | | Tokyo | | Telecommunications Carriers | | | |
| Sony Network Communications Inc. | Branch | Osaka, Osaka | Japan | Wired Telecommunications Carriers | | | D&B |
| Sony Network Communications Inc. | Branch | Shinagawa-Ku, Tokyo | Japan | Computer System Design Services | | | D&B |
| Sony Mobile Communications Japan, Inc. | Subsidiary | Shinagawa-Ku, Tokyo | Japan | Architecture and Engineering | 2.2 | | D&B |
| Sony Corporate Services (Japan) Corporation | Subsidiary | Minato-Ku, Tokyo | Japan | Miscellaneous Professional Services | 25,000.0 | 916 | D&B |
| Cs Building Service Corporation | Subsidiary | Minato-Ku, Tokyo | Japan | Building and Dwelling Services | 2,074.3 | 328 | D&B |
| Cs Building Service Corporation | Branch | Nagoya, Aichi | Japan | Building and Dwelling Services | | | D&B |
| Cs Building Service Corporation | Branch | Tagajo, Miyagi | Japan | Building and Dwelling Services | | | D&B |
| Cs Building Service Corporation | Branch | Atsugi, Kanagawa | Japan | Building and Dwelling Services | | | D&B |
| Cs Building Service Corporation | Branch | Chuo-Ku, Tokyo | Japan | Building and Dwelling Services | | | D&B |
| Cs Building Service Corporation | Branch | Kikuchi-Gun, Kumamoto | Japan | Building and Dwelling Services | | | D&B |
| Sony Corporate Services (Japan) Corporation | Branch | Shinagawa-Ku, Tokyo | Japan | Miscellaneous Professional Services | | | D&B |
| Sony Corporate Services (Japan) Corporation | Branch | Shinagawa-Ku, Tokyo | Japan | Building and Dwelling Services | | | D&B |
| Sony Corporate Services (Japan) Corporation | Branch | Atsugi, Kanagawa | Japan | Miscellaneous Professional Services | | | D&B |
| Sony Marketing (Japan) Inc. | Subsidiary | Shinagawa-Ku, Tokyo | Japan | Miscellaneous Professional Services | 189,811.0 | 800 | D&B |
| Sony Consumer Sales (Japan) Inc. | Subsidiary | Minato-Ku, Tokyo | Japan | Miscellaneous Professional Services | 39.0 | 1,000 | D&B |
| Sony Consumer Sales (Japan) Inc. | Branch | Saitama, Saitama | Japan | Miscellaneous Professional Services | | | D&B |
| Sony Consumer Sales (Japan) Inc. | Branch | Hiroshima, Hiroshima | Japan | Miscellaneous Professional Services | | | D&B |
| Sony Consumer Sales (Japan) Inc. | Branch | Sendai, Miyagi | Japan | Miscellaneous Professional Services | | | D&B |
| Sony Consumer Sales (Japan) Inc. | Branch | Taito-Ku, Tokyo | Japan | Miscellaneous Professional Services | | | D&B |
| Sony Consumer Sales (Japan) Inc. | Branch | Nagoya, Aichi | Japan | Miscellaneous Professional Services | | | D&B |
| Sony Consumer Sales (Japan) Inc. | Branch | Osaka, Osaka | Japan | Miscellaneous Professional Services | | | D&B |
| Reason Corporation | Subsidiary | Shinagawa-Ku, Tokyo | Japan | Internet and Web Services | 1.5 | 20 | D&B |
| Sony Marketing (Japan) Inc. | Branch | Nagoya, Aichi | Japan | Internet and Web Services | | | D&B |
| Sony Marketing (Japan) Inc. | Branch | Osaka, Osaka | Japan | Internet and Web Services | | | D&B |
| Sony Marketing (Japan) Inc. | Branch | Fukuoka, Fukuoka | Japan | Internet and Web Services | | | D&B |
| Sony Marketing (Japan) Inc. | Branch | Chuo-Ku, Tokyo | Japan | Internet and Web Services | | | D&B |
| Sony of Canada Ltd | Subsidiary | North York, ON | Canada | Electronics Wholesale | | 800 | D&B |
| Sony of Canada Ltd | Branch | Coquitlam, BC | Canada | Appliance Repair and Maintenance | | 65 | D&B |
| Sony of Canada Ltd | Branch | Edmonton, AB | Canada | Electronics and Appliances Stores | | 10 | D&B |
| Sony of Canada Ltd | Branch | Markham, ON | Canada | Electronics and Appliances Stores | | 10 | D&B |
| Sony of Canada Ltd | Branch | Mississauga, ON | Canada | Electronics | | 10 | D&B |

| | | | | Wholesale | | |
|--------------------|--------|-------------------|--------|--|---|-----|
| Sony of Canada Ltd | Branch | Winnipeg, MB | Canada | Computer, Office Equipment and Software Merchant Wholesalers | 8 | D&B |
| Sony of Canada Ltd | Branch | London, ON | Canada | Electronics and Appliances Stores | 8 | D&B |
| Sony of Canada Ltd | Branch | Scarborough, ON | Canada | Electronics Wholesale | 8 | D&B |
| Sony of Canada Ltd | Branch | Halifax, NS | Canada | Miscellaneous Store Retailers | 8 | D&B |
| Sony of Canada Ltd | Branch | Ottawa, ON | Canada | Electronics and Appliances Stores | 8 | D&B |
| Sony of Canada Ltd | Branch | Mississauga, ON | Canada | Miscellaneous Store Retailers | 8 | D&B |
| Sony of Canada Ltd | Branch | Calgary, AB | Canada | Electronics and Appliances Stores | 7 | D&B |
| Sony of Canada Ltd | Branch | Kingston, ON | Canada | Electronics Wholesale | 7 | D&B |
| Sony of Canada Ltd | Branch | Pickering, ON | Canada | Electronics and Appliances Stores | 7 | D&B |
| Sony of Canada Ltd | Branch | St. John's, NL | Canada | Miscellaneous Store Retailers | 7 | D&B |
| Sony of Canada Ltd | Branch | Laval, QC | Canada | Electronics Wholesale | 7 | D&B |
| Sony of Canada Ltd | Branch | Québec, QC | Canada | Miscellaneous Store Retailers | 7 | D&B |
| Sony of Canada Ltd | Branch | Calgary, AB | Canada | Electronics and Appliances Stores | 7 | D&B |
| Sony of Canada Ltd | Branch | Calgary, AB | Canada | Electronics and Appliances Stores | 6 | D&B |
| Sony of Canada Ltd | Branch | Saskatoon, SK | Canada | Electronics and Appliances Stores | 6 | D&B |
| Sony of Canada Ltd | Branch | Vancouver, BC | Canada | Electronics and Appliances Stores | 6 | D&B |
| Sony of Canada Ltd | Branch | Dartmouth, NS | Canada | Electronics and Appliances Stores | 6 | D&B |
| Sony of Canada Ltd | Branch | Windsor, ON | Canada | Electronics and Appliances Stores | 6 | D&B |
| Sony of Canada Ltd | Branch | Edmonton, AB | Canada | Electronics and Appliances Stores | 6 | D&B |
| Sony of Canada Ltd | Branch | Prince George, BC | Canada | Electronics and Appliances Stores | 6 | D&B |
| Sony of Canada Ltd | Branch | Coquitlam, BC | Canada | Miscellaneous Store Retailers | 6 | D&B |
| Sony of Canada Ltd | Branch | Concord, ON | Canada | Electronics Wholesale | 6 | D&B |
| Sony of Canada Ltd | Branch | Sudbury, ON | Canada | Miscellaneous Store Retailers | 6 | D&B |
| Sony of Canada Ltd | Branch | St Catharines, ON | Canada | Electronics and Appliances Stores | 6 | D&B |
| Sony of Canada Ltd | Branch | Red Deer, AB | Canada | Electronics and Appliances Stores | 5 | D&B |
| Sony of Canada Ltd | Branch | Langley, BC | Canada | Electronics Wholesale | 5 | D&B |
| Sony of Canada Ltd | Branch | Victoria, BC | Canada | Electronics and Appliances Stores | 5 | D&B |
| Sony of Canada Ltd | Branch | Burnaby, BC | Canada | Electronics and Appliances Stores | 5 | D&B |
| Sony of Canada Ltd | Branch | Nanaimo, BC | Canada | Miscellaneous Store Retailers | 5 | D&B |
| Sony of Canada Ltd | Branch | Richmond Hill, ON | Canada | Electronics and Appliances Stores | 5 | D&B |
| Sony of Canada Ltd | Branch | Kitchener, ON | Canada | Electronics Wholesale | 5 | D&B |
| Sony of Canada Ltd | Branch | London, ON | Canada | Electronics Wholesale | 5 | D&B |
| Sony of Canada Ltd | Branch | Windsor, ON | Canada | Electronics and Appliances Stores | 5 | D&B |
| Sony of Canada Ltd | Branch | Thunder Bay, ON | Canada | Electronics and Appliances Stores | 5 | D&B |
| Sony of Canada Ltd | Branch | Vancouver, BC | Canada | Electronics and Appliances Stores | 5 | D&B |
| Sony of Canada Ltd | Branch | Guelph, ON | Canada | Electronics | 5 | D&B |

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| | | | | Wholesale | | | |
| Sony of Canada Ltd | Branch | Medicine Hat, AB | Canada | Electronics and Appliances Stores | | 5 | D&B |
| Sony of Canada Ltd | Branch | Surrey, BC | Canada | Electronics and Appliances Stores | | 5 | D&B |
| Sony of Canada Ltd | Branch | North York, ON | Canada | Electronics Wholesale | | 5 | D&B |
| Sony of Canada Ltd | Branch | North York, ON | Canada | Electronics Wholesale | | 5 | D&B |
| Sony Visual Products Inc. | Subsidiary | Shinagawa-Ku, Tokyo | Japan | Electronics Wholesale | 474,537.0 | 750 | D&B |
| Sony Global Solutions Inc. | Subsidiary | Minato-Ku, Tokyo | Japan | Computer System Design Services | 30,989.0 | 625 | D&B |
| Visionarts, Inc. | Subsidiary | Minato-Ku, Tokyo | Japan | Computer Programming | 3.1 | 70 | D&B |
| Sony Global Solutions Inc. | Branch | Nagoya, Aichi | Japan | Software | | | D&B |
| Sony Global Solutions Inc. | Branch | Fukuoka, Fukuoka | Japan | Computer System Design Services | | | D&B |
| Sony Global Solutions Inc. | Branch | Fukuoka, Fukuoka | Japan | Computer Programming | | | D&B |
| Sony Global Solutions Inc. | Branch | Shinagawa-Ku, Tokyo | Japan | Computer System Design Services | | | D&B |
| Sony Global Solutions Inc. | Branch | Minato-Ku, Tokyo | Japan | Software | | | D&B |
| Sony Customer Service (Japan) Inc. | Subsidiary | Shinagawa-Ku, Tokyo | Japan | Industrial Machinery Repair and Maintenance | 17,788.0 | 550 | D&B |
| Sony Customer Service (Japan) Inc. | Branch | Kasuya-Gun, Fukuoka | Japan | Appliance Repair and Maintenance | | | D&B |
| Sony Engineering Corporation | Subsidiary | Fujisawa, Kanagawa | Japan | Architecture and Engineering | 8,460.0 | 538 | D&B |
| Sony Engineering Corporation | Branch | Minato-Ku, Tokyo | Japan | Architecture and Engineering | | | D&B |
| Sony Engineering Corporation | Branch | Atsugi, Kanagawa | Japan | Architecture and Engineering | | | D&B |
| Limo Sony Corporation | Subsidiary | Dhaka | Bangladesh | Miscellaneous Professional Services | 19.5 | 500 | D&B |
| Sony Electronics Asia Pacific Pte. Ltd. | Subsidiary | Singapore | Singapore | Professional and Commercial Equipment Wholesale | 0.1 | 500 | D&B |
| Sony Brasil Ltda | Subsidiary | Manaus, Amazonas | Brazil | Electronics Wholesale | 36.0 | 490 | D&B |
| Sony Brasil Ltda | Branch | Sao Paulo, Sao Paulo | Brazil | Electronics Wholesale | | 500 | D&B |
| Sony Brasil Ltda | Branch | Rio De Janeiro, Rio De Janeiro | Brazil | Industrial Machinery Repair and Maintenance | | | D&B |
| Sony Brasil Ltda | Branch | Cajamar, Sao Paulo | Brazil | Industrial Machinery Repair and Maintenance | | | D&B |
| Sony Business Operations Inc. | Subsidiary | Tomigusuku, Okinawa | Japan | Data Processing | 1,200.0 | 371 | D&B |
| Sony Business Operations Inc. | Branch | Tomigusuku, Okinawa | Japan | Data Processing | | | D&B |
| Sony Pcl Inc. | Subsidiary | Shinagawa-Ku, Tokyo | Japan | Advertising Services | 9,889.1 | 300 | D&B |
| Sony Pcl Inc. | Branch | Shinagawa-Ku, Tokyo | Japan | Business Support Services | | | D&B |
| Sony Pcl Inc. | Branch | Suginami-Ku, Tokyo | Japan | Business Support Services | | | D&B |
| Sony Pcl Inc. | Branch | Shinagawa-Ku, Tokyo | Japan | Business Support Services | | | D&B |
| Sony Corporation | Branch | Minato-Ku, Tokyo | Japan | Computer and Peripheral Equipment Manufacturing | | 293 | D&B |
| Sony Digital Network Applications, Inc. | Subsidiary | Shinagawa-Ku, Tokyo | Japan | Computer Programming | 9,070.0 | 259 | D&B |
| Sony Techno Create Corporation | Subsidiary | Shinagawa-Ku, Tokyo | Japan | Electronics Wholesale | 3,000.0 | 250 | D&B |
| Sony Techno Create Corporation | Branch | Ota-Ku, Tokyo | Japan | Electronics Wholesale | | | D&B |

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|-------------------------------------|------------|-----------------------|-------|--|-----------|-----|-----|
| Sony Techno Create Corporation | Branch | Atsugi, Kanagawa | Japan | Electronics Wholesale | | | D&B |
| Sony Music Entertainment(Japan)Inc. | Subsidiary | Chiyoda-Ku, Tokyo | Japan | Holding Companies | 61,646.0 | 220 | D&B |
| Jared Inc. | Subsidiary | Yaizu, Shizuoka | Japan | Commercial Real Estate Leasing | 56.5 | 900 | D&B |
| Jared Inc. | Branch | Yaizu, Shizuoka | Japan | Commercial Real Estate Leasing | | | D&B |
| Jared Inc. | Branch | Yaizu, Shizuoka | Japan | Commercial Real Estate Leasing | | | D&B |
| Jared Inc. | Branch | Haibara-Gun, Shizuoka | Japan | Commercial Real Estate Leasing | | | D&B |
| Jared Inc. | Branch | Haibara-Gun, Shizuoka | Japan | Commercial Real Estate Leasing | | | D&B |
| Jared Inc. | Branch | Haibara-Gun, Shizuoka | Japan | Commercial Real Estate Leasing | | | D&B |
| Jared Inc. | Branch | Haibara-Gun, Shizuoka | Japan | Commercial Real Estate Leasing | | | D&B |
| Sony Music Communications Inc. | Subsidiary | Minato-Ku, Tokyo | Japan | Miscellaneous Professional Services | 42,465.5 | 341 | D&B |
| Sony Music Communications Inc. | Branch | Minato-Ku, Tokyo | Japan | Printing | | | D&B |
| Sony Dadc Japan Inc. | Subsidiary | Haibara-Gun, Shizuoka | Japan | Magnetic and Optical Media Manufacturing | 16.9 | 300 | D&B |
| Sony Dadc Japan Inc. | Branch | Yaizu, Shizuoka | Japan | Computer Programming | | | D&B |
| Sony Dadc Japan Inc. | Branch | Naka, Ibaraki | Japan | Music | | | D&B |
| Sony Dadc Japan Inc. | Branch | Taito-Ku, Tokyo | Japan | Music | | | D&B |
| Sony Dadc Japan Inc. | Branch | Yaizu, Shizuoka | Japan | Music | | | D&B |
| Sony Dadc Japan Inc. | Branch | Atsugi, Kanagawa | Japan | Computer Programming | | | D&B |
| Sony Music Labels Inc. | Subsidiary | Chiyoda-Ku, Tokyo | Japan | Music | 17.8 | 250 | D&B |
| Sony Music Axis Inc. | Subsidiary | Chiyoda-Ku, Tokyo | Japan | Data Processing | 3.0 | 150 | D&B |
| Sony Music Axis Inc. | Branch | Haibara-Gun, Shizuoka | Japan | Data Processing | | | D&B |
| Aniplex Inc. | Subsidiary | Chiyoda-Ku, Tokyo | Japan | Movies | 200,958.0 | 120 | D&B |
| A-1 Pictures Inc. | Subsidiary | Suginami-Ku, Tokyo | Japan | Movies | 700.0 | 200 | D&B |
| A-1 Pictures Inc. | Branch | Suginami-Ku, Tokyo | Japan | Movies | | | D&B |
| A-1 Pictures Inc. | Branch | Suginami-Ku, Tokyo | Japan | Movies | | | D&B |
| Quatro A Inc. | Subsidiary | Chiyoda-Ku, Tokyo | Japan | Internet and Web Services | 4.3 | | D&B |
| Aniplex Inc. | Branch | Suginami-Ku, Tokyo | Japan | Movies | | | D&B |
| Sony Music Artists Inc. | Subsidiary | Shinagawa-Ku, Tokyo | Japan | Promoters and Agents | 11.3 | 113 | D&B |
| M-On! Entertainment Inc. | Subsidiary | Minato-Ku, Tokyo | Japan | Wired Telecommunications Carriers | 4,500.0 | 70 | D&B |
| Kiraramedia Inc. | Subsidiary | Minato-Ku, Tokyo | Japan | Wired Telecommunications Carriers | 18.0 | 1 | D&B |
| Sony Creative Products Inc. | Subsidiary | Minato-Ku, Tokyo | Japan | Miscellaneous Professional Services | 1.9 | 50 | D&B |
| Sony Creative Products Inc. | Branch | Fukuoka, Fukuoka | Japan | Sporting Goods and Recreation Stores | | | D&B |
| Sony Creative Products Inc. | Branch | Sapporo, Hokkaido | Japan | Miscellaneous Professional Services | | | D&B |
| Sony Creative Products Inc. | Branch | Sapporo, Hokkaido | Japan | Sporting Goods and Recreation Stores | | | D&B |
| Sony Creative Products Inc. | Branch | Nagoya, Aichi | Japan | Sporting Goods and Recreation Stores | | | D&B |
| Sony Creative Products Inc. | Branch | Kasugai, Aichi | Japan | Sporting Goods and Recreation Stores | | | D&B |
| Sony Creative Products Inc. | Branch | Kawasaki, | Japan | Sporting Goods and | | | D&B |

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| | | Kanagawa | | Recreation Stores | | | |
| Sony Creative Products Inc. | Branch | Toshima-Ku, Tokyo | Japan | Sporting Goods and Recreation Stores | | | D&B |
| Sony Creative Products Inc. | Branch | Osaka, Osaka | Japan | Sporting Goods and Recreation Stores | | | D&B |
| Sony Creative Products Inc. | Branch | Yokohama, Kanagawa | Japan | Sporting Goods and Recreation Stores | | | D&B |
| Sony Creative Products Inc. | Branch | Setagaya-Ku, Tokyo | Japan | Sporting Goods and Recreation Stores | | | D&B |
| Sony Creative Products Inc. | Branch | Atsugi, Kanagawa | Japan | Sporting Goods and Recreation Stores | | | D&B |
| Sony Creative Products Inc. | Branch | Musashino, Tokyo | Japan | Sporting Goods and Recreation Stores | | | D&B |
| Sony Creative Products Inc. | Branch | Minato-Ku, Tokyo | Japan | Sporting Goods and Recreation Stores | | | D&B |
| Sony Creative Products Inc. | Branch | Minato-Ku, Tokyo | Japan | Sporting Goods and Recreation Stores | | | D&B |
| Sony Creative Products Inc. | Branch | Yokohama, Kanagawa | Japan | Sporting Goods and Recreation Stores | | | D&B |
| Sony Music Marketing Inc. | Subsidiary | Chiyoda-Ku, Tokyo | Japan | Miscellaneous Wholesale | 23.9 | | D&B |
| Sony Music Direct (Japan) Inc. | Subsidiary | Chiyoda-Ku, Tokyo | Japan | Music | 21.5 | | D&B |
| Sony Music Direct (Japan) Inc. | Branch | Haibara-Gun, Shizuoka | Japan | Music | | | D&B |
| Zepp Hall Network Inc. | Subsidiary | Minato-Ku, Tokyo | Japan | Miscellaneous Amusement and Recreation | 1.6 | | D&B |
| Zepp Hall Network Inc. | Branch | Osaka, Osaka | Japan | Miscellaneous Amusement and Recreation | | | D&B |
| Zepp Hall Network Inc. | Branch | Nagoya, Aichi | Japan | Miscellaneous Amusement and Recreation | | | D&B |
| Zepp Hall Network Inc. | Branch | Sapporo, Hokkaido | Japan | Miscellaneous Amusement and Recreation | | | D&B |
| Zepp Hall Network Inc. | Branch | Koto-Ku, Tokyo | Japan | Miscellaneous Amusement and Recreation | | | D&B |
| Zepp Hall Network Inc. | Branch | Koto-Ku, Tokyo | Japan | Miscellaneous Amusement and Recreation | | | D&B |
| Musicray'n Inc. | Subsidiary | Chiyoda-Ku, Tokyo | Japan | Music | 1.5 | | D&B |
| Label Gate Co., Ltd. | Subsidiary | Minato-Ku, Tokyo | Japan | Computer Programming | 1.2 | | D&B |
| Sony Music Publishing (Japan) Inc. | Subsidiary | Minato-Ku, Tokyo | Japan | Miscellaneous Professional Services | 1.1 | | D&B |
| Sony Music Entertainment(Japan)Inc. | Branch | Fukuoka, Fukuoka | Japan | Music | | | D&B |
| Sony Music Entertainment(Japan)Inc. | Branch | Nagoya, Aichi | Japan | Music | | | D&B |
| Sony Music Entertainment(Japan)Inc. | Branch | Sapporo, Hokkaido | Japan | Music | | | D&B |
| Sony Music Entertainment(Japan)Inc. | Branch | Shinjuku-Ku, Tokyo | Japan | Consulting Services | | | D&B |
| Sony Music Entertainment(Japan)Inc. | Branch | Osaka, Osaka | Japan | Music | | | D&B |
| Frontage Inc. | Subsidiary | Minato-Ku, Tokyo | Japan | Advertising Services | 29,351.5 | 200 | D&B |
| Sony Inter-American S.A. | Subsidiary | Panama City, Panama | Panama | Electronics Wholesale | 16.7 | 180 | D&B |
| Sony Inter-American S.A. | Branch | Quito, Pichincha | Ecuador | Electronics Wholesale | 31.7 | 6 | D&B |
| Sony/Taiyo Corporation | Subsidiary | Hayami-Gun, Oita | Japan | Electrical Equipment and Appliances Manufacturing | 3,700.0 | 168 | D&B |
| Sony Professional Solutions Middle East | Subsidiary | Dubai, Dubai | United Arab Emirates | Miscellaneous Professional Services | 10.4 | 150 | D&B |
| Sony Argentina S.A. | Subsidiary | Ciudad De Buenos Aires | Argentina | Electronics Wholesale | 768.4 | 149 | D&B |
| Sony Real Estate Corporation | Subsidiary | Chuo-Ku, Tokyo | Japan | Residential Real Estate Leasing | 2,597.0 | 140 | D&B |

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|--|------------|-------------------------------|----------------------|---|-----------|-----|-----|
| Sony Real Estate Corporation | Branch | Chuo-Ku, Tokyo | Japan | Residential Real Estate Leasing | | | D&B |
| Sony Real Estate Corporation | Branch | Shibuya-Ku, Tokyo | Japan | Residential Real Estate Leasing | | | D&B |
| Sony Real Estate Corporation | Branch | Toshima-Ku, Tokyo | Japan | Residential Real Estate Leasing | | | D&B |
| Sony Real Estate Corporation | Branch | Chuo-Ku, Tokyo | Japan | Residential Real Estate Leasing | | | D&B |
| Sony Olympus Medical Solutions Inc. | Subsidiary | Hachioji, Tokyo | Japan | Medical Equipment and Supplies | 6.0 | 140 | D&B |
| Sony Gulf | Subsidiary | Dubai, Dubai | United Arab Emirates | Miscellaneous Professional Services | 11.6 | 100 | D&B |
| Sony Kibou/Hikari Corporation | Subsidiary | Minato-Ku, Tokyo | Japan | Miscellaneous Professional Services | 200.0 | 61 | D&B |
| H. Sony | Subsidiary | Male, Male | Maldives | Construction and Hardware Materials Wholesale | 6.2 | 60 | D&B |
| Sony Professional Solutions Middle East | Subsidiary | Dubai, Dubai | United Arab Emirates | Electronics Wholesale | 12.1 | 50 | D&B |
| Sony Gulf Fze | Subsidiary | Dubai, Dubai | United Arab Emirates | Electricity Generation and Distribution | 7.4 | 50 | D&B |
| Sony Broadcast And Professional Europe | Subsidiary | Dubai, Dubai | United Arab Emirates | Miscellaneous Professional Services | 5.8 | 50 | D&B |
| Nanotop K.K. | Subsidiary | Yonezawa, Yamagata | Japan | Audio and Video Equipment Manufacturing | 1.2 | 50 | D&B |
| Nanotop K.K. | Branch | Saitama, Saitama | Japan | Audio and Video Equipment Manufacturing | | | D&B |
| Sony Intellectual Property Solutions Corporation | Subsidiary | Minato-Ku, Tokyo | Japan | Internet and Web Services | 1,280.1 | 45 | D&B |
| Sony Digital Entertainment Services Inc. | Subsidiary | Chuo-Ku, Tokyo | Japan | Computer Programming | 1.6 | 37 | D&B |
| Sony Computer Science Laboratories ,Inc. | Subsidiary | Shinagawa-Ku, Tokyo | Japan | Internet and Web Services | 2.7 | 36 | D&B |
| Green Cycle K.K. | Subsidiary | Nagoya, Aichi | Japan | Waste Management | 3.2 | 31 | D&B |
| Sony Ericsson Mobile Communications | Subsidiary | Dubai, Dubai | United Arab Emirates | Appliance Repair and Maintenance | 2.5 | 31 | D&B |
| Sony Enterprise Co., Ltd. | Subsidiary | Chuo-Ku, Tokyo | Japan | Commercial Real Estate Leasing | 158.0 | 28 | D&B |
| S E G Travel Corp | Subsidiary | Park Ridge, NJ | United States | Travel and Reservation Services | 3.7 | 32 | D&B |
| Sony Enterprise Co., Ltd. | Branch | Chuo-Ku, Tokyo | Japan | Real Estate Agents and Brokers | | | D&B |
| Sony Music Entertainment Belgium Sa | Subsidiary | Bruxelles, Bruxelles-Capitale | Belgium | Miscellaneous Rental | 15.7 | 23 | D&B |
| Sony Dadc Americas | Subsidiary | Bolingbrook, IL | United States | Miscellaneous Wholesale | 4.3 | 14 | D&B |
| Sony Pictures Releasing Sa | Subsidiary | Bruxelles, Bruxelles-Capitale | Belgium | Movies | 20.0 | 12 | D&B |
| Sony Pictures Worldwide Acquisitions Inc. | Subsidiary | Culver City, CA | United States | Movies | 1.2 | 12 | D&B |
| Sony Creative Software Inc | Subsidiary | Middleton, WI | United States | Computer Programming | 0.8 | 12 | D&B |
| Sony Music Ltd. | Subsidiary | Cairo | Egypt | Miscellaneous Wholesale | 1.8 | 10 | D&B |
| Sony Discos | Subsidiary | Miami, FL | United States | Publishing | 0.5 | 9 | D&B |
| Sony Imaging Products & Solutions Inc. | Subsidiary | Minato-Ku, Tokyo | Japan | Electrical Equipment and Appliances Manufacturing | 389,875.0 | 6 | D&B |
| Sony Business Solutions Corporation | Subsidiary | Minato-Ku, Tokyo | Japan | Electronics Wholesale | 49.0 | 580 | D&B |
| Sony Pro Techno Support Co.,Ltd. | Subsidiary | Shinagawa-Ku, Tokyo | Japan | Electronics Wholesale | 4,621.0 | 15 | D&B |
| Sony Business Solutions Corporation | Branch | Osaka, Osaka | Japan | Computer System Design Services | | | D&B |
| Sony Business Solutions Corporation | Branch | Sendai, Miyagi | Japan | Electronics Wholesale | | | D&B |
| Sony Business Solutions Corporation | Branch | Matsumoto, | Japan | Electronics | | | D&B |

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| | | Nagano | | Wholesale | | | |
| Sony Business Solutions Corporation | Branch | Takamatsu, Kagawa | Japan | Electronics Wholesale | | | D&B |
| Sony Business Solutions Corporation | Branch | Kyoto, Kyoto | Japan | Computer System Design Services | | | D&B |
| Sony Business Solutions Corporation | Branch | Kanazawa, Ishikawa | Japan | Electronics Wholesale | | | D&B |
| Sony Business Solutions Corporation | Branch | Kobe, Hyogo | Japan | Computer System Design Services | | | D&B |
| Sony Business Solutions Corporation | Branch | Fukuoka, Fukuoka | Japan | Electronics Wholesale | | | D&B |
| Sony Business Solutions Corporation | Branch | Narashino, Chiba | Japan | Computer System Design Services | | | D&B |
| Sony Business Solutions Corporation | Branch | Hiroshima, Hiroshima | Japan | Electronics Wholesale | | | D&B |
| Sony Business Solutions Corporation | Branch | Nagoya, Aichi | Japan | Electronics Wholesale | | | D&B |
| Sony Business Solutions Corporation | Branch | Sapporo, Hokkaido | Japan | Electronics Wholesale | | | D&B |
| Sony Business Solutions Corporation | Branch | Osaka, Osaka | Japan | Electronics Wholesale | | | D&B |
| Sony Business Solutions Corporation | Branch | Tomigusuku, Okinawa | Japan | Electronics Wholesale | | | D&B |
| Sony Business Solutions Corporation | Branch | Shinagawa-Ku, Tokyo | Japan | Electronics Wholesale | | | D&B |
| Sony Business Solutions Corporation | Branch | Matsumoto, Nagano | Japan | Computer System Design Services | | | D&B |
| Sony Business Solutions Corporation | Branch | Fujisawa, Kanagawa | Japan | Electronics Wholesale | | | D&B |
| Felica Networks, Inc. | Subsidiary | Shinagawa-Ku, Tokyo | Japan | Architecture and Engineering | 5,069.0 | 120 | D&B |
| Rico Sony Puerto Inc | Subsidiary | Guaynabo, PR | United States | Electronics Wholesale | 2.4 | 6 | D&B |
| Sony Dadc Global | Subsidiary | Terre Haute, IN | United States | Miscellaneous Wholesale | 0.5 | 6 | D&B |
| Sony Investments Inc | Subsidiary | Winder, GA | United States | Gasoline Stations and Fuel Dealers | 0.8 | 5 | D&B |
| Sony Picture Studios | Subsidiary | Culver City, CA | United States | Photofinishing | 0.3 | 3 | D&B |
| Sony Soeurn | Subsidiary | Winter Springs, FL | United States | Miscellaneous Professional Services | 0.1 | 3 | D&B |
| Sony Huynh | Subsidiary | Grand Prairie, TX | United States | Miscellaneous Professional Services | 0.1 | 2 | D&B |
| Sony Storage Media Solutions Corporation | Subsidiary | Minato-Ku, Tokyo | Japan | Electronics Wholesale | 12.2 | 1 | D&B |
| Sony Storage Media Manufacturing Corporation | Subsidiary | Tagajo, Miyagi | Japan | Magnetic and Optical Media Manufacturing | 37,135.0 | 982 | D&B |
| Sony Storage Media Manufacturing Corporation | Branch | Tome, Miyagi | Japan | Magnetic and Optical Media Manufacturing | | | D&B |
| Sony Storage Media Manufacturing Corporation | Branch | Kanuma, Tochigi | Japan | Magnetic and Optical Media Manufacturing | | | D&B |
| Sony Storage Media Manufacturing Corporation | Branch | Shinagawa-Ku, Tokyo | Japan | Magnetic and Optical Media Manufacturing | | | D&B |
| Sony Depthensing Solutions Holding Sa | Subsidiary | Bruxelles, Bruxelles-Capitale | Belgium | Consulting Services | 0.1 | 1 | D&B |
| Sony Depthensing Solutions Sa | Subsidiary | Bruxelles, Bruxelles-Capitale | Belgium | Computer System Design Services | 13.1 | 11 | D&B |
| Sony Depthensing Solutions Holding Sa | Branch | Bruxelles, Bruxelles-Capitale | Belgium | Computer System Design Services | | | D&B |
| Sony Global Education, Inc. | Subsidiary | Shinagawa-Ku, Tokyo | Japan | Computer Programming | 0.0 | 1 | D&B |
| Sony Electronics Sdn Bhd | Subsidiary | Pera, Pulau Pinang | Malaysia | Computer and Peripheral Equipment Manufacturing | 8.4 | | D&B |
| Sony | Subsidiary | Alexandria | Egypt | Miscellaneous Wholesale | 8.1 | | D&B |

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|---|------------|-------------------------------------|----------------|--|----------|-------|-----|
| Sony | Subsidiary | Cairo | Egypt | Miscellaneous Wholesale | 8.1 | | D&B |
| Sony | Subsidiary | Cairo | Egypt | Miscellaneous Wholesale | 8.1 | | D&B |
| Sony | Subsidiary | Cairo | Egypt | Miscellaneous Wholesale | 8.1 | | D&B |
| Sony Overseas Holding B.V. | Holding | Hoofddorp, Noord-Holland | Netherlands | Pensions and Funds | 2.2 | | D&B |
| Sony Technology (Thailand) Company Limited | Subsidiary | Muang, Chon Buri | Thailand | Machinery and Equipment Manufacturing | 78,183.2 | 6,000 | D&B |
| Sony Technology (Thailand) Company Limited | Branch | Muang, Pathum Thani | Thailand | Communications Equipment Manufacturing | | 4,520 | D&B |
| Sony Emcs (Malaysia) Sdn. Bhd. | Subsidiary | Bandar Baru Bangi, Selangor | Malaysia | Audio and Video Equipment Manufacturing | 142.5 | 5,900 | D&B |
| Sony Emcs (Malaysia) Sdn Bhd | Subsidiary | Bandar Baru Bangi, Selangor | Malaysia | Audio and Video Equipment Manufacturing | 14,438.0 | 4,500 | D&B |
| Sony Europe Limited | Subsidiary | Wien, Wien | Austria | Electronics Wholesale | 3,849.0 | 3,519 | D&B |
| Sony Europe Limited | Branch | Wien, Wien | Austria | Nonclassifiable Establishments | | | D&B |
| Sony Europe Ltd. | Subsidiary | Weybridge | United Kingdom | Audio and Video Equipment Manufacturing | 3,435.7 | 2,730 | D&B |
| Sony Europe Limited, Zweigniederlassung Deutschland | Branch | Berlin, Berlin | Germany | Electronics Wholesale | | 610 | D&B |
| Cordon Customer & Manufacturing Services | Subsidiary | Paris, Paris | France | Consumer Electronics Repair and Maintenance | 17.8 | 250 | D&B |
| Cordon Customer & Manufacturing Services | Branch | Ribeauville, Haut Rhin | France | Consumer Electronics Repair and Maintenance | | 250 | D&B |
| Cordon Electronics Italia Srl | Subsidiary | Cornate D'Adda, Monza E Brianza | Italy | Semiconductor and Other Electronic Component Manufacturing | 20.7 | 154 | D&B |
| Cordon Electronics Italia Srl | Branch | Agrate Brianza, Monza E Brianza | Italy | Semiconductor and Other Electronic Component Manufacturing | | | D&B |
| Hawk-Eye Innovations Ltd. | Subsidiary | Basingstoke | United Kingdom | Computer System Design Services | 22.4 | 176 | D&B |
| Sony Europe Limited Magyarországi Fióktelepe | Subsidiary | Budapest, Budapest | Hungary | Electronics Wholesale | 37.1 | 162 | D&B |
| Sony Europe Limited (Sp Z O O) Oddzial W Polsce | Subsidiary | Warszawa, Mazowieckie | Poland | Miscellaneous Wholesale | 39.0 | 150 | D&B |
| Sony Europe Limited | Subsidiary | Milano, Milano | Italy | Miscellaneous Wholesale | 3,454.4 | 142 | D&B |
| Sony Europe Limited | Branch | Roma, Roma | Italy | Miscellaneous Personal Services | | | D&B |
| Sony Nordic (Sweden), Filial Till Sony Europe Li | Branch | Kista, Stockholm | Sweden | Electronics Wholesale | | 100 | D&B |
| Sony Europe Limited Buitenl.Ven | Branch | Zaventem (Brucargo), Vlaams Brabant | Belgium | Electrical Equipment and Appliances Manufacturing | | 100 | D&B |
| Sony Nordic (Sweden), Filial Till Sony Europe Li | Branch | Lund, Skåne | Sweden | Electronics Wholesale | | 100 | D&B |
| Sony Europe Limited | Subsidiary | Dublin, Co Dublin | Ireland | Securities | 3,835.6 | 35 | D&B |
| Pulse Innovations Ltd. | Subsidiary | Weybridge | United Kingdom | Computer System Design Services | 5.3 | 44 | D&B |
| Sony Supply Chain Solutions (Europe) B.V. | Subsidiary | Tilburg, Noord-Brabant | Netherlands | Electronics Wholesale | 5.5 | 24 | D&B |
| Sony Europe Limited, Suomen Sivuliike | Branch | Vantaa, Uusimaa | Finland | Electronics Wholesale | 2.0 | 20 | D&B |
| Sony Europe Limited Branch Bulgaria Kcht | Subsidiary | Sofia | Bulgaria | Research and Development Services | 1.9 | 16 | D&B |
| Sony Nordic (Norway), A Branch Of Sony Europe Limited | Branch | Lysaker, Akershus | Norway | Electronics Wholesale | 693.2 | 15 | D&B |
| Memnon Archiving Services Sa | Subsidiary | Bruxelles, Bruxelles- | Belgium | Data Processing | 3.2 | 10 | D&B |

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| | | Capitale | | | | | |
| Memnon Research & Development Sa | Subsidiary | Bruxelles, Bruxelles-Capitale | Belgium | Computer System Design Services | 0.3 | 4 | D&B |
| Sony (U.K.) Pension Trust Ltd. | Subsidiary | Weybridge | United Kingdom | Pensions and Funds | | 10 | D&B |
| Sony Europe Limited | Branch | Harrow | United Kingdom | Electronics and Appliances Stores | | 9 | D&B |
| Sony Europe Limited | Branch | Bridgend | United Kingdom | Electronics Wholesale | 0.7 | 7 | D&B |
| Sony Europe Limited | Branch | Basildon | United Kingdom | Electronics and Appliances Stores | | 6 | D&B |
| Sony Europe Limited | Branch | Wembley | United Kingdom | Communications Equipment Manufacturing | | 6 | D&B |
| Sony Europe Limited | Branch | Ashford | United Kingdom | Communications Equipment Manufacturing | | 6 | D&B |
| Sony Europe Limited | Branch | Carlisle | United Kingdom | Electronics Wholesale | | 5 | D&B |
| Sony Europe Limited | Branch | Slough | United Kingdom | Communications Equipment Manufacturing | 0.4 | 4 | D&B |
| Sony Europe Limited | Branch | Staines | United Kingdom | Communications Equipment Manufacturing | 0.4 | 4 | D&B |
| Sony Europe Limited Sucursal En España | Subsidiary | Barcelona, Barcelona | Spain | Electronics Wholesale | 0.2 | 4 | D&B |
| Sony Europe Limited Sucursal En España | Branch | Barcelona, Barcelona | Spain | Electronics Wholesale | | | D&B |
| Sony Europe Limited Sucursal En España | Branch | Barcelona, Barcelona | Spain | Electronics Wholesale | | | D&B |
| Sony Europe Limited | Branch | Mansfield | United Kingdom | Electronics and Appliances Stores | | 4 | D&B |
| Sony Europe Limited | Branch | Preston | United Kingdom | Electronics and Appliances Stores | | 4 | D&B |
| Sony Europe Limited | Branch | London | United Kingdom | Electronics and Appliances Stores | | 4 | D&B |
| Sony Europe Limited | Branch | Sunderland | United Kingdom | Communications Equipment Manufacturing | | 4 | D&B |
| Sony Europe Limited | Branch | Coventry | United Kingdom | Electronics and Appliances Stores | | 4 | D&B |
| Sony Europe Limited | Branch | Bishops Stortford | United Kingdom | Electronics and Appliances Stores | | 4 | D&B |
| Sony Europe Limited | Branch | Salisbury | United Kingdom | Miscellaneous Store Retailers | | 4 | D&B |
| Sony Europe Limited | Branch | Edinburgh | United Kingdom | Electronics and Appliances Stores | | 4 | D&B |
| Sony Europe Limited | Branch | Watford | United Kingdom | Communications Equipment Manufacturing | | 4 | D&B |
| Sony Europe Limited | Branch | Basingstoke | United Kingdom | Communications Equipment Manufacturing | | 4 | D&B |
| Sony Europe Limited, Weybridge, Schlieren/Switzerland Branch | Branch | Schlieren, Zürich | Switzerland | Electronics Wholesale | 0.6 | 2 | D&B |
| Sony Nordic (Denmark), Filial Af Sony Europe Limited (Uk) | Branch | Ballerup, Hovedstaden | Denmark | Electronics Wholesale | 26,939.8 | | D&B |
| Sony Europe Limited | Branch | Weybridge | United Kingdom | Broadcasting and Media | | | D&B |
| Sony Europe Limited | Branch | Staines | United Kingdom | Electronics and Appliances Stores | | | D&B |
| Sony Europe Limited | Branch | Bridgend | United Kingdom | Machinery and Equipment Manufacturing | | | D&B |
| Sony Nordic (Denmark), Filial Af Sony Europe Limited (Uk) | Branch | Viby, Midtjylland | Denmark | Electronics Wholesale | | | D&B |
| Sony Europe Limited | Branch | Harlow | United Kingdom | Electronics Wholesale | | | D&B |
| Sony Europe Limited | Branch | Liverpool | United Kingdom | Electronics and Appliances Stores | | | D&B |
| Sony Europe Limited Weybridge Sucursala Bucuresti | Branch | Bucuresti | Romania | Nonclassifiable Establishments | | | D&B |
| Soni Yunaited Kingdom Limited, Predstavitelstvo | Branch | Moscow | Russian Federation | Advertising Services | | | D&B |

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|---|------------|--------------------------|----------------|--|----------|--------|-----|
| Sony Europe Limited | Branch | Tilburg, Noord-Brabant | Netherlands | Miscellaneous Wholesale | | | D&B |
| Sony Europe Limited | Branch | Hoofddorp, Noord-Holland | Netherlands | Miscellaneous Wholesale | | | D&B |
| Sony Europe Limited | Branch | Newtownards | United Kingdom | Electronics and Appliances Stores | | | D&B |
| Sony Europe Limited | Branch | Cheltenham | United Kingdom | Communications Equipment Manufacturing | | | D&B |
| Sony (China) Ltd | Subsidiary | Beijing, Beijing | China | Machinery and Equipment Manufacturing | 20,709.8 | 2,000 | D&B |
| Sony Precision Devices (Huizhou) Co., Ltd. | Subsidiary | Huizhou, Guangdong | China | Semiconductor and Other Electronic Component Manufacturing | 321.8 | 10,000 | D&B |
| Shanghai Suoguang Visual Products Co., Ltd. | Subsidiary | Shanghai, Shanghai | China | Semiconductor and Other Electronic Component Manufacturing | 64.4 | 2,000 | D&B |
| Sony Digital Products (Wuxi) Co., Ltd. | Subsidiary | Wuxi, Jiangsu | China | Machinery and Equipment Manufacturing | 7,100.0 | 1,000 | D&B |
| Shanghai Suoguang Electronics Co., Ltd. | Subsidiary | Shanghai, Shanghai | China | Audio and Video Equipment Manufacturing | 4,721.9 | 1,000 | D&B |
| Suoni Global Information System (China) Co., Ltd. | Subsidiary | Dalian, Liaoning | China | Computer Programming | 22.0 | 500 | D&B |
| Sony Information Systems (China) Co., Ltd. Beijing Branch | Branch | Beijing, Beijing | China | Computer Programming | | | D&B |
| Sony Information System (China) Co., Ltd. Shanghai Branch | Branch | Shanghai, Shanghai | China | Nonclassifiable Establishments | | | D&B |
| Sony Explora Science Co., Ltd. Beijing | Subsidiary | Beijing, Beijing | China | Miscellaneous Amusement and Recreation | 20.0 | 300 | D&B |
| Sony(China) Limited Shanghai Technology Central Branch | Branch | Shanghai, Shanghai | China | Electronics Wholesale | | 200 | D&B |
| Sony Supply Chain Solutions (China) | Subsidiary | Shanghai, Shanghai | China | Road Transportation Services | 7,800.5 | 192 | D&B |
| Sony Supply Chain Solutions (China) Limited Shenzhen Futian Branch | Branch | Shenzhen, Guangdong | China | Road Transportation Services | | 10 | D&B |
| Sony Supply Chain Solutions (China) Limited Shenzhen Yantian Branch | Branch | Shenzhen, Guangdong | China | Road Transportation Services | | | D&B |
| Sony (China) Commercial Co., Ltd. | Subsidiary | Shanghai, Shanghai | China | Electronics Wholesale | 30.9 | 150 | D&B |
| Sony(China) Limited Shijiazhuang Branch | Branch | Shijiazhuang, Hebei | China | Semiconductor and Other Electronic Component Manufacturing | | 20 | D&B |
| Sony(China)Limited Jinan Branch | Branch | Jinan, Shandong | China | Miscellaneous Professional Services | 1.4 | 14 | D&B |
| Sony Electronic (Shenzhen) Co., Ltd. | Subsidiary | Shenzhen, Guangdong | China | Electrical Equipment and Appliances Manufacturing | 310.9 | 100 | D&B |
| Sony (China) Co., Ltd. Guangzhou Branch | Branch | Guangzhou, Guangdong | China | Computer, Office Equipment and Software Merchant Wholesalers | | 62 | D&B |
| Sony (China) Ltd. Shenyang Branch | Branch | Shenyang, Liaoning | China | Professional and Commercial Equipment Wholesale | | 20 | D&B |
| Sony (China) Co., Ltd. Chengdu Branch | Branch | Chengdu, Sichuan | China | Electronics Wholesale | | 15 | D&B |
| Tianjin Sony China Co., Ltd. Tianjin Branch | Branch | Tianjin, Tianjin | China | Electronics Wholesale | | 12 | D&B |
| Sony Interactive Entertainment (Shanghai) Co., Ltd. | Subsidiary | Shanghai, Shanghai | China | Computer Programming | 0.5 | 11 | D&B |
| Sony (China) Co., Ltd. Wuxi Branch | Branch | Wuxi, Jiangsu | China | Miscellaneous Professional Services | | 10 | D&B |
| Sony (China) Co., Ltd. Harbin Branch | Branch | Haerbin, Heilongjiang | China | Miscellaneous Professional Services | | 10 | D&B |
| Sony (China) Ltd. Public Relation & | Branch | Beijing, Beijing | China | Advertising | | 7 | D&B |

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| Communication Department | | | | Services | | | |
| Sony (China) Co., Ltd. Xiamen Branch | Branch | Xiamen, Fujian | China | Electronics Wholesale | | 6 | D&B |
| Sony(China)Limited Wenzhou Branch | Branch | Wenzhou, Zhejiang | China | Electronics Wholesale | | 3 | D&B |
| Sony(China)Limited Zhongshan Branch | Branch | Zhongshan, Guangdong | China | Semiconductor and Other Electronic Component Manufacturing | | 3 | D&B |
| Sony (China) Limited Nanchang Branch | Branch | Nanchang, Jiangxi | China | Miscellaneous Professional Services | | 2 | D&B |
| Sony(China)Limited Shantou Branch | Branch | Shantou, Guangdong | China | Miscellaneous Professional Services | 0.3 | 1 | D&B |
| Sony(China) Limited Shenzhen Branch | Branch | Shenzhen, Guangdong | China | Electronics Wholesale | 0.7 | | D&B |
| Sony(China) Limited Shanghai Branch | Branch | Shanghai, Shanghai | China | Machinery Wholesale | | | D&B |
| Sony?China?Limited Qingdao Branch | Branch | Qingdao, Shandong | China | Semiconductor and Other Electronic Component Manufacturing | | | D&B |
| Sony (China) Limited. Wuxi Software Center | Branch | Wuxi, Jiangsu | China | Computer Programming | | | D&B |
| Sony(China) Limited Quanzhou Office | Branch | Quanzhou, Fujian | China | Electronics Wholesale | | | D&B |
| Sony China Research Laboratory | Branch | Beijing, Beijing | China | Research and Development Services | | | D&B |
| Sony?China?Limited Huaihai Middle Road Office | Branch | Shanghai, Shanghai | China | Miscellaneous Professional Services | | | D&B |
| Sony(China)Limited Chongqing Branch | Branch | Chongqing, Chongqing | China | Electronics Wholesale | | | D&B |
| Sony (China) Co., Ltd. Beijing Office | Branch | Beijing, Beijing | China | Miscellaneous Professional Services | | | D&B |
| Sony India Private Limited | Subsidiary | New Delhi, Delhi | India | Professional and Commercial Equipment Wholesale | 71,818.4 | 910 | D&B |
| Sony India Private Limited | Branch | Ahmedabad, Gujarat | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Ahmedabad, Gujarat | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Hyderabad, Telangana | India | Communications Equipment Manufacturing | | | D&B |
| Sony India Private Limited | Branch | Chennai, Tamil Nadu | India | Communications Equipment Manufacturing | | | D&B |
| Sony India Private Limited | Branch | Jaipur, Rajasthan | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Rewari, Haryana | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Chennai, Tamil Nadu | India | Communications Equipment Manufacturing | | | D&B |
| Sony India Private Limited | Branch | Hyderabad, Telangana | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Chennai, Tamil Nadu | India | Communications Equipment Manufacturing | | | D&B |
| Sony India Private Limited | Branch | Chennai, Tamil Nadu | India | Communications Equipment Manufacturing | | | D&B |
| Sony India Private Limited | Branch | Chennai, Tamil Nadu | India | Communications Equipment Manufacturing | | | D&B |
| Sony India Private Limited | Branch | Gurgaon, Haryana | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Chennai, Tamil Nadu | India | Communications Equipment Manufacturing | | | D&B |
| Sony India Private Limited | Branch | Chennai, Tamil | India | Electronics | | | D&B |

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|----------------------------|--------|------------------------|-------|--|--|--|-----|
| | | Nadu | | Wholesale | | | |
| Sony India Private Limited | Branch | Chennai, Tamil Nadu | India | Communications Equipment Manufacturing | | | D&B |
| Sony India Private Limited | Branch | Indore, Madhya Pradesh | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Chennai, Tamil Nadu | India | Communications Equipment Manufacturing | | | D&B |
| Sony India Private Limited | Branch | Bengaluru, Karnataka | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Bengaluru, Karnataka | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Chennai, Tamil Nadu | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Kolkata, West Bengal | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Kolkata, West Bengal | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Bengaluru, Karnataka | India | Communications Equipment Manufacturing | | | D&B |
| Sony India Private Limited | Branch | Chennai, Tamil Nadu | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Hubli, Karnataka | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Bengaluru, Karnataka | India | Communications Equipment Manufacturing | | | D&B |
| Sony India Private Limited | Branch | Pune, Maharashtra | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Kolkata, West Bengal | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Hyderabad, Telangana | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Kolkata, West Bengal | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Bengaluru, Karnataka | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Kolkata, West Bengal | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Bengaluru, Karnataka | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Kolkata, West Bengal | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Bengaluru, Karnataka | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Lucknow, Uttar Pradesh | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Bengaluru, Karnataka | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Bengaluru, Karnataka | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Bengaluru, Karnataka | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | New Delhi, Delhi | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Tumkur, Karnataka | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Ludhiana, Punjab | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Kolkata, West Bengal | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Indore, Madhya Pradesh | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Mumbai, Maharashtra | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Mumbai, Maharashtra | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Mumbai, Maharashtra | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Kolkata, West Bengal | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Chennai, Tamil | India | Electronics | | | D&B |

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|---|------------|-----------------------------|----------------------|---|-------------|-----|-----|
| | | Nadu | | Wholesale | | | |
| Sony India Private Limited | Branch | Bengaluru, Karnataka | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Bengaluru, Karnataka | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Chandigarh, Chandigarh | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Kolkata, West Bengal | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Kolkata, West Bengal | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Mumbai, Maharashtra | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Kolkata, West Bengal | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Mumbai, Maharashtra | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | New Delhi, Delhi | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Mumbai, Maharashtra | India | Electronics Wholesale | | | D&B |
| Sony India Private Limited | Branch | Raigad, Maharashtra | India | Professional and Commercial Equipment Wholesale | | | D&B |
| Sony Taiwan Limited | Subsidiary | Taipei City, Taipei | Taiwan Region | Electronics Wholesale | 92.7 | 450 | D&B |
| Soni Elektroniks, Ao | Subsidiary | Moscow | Russian Federation | Electronics Wholesale | 32,198.8 | 375 | D&B |
| Soni Elektroniks, Ao | Branch | Ekaterinburg | Russian Federation | Electronics Wholesale | | | D&B |
| Soni Elektroniks, Ao | Branch | St. Petersburg | Russian Federation | Electronics Wholesale | | | D&B |
| Soni Elektroniks, Ao | Branch | Nizhni Novgorod | Russian Federation | Transportation Equipment Wholesale | | | D&B |
| Soni Elektroniks, Ao | Branch | Moscow | Russian Federation | Transportation Equipment Wholesale | | | D&B |
| Soni Elektroniks, Ao | Branch | Novosibirsk | Russian Federation | Electronics Wholesale | | | D&B |
| Sony Middle East & Africa Fze | Subsidiary | Dubai, Dubai | United Arab Emirates | Electronics Wholesale | 67.9 | 300 | D&B |
| Sony Australia Limited | Subsidiary | North Sydney, NSW | Australia | Computer and Peripheral Equipment Manufacturing | 439.7 | 288 | D&B |
| Sony Australia Limited | Branch | Adelaide Airport, SA | Australia | Electronics Wholesale | 1.3 | 12 | D&B |
| Soni Korea Co., Ltd. | Subsidiary | Seoul, Seoul | Korea, Republic of | Electronics Wholesale | 1,283,559.0 | 210 | D&B |
| Sony Overseas Ag | Subsidiary | Schlieren, Zürich | Switzerland | Electronics Wholesale | 122.0 | 135 | D&B |
| Sony Eurasl4 Pazarlama Anonim Sirketi | Subsidiary | Istanbul (Anatolia) | Turkey | Electronics Wholesale | 23.7 | 110 | D&B |
| Sony Eurasl4 Pazarlama Anonim Sirketi | Branch | Samsun | Turkey | Electronics Wholesale | | | D&B |
| Sony Eurasl4 Pazarlama Anonim Sirketi | Branch | Adana | Turkey | Electronics Wholesale | | | D&B |
| Sony Eurasl4 Pazarlama Anonim Sirketi | Branch | Istanbul (Anatolia) | Turkey | Electronics Wholesale | | | D&B |
| Sony Supply Chain Solutions (Malaysia) Sdn. Bhd. | Subsidiary | Bandar Baru Bangi, Selangor | Malaysia | Consulting Services | 890.0 | 82 | D&B |
| Sony New Zealand Limited | Subsidiary | Auckland, Auckland | New Zealand | Electronics Wholesale | 69.8 | 65 | D&B |
| Sony Global Treasury Services PLC | Subsidiary | Weybridge | United Kingdom | Miscellaneous Professional Services | 29.6 | 39 | D&B |
| Sony Global Treasury Services Plc | Branch | Minato-Ku, Tokyo | Japan | Miscellaneous Professional Services | | 20 | D&B |
| Sony Global Treasury Services Plc, Singapore Branch | Branch | Singapore | Singapore | Miscellaneous Professional Services | 1.1 | | D&B |
| Soni Ukraina, Tov | Subsidiary | Kyiv | Ukraine | Department Stores | 416.5 | 23 | D&B |

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| Sony Corporation Of Hong Kong Limited | Subsidiary | Kowloon Bay, Kowloon | Hong Kong SAR | Electronics and Appliances Stores | 3,500.0 | 4 | D&B |
| Sony Device Technology (Thailand) Company Limited | Subsidiary | Muang, Pathum Thani | Thailand | Semiconductor and Other Electronic Component Manufacturing | 2,810.0 | | D&B |
| Sony Electronics (Singapore) Pte. Ltd. | Subsidiary | Singapore | Singapore | Electrical Equipment and Appliances Manufacturing | 75.8 | | D&B |
| Sony Thai Company Limited | Subsidiary | Huai Khwang, Bangkok | Thailand | Electronics Wholesale | 5,129.2 | 300 | D&B |
| Sony (Malaysia) Sdn. Bhd. | Subsidiary | Kuala Lumpur, Kuala Lumpur | Malaysia | Electronics Wholesale | 613.1 | 200 | D&B |
| Sony Electronics Viet Nam Company Limited | Subsidiary | Ho Chi Minh, Ho Chi Minh City | Viet Nam | Electronics Wholesale | 30.0 | 200 | D&B |
| Sony Electronics Vietnam - Hanoi Branch | Subsidiary | Ha Noi, Hanoi | Viet Nam | Nonclassifiable Establishments | 5.5 | | D&B |
| Sony Electronics Viet Nam Company Limited | Branch | Ho Chi Minh, Ho Chi Minh City | Viet Nam | Miscellaneous Wholesale | | | D&B |
| Sony Electronics Viet Nam Company Limited | Branch | Ha Noi, Hanoi | Viet Nam | Industrial Machinery Repair and Maintenance | | | D&B |
| Sony Indonesia, Pt | Subsidiary | Jakarta, Jakarta | Indonesia | Electronics Wholesale | 15.0 | 100 | D&B |
| Sony Philippines, Incorporated | Subsidiary | Taguig, Manila | Philippines | Electronics Wholesale | 4,767.2 | 96 | D&B |
| Sony Philippines, Incorporated | Branch | Davao, Davao Del Sur | Philippines | Electronics Wholesale | | | D&B |
| Sony Philippines, Incorporated | Branch | Cebu, Cebu | Philippines | Nonclassifiable Establishments | | | D&B |
| Sony Philippines, Incorporated | Branch | Paranaque, Manila | Philippines | Nonclassifiable Establishments | | | D&B |
| Sony Philippines, Incorporated | Branch | Cebu, Cebu | Philippines | Electronics Wholesale | | | D&B |
| Sony Philippines, Incorporated | Branch | Cebu, Cebu | Philippines | Electronics Wholesale | | | D&B |
| Sony Electronics (Singapore) Pte. Ltd. | Branch | Singapore | Singapore | Electrical Equipment and Appliances Manufacturing | | | D&B |
| Sony Europe B.V. | Subsidiary | Onbekend | Netherlands | Non-store Retail | 1.9 | | D&B |
| Sony Europe B.V. | Subsidiary | Weybridge | United Kingdom | Semiconductor and Other Electronic Component Manufacturing | 0.8 | | D&B |
| Sony Digital Reading Platform Sarl | Subsidiary | Luxembourg | Luxembourg | Holding Companies | 0.7 | | D&B |
| Sony Digital Reading Services Sarl | Subsidiary | Luxembourg | Luxembourg | Data Processing | 0.2 | | D&B |
| Sony Corporation | Branch | Isahaya, Nagasaki | Japan | Miscellaneous Manufacturing | | | D&B |
| Sony Corporation | Branch | Tagajo, Miyagi | Japan | Communications Equipment Manufacturing | | | D&B |
| Sony Corporation | Branch | Minato-Ku, Tokyo | Japan | Miscellaneous Manufacturing | | | D&B |
| Sony Corporation | Branch | Minato-Ku, Tokyo | Japan | Miscellaneous Manufacturing | | | D&B |
| Sony Device Technology (Thailand) Company Limited-Branch | Branch | Lat Krabang, Bangkok | Thailand | Semiconductor and Other Electronic Component Manufacturing | | | D&B |
| Spe Singapore Holdings Inc | Subsidiary | Culver City, CA | United States | Holding Companies | | | D&B |
| Sony Corporation | Branch | Atsugi, Kanagawa | Japan | Research and Development Services | | | D&B |
| Sony Corporation | Branch | Shinagawa-Ku, Tokyo | Japan | Communications Equipment Manufacturing | | | D&B |
| Sony Corporation | Branch | Fujisawa, Kanagawa | Japan | Communications Equipment Manufacturing | | | D&B |
| Sony Corporation | Branch | Koto-Ku, Tokyo | Japan | Communications Equipment Manufacturing | | | D&B |
| Sony Corporation | Branch | Shinagawa-Ku, Tokyo | Japan | Communications Equipment Manufacturing | | | D&B |

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|------------------|--------|------------------------|-------|---|--|--|-----|
| Sony Corporation | Branch | Koriyama, Fukushima | Japan | Electrical Equipment and Appliances Manufacturing | | | D&B |
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Corporate linkage data:

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Sony Corporation

Corporate Overview

Location
1-7-1, Konan
Minato-Ku, Tokyo, 108-0075
Japan

Tel: 367482111
www.sony.net

Quote Symbol - Exchange
6758 - Tokyo Stock Exchange
Sales JPY(mil): 8,543,982.0
Assets JPY(mil): NA
Employees: 117,300
Fiscal Year End: 31-Mar-2018
D-U-N-S® Number: 69-055-3649
KeyIDSM: 26318
Industry: Recreational Products

Incorporation Date: 1946
Company Type: Public Parent
Quoted Status: Quoted
Registered No.(JPN): 5010401067252
President, CEO and Director: Kenichiro Yoshida

Contents

Industry Codes

Business Description

Financial Data

Market Data

Key Corporate Relationships

Additional Information

Corporate Highlights

Minority Owned: No
Franchise Status: Franchise
Prescreen Score: Unknown

Key Corporate Relationships

Auditor: PricewaterhouseCoopers Aarata

Industry Codes

ANZSIC 2006 Codes:

2592 - Toy, Sporting and Recreational Product Manufacturing
2422 - Communication Equipment Manufacturing
5511 - Motion Picture and Video Production
2429 - Other Electronic Equipment Manufacturing

ISIC Rev 4 Codes:

3240 - Manufacture of games and toys
2640 - Manufacture of consumer electronics
2630 - Manufacture of communication equipment
5911 - Motion picture, video and television programme production activities

NACE Rev 2 Codes:

3240 - Manufacture of games and toys
2630 - Manufacture of communication equipment
2640 - Manufacture of consumer electronics
5911 - Motion picture, video and television programme production activities

NAICS 2012 Codes:

339930 - Doll, Toy, and Game Manufacturing
334310 - Audio and Video Equipment Manufacturing
512110 - Motion Picture and Video Production
334220 - Radio and Television Broadcasting and Wireless Communications Equipment Manufacturing

US SIC 1987:

3944 - Games, Toys, and Children's Vehicles, Except Dolls and Bicycles
7812 - Motion Picture and Video Tape Production

3651 - Household Audio and Video Equipment
 3663 - Radio and Television Broadcasting and Communications Equipment

UK SIC 2007:

3240 - Manufacture of games and toys
 2640 - Manufacture of consumer electronics
 26309 - Manufacture of communication equipment (other than telegraph and telephone apparatus and equipment)
 59111 - Motion picture production activities

Business Description

Sony is synonymous with consumer electronics, particularly in gaming consoles (such as the PlayStation) and televisions. Officially named Sony Kabushiki Kaisha, the company designs, makes, and sells a host of electronic equipment, instruments, and devices for consumer, professional, and industrial markets. Other products include video cameras, mobile phones, audio equipment, and semiconductors. It is also a top global media conglomerate, boasting assets in the areas of music, TV and film, and digital networks. In addition, Sony has several financial services businesses (insurance and banking). Japan and the US are the company's largest single markets, together accounting for more than half of sales.

Source: D&B

More Business Descriptions

Sony Corporation (Sony) is engaged in the development, design, manufacture and sale of various kinds of electronic equipment, instruments and devices for consumer, professional and industrial markets, as well as game consoles and software. The Company's segments include Mobile Communications, Game & Network Services, Imaging Products & Solutions, Home Entertainment & Sound, Semiconductors, Component, Films, Music, Financial Services and All Other. It is engaged in the production, acquisition and distribution of motion pictures and television programming and the operation of television and digital networks. It is also engaged in the development, production, manufacture and distribution of recorded music and the management and licensing of the words and music of songs. It is also engaged in various financial services businesses, including life and non-life insurance operations, through its Japanese insurance subsidiaries and banking operations through a Japanese banking subsidiary.

Source: Reuters

Sony Corporation (Sony) is a manufacturer and distributor of electronic products. The company designs, develops, produces, and sells electronic equipment, instruments and devices, games, and entertainment products. The company operates its business through nine operating segments: Game and Network Services, Home Entertainment and Sound, Mobile Communications, Financial Services, Imaging Products and Solutions, Pictures, Music, Semiconductors, and All Other. In FY2018, the Game and Network Services segment accounted for 21.7% of the company's revenue, Home Entertainment and Sound (14.3%), Financial Services (14.3%), Pictures (11.8%), Music (9.2%), Semiconductors (8.5%), Mobile Communications (8.4%), Imaging Products and Solutions segment (7.6%), and All Other (4.1%). Sony continues to invest in R&D, mainly in growth areas including gaming, networking services, and image sensors. Its R&D develops platform for home and mobile electronics, semiconductor, devices, and software technologies. Sony also has a number of Japanese and foreign patents related to its products. In FY2018, the company spent JPY485,500 million on its R&D activities, which as a percentage of revenue, stood at 5.7%. The company distributes products through its direct and indirect distribution channels including third-party cellular network carriers and retailers, and its website. It operates its subsidiaries at Japan, the US, the Netherlands, Singapore, the UK, and China.

Source: Global Data

Sony Corporation (Sony) is a manufacturer of electronic equipment, semiconductors, medical related equipment, instruments, and devices. The company's products comprises televisions, mobile phones, music systems, cameras, game consoles and software, semiconductors, batteries and other electronic components. Sony produces, acquires and distributes recorded music, motion pictures and television programming; and operates television and digital networks. It also provides services such as banking and credit finance and life and non-life insurance. The company sells its products the world over through sales subsidiaries, distributors and direct sales through the internet. The company operates in Asia-Pacific, Europe, the Middle East, Africa and the Americas. Sony is headquartered in Tokyo, Japan. The company reported revenues of (Yen) JPY8,543,982 million for the fiscal year ended March 2018 (FY2018), an increase of 12.4% over FY2017. In FY2018, the company's operating margin was 8.5%, compared to an operating margin of 3.7% in FY2017. In FY2018, the company recorded a net margin of 5.7%, compared to a net margin of 1% in FY2017.

Source: Global Data

Financial Data

| Financials in: | JPY(mil) | 1 Year Growth |
|-------------------------|-------------|---------------|
| Revenue: | 8,543,982.0 | 12.4% |
| Date of Financial Data: | 31-Mar-2018 | |

Market Data

Quote Symbol: 6758

| | |
|---------------------|----------------------|
| Exchange: | Tokyo Stock Exchange |
| Currency: | JPY |
| Stock Price: | 5,834.0 |
| Stock Price Date: | 10-26-2018 |
| Market Value (mil): | 7,443,252.6 |

Additional Information

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Sony Corporation

Strengths/Weaknesses (SWOT)

| | Helpful to achieving the objective | Harmful to achieving the objective |
|---|---|--|
| Internal Origin (attributes of the organization) | Strengths <ul style="list-style-type: none"> Extensive R&D Efforts Operational Performance Leading Position in Electronics | Weaknesses <ul style="list-style-type: none"> Patent and Trade Mark Infringement Concerns Low Liquidity |
| External Origin (attributes of the environment) | Opportunities <ul style="list-style-type: none"> Positive Outlook for Semiconductor Market Smartphone Market – Asia-Pacific Strategic Initiatives | Threats <ul style="list-style-type: none"> Increasing IT Complexity Foreign Exchange Risks Competitive Environment |

Overview

Sony Corporation (Sony) is a manufacturer of electronic equipment, instruments, and devices. Focus on R&D, operational performance and leading position in electronics are its strengths, whereas low liquidity, and patent and trademark infringement concerns could be causes for concern. In the future, its performance could be affected by foreign currency fluctuations, increasing IT complexity, and foreign exchange risks. However, positive outlook for the semiconductor industry, smartphone market in Asia-Pacific region, and strategic initiatives are likely to provide growth opportunities to the company.

Strengths

Extensive R&D Efforts

The company's strong research and development (R&D) capabilities enables it to produce innovative products that meet customers' expectation. Sony invests a significant part of its total revenue on R&D activities principally to maintain its development methodologies at the highest level in the market, acquire technological components in support of the company's differentiation strategy and the development of reusable product lines. Sony's R&D activities focuses to enhance product strength for branded hardware, comprised of the HE&S, IP&S and MC segments, Sony will also strive to expand the G&NS ecosystem, which combines hardware and network services, and to expand the use of technology in B2B areas such as entertainment and financial services. In the Semiconductors segment, Sony plans to strengthen its sensing technology. In FY2018, the company spent JPY485,500 million on its R&D activities, which as a percentage of revenue, stood at 5.7%.

Operational Performance

Proper cost management is an indication of the company's high focus on profitability. The operational performance of the company increased last year. In FY2018, operating margin was 8.5% in comparison with operating margin of 3.7% in FY2017. Its net profit margin increased from 0.9% in FY2017 to 5.7% in FY2018. The company's net profit margin was higher than that of its competitor, Foster Electric Co Ltd, which registered a net profit margin of 2.3% during the same period. The company's operating cost as a percentage of sales decreased from 96.3% in FY2017 to 91.4% in FY2018.

Leading Position in Electronics

The company has a strong market position in the electronics industry. Sony's electronics product portfolio include television sets, projects, home audio and video, home theatre system, cameras, camcorders, tablets, personal audio, game, smartphones and sports technology, car and marine entertainment, storage media and batteries, and accessories. It markets products and services in approximately 200 countries and territories. Product planning, design expertise, the high quality of its products, innovative product introductions and improvements, price competitiveness, and extensive marketing and service are important factors that contributed to its competitive position. It has significant market share in image sensors used in cameras and smartphones. Its gaming console PlayStation 4 is most sought after product in Europe with market share ranging between 70% and 90%.

Weaknesses

Patent and Trade Mark Infringement Concerns

Patent infringement concerns could affect the company's operational performance. In September 2017, Fujifilm Corp sued Sony Corp for patent infringement, opening up a new front in a global dispute between the Japanese companies over the rights to backup tape technology. In January 2017, Canadian intellectual property licensing firm WiLAN filed a patent infringement suit against Sony, which alleges that smartphones marketed by Sony infringed upon WiLAN's wireless communications technology. Patent infringement concerns could result in penalties and fines, apart from affecting the company's reputation in the industry, which in turn would affect its business operations.

Low Liquidity

Limited liquidity position could put the company at a disadvantage while funding any potential opportunities arising in the market. Sony's current ratio was 0.9 at the end of FY2018, which was significantly lower than the current ratio of its competitors such as Foster Electric Co Ltd (2.8) and Funai Electric Co., Ltd (2.5). A lower current ratio than the competitors indicates weaker liquidity position of the company and its inability in meeting short term obligations than its peers.

Opportunities

Positive Outlook for Semiconductor Market

The company could stand to benefit from the positive outlook of semiconductor market. According to in-house research, the global semiconductor market is expected to increase from US\$423.6 billion in 2017 to US\$562 billion in 2022, at a CAGR of 32.7%. The market is likely to be dominated by Integrated, with a share of 88.3% and the remaining 11.7% from discrete segment. The majority of the demand for semiconductor is expected to emanate from China, which would account for 32.5% of the market share, followed by Japan (8.5%), the US (8.1%), Middle East (2.3%), and Rest of the World (48.6%). The smartphone market has grown rapidly for the past few years, and has entered into a mature phase. Meanwhile, the new driving force for the semiconductor market shifts to the IoT market. Over 50 billion of things will be virtually connected on the internet by 2020, and a change can be seen in the demand for semiconductor devices. Sony develops, designs, markets, and distributes services for complementary metal oxide semiconductor (CMOS) image sensors, charge-coupled devices (CCDs), large-scale integration systems (LSIs) and other semiconductors.

Smartphone Market – Asia-Pacific

Rapid deployment of 4G technology, increasing availability of highly affordable low-end devices, and increase in the usage of over-the-top content (OTT) and social media services are expected to drive the demand for smartphones across Asia-Pacific. According to in-house research, smartphone sales in Asia-Pacific are expected to increase from 701.2 million in 2015 to 968.7 million in 2021, at a CAGR of 5% during 2016-2021. Over the forecast period, smartphones are estimated to account for 87% of the total sales of mobile handsets. In terms of revenue, smartphones are forecast to account for 97.6% of total mobile handset revenue. The company undertook several initiatives to strengthen its smartphone market. In February 2018, Sony and Bell announced that Canadians will be able to experience Xperia XZ2 smartphone. In the same month, the company introduced new flagship Xperia XZ2 smartphone. In February 2018, Sony launched Xperia XA2 smartphones in Netherlands.

Strategic Initiatives

The company forged new strategic initiatives recently that could help in driving its future growth. In March 2018, Sony partnered with Fonehouse to launch the Xperia XZ2, a flagship smartphone. In the same month, Sony partnered with Jumbo Electronics and Kansas Digital Trading to open its first dedicated camera store in Middle East. It serves Alpha mirrorless cameras, lenses and fixed lens RX series cameras. In February 2018, the company partnered with Daiwa Motor Transportation and five Taxi Companies to form a joint venture to develop an artificial intelligence-based hailing system.

Threats

Increasing IT Complexity

The company offers complex IT solutions to its customers, which makes it prone to various risks arising from IT complexity. For example, in spite of testing and quality control, the company cannot guarantee the absence of shortcomings in the present versions or advanced versions of its products. It could face challenges if products contain undetected errors or if services fail to meet customer expectations. The deployment of products across a wide range of platforms, integration of software with third party software applications and databases are some of the major challenges for the company. Sony requires huge investments for the successful implementation of software and integration of various product components. It invests in training the staff and partners involved in the implementation of software to ensure technical product expertise for qualified project managers, which increases its operating expenditure.

Foreign Exchange Risks

Sony operates in many parts of the world and is exposed to fluctuations in foreign exchange rates. The company reports financials in Japanese yen and therefore its revenue is exposed to volatility of Japanese yen against other functional currencies such as the US dollar, Euro, and Chinese renminbi. Major elements exposed to exchange rate risks include the company's investments in overseas subsidiaries and affiliates and monetary assets and liabilities arising from business transactions in foreign currencies. In FY2018, the company

registered a loss of JPY6,335 million from foreign currency translation adjustment compared to a loss of JPY17,988 million and JPY89,899 million in FY2017 and FY2016. To minimize risks from currency fluctuations, the company could involve in foreign exchange hedging by entering into foreign exchange forward contracts. However, there could be no assurance that such measures would limit the impact of movements in exchange rates on the company's results of operations.

Competitive Environment

Sony's product lines and services compete with those of numerous domestic and international players throughout the world. In Music, the company faces competition from several small companies and from larger established consumer electronics companies such as Samsung and Philips. In the digital products business, its competitors include LG Electronics, Panasonic, Sharp Corp. and Toshiba. Competitors for mobile phones include Motorola, Apple and others. In Japan, the company's financial services segment faces competition from traditional banking institutions, regional banks, trust banks, non-bank companies and financial groups providing similar services online, besides brokerage. In March 2018, the company acquired Avigilon, a leader in advanced video surveillance and analytics. This acquisition would allow Motorola Solutions to serve its public safety, government and commercial customers better with added advanced video surveillance and analytics to its portfolio. In September 2017, the company acquired Regaind, a French artificial intelligence startup. This acquisition helps Apple to add intelligent search to the Photos app on iPhone.

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Published by Dun & Bradstreet, Inc., Nov. 2018

Sony sees 30% rise in annual operating profit

The Saudi Gazette
7 November, 2018

FOLLOWING a successful second quarter in 2018, Sony Corporation is forecasting a 30 percent increase in its annual consolidated...

www.saudigazette.com.sa



Related Companies:

Sony Corporation [profile]

Related Industries:

Music [profile]

Published by Dun & Bradstreet, Inc., November 2018

The Global Cryptocurrency Market is Set to Grow on the Widespread Adoption of Bitcoin

PR Newswire
7 November, 2018

FinancialBuzz.com News Commentary PR Newswire NEW YORK, November 7, 2018 NEW YORK, November 7, 2018 /PRNewswire/ -- According to data compiled by Transparency Market Research, the global cryptocurrency market was valued USD 574.3 Million in 2017 and is projected to reach USD 6.7 Billion by 2025. It is also expected to register a CAGR of 31.3% during the forecast period. The market...

www.partner.firsttrain.com



Related Companies:

Qriously Ltd. [profile]

GAR Limited [profile]

Coinbase, Inc. [profile]

Hsbc Holdings PLC [profile]

Transparency Market Research Private Limited [profile]

Sony Corporation [profile]

Nasdaq, Inc. [profile]

New York University [profile]

Related Geographies:

Puerto Rico

United States

New York

Related Topics:

Company Leadership

Pricing

Product Management


-  Management Team
-  Financial Markets
- Related Industries:
-  Colleges and Universities [profile]







Published by Dun & Bradstreet, Inc., November 2018

Leave a comment on: " Sony Corporation forecasts 30% surge in annual operating profit"

businessstoday.co.ke
6 November, 2018

Following a successful second quarter in 2018, Sony Corporation is forecasting a 30% increase in its annual consolidated operating income, driven by the impact of the consolidation of EMI Music Publishing...

www.businessstoday.co.ke 

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-  Sony Corporation [profile]
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Sony Corporation: FY2018 Q2

The Wall Street Transcript
6 November, 2018

Sony Corporation: FY2018 Q2

www.twst.com 

- Related Companies:
-  Sony Corporation [profile]

Published by Dun & Bradstreet, Inc., November 2018

China's Neighbors Could Win From U.S. Tariff Tussle




Morningstar
6 November, 2018

Trade tensions between the U.S. and China could benefit other Asian economies and markets, according to analysts with an alternative take on the impact of rising tariffs across the Pacific. The interconnectedness of supply chains across Asia helps explain market weakness across the region this year--if Chinese exports suffer, so will many suppliers whose components go into these? ...















www.news.morningstar.com





Related Companies:

-  Panasonic Corporation [profile]
-  Sony Corporation [profile]
-  Samsung Electronics Co., Ltd., [profile]


Related Geographies:

-  North America
-  Asia
-  Bangladesh
-  China
-  India
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-  Thailand
-  Turkey
-  United States
-  Vietnam

Related Topics:

-  Pricing
-  Product Management

Related Industries:

-  Associations and Organizations [profile]

Published by Dun & Bradstreet, Inc., November 2018

Customer-facing Technology Market: Opportunity Analysis and Industry Forecast upto 2026

InfoTech Spotlight
5 November, 2018

These days, spending on e-commerce, customer service applications, and digital marketing is dominating technology investments as companies are focusing on acquiring and retaining customers. Expenditures on customer-facing software, hardware, and services is experiencing fastest growth. Customer-facing technology includes software or devices that a customer will interact with or...

www.tmcnet.com



Related Companies:

- Nec Display Solutions, Ltd. [profile]
- Panasonic Corporation [profile]
- Sony Corporation [profile]
- Lg Corp. [profile]
- Samsung Electronics Co., Ltd., [profile]

Related Geographies:

- North America
- South America
- Africa
- Middle East
- Europe
- Asia

Related Topics:

- Customer Service

Related Industries:

- Software [profile]

Published by Dun & Bradstreet, Inc., November 2018

This Day In Market History: Writer Strike Cripples Hollywood

Benzinga
5 November, 2018

Each day, Benzinga takes a look back at a notable market-related moment that occurred on this date. On Nov. 5, 2007, the Writers Guild of America brought Hollywood to a halt with a strike that would last months. The S&P 500...



www.benzinga.com




Related Companies:

- NBC Universal [profile]
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Related Topics:

 Financial Markets

Published by Dun & Bradstreet, Inc., November 2018

Portable Battery Market to 2027 ? Global Analysis and Forecasts by Services and Vertical









Web Newswire
5 November, 2018

Technology and portable devices have taken over the world and to meet the world demand for technological equipment's companies are trying very hard. Every technological product needs power source and in today's scenario, every company is trying to make their product simpler but more effective. Portable Battery Market is growing with the growth of technological product. Mobile...








www.webnewswire.com




Related Companies:

 Mophie Inc. [profile] Panasonic Corporation [profile] Sony Corporation [profile] Lg Chemical Co., Ltd. [profile] Energizer Holdings, Inc. [profile] Simplo Technology Co., Ltd. [profile] Byd Company Limited [profile] Samsung Sdi Co., Ltd. [profile]

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-  Product Introduction
-  Emerging Markets
-  Product Management
-  Business Development
-  Structure & Ownership

Published by Dun & Bradstreet, Inc., November 2018

Sony's "Lost in Music" campaign returns with a tech and music pop-up experience in New York City


PR Newswire
5 November, 2018

Activities will include a weekly YouTube show that features Sony's innovative technologies combined with exclusive interviews and performances from multiple artists kicking off with A\$AP Ferg PR Newswire TOKYO, Nov. 5, 2018 TOKYO, Nov. 5, 2018 /PRNewswire/ -- Sony Corporation today announced the third installment of its brand campaign, "Lost in Music," which will feature an immersive pop-up...


www.partner.firsttrain.com



Related Companies:

 Sony Corporation [profile]

Related Geographies:

 Puerto Rico

Published by Dun & Bradstreet, Inc., November 2018

Regentatlantic Capital LLC Purchases New Holdings in Sony Corp (SNE)


The Olympia Report
5 November, 2018


Regentatlantic Capital LLC purchased a new position in shares of Sony Corp (NYSE:SNE) in the third quarter, according to its most recent filing with the Securities and Exchange Commission. The institutional investor purchased 4,674 shares of the company's stock, valued at approximately \$283,000. Several other hedge funds and other institutional investors have also added to or reduced...


www.theolympiareport.com





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 Piper Jaffray Companies [profile]

 Bank of America Corporation [profile]


 Credit Suisse [profile]

 Sony Corporation [profile]

 Regentatlantic Capital, LLC [profile]


 Renaissance Technologies LLC [profile]





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 Email Services

-  Financial Management
-  IT
-  Management Team
-  Financial Markets

Published by Dun & Bradstreet, Inc., November 2018


Sony Corporation: Quarterly Securities Report (FY2018Q2)

The Wall Street Transcript
5 November, 2018

Sony Corporation: Quarterly Securities Report (FY2018Q2)

www.twst.com 

Related Companies:

 Sony Corporation [profile]

Published by Dun & Bradstreet, Inc., November 2018

Sony Corporation

Competitors Report

| CompanyName | Location | Employees | Ownership |
|--------------------------------|---|-----------|-----------|
| Apple Inc. | Cupertino, California, United States | 123,000 | Public |
| Eastman Kodak Company | Rochester, New York, United States | 5,800 | Public |
| Fujitsu Limited | Minato-Ku, Tokyo, Japan | 140,365 | Public |
| Hitachi, Ltd. | Chiyoda-Ku, Tokyo, Japan | 307,275 | Public |
| Intel Corporation | Santa Clara, California, United States | 102,700 | Public |
| Koninklijke Philips N.V. | Eindhoven, Noord-Brabant, Netherlands | 11,357 | Public |
| Kyocera Corporation | Kyoto, Kyoto, Japan | 74,069 | Public |
| Lg Electronics, Inc. | Seoul, Seoul, Korea, Republic of | 37,653 | Public |
| Microsoft Corporation | Redmond, Washington, United States | 131,000 | Public |
| Motorola Solutions, Inc. | Chicago, Illinois, United States | 15,000 | Public |
| Nbcuniversal Media, LLC | New York, New York, United States | 53,000 | Private |
| Nintendo Co., Ltd. | Kyoto, Kyoto, Japan | 5,458 | Public |
| Nokia Oyj | Espoo, Uusimaa, Finland | 248 | Public |
| Panasonic Corporation | Kadoma, Osaka, Japan | 274,143 | Public |
| Pioneer Corporation | Bunkyo-Ku, Tokyo, Japan | 16,798 | Private |
| Samsung Group | Seoul, Seoul, Korea, Republic of | | Private |
| Sanyo Electric Co., Ltd. | Osaka, Osaka, Japan | | Private |
| Sharp Corporation | Sakai, Osaka, Japan | 47,171 | Public |
| Technicolor | Issy Les Moulineaux, Hauts De Seine, France | 156 | Public |
| The Walt Disney Company | Burbank, California, United States | 199,000 | Public |
| Toshiba Corporation | Minato-Ku, Tokyo, Japan | 141,256 | Public |
| Twenty-First Century Fox, Inc. | New York, New York, United States | 21,700 | Public |
| Universal Studios Company LLC | North Hollywood, California, United States | 15,000 | Nonprofit |
| Warner Media, LLC | New York, New York, United States | 25,000 | Private |

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Sony Corporation

Significant Developments

So-net Media Networks to offer off-floor distribution of shares
Nov 06, 2018

Nov 6(Reuters) - So-net Media Networks Corp <6185.T>: Says it plans to offer an off-floor distribution of 94,000 shares on Tokyo Stock Exchange between Nov. 22 and Nov. 26. Offering price will be determined based on the closing share price of the day before the distribution. Says the limitation for distribution is up to 100 shares for each customer.

Sony Interactive Entertainment, Lenovo Signs Patent License Deal For Virtual Reality Headsets
Oct 30, 2018

Oct 30 (Reuters) - Lenovo Group Ltd <0992.HK>: SONY INTERACTIVE ENTERTAINMENT AND LENOVO™ ANNOUNCE DESIGN PATENT LICENSE AGREEMENT FOR VIRTUAL REALITY HEADSETS. AGREEMENT PROVIDES CO WITH LICENSE TO USE SIE'S PATENTED PLAYSTATION® VR INDUSTRIAL DESIGN FOR LENOVO MIRAGE SOLO VIRTUAL REALITY HEADSET.

R&I affirms Sony Financial Holdings' rating at "AA-" and says stable outlook-R&I
Oct 24, 2018

Oct 24 (Reuters) - Sony Financial Holdings Inc <8729.T>: Rating and Investment Information, Inc. (R&I) affirmed the company's rating at "AA-" -R&I. Rating outlook stable-R&I.

Hotstar And HOOQ Forge Partnership
Oct 08, 2018

Oct 8 (Reuters) - Hotstar : HOTSTAR AND HOOQ FORGE PARTNERSHIP, WITH HOOQ'S CATALOGUE OF HOLLYWOOD TV SHOWS AND MOVIES MADE AVAILABLE TO HOTSTAR PREMIUM USERS.

Utility Inc and Sony Collaborate To Unveil Smart Patrolling At IACP
Oct 04, 2018

Oct 4 (Reuters) - Utility Inc: UTILITY INC - COLLABORATED WITH SONY IMAGING PRODUCTS & SOLUTIONS TO DEVELOP SMART PATROLLING, FIRST IN-CAR CAMERA VIDEO SYSTEM WITH AI.

Tencent Music Says Tencent Holdings, Spotify Two Largest Shareholders Of Co - SEC Filing
Oct 02, 2018

Oct 2 (Reuters) - Tencent Music Entertainment Group: TENCENT MUSIC ENTERTAINMENT GROUP SAYS SPOTIFY BENEFICIALLY OWNED 9.1 PERCENT ORDINARY SHARES PRIOR TO OFFERING - SEC FILING. TENCENT MUSIC ENTERTAINMENT GROUP SAYS TENCENT BENEFICIALLY OWNED 58.1 PERCENT ORDINARY SHARES PRIOR TO OFFERING - SEC FILING. TENCENT MUSIC ENTERTAINMENT GROUP SAYS HAS OVER 800 MILLION TOTAL UNIQUE MAUS IN THE SECOND QUARTER OF 2018. TENCENT MUSIC ENTERTAINMENT GROUP SAYS IN SIX MONTHS ENDED JUNE 30, REVENUE REACHED RMB8,619 MILLION VERSUS RMB4,485 MILLION IN THE SAME PERIOD IN 2017. TENCENT MUSIC ENTERTAINMENT GROUP SAYS IN SIX MONTHS ENDED JUNE 30, 2017 AND 2018, PROFIT AMOUNTED TO RMB395 MILLION AND RMB1,743 MILLION RESPECTIVELY. TENCENT MUSIC ENTERTAINMENT GROUP SAYS EACH DAILY ACTIVE USER ON AVERAGE SPENDS OVER 70 MINUTES PER DAY ON CO'S PLATFORM IN Q2 2018. TENCENT MUSIC ENTERTAINMENT GROUP SAYS FOR ONLINE MUSIC SERVICES PAYING USER BASE GREW FROM ABOUT 16.6 MILLION IN Q2 2017 TO 23.3 MILLION IN Q2 2018. TENCENT MUSIC ENTERTAINMENT GROUP SAYS FOR THREE MONTHS ENDED JUNE 30, MONTHLY ARPPU FOR ONLINE MUSIC SERVICES WAS RMB8.7. TENCENT MUSIC ENTERTAINMENT GROUP SAYS FOR THREE MONTHS ENDED JUNE 30, MONTHLY ARPPU FOR SOCIAL ENTERTAINMENT SERVICES WAS RMB111.8. TENCENT MUSIC ENTERTAINMENT SAYS POST COMPLETION OF IPO, OUTSTANDING SHARE CAPITAL WILL CONSIST OF CLASS A ORDINARY SHARES & CLASS B ORDINARY SHARES.

Sony acquires remaining 25.1 pct interest in Nile Acquisition
Jul 31, 2018

July 31(Reuters) - Sony Corp <6758.T>:Says it acquired remaining 25.1 percent interest in Nile Acquisition LLC from Estate of Michael Jackson, for \$287.5 million (about 31.9 billion yen).

R&I upgrades Sony's rating to "A" and says stable rating outlook-R&I
Jul 27, 2018

July 27 (Reuters) - Sony Corp <6758.T>:Rating and Investment Information, Inc. (R&I) raised the company's rating to "A" from "A-" - R&I.Rating outlook stable-R&I .

DHX Media Says Special Committee Confirms Sale Of Minority Stake In Peanuts To Sony Is On Track
Jun 27, 2018

June 27 (Reuters) - DHX Media Ltd ::DHX MEDIA'S BOARD APPOINTS NEW DIRECTOR; STRATEGIC REVIEW CONTINUES.DHX MEDIA LTD - SPECIAL COMMITTEE CONFIRMS PREVIOUSLY ANNOUNCED SALE OF MINORITY STAKE IN PEANUTS TO SONY IS ON TRACK.

Sony raises stake in unit Sony Financial Holdings to 65.1 pct from 63 pct
Jun 27, 2018

June 27 (Reuters) - Sony Corp <6758.T>:Says it raises stake in unit Sony Financial Holdings Inc <<<8729.T>>> to 65.1 percent from 63 percent .

DEAG Acquires Outstanding 49% Of DEAG Classics AG From Sony And Sells Its Shares In Raymond Gubbay Limited
Jun 26, 2018

June 26 (Reuters) - DEAG Deutsche Entertainment AG ::DGAP-ADHOC: DEAG DEUTSCHE ENTERTAINMENT AKTIENGESELLSCHAFT: DEAG ACQUIRES OUTSTANDING 49% OF DEAG CLASSICS AG FROM SONY AND SELLS ITS SHARES IN RAYMOND GUBBAY LIMITED.DEAG DEUTSCHE ENTERTAINMENT - WILL RECEIVE EUR 10.6 MILLION FROM AFOREMENTIONED SHARE SWAP, WHICH ARE TO BE USED, AMONG OTHER THINGS, FOR FUTURE ACQUISITIONS.

JOLED Establishes Nomi Site In Ishikawa
Jun 26, 2018

June 26 (Reuters) - JOLED: :ESTABLISHES NOMI SITE IN ISHIKAWA.COMMENCES MASS PRODUCTION OF PRINTED OLED IN 2020.

Sony Targets FY2020/21 Oper Profit Of Y130-170 Bln In Games Vs Y190 Bln Forecast This FY
May 22, 2018

May 22 (Reuters) - Sony Corp <6758.T>::TARGETS FY2020/21 OPERATING PROFIT OF 130 BILLION TO 170 BILLION YEN IN GAMES AND NETWORK SERVICES VERSUS 190 BILLION YEN FORECAST THIS FY.TARGETS FY2020/21 OPERATING PROFIT OF 160 BILLION TO 200 BILLION YEN IN SEMICONDUCTOR BUSINESS VERSUS 100 BILLION YEN FORECAST THIS FY.SHARES FALL AS MUCH AS 3.7 PERCENT.

Sony Financial Holdings to set up unit to transfer venture capital business to it
May 14, 2018

May 14 (Reuters) - Sony Financial Holdings Inc <8729.T>:Says it plans to set up a wholly owned unit on July 10.Says the new unit will be capitalized at 10 million yen.Says it will transfer venture capital business to the new unit, with effective date on July 10.

Sony Corp to lower conversion price for unsecured convertible bonds with warrants to 5,005.6 yen per share
Apr 27, 2018

April 27 (Reuters) - Sony Corp <6758.T>:Says it will lower the conversion price for sixth series unsecured convertible bonds with warrants to 5,005.6 yen per share from 5,008 yen per share after May 10.

Fujifilm Gets Favorable Final Determination In U.S. ITC Case Against Sony
Mar 09, 2018

March 9 (Reuters) - Fujifilm Holdings Corp <4901.T>::FUJIFILM CORPORATION RECEIVES A FAVORABLE FINAL DETERMINATION IN

UNITED STATES ITC CASE AGAINST SONY CORPORATION.SAYS IS CONFIDENT IT HAS SUFFICIENT CAPACITY TO SATISFY DEMAND FOR LTO-7?.

Sony Says Will Form Alliance To Build Ai-Based Taxi-Hailing System
Feb 20, 2018

Feb 20 (Reuters) - Sony Corp <6758.T>:: SONY SAYS WILL FORM ALLIANCE TO BUILD AI-BASED TAXI-HAILING SYSTEM.SONY SAYS WILL FORM JOINT VENTURE WITH DAIWA MOTOR TRANSPORT, OTHER JAPANESE TAXI FIRMS.

Sony To Lead New Japanese Effort To Develop A Taxi-Hailing System - Nikkei
Feb 19, 2018

Feb 20 (Reuters) - Nikkei: : SONY TO LEAD NEW JAPANESE EFFORT TO DEVELOP A TAXI-HAILING SYSTEM THAT USES ARTIFICIAL INTELLIGENCE TO PREDICT DEMAND - NIKKEI.DAIWA MOTOR TRANSPORTATION, HINOMARU KOTSU, KOKUSAI MOTORCARS, GREEN CAB, CHECKER CAB GROUP TO FORM JV WITH SONY FOR TAXI-HAILING PLATFORM - NIKKEI.

Sony unit to sell Tokyo-based properties
Feb 15, 2018

Feb 15 (Reuters) - Sony Corp <6758.T>: Says its unit, Sony Music Entertainment (Japan) Inc., will sell Tokyo-based properties and gains from the sale will be about 10 billion yen .

SSH Enters Into Patent Cross License And Settlement Agreement With Sony
Feb 05, 2018

Feb 5 (Reuters) - SSH COMMUNICATIONS SECURITY OYJ :: REG-SSH COMMUNICATIONS SECURITY ENTERS INTO PATENT CROSS LICENSE AND SETTLEMENT AGREEMENT WITH SONY.SAYS ?AGREEMENT RESOLVES ALL DISPUTES BETWEEN PARTIES.?.?AGREEMENT WILL HAVE A MODERATE POSITIVE IMPACT IN SSH'S NET PROFIT IN Q1 OF 2018?.

Sony says CEO Hirai to become chairman
Feb 02, 2018

Feb 2(Reuters) - Sony Corp <6758.T>: Says current CEO Kazuo Hirai will become chairman of the company.Says current CFO Kenichiro Yoshida will become CEO of the company.Says Hiroki Totoki will become CFO of the company.Effective April 1.

Tegna And Sony Pictures Television Announce Distribution Partnership
Jan 16, 2018

Jan 16 (Reuters) - Sony Corp <6758.T>:: TEGNA AND SONY PICTURES TELEVISION ANNOUNCE DISTRIBUTION PARTNERSHIP.TEGNA SAYS CO, SONY PICTURES TELEVISION ENTERED INTO EXCLUSIVE, MULTI-YEAR DISTRIBUTION AGREEMENT FOR CO'S PROGRAMMING IN U.S., INTERNATIONALLY.TEGNA - SONY PICTURES TELEVISION TO DISTRIBUTE ALL CO'S OWNED FIRST-RUN PROGRAMMING, FUTURE DEVELOPMENT.

Playstation 4 Sells 5.9 MIn Units Worldwide During 2017 Holiday Season
Jan 09, 2018

Jan 8 (Reuters) - Sony Corp <6758.T>:: PRESS RELEASE - PLAYSTATION 4 SELLS 5.9 MILLION UNITS WORLDWIDE DURING THE 2017 HOLIDAY SEASON.?SONY INTERACTIVE ENTERTAINMENT - PS4 HAS NOW CUMULATIVELY SOLD THROUGH MORE THAN 73.6 MILLION UNITS GLOBALLY AS OF DECEMBER 31, 2017?.

Qualstar Corp Partners With Sony For Development Of Optical Disc Archive Enterprise Class Solution
Dec 12, 2017

Dec 12 (Reuters) - Qualstar Corp:: QUALSTAR CORP - PARTNERS WITH SONY FOR DEVELOPMENT OF AN OPTICAL DISC ARCHIVE ENTERPRISE CLASS SOLUTION.QUALSTAR CORP - AGREEMENT PROVIDES THAT CO WILL RECEIVE INSTALLMENT PAYMENTS FOR ITS SERVICES, WHICH ARE EXPECTED TO BE COMPLETED BY MARCH 31, 2018.

Sony Interactive Entertainment - Playstation 4 Has Sold Through Over 70.6 Mln Units Worldwide As Of Dec. 3
Dec 07, 2017

Dec 7 (Reuters) - Sony Corp <6758.T>:: SONY INTERACTIVE ENTERTAINMENT - PLAYSTATION 4 HAS SOLD THROUGH OVER 70.6 MILLION UNITS WORLDWIDE AS OF DEC. 3.

R&I affirms Sony Financial Holdings's rating at "AA-" and announces stable outlook – R&I
Nov 24, 2017

Nov 24(Reuters) - Sony Financial Holdings Inc <8729.T>:Rating and Investment Information, Inc. (R&I) affirmed the company's rating at "AA-" – R&I.Rating outlook stable– R&I.

Sony has twice lifted its FY original outlook by total of 10.5 pct to 4.2 mln units-Nikkei
Nov 16, 2017

Nov 17 (Reuters) - Nikkei::Sony has twice lifted its FY original outlook by total of 10.5 pct to 4.2 million units, same figure as year ended this march?? - Nikkei.

Comcast and Sony partner to bring xfinity TV partner app to Sony smart TVs
Nov 14, 2017

Nov 14 (Reuters) - Comcast Corp ::Comcast and Sony partner to bring xfinity TV partner app to sony smart TVs.Comcast - co, Sony announced xfinity TV customers will soon be able to access cable service via xfinity TV partner app on Sony's android TVs?.Comcast Corp - ?expects to launch xfinity TV partner app on Sony android TVs in 2018?.

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Sony Corporation

Stock Report

Minato-Ku, Tokyo, Japan, Tel: 367482111, URL: <http://www.sony.net>

Stock Snapshot

Traded: New York Stock Exchange: SNE

As of 26-Oct-2018 US Dollars

| | | | |
|--------------------|-------------|----------------|--------|
| Recent Price | \$52.41 | Price/Sales | 0.88 |
| 52 Week High | \$61.02 | Dividend Rate | \$0.28 |
| 52 Week Low | \$37.51 | Price/Earnings | 11.98 |
| Avg. Volume (mil) | 1.09 | Price/Book | 2.32 |
| Market Value (mil) | \$66,438.47 | Beta | 1.42 |

Source: Morningstar

2 Year Weekly End Price & Volume



Stock History

| Market Cap History USD (mil) | | | | | | | | | | |
|---------------------------------|-----------------|-----|-----------------|------|-----------------|-----|-----------------|------|-----------------|------|
| | 30-Jun-18 % Chg | | 31-Mar-18 % Chg | | 31-Dec-17 % Chg | | 30-Sep-17 % Chg | | 30-Jun-17 % Chg | |
| Total Common Shares Outstanding | 1,268 | 0.2 | 1,265 | 0.1 | 1,265 | 0.1 | 1,264 | 0.0 | 1,263 | 0.0 |
| Market Cap | 64,850.3 | 6.1 | 61,106.0 | 30.0 | - | - | 47,006.9 | -2.7 | 48,323.2 | 13.6 |

| Yearly Price History | | | | | | | | | | |
|----------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| | 2018 | % Chg | 2017 | % Chg | 2016 | % Chg | 2015 | % Chg | 2014 | % Chg |
| High Price | 61.00 | 26.2 | 48.33 | 41.4 | 34.17 | 3.7 | 32.95 | 47.6 | 22.32 | -4.5 |
| Low Price | 44.53 | 58.9 | 28.03 | 40.9 | 19.90 | -1.2 | 20.15 | 32.3 | 15.23 | 43.8 |
| Year End Price | 52.41 | 16.6 | 44.95 | 60.4 | 28.03 | 13.9 | 24.61 | 20.2 | 20.47 | 18.4 |

| Monthly Price History | | | | | | |
|-----------------------|-------|-------|-------|-------|------------|--|
| Price Ending Date | Open | High | Low | Close | Volume | |
| 26-Oct-18 | 56.00 | 56.14 | 51.74 | 52.41 | 8,056,006 | |
| 28-Sep-18 | 56.83 | 61.00 | 55.19 | 60.65 | 20,633,349 | |
| 31-Aug-18 | 54.83 | 57.22 | 53.08 | 56.83 | 21,891,697 | |
| 31-Jul-18 | 50.40 | 55.50 | 48.51 | 54.02 | 16,877,297 | |
| 29-Jun-18 | 47.35 | 51.84 | 47.35 | 51.26 | 19,483,702 | |
| 31-May-18 | 46.00 | 48.98 | 45.63 | 47.09 | 22,665,270 | |
| 30-Apr-18 | 48.42 | 50.61 | 44.53 | 45.83 | 29,344,383 | |
| 29-Mar-18 | 49.80 | 51.59 | 47.55 | 48.34 | 25,877,728 | |
| 28-Feb-18 | 48.58 | 53.91 | 45.33 | 50.46 | 28,756,193 | |
| 31-Jan-18 | 44.95 | 51.94 | 44.95 | 47.94 | 23,633,504 | |
| 29-Dec-17 | 45.86 | 46.34 | 44.37 | 44.95 | 15,282,263 | |
| 30-Nov-17 | 43.57 | 48.33 | 43.33 | 46.80 | 21,431,610 | |
| 31-Oct-17 | 37.29 | 45.25 | 36.25 | 43.41 | 21,189,879 | |
| 29-Sep-17 | 39.83 | 40.49 | 36.38 | 37.34 | 14,725,195 | |
| 31-Aug-17 | 41.49 | 41.63 | 38.13 | 39.63 | 15,361,549 | |
| 31-Jul-17 | 38.33 | 41.65 | 37.32 | 41.07 | 15,867,658 | |
| 30-Jun-17 | 36.39 | 38.94 | 36.32 | 38.19 | 21,275,790 | |

| | | | | | |
|-----------|-------|-------|-------|-------|------------|
| 31-May-17 | 34.64 | 36.82 | 34.39 | 36.62 | 22,808,597 |
| 28-Apr-17 | 32.97 | 34.59 | 31.32 | 34.52 | 16,111,219 |
| 31-Mar-17 | 31.26 | 33.78 | 30.72 | 33.73 | 14,862,912 |
| 28-Feb-17 | 30.19 | 32.22 | 30.07 | 30.96 | 14,534,290 |
| 31-Jan-17 | 28.03 | 31.20 | 28.03 | 30.27 | 18,719,594 |
| 30-Dec-16 | 28.50 | 29.73 | 27.72 | 28.03 | 16,585,285 |
| 30-Nov-16 | 31.58 | 31.83 | 29.07 | 29.07 | 22,763,044 |
| 31-Oct-16 | 32.97 | 33.67 | 31.12 | 31.33 | 17,951,695 |
| 30-Sep-16 | 32.00 | 34.17 | 31.70 | 33.21 | 20,047,145 |
| 31-Aug-16 | 33.00 | 33.70 | 32.00 | 32.16 | 20,688,999 |
| 29-Jul-16 | 29.17 | 33.50 | 29.03 | 33.41 | 27,265,320 |
| 30-Jun-16 | 27.86 | 29.45 | 26.84 | 29.35 | 25,469,280 |
| 31-May-16 | 24.95 | 28.11 | 23.62 | 27.86 | 35,698,201 |
| 29-Apr-16 | 24.77 | 28.17 | 23.95 | 24.10 | 39,772,918 |
| 31-Mar-16 | 21.29 | 26.49 | 21.24 | 25.72 | 32,166,043 |
| 29-Feb-16 | 23.24 | 23.33 | 20.11 | 21.12 | 27,110,198 |
| 29-Jan-16 | 24.61 | 25.72 | 19.90 | 23.88 | 45,558,049 |
| 31-Dec-15 | 26.20 | 26.36 | 23.97 | 24.61 | 25,763,953 |
| 30-Nov-15 | 28.54 | 29.08 | 25.83 | 25.92 | 13,888,745 |
| 30-Oct-15 | 24.80 | 29.08 | 24.53 | 28.40 | 24,183,541 |
| 30-Sep-15 | 25.13 | 26.86 | 23.26 | 24.50 | 31,196,112 |
| 31-Aug-15 | 27.91 | 27.98 | 21.51 | 25.78 | 25,695,710 |
| 31-Jul-15 | 28.47 | 29.99 | 26.77 | 28.35 | 41,584,976 |
| 30-Jun-15 | 30.86 | 31.70 | 28.32 | 28.39 | 24,580,075 |
| 29-May-15 | 30.31 | 32.95 | 29.77 | 30.92 | 29,549,601 |
| 30-Apr-15 | 27.46 | 32.60 | 27.00 | 30.23 | 46,304,157 |
| 31-Mar-15 | 27.95 | 28.30 | 25.68 | 26.78 | 31,999,555 |
| 27-Feb-15 | 22.96 | 28.65 | 22.91 | 28.32 | 48,096,119 |
| 30-Jan-15 | 20.47 | 23.91 | 20.15 | 23.29 | 46,366,244 |
| 31-Dec-14 | 22.25 | 22.32 | 19.71 | 20.47 | 48,449,654 |
| 28-Nov-14 | 19.64 | 22.05 | 19.52 | 21.99 | 55,130,930 |
| 31-Oct-14 | 17.89 | 19.90 | 16.57 | 19.82 | 60,840,119 |
| 30-Sep-14 | 19.11 | 20.35 | 17.22 | 18.04 | 76,452,414 |
| 29-Aug-14 | 18.07 | 19.18 | 17.16 | 19.11 | 45,022,661 |
| 31-Jul-14 | 16.86 | 19.11 | 16.43 | 18.43 | 52,496,249 |
| 30-Jun-14 | 16.31 | 17.01 | 15.96 | 16.77 | 50,919,592 |
| 30-May-14 | 16.85 | 17.73 | 15.93 | 16.18 | 53,420,414 |
| 30-Apr-14 | 19.42 | 19.46 | 17.46 | 17.64 | 31,106,057 |
| 31-Mar-14 | 17.20 | 19.25 | 16.92 | 19.12 | 49,036,933 |
| 28-Feb-14 | 15.60 | 17.66 | 15.23 | 17.55 | 61,133,996 |
| 31-Jan-14 | 17.29 | 18.32 | 15.55 | 15.75 | 69,479,980 |
| 31-Dec-13 | 18.49 | 18.75 | 17.03 | 17.29 | 39,324,532 |
| 29-Nov-13 | 17.01 | 19.16 | 16.52 | 18.30 | 75,184,694 |

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Sony Corporation

Minato-Ku, Tokyo, Japan, Tel: 367482111, URL: <http://www.sony.net>

Annual Income Statement

Standardized

Financials in: (mil)

Except for share items (millions) and per share items (actual units)



Financial Glossary

| | 31-Mar-2018 | 31-Mar-2017 | 31-Mar-2016 | 31-Mar-2015 | 31-Mar-2014 |
|---|--|--|--|--|--|
| Period Length | 12 Months | 12 Months | 12 Months | 12 Months | 12 Months |
| UpdateDate | Filed 19-Jun-2018 | Filed 19-Jun-2018 | Filed 19-Jun-2018 | Filed 15-Jun-2017 | Filed 17-Jun-2016 |
| Filed Currency | JPY | JPY | JPY | JPY | JPY |
| Exchange Rate (Period Average) | 1 | 1 | 1 | 1 | 1 |
| Auditor | Pricewaterhouse Coopers Aarata LLC | Pricewaterhouse Coopers Aarata LLC | Pricewaterhouse Coopers Aarata LLC | Pricewaterhouse Coopers Aarata LLC | Pricewaterhouse Coopers Aarata LLC |
| Auditor Opinion | Unqualified | Unqualified | Unqualified | Unqualified | Unqualified |
| Operating Revenue | 8,452,848.0 | 7,523,612.0 | 8,015,676.0 | 8,113,141.0 | 7,671,218.0 |
| Total Revenue | 8,543,982.0 | 7,603,250.0 | 8,105,712.0 | 8,215,880.0 | 7,767,266.0 |
| Cost of Revenue | 6,230,422.0 | 5,663,154.0 | 6,074,652.0 | 6,158,134.0 | 5,956,211.0 |
| Gross Profit | 2,313,560.0 | 1,940,096.0 | 2,031,060.0 | 2,057,746.0 | 1,811,055.0 |
| Selling, General and Administrative Expenses | 1,583,197.0 | 1,505,956.0 | 1,691,930.0 | 1,811,461.0 | 1,728,520.0 |
| Total Operating Expense | 1,583,197.0 | 1,505,956.0 | 1,691,930.0 | 1,811,461.0 | 1,728,520.0 |
| Operating Income | 730,363.0 | 434,140.0 | 339,130.0 | 246,285.0 | 82,535.0 |
| Interest Income - Non-Operating | 19,784.0 | 11,459.0 | 12,455.0 | 12,887.0 | 16,652.0 |
| Interest Expense - Non-Operating | 13,566.0 | 14,544.0 | 25,286.0 | 23,600.0 | 23,460.0 |
| Net Non-Operating Interest Income (Expense) | 6,218.0 | -3,085.0 | -12,831.0 | -10,713.0 | -6,808.0 |
| Gain on Sale of Business | 29,595.0 | 4,259.0 | 31,778.0 | 155.0 | 18,060.0 |
| Gain on Sale of Property/Plant/Equipment | -33,685.0 | -190,427.0 | -78,951.0 | -181,700.0 | -80,484.0 |
| Special Income (Charges) | -4,090.0 | -186,168.0 | -47,173.0 | -181,545.0 | -62,424.0 |
| Gain on Sale of Security | -34,072.0 | -29,585.0 | 28,194.0 | -12,671.0 | 1,177.0 |
| Earnings from Equity Interest | 8,587.0 | 40,730.0 | 2,240.0 | 3,808.0 | 6,384.0 |
| Other Non-Operating Income (Expenses) | -7,957.0 | -4,413.0 | -5,056.0 | -5,435.0 | 4,877.0 |
| Other Income (Expense) | -37,532.0 | -179,436.0 | -21,795.0 | -195,843.0 | -49,986.0 |
| Income Before Tax | 699,049.0 | 251,619.0 | 304,504.0 | 39,729.0 | 25,741.0 |
| Total Income Tax | 151,770.0 | 124,058.0 | 94,789.0 | 88,733.0 | 94,582.0 |
| Income After Tax | 547,279.0 | 127,561.0 | 209,715.0 | -49,004.0 | -68,841.0 |
| Net Income from Continuing Operations | 547,279.0 | 127,561.0 | 209,715.0 | -49,004.0 | -68,841.0 |
| Minority Interest | -56,485.0 | -54,272.0 | -61,924.0 | -76,976.0 | -59,528.0 |

| | | | | | |
|--|-------------|-------------|-------------|-------------|-------------|
| Net Income | 490,794.0 | 73,289.0 | 147,791.0 | -125,980.0 | -128,369.0 |
| Net Income Available to Common Stockholders | 490,794.0 | 73,289.0 | 147,791.0 | -125,980.0 | -128,369.0 |
| Basic EPS | 388.32 | 58.07 | 119.40 | -113.04 | -124.99 |
| Basic EPS from Continuing Operations | 388.32 | 58.07 | 119.40 | -113.04 | -124.99 |
| Diluted EPS | 379.75 | 56.89 | 117.49 | -113.04 | -124.99 |
| Diluted EPS from Continuing Operations | 379.75 | 56.89 | 117.49 | -113.04 | -124.99 |
| Basic Average Shares | 1,263.9 | 1,262.0 | 1,237.8 | 1,114.4 | 1,027.0 |
| Diluted Average Shares | 1,292.4 | 1,288.3 | 1,257.9 | 1,114.4 | 1,027.0 |
| Interest Income | 19,784.0 | 11,459.0 | 12,455.0 | 12,887.0 | 16,652.0 |
| Interest Expense | 13,566.0 | 14,544.0 | 25,286.0 | 23,600.0 | 23,460.0 |
| Net Interest Income | 6,218.0 | -3,085.0 | -12,831.0 | -10,713.0 | -6,808.0 |
| Net Income Including Non-Controlling Interests | 547,279.0 | 127,561.0 | 209,715.0 | -49,004.0 | -68,841.0 |
| Net Income from Continuing and Discontinued Operations | 490,794.0 | 73,289.0 | 147,791.0 | -125,980.0 | -128,369.0 |
| Normalized Income | 520,674.8 | 182,675.8 | 160,867.5 | -365,448.3 | -292,143.5 |
| Basic EPS from Continuing & Discontinued Operations | 388.32 | 58.07 | 119.40 | -113.04 | -124.99 |
| Diluted EPS from Continuing & Discontinued Operations | 379.75 | 56.89 | 117.49 | -113.04 | -124.99 |
| Dividends per Share | 27.50 | 20.00 | 20.00 | - | 25.00 |
| Net Income Before Extraord Items | 490,794.0 | 73,289.0 | 147,791.0 | -125,980.0 | -128,369.0 |
| Total Unusual Items | -38,162.0 | -215,753.0 | -18,979.0 | -194,216.0 | -61,247.0 |
| Total Unusual Items Excluding Goodwill | -38,162.0 | -215,753.0 | -18,979.0 | -194,216.0 | -61,247.0 |
| Tax Rate | 21.70% | 49.30% | 31.10% | 223.30% | 367.40% |
| Tax Effect of Unusual Items | -8,281.2 | -106,366.2 | -5,902.5 | -433,684.3 | -225,021.5 |
| Basic Normalized EPS | 411.96 | 144.75 | 129.96 | -327.92 | -284.46 |
| Diluted Normalized EPS | 402.87 | 141.80 | 127.89 | -327.92 | -284.46 |
| EBITDA | 1,074,059.0 | 593,211.0 | 726,881.0 | 417,953.0 | 425,896.0 |
| Normalized EBITDA | 1,112,221.0 | 808,964.0 | 745,860.0 | 612,169.0 | 487,143.0 |
| Reconciled Cost of Revenue | 6,230,422.0 | 5,663,154.0 | 6,074,652.0 | 6,158,134.0 | 5,956,211.0 |
| Reconciled Depreciation | 361,444.0 | 327,048.0 | 397,091.0 | 354,624.0 | 376,695.0 |
| EBIT | 712,615.0 | 266,163.0 | 329,790.0 | 63,329.0 | 49,201.0 |

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Sony Corporation

Minato-Ku, Tokyo, Japan, Tel: 367482111, URL: <http://www.sony.net>

Interim Income Statement

Standardized

Financials in: (mil)

Except for share items (millions) and per share items (actual units)



Financial Glossary

| | 30-Jun-2018 | 31-Mar-2018 | 31-Dec-2017 | 30-Sep-2017 | 30-Jun-2017 |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|
| Period Length | 3 Months | 3 Months | 3 Months | 3 Months | 3 Months |
| UpdateDate | Filed 06-Aug-2018 | Filed 31-Mar-2018 | Filed 02-Feb-2018 | Filed 31-Oct-2017 | Filed 06-Aug-2018 |
| Filed Currency | JPY | JPY | JPY | JPY | JPY |
| Exchange Rate (Period Average) | 1 | 1 | 1 | 1 | 1 |
| Operating Revenue | 1,935,435.0 | 1,929,283.0 | 2,651,212.0 | 2,042,350.0 | 1,830,003.0 |
| Total Revenue | 1,953,624.0 | 1,951,021.0 | 2,672,317.0 | 2,062,531.0 | 1,858,113.0 |
| Cost of Revenue | 1,404,643.0 | 1,461,755.0 | 1,923,366.0 | 1,474,951.0 | 1,370,350.0 |
| Gross Profit | 548,981.0 | 489,266.0 | 748,951.0 | 587,580.0 | 487,763.0 |
| Selling, General and Administrative Expenses | 349,761.0 | 424,007.0 | 415,532.0 | 386,279.0 | 357,379.0 |
| Other Operating Expense | -325.0 | - | -13,119.0 | -901.0 | -26,111.0 |
| Total Operating Expense | 349,436.0 | 464,138.0 | 402,413.0 | 385,378.0 | 331,268.0 |
| Operating Income | 199,545.0 | 25,128.0 | 346,538.0 | 202,202.0 | 156,495.0 |
| Interest Income - Non-Operating | 4,734.0 | 3,228.0 | 3,519.0 | 4,252.0 | 8,785.0 |
| Interest Expense - Non-Operating | 3,318.0 | 2,784.0 | 3,536.0 | 2,730.0 | 4,516.0 |
| Net Non-Operating Interest Income (Expense) | 1,416.0 | 444.0 | -17.0 | 1,522.0 | 4,269.0 |
| Gain on Sale of Security | 1,011.0 | -8,594.0 | -6,379.0 | -6,298.0 | -12,968.0 |
| Earnings from Equity Interest | 110,240.0 | 1,146.0 | 4,299.0 | 2,026.0 | 1,116.0 |
| Other Non-Operating Income (Expenses) | -126.0 | -5,563.0 | -1,322.0 | -887.0 | -18.0 |
| Other Income (Expense) | 111,125.0 | -17,101.0 | -3,402.0 | -5,159.0 | -11,870.0 |
| Income Before Tax | 312,086.0 | 8,471.0 | 343,119.0 | 198,565.0 | 148,894.0 |
| Total Income Tax | 75,222.0 | 13,289.0 | 28,234.0 | 55,751.0 | 54,496.0 |
| Income After Tax | 236,864.0 | -4,818.0 | 314,885.0 | 142,814.0 | 94,398.0 |
| Net Income from Continuing Operations | 236,864.0 | -4,818.0 | 314,885.0 | 142,814.0 | 94,398.0 |
| Minority Interest | -10,417.0 | -12,008.0 | -18,988.0 | -11,962.0 | -13,527.0 |
| Net Income | 226,447.0 | -16,826.0 | 295,897.0 | 130,852.0 | 80,871.0 |
| Net Income Available to Common Stockholders | 226,447.0 | -16,826.0 | 295,897.0 | 130,852.0 | 80,871.0 |
| Basic EPS | 178.66 | -13.44 | 234.08 | 103.57 | 64.03 |
| Basic EPS from Continuing Operations | 178.66 | -13.44 | 234.08 | 103.57 | 64.03 |

| | | | | | |
|--|-------------|-------------|-------------|-------------|-------------|
| Diluted EPS | 174.80 | -13.44 | 228.91 | 101.35 | 62.70 |
| Diluted EPS from Continuing Operations | 174.80 | -13.44 | 228.91 | 101.35 | 62.70 |
| Basic Average Shares | 1,267.5 | 1,265.1 | 1,264.1 | 1,263.5 | 1,262.9 |
| Diluted Average Shares | 1,295.4 | 1,295.2 | 1,292.6 | 1,291.0 | 1,289.9 |
| Interest Income | 4,734.0 | 3,228.0 | 3,519.0 | 4,252.0 | 8,785.0 |
| Interest Expense | 3,318.0 | 2,784.0 | 3,536.0 | 2,730.0 | 4,516.0 |
| Net Interest Income | 1,416.0 | 444.0 | -17.0 | 1,522.0 | 4,269.0 |
| Net Income Including Non-Controlling Interests | 236,864.0 | -4,818.0 | 314,885.0 | 142,814.0 | 94,398.0 |
| Net Income from Continuing and Discontinued Operations | 226,447.0 | -16,826.0 | 295,897.0 | 130,852.0 | 80,871.0 |
| Normalized Income | 225,638.3 | -10,097.8 | 300,787.8 | 134,760.0 | 89,837.1 |
| Basic EPS from Continuing & Discontinued Operations | 178.66 | -13.44 | 234.08 | 103.57 | 64.03 |
| Diluted EPS from Continuing & Discontinued Operations | 174.80 | -13.44 | 228.91 | 101.35 | 62.70 |
| Dividends per Share | - | 15.00 | - | 12.50 | - |
| Net Income Before Extraord Items | 226,447.0 | -16,826.0 | 295,897.0 | 130,852.0 | 80,871.0 |
| Total Unusual Items | 1,011.0 | -8,594.0 | -6,379.0 | -6,298.0 | -12,968.0 |
| Total Unusual Items Excluding Goodwill | 1,011.0 | -8,594.0 | -6,379.0 | -6,298.0 | -12,968.0 |
| Tax Rate | 20.01% | 21.71% | 23.33% | 37.95% | 30.86% |
| Tax Effect of Unusual Items | 202.3 | -1,865.8 | -1,488.2 | -2,390.0 | -4,001.9 |
| Basic Normalized EPS | 178.02 | -8.12 | 237.95 | 106.66 | 71.13 |
| Diluted Normalized EPS | 174.18 | -8.25 | 232.69 | 104.38 | 69.65 |
| EBITDA | 401,647.0 | 114,512.0 | 434,880.0 | 287,994.0 | 236,673.0 |
| Normalized EBITDA | 400,636.0 | 123,106.0 | 441,259.0 | 294,292.0 | 249,641.0 |
| Reconciled Cost of Revenue | 1,404,643.0 | 1,461,755.0 | 1,923,366.0 | 1,474,951.0 | 1,370,350.0 |
| Reconciled Depreciation | 86,243.0 | 103,257.0 | 88,225.0 | 86,699.0 | 83,263.0 |
| EBIT | 315,404.0 | 11,255.0 | 346,655.0 | 201,295.0 | 153,410.0 |

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Sony Corporation

Minato-Ku, Tokyo, Japan, Tel: 367482111, URL: <http://www.sony.net>

Annual Balance Sheet

Standardized

Financials in: (mil)

Except for share items (millions) and per share items (actual units)



Financial Glossary

| | 31-Mar-2018 | 31-Mar-2017 | 31-Mar-2016 | 31-Mar-2015 | 31-Mar-2014 |
|---|--|--|--|--|--|
| UpdateDate | Filed 19-Jun-2018 | Filed 19-Jun-2018 | Filed 19-Jun-2018 | Filed 15-Jun-2017 | Filed 17-Jun-2016 |
| Filed Currency | JPY | JPY | JPY | JPY | JPY |
| Exchange Rate | 1 | 1 | 1 | 1 | 1 |
| Auditor | Pricewaterhouse Coopers Aarata LLC | Pricewaterhouse Coopers Aarata LLC | Pricewaterhouse Coopers Aarata LLC | Pricewaterhouse Coopers Aarata LLC | Pricewaterhouse Coopers Aarata LLC |
| Auditor Opinion | Unqualified | Unqualified | Unqualified | Unqualified | Unqualified |
| Cash and Cash Equivalents | 1,586,329.0 | 960,142.0 | 983,612.0 | 949,413.0 | 1,046,466.0 |
| Short-Term Investments | 1,176,601.0 | 1,051,441.0 | 946,397.0 | 936,731.0 | 832,566.0 |
| Cash, Cash Equivalents and Short-Term Investments | 2,762,930.0 | 2,011,583.0 | 1,930,009.0 | 1,886,144.0 | 1,879,032.0 |
| Accounts Receivable | 1,012,779.0 | 953,811.0 | 853,592.0 | 899,902.0 | 871,040.0 |
| Other Receivables | 190,706.0 | 223,632.0 | 206,058.0 | 231,947.0 | 224,630.0 |
| Total Receivables | 1,203,485.0 | 1,177,443.0 | 1,059,650.0 | 1,131,849.0 | 1,095,670.0 |
| Inventories - Raw Materials | 117,219.0 | 100,267.0 | 104,490.0 | 100,324.0 | 152,717.0 |
| Inventories - Work In Progress | 153,257.0 | 140,718.0 | 130,383.0 | 96,700.0 | 85,361.0 |
| Inventories - Finished Goods | 422,461.0 | 399,850.0 | 448,273.0 | 468,408.0 | 495,865.0 |
| Total Inventory | 692,937.0 | 640,835.0 | 683,146.0 | 665,432.0 | 733,943.0 |
| Prepaid Assets | 516,744.0 | 525,861.0 | 482,982.0 | 466,688.0 | 443,173.0 |
| Deferred Taxes - Current Assets | - | - | 40,940.0 | 47,788.0 | 53,068.0 |
| Current Deferred Assets | - | - | 40,940.0 | 47,788.0 | 53,068.0 |
| Total Current Assets | 5,176,096.0 | 4,355,722.0 | 4,196,727.0 | 4,197,901.0 | 4,204,886.0 |
| Land and Improvements | 84,358.0 | 117,293.0 | 121,707.0 | 123,629.0 | 125,890.0 |
| Buildings and Improvements | 655,434.0 | 666,381.0 | 655,379.0 | 679,125.0 | 674,841.0 |
| Machinery and Equipment | 1,798,722.0 | 1,842,852.0 | 1,795,991.0 | 1,764,241.0 | 1,705,774.0 |
| Construction in Progress | 38,295.0 | 28,779.0 | 69,286.0 | 35,786.0 | 39,771.0 |
| Property/Plant/Equipment - Gross | 2,576,809.0 | 2,655,305.0 | 2,642,363.0 | 2,602,781.0 | 2,546,276.0 |
| Accumulated Depreciation | -1,837,339.0 | -1,897,106.0 | -1,821,545.0 | -1,863,496.0 | -1,796,266.0 |
| Property/Plant/Equipment - Net | 739,470.0 | 758,199.0 | 820,818.0 | 739,285.0 | 750,010.0 |
| Goodwill | 530,492.0 | 522,538.0 | 606,290.0 | 561,255.0 | 691,803.0 |
| Other Intangible Assets | 527,168.0 | 584,185.0 | 615,754.0 | 642,361.0 | 675,663.0 |
| Goodwill and Other Intangible Assets | 1,057,660.0 | 1,106,723.0 | 1,222,044.0 | 1,203,616.0 | 1,367,466.0 |
| Long-Term Equity Investments | 157,389.0 | 149,371.0 | 164,874.0 | 171,063.0 | 181,263.0 |
| Investments in Financial Assets | 10,598,669.0 | 9,962,422.0 | 9,069,209.0 | 8,360,290.0 | 7,737,748.0 |
| Long-Term Investments | 10,756,058.0 | 10,111,793.0 | 9,234,083.0 | 8,531,353.0 | 7,919,011.0 |
| Deferred Taxes - Non-Current Assets | 96,772.0 | 98,958.0 | 97,639.0 | 89,637.0 | 105,442.0 |
| Non-Current Deferred Assets | 683,442.0 | 667,795.0 | 609,473.0 | 610,208.0 | 603,214.0 |
| Other Long-Term Assets | 652,812.0 | 660,324.0 | 590,245.0 | 551,968.0 | 489,133.0 |

| | | | | | |
|--|--------------|--------------|--------------|--------------|--------------|
| Total Non-Current Assets | 13,889,442.0 | 13,304,834.0 | 12,476,663.0 | 11,636,430.0 | 11,128,834.0 |
| | | | | | |
| Total Assets | 19,065,538.0 | 17,660,556.0 | 16,673,390.0 | 15,834,331.0 | 15,333,720.0 |
| | | | | | |
| Accounts Payable | 468,550.0 | 539,900.0 | 550,964.0 | 622,215.0 | 712,829.0 |
| Total Tax Payable | 145,905.0 | 106,037.0 | 88,865.0 | 98,414.0 | 81,842.0 |
| Payables | 614,455.0 | 645,937.0 | 639,829.0 | 720,629.0 | 794,671.0 |
| Accrued Expenses | 1,514,433.0 | 1,394,758.0 | 1,367,115.0 | 1,374,099.0 | 1,175,413.0 |
| Other Short-Term Borrowings | 721,615.0 | 518,079.0 | 336,940.0 | 221,525.0 | 377,754.0 |
| Current Debt | 721,615.0 | 518,079.0 | 336,940.0 | 221,525.0 | 377,754.0 |
| Current Debt and Capital Lease Obligation | 721,615.0 | 518,079.0 | 336,940.0 | 221,525.0 | 377,754.0 |
| Customer Advances | 2,159,246.0 | 2,071,091.0 | 1,912,673.0 | 1,872,965.0 | 1,890,023.0 |
| Current Deferred Liabilities | 2,159,246.0 | 2,071,091.0 | 1,912,673.0 | 1,872,965.0 | 1,890,023.0 |
| Other Current liabilities | 610,792.0 | 591,874.0 | 574,193.0 | 556,372.0 | 545,753.0 |
| Total Current Liabilities | 5,620,541.0 | 5,221,739.0 | 4,830,750.0 | 4,745,590.0 | 4,783,614.0 |
| | | | | | |
| Long-Term Debt | 623,451.0 | 681,462.0 | 556,605.0 | 712,087.0 | 916,648.0 |
| Long-Term Debt and Capital Lease Obligation | 623,451.0 | 681,462.0 | 556,605.0 | 712,087.0 | 916,648.0 |
| Deferred Taxes - Non-Current Liabilities | 449,863.0 | 432,824.0 | 450,926.0 | 445,876.0 | 410,896.0 |
| Non-Current Deferred Liabilities | 449,863.0 | 432,824.0 | 450,926.0 | 445,876.0 | 410,896.0 |
| Pension Benefits, Non-Current Liabilities | 8,436,978.0 | 7,862,280.0 | 7,372,919.0 | 6,680,639.0 | 6,133,007.0 |
| Employee Benefits | 8,436,978.0 | 7,862,280.0 | 7,372,919.0 | 6,680,639.0 | 6,133,007.0 |
| Other Long-Term Liabilities | 287,548.0 | 326,829.0 | 337,780.0 | 321,670.0 | 306,414.0 |
| Total Non-Current Liabilities | 9,797,840.0 | 9,303,395.0 | 8,718,230.0 | 8,160,272.0 | 7,766,965.0 |
| | | | | | |
| Total Liabilities | 15,418,381.0 | 14,525,134.0 | 13,548,980.0 | 12,905,862.0 | 12,550,579.0 |
| | | | | | |
| Retained Earnings (Accumulated Deficit) | 1,440,387.0 | 984,368.0 | 936,331.0 | 813,765.0 | 940,262.0 |
| Additional Paid-In Capital | 2,148,255.0 | 2,135,982.0 | 2,184,586.0 | 1,892,815.0 | 1,773,744.0 |
| Treasury Stock | -4,530.0 | -4,335.0 | -4,259.0 | -4,220.0 | -4,284.0 |
| Unrealized Gain (Loss) | 126,191.0 | 126,635.0 | 140,736.0 | 154,153.0 | 127,509.0 |
| Minimum Pension Liability Adjustment | -296,444.0 | -308,736.0 | -371,739.0 | -201,131.0 | -180,039.0 |
| Translation Adjustment | -445,251.0 | -436,610.0 | -421,117.0 | -338,305.0 | -399,055.0 |
| Other Equity Adjustments | -1,242.0 | -58.0 | -1,198.0 | - | - |
| Gains (Losses) Not Affecting Retained Earnings | -616,746.0 | -618,769.0 | -653,318.0 | -385,283.0 | -451,585.0 |
| Stockholders' Equity | 2,967,366.0 | 2,497,246.0 | 2,463,340.0 | 2,317,077.0 | 2,258,137.0 |
| Minority Interest | 679,791.0 | 638,176.0 | 661,070.0 | 611,392.0 | 525,004.0 |
| Total Equity | 3,647,157.0 | 3,135,422.0 | 3,124,410.0 | 2,928,469.0 | 2,783,141.0 |
| | | | | | |
| Total Liabilities and Shareholders' Equity | 19,065,538.0 | 17,660,556.0 | 16,673,390.0 | 15,834,331.0 | 15,333,720.0 |
| | | | | | |
| Net Tangible Assets | 1,909,706.0 | 1,390,523.0 | 1,241,296.0 | 1,113,461.0 | 890,671.0 |
| Working Capital | -444,445.0 | -866,017.0 | -634,023.0 | -547,689.0 | -578,728.0 |
| Invested Capital | 4,312,432.0 | 3,696,787.0 | 3,356,885.0 | 3,250,689.0 | 3,552,539.0 |
| Total Debt | 1,345,066.0 | 1,199,541.0 | 893,545.0 | 933,612.0 | 1,294,402.0 |
| Net Debt | - | 239,399.0 | - | - | 247,936.0 |
| Total Capitalization | 3,590,817.0 | 3,178,708.0 | 3,019,945.0 | 3,029,164.0 | 3,174,785.0 |

| | | | | | |
|---------------------------------|-------------|-------------|-------------|-------------|-------------|
| Common Stock Equity | 2,967,366.0 | 2,497,246.0 | 2,463,340.0 | 2,317,077.0 | 2,258,137.0 |
| Total Common Shares Outstanding | 1,265.4 | 1,262.7 | 1,261.4 | 1,168.7 | 1,043.7 |
| Treasury Shares Number | 1.1 | 1.1 | 1.0 | 1.0 | 1.0 |
| Shares Issued | 1,266.6 | 1,263.8 | 1,262.5 | 1,169.8 | 1,044.7 |
| Tangible Book Value | 1,909,706.0 | 1,390,523.0 | 1,241,296.0 | 1,113,461.0 | 890,671.0 |
| Employees | 117,300 | 128,400 | 125,300 | 131,700 | 140,900 |

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Sony Corporation

Minato-Ku, Tokyo, Japan, Tel: 367482111, URL: <http://www.sony.net>

Interim Balance Sheet

Standardized

Financials in: (mil)

Except for share items (millions) and per share items (actual units)



Financial Glossary

| | 30-Jun-2018 | 31-Mar-2018 | 31-Dec-2017 | 30-Sep-2017 | 30-Jun-2017 |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|
| UpdateDate | Filed 06-Aug-2018 | Filed 31-Mar-2018 | Filed 02-Feb-2018 | Filed 31-Oct-2017 | Filed 06-Aug-2018 |
| Filed Currency | JPY | JPY | JPY | JPY | JPY |
| Exchange Rate | 1 | 1 | 1 | 1 | 1 |
| Cash and Cash Equivalents | 1,509,451.0 | 1,586,329.0 | 1,328,925.0 | 1,000,832.0 | 984,165.0 |
| Short-Term Investments | 1,239,131.0 | 1,176,601.0 | 1,221,687.0 | 1,139,572.0 | 1,098,894.0 |
| Cash, Cash Equivalents and Short-Term Investments | 2,748,582.0 | 2,762,930.0 | 2,550,612.0 | 2,140,404.0 | 2,083,059.0 |
| Accounts Receivable | 1,099,807.0 | 1,012,779.0 | 1,473,777.0 | 1,174,079.0 | 1,026,677.0 |
| Other Receivables | 229,440.0 | 190,706.0 | 234,002.0 | 367,932.0 | 254,852.0 |
| Total Receivables | 1,329,247.0 | 1,203,485.0 | 1,707,779.0 | 1,542,011.0 | 1,281,529.0 |
| Inventories - Raw Materials | - | 117,219.0 | - | - | - |
| Inventories - Work In Progress | - | 153,257.0 | - | - | - |
| Inventories - Finished Goods | - | 422,461.0 | - | - | - |
| Total Inventory | 692,633.0 | 692,937.0 | 753,658.0 | 930,657.0 | 728,124.0 |
| Prepaid Assets | 519,843.0 | 516,744.0 | 548,742.0 | 507,551.0 | 566,326.0 |
| Total Current Assets | 5,290,305.0 | 5,176,096.0 | 5,560,791.0 | 5,120,623.0 | 4,659,038.0 |
| Land and Improvements | 84,692.0 | 84,358.0 | 114,967.0 | 114,844.0 | 117,180.0 |
| Buildings and Improvements | 661,826.0 | 655,434.0 | 685,576.0 | 682,677.0 | 670,453.0 |
| Machinery and Equipment | 1,827,988.0 | 1,798,722.0 | 1,855,459.0 | 1,840,950.0 | 1,848,760.0 |
| Construction in Progress | 37,536.0 | 38,295.0 | 45,041.0 | 34,482.0 | 35,934.0 |
| Property/Plant/Equipment - Gross | 2,612,042.0 | 2,576,809.0 | 2,701,043.0 | 2,672,953.0 | 2,672,327.0 |
| Accumulated Depreciation | -1,867,117.0 | -1,837,339.0 | -1,909,436.0 | -1,908,900.0 | -1,915,217.0 |
| Property/Plant/Equipment - Net | 744,925.0 | 739,470.0 | 791,607.0 | 764,053.0 | 757,110.0 |
| Goodwill | 541,814.0 | 530,492.0 | 552,336.0 | 540,257.0 | 525,920.0 |
| Other Intangible Assets | 527,799.0 | 527,168.0 | 571,027.0 | 575,425.0 | 576,217.0 |
| Goodwill and Other Intangible Assets | 1,069,613.0 | 1,057,660.0 | 1,123,363.0 | 1,115,682.0 | 1,102,137.0 |
| Long-Term Equity Investments | 149,074.0 | 157,389.0 | 155,303.0 | 154,832.0 | 150,263.0 |
| Investments in Financial Assets | 10,925,029.0 | 10,598,669.0 | 10,401,319.0 | 10,284,195.0 | 10,141,062.0 |
| Long-Term Investments | 11,074,103.0 | 10,756,058.0 | 10,556,622.0 | 10,439,027.0 | 10,291,325.0 |
| Deferred Taxes - Non-Current Assets | 94,752.0 | 96,772.0 | 91,452.0 | 76,431.0 | 75,775.0 |
| Non-Current Deferred Assets | 689,619.0 | 683,442.0 | 686,632.0 | 661,971.0 | 653,961.0 |
| Other Long-Term Assets | 694,776.0 | 652,812.0 | 701,661.0 | 695,750.0 | 674,648.0 |
| Total Non-Current Assets | 14,273,036.0 | 13,889,442.0 | 13,859,885.0 | 13,676,483.0 | 13,479,181.0 |
| Total Assets | 19,563,341.0 | 19,065,538.0 | 19,420,676.0 | 18,797,106.0 | 18,138,219.0 |
| Accounts Payable | 582,918.0 | 468,550.0 | 658,250.0 | 871,328.0 | 676,663.0 |

| | | | | | |
|--|--------------|--------------|--------------|--------------|--------------|
| Total Tax Payable | 167,717.0 | 145,905.0 | 213,874.0 | 163,306.0 | 117,048.0 |
| Payables | 750,635.0 | 614,455.0 | 872,124.0 | 1,034,634.0 | 793,711.0 |
| Accrued Expenses | 1,415,620.0 | 1,514,433.0 | 1,621,542.0 | 1,447,350.0 | 1,312,946.0 |
| Other Short-Term Borrowings | - | 721,615.0 | - | - | - |
| Current Debt | 748,461.0 | 721,615.0 | 783,089.0 | 747,707.0 | 738,367.0 |
| Current Debt and Capital Lease Obligation | 748,461.0 | 721,615.0 | 783,089.0 | 747,707.0 | 738,367.0 |
| Customer Advances | 2,206,087.0 | 2,159,246.0 | 2,159,747.0 | 2,121,162.0 | 2,103,944.0 |
| Current Deferred Liabilities | 2,206,087.0 | 2,159,246.0 | 2,159,747.0 | 2,121,162.0 | 2,103,944.0 |
| Other Current liabilities | 646,933.0 | 610,792.0 | 585,348.0 | 584,688.0 | 589,113.0 |
| Total Current Liabilities | 5,767,736.0 | 5,620,541.0 | 6,021,850.0 | 5,935,541.0 | 5,538,081.0 |
| | | | | | |
| Long-Term Debt | 571,094.0 | 623,451.0 | 594,195.0 | 587,838.0 | 601,540.0 |
| Long-Term Debt and Capital Lease Obligation | 571,094.0 | 623,451.0 | 594,195.0 | 587,838.0 | 601,540.0 |
| Deferred Taxes - Non-Current Liabilities | 437,120.0 | 449,863.0 | 428,147.0 | 424,957.0 | 430,614.0 |
| Non-Current Deferred Liabilities | 437,120.0 | 449,863.0 | 428,147.0 | 424,957.0 | 430,614.0 |
| Pension Benefits, Non-Current Liabilities | 8,626,829.0 | 8,436,978.0 | 8,362,645.0 | 8,166,434.0 | 8,020,668.0 |
| Employee Benefits | 8,626,829.0 | 8,436,978.0 | 8,362,645.0 | 8,166,434.0 | 8,020,668.0 |
| Other Long-Term Liabilities | 296,773.0 | 287,548.0 | 298,892.0 | 301,684.0 | 314,078.0 |
| Total Non-Current Liabilities | 9,931,816.0 | 9,797,840.0 | 9,683,879.0 | 9,480,913.0 | 9,366,900.0 |
| | | | | | |
| Total Liabilities | 15,699,552.0 | 15,418,381.0 | 15,705,729.0 | 15,416,454.0 | 14,904,981.0 |
| | | | | | |
| Retained Earnings (Accumulated Deficit) | 1,674,810.0 | 1,440,387.0 | 1,476,194.0 | 1,180,298.0 | 1,065,238.0 |
| Additional Paid-In Capital | 2,168,162.0 | 2,148,255.0 | 2,143,500.0 | 2,139,642.0 | 2,138,080.0 |
| Treasury Stock | -4,570.0 | -4,530.0 | -4,481.0 | -4,415.0 | -4,371.0 |
| Unrealized Gain (Loss) | 115,502.0 | 126,191.0 | - | - | - |
| Minimum Pension Liability Adjustment | -294,230.0 | -296,444.0 | - | - | - |
| Translation Adjustment | -435,958.0 | -445,251.0 | - | - | - |
| Other Equity Adjustments | 236.0 | -1,242.0 | - | - | - |
| Gains (Losses) Not Affecting Retained Earnings | -614,450.0 | -616,746.0 | -575,320.0 | -590,334.0 | -607,084.0 |
| Stockholders' Equity | 3,223,952.0 | 2,967,366.0 | 3,039,893.0 | 2,725,191.0 | 2,591,863.0 |
| Minority Interest | 639,837.0 | 679,791.0 | 675,054.0 | 655,461.0 | 641,375.0 |
| Total Equity | 3,863,789.0 | 3,647,157.0 | 3,714,947.0 | 3,380,652.0 | 3,233,238.0 |
| | | | | | |
| Total Liabilities and Shareholders' Equity | 19,563,341.0 | 19,065,538.0 | 19,420,676.0 | 18,797,106.0 | 18,138,219.0 |
| | | | | | |
| Net Tangible Assets | 2,154,339.0 | 1,909,706.0 | 1,916,530.0 | 1,609,509.0 | 1,489,726.0 |
| Working Capital | -477,431.0 | -444,445.0 | -461,059.0 | -814,918.0 | -879,043.0 |
| Invested Capital | 4,543,507.0 | 4,312,432.0 | 4,417,177.0 | 4,060,736.0 | 3,931,770.0 |
| Total Debt | 1,319,555.0 | 1,345,066.0 | 1,377,284.0 | 1,335,545.0 | 1,339,907.0 |
| Net Debt | - | - | 48,359.0 | 334,713.0 | 355,742.0 |
| Total Capitalization | 3,795,046.0 | 3,590,817.0 | 3,634,088.0 | 3,313,029.0 | 3,193,403.0 |
| Common Stock Equity | 3,223,952.0 | 2,967,366.0 | 3,039,893.0 | 2,725,191.0 | 2,591,863.0 |
| Total Common Shares Outstanding | 1,268.0 | 1,265.4 | 1,264.5 | 1,263.6 | 1,263.1 |
| Treasury Shares Number | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 |
| Shares Issued | 1,269.2 | 1,266.6 | 1,265.7 | 1,264.6 | 1,264.2 |
| Tangible Book Value | 2,154,339.0 | 1,909,706.0 | 1,916,530.0 | 1,609,509.0 | 1,489,726.0 |
| Employees | - | 117,300 | - | - | - |

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Sony Corporation

Minato-Ku, Tokyo, Japan, Tel: 367482111, URL: <http://www.sony.net>

Annual Cash Flows

Standardized

Financials in: (mil)

Except for share items (millions) and per share items (actual units)



Financial Glossary

| | 31-Mar-2018 | 31-Mar-2017 | 31-Mar-2016 | 31-Mar-2015 | 31-Mar-2014 |
|---|--|--|--|--|--|
| Period Length | 12 Months | 12 Months | 12 Months | 12 Months | 12 Months |
| UpdateDate | Filed 19-Jun-2018 | Filed 19-Jun-2018 | Filed 19-Jun-2018 | Filed 15-Jun-2017 | Filed 17-Jun-2016 |
| Filed Currency | JPY | JPY | JPY | JPY | JPY |
| Exchange Rate (Period Average) | 1 | 1 | 1 | 1 | 1 |
| Auditor | Pricewaterhouse Coopers Aarata LLC | Pricewaterhouse Coopers Aarata LLC | Pricewaterhouse Coopers Aarata LLC | Pricewaterhouse Coopers Aarata LLC | Pricewaterhouse Coopers Aarata LLC |
| Auditor Opinion | Unqualified | Unqualified | Unqualified | Unqualified | Unqualified |
| Net Income from Continuing Operations | 547,279.0 | 127,561.0 | 209,715.0 | -49,004.0 | -68,841.0 |
| Gain (Loss) on Investment Securities | 3,438.0 | 7,404.0 | -48,857.0 | -7,916.0 | -10,401.0 |
| Equity in Net Earnings (Loss) | -2,956.0 | 4,409.0 | 5,045.0 | 2,269.0 | 10,022.0 |
| Pension and Employee Benefits Expense | 4,113.0 | 9,297.0 | -6,383.0 | 9,638.0 | -38,131.0 |
| Operating Gains (Losses) | 8,667.0 | 170,111.0 | -3,024.0 | 185,649.0 | 10,156.0 |
| Depreciation and Amortization | 361,444.0 | 327,048.0 | 397,091.0 | 354,624.0 | 376,695.0 |
| Depreciation, Amortization and Depletion | 361,444.0 | 327,048.0 | 397,091.0 | 354,624.0 | 376,695.0 |
| Deferred Income Tax | 24,085.0 | 23,798.0 | 211.0 | 7,982.0 | -6,661.0 |
| Deferred Taxes | 24,085.0 | 23,798.0 | 211.0 | 7,982.0 | -6,661.0 |
| Unrealized Gain (Loss) on Investment Securities | -47,119.0 | -55,742.0 | 47,474.0 | -102,126.0 | -62,296.0 |
| Other Non-Cash Items | 438,958.0 | 231,855.0 | 345,044.0 | 160,296.0 | 299,820.0 |
| Accounts Receivable | -80,004.0 | -37,529.0 | -5,828.0 | 33,843.0 | -29,027.0 |
| Receivables | -80,004.0 | -37,529.0 | -5,828.0 | 33,843.0 | -29,027.0 |
| Inventories | -51,508.0 | 11,199.0 | -57,804.0 | 113,485.0 | 20,248.0 |
| Taxes Payable | 29,181.0 | 26,701.0 | -23,607.0 | -11,033.0 | -3,110.0 |
| Accounts Payable | -87,939.0 | -1,386.0 | -49,525.0 | -118,577.0 | 103,379.0 |
| Payables | -58,758.0 | 25,315.0 | -73,132.0 | -129,610.0 | 100,269.0 |
| Payables/Accrued | -58,758.0 | 25,315.0 | -73,132.0 | -129,610.0 | 100,269.0 |
| Other Current Assets | -86,021.0 | -102,858.0 | -86,134.0 | -35,289.0 | -81,918.0 |
| Other Current Liabilities | 151,805.0 | 79,114.0 | -25,751.0 | 86,718.0 | 58,656.0 |
| Other Working Capital | 46,144.0 | 9,390.0 | 1,227.0 | 128,072.0 | 47,015.0 |
| Changes in Working Capital | -78,342.0 | -15,369.0 | -247,422.0 | 197,219.0 | 115,243.0 |
| Cash from Operating Activities | 1,254,972.0 | 809,262.0 | 749,089.0 | 754,640.0 | 664,116.0 |
| Purchase of Property/Plant/Equipment | -262,989.0 | -333,509.0 | -375,411.0 | -215,916.0 | -283,457.0 |
| Sale of Property/Plant/Equipment | 60,599.0 | 13,098.0 | 26,472.0 | 36,777.0 | 99,694.0 |
| Net Purchase (Sale) of Property/Plant/Equipment | -202,390.0 | -320,411.0 | -348,939.0 | -179,139.0 | -183,763.0 |

| | | | | | |
|------------------------------------|-------------|--------------|--------------|-------------|--------------|
| Purchase of Investments | -977,011.0 | -1,250,498.0 | -1,241,923.0 | -980,074.0 | -1,047,486.0 |
| Sale/Maturity of Investment | 323,755.0 | 305,979.0 | 615,607.0 | 532,016.0 | 502,038.0 |
| Investment, Net | -653,256.0 | -944,519.0 | -626,316.0 | -448,058.0 | -545,448.0 |
| Sale of Business | 44,624.0 | 3,262.0 | 17,790.0 | 93.0 | 15,016.0 |
| Net Acquisition (Sale) of Business | 44,624.0 | 3,262.0 | 17,790.0 | 93.0 | 15,016.0 |
| Other Investing Cash Flow | -11,175.0 | 7,695.0 | -72,938.0 | -12,532.0 | 3,693.0 |
| Cash from Investing Activities | -822,197.0 | -1,253,973.0 | -1,030,403.0 | -639,636.0 | -710,502.0 |
| Short-Term Debt, Net | 35,145.0 | 317,827.0 | 92,153.0 | -51,013.0 | 25,183.0 |
| Long-Term Debt Issued | 125,092.0 | 254,695.0 | 139,076.0 | 18,507.0 | 178,935.0 |
| Long-Term Debt Reduction | -44,561.0 | -261,299.0 | -270,669.0 | -258,102.0 | -164,540.0 |
| Long-Term Debt, Net | 80,531.0 | -6,604.0 | -131,593.0 | -239,595.0 | 14,395.0 |
| Issuance (Retirement) of Debt, Net | 115,676.0 | 311,223.0 | -39,440.0 | -290,608.0 | 39,578.0 |
| Sale/Issuance of Common | - | - | 301,708.0 | - | - |
| Common Stock, Net | - | - | 301,708.0 | - | - |
| Cash Dividends Paid - Common | -28,490.0 | -25,301.0 | -12,751.0 | -13,160.0 | -25,643.0 |
| Total Cash Dividends Paid | -28,490.0 | -25,301.0 | -12,751.0 | -13,160.0 | -25,643.0 |
| Other Financing Cash Flow | 159,270.0 | 166,380.0 | 130,605.0 | 40,573.0 | 193,942.0 |
| Cash from Financing Activities | 246,456.0 | 452,302.0 | 380,122.0 | -263,195.0 | 207,877.0 |
| Net Cash - Beginning Balance | 960,142.0 | 983,612.0 | 949,413.0 | 1,046,466.0 | 826,361.0 |
| Net Change in Cash | 679,231.0 | 7,591.0 | 98,808.0 | -148,191.0 | 161,491.0 |
| Foreign Exchange Effects | -53,044.0 | -31,061.0 | -64,609.0 | 51,138.0 | 58,614.0 |
| Net Cash - Ending Balance | 1,586,329.0 | 960,142.0 | 983,612.0 | 949,413.0 | 1,046,466.0 |
| Capital Expenditures | -262,989.0 | -333,509.0 | -375,411.0 | -215,916.0 | -283,457.0 |
| Issuance of Capital Stock | - | - | 301,708.0 | - | - |
| Total Debt Issued | 125,092.0 | 254,695.0 | 139,076.0 | 18,507.0 | 178,935.0 |
| Total Debt Reduction | -44,561.0 | -261,299.0 | -270,669.0 | -258,102.0 | -164,540.0 |
| Cash Taxes Paid | 101,092.0 | 106,054.0 | 138,770.0 | 97,775.0 | 101,091.0 |
| Cash Interest Paid | 12,169.0 | 13,877.0 | 26,166.0 | 21,982.0 | 23,819.0 |
| Free Cash Flow | 991,983.0 | 475,753.0 | 373,678.0 | 538,724.0 | 380,659.0 |

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Sony Corporation

Minato-Ku, Tokyo, Japan, Tel: 367482111, URL: <http://www.sony.net>

Interim Cash Flows

Standardized

Financials in: (mil)

Except for share items (millions) and per share items (actual units)



Financial Glossary

| | 30-Jun-2018 | 31-Mar-2018 | 31-Dec-2017 | 30-Sep-2017 | 30-Jun-2017 |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|
| Period Length | 3 Months | 3 Months | 3 Months | 3 Months | 3 Months |
| UpdateDate | Filed 06-Aug-2018 | Filed 31-Mar-2018 | Filed 02-Feb-2018 | Filed 31-Oct-2017 | Filed 06-Aug-2018 |
| Filed Currency | JPY | JPY | JPY | JPY | JPY |
| Exchange Rate (Period Average) | 1 | 1 | 1 | 1 | 1 |
| Net Income from Continuing Operations | 236,864.0 | -4,818.0 | 314,885.0 | 142,814.0 | 94,398.0 |
| Gain (Loss) on Investment Securities | -158,325.0 | 3,114.0 | 491.0 | 38,894.0 | -39,061.0 |
| Equity in Net Earnings (Loss) | 6,642.0 | -831.0 | -813.0 | -1,568.0 | 256.0 |
| Pension and Employee Benefits Expense | -1,881.0 | 165.0 | 1,365.0 | 516.0 | 2,067.0 |
| Operating Gains (Losses) | -153,889.0 | 46,651.0 | -12,076.0 | 36,941.0 | -62,849.0 |
| Depreciation and Amortization | 86,243.0 | 103,257.0 | 88,225.0 | 86,699.0 | 83,263.0 |
| Depreciation, Amortization and Depletion | 86,243.0 | 103,257.0 | 88,225.0 | 86,699.0 | 83,263.0 |
| Deferred Income Tax | 1,215.0 | 28,636.0 | -12,711.0 | -1,673.0 | 9,833.0 |
| Deferred Taxes | 1,215.0 | 28,636.0 | -12,711.0 | -1,673.0 | 9,833.0 |
| Unrealized Gain (Loss) on Investment Securities | - | 62,556.0 | -61,960.0 | - | - |
| Other Non-Cash Items | -6,326.0 | 199,849.0 | 84,209.0 | 76,831.0 | 78,069.0 |
| Accounts Receivable | -46,041.0 | 408,281.0 | -290,538.0 | -129,259.0 | -68,488.0 |
| Receivables | -46,041.0 | 408,281.0 | -290,538.0 | -129,259.0 | -68,488.0 |
| Inventories | -7,206.0 | 37,446.0 | 183,432.0 | -189,032.0 | -83,354.0 |
| Taxes Payable | 26,307.0 | -41,802.0 | 21,321.0 | 45,641.0 | 4,021.0 |
| Accounts Payable | 109,783.0 | -178,423.0 | -218,676.0 | 174,998.0 | 134,162.0 |
| Payables | 136,090.0 | -220,225.0 | -197,355.0 | 220,639.0 | 138,183.0 |
| Payables/Accrued | 136,090.0 | -220,225.0 | -197,355.0 | 220,639.0 | 138,183.0 |
| Other Current Assets | -55,632.0 | 4,339.0 | 79,294.0 | -101,753.0 | -67,901.0 |
| Other Current Liabilities | -162,437.0 | -37,719.0 | 165,953.0 | 116,144.0 | -92,573.0 |
| Other Working Capital | 67,890.0 | -33,610.0 | 52,667.0 | 5,710.0 | 21,377.0 |
| Changes in Working Capital | -67,336.0 | 158,512.0 | -6,547.0 | -77,551.0 | -152,756.0 |
| Cash from Operating Activities | 96,771.0 | 594,643.0 | 394,025.0 | 216,346.0 | 49,958.0 |
| Purchase of Property/Plant/Equipment | -73,179.0 | -73,209.0 | -59,526.0 | -73,591.0 | -56,663.0 |
| Sale of Property/Plant/Equipment | 3,923.0 | 45,504.0 | 8,335.0 | 3,503.0 | 3,257.0 |
| Net Purchase (Sale) of Property/Plant/Equipment | -69,256.0 | -27,705.0 | -51,191.0 | -70,088.0 | -53,406.0 |
| Purchase of Investments | -271,133.0 | -288,503.0 | -216,493.0 | -211,319.0 | -260,696.0 |
| Sale/Maturity of Investment | 64,709.0 | 61,699.0 | 105,276.0 | 60,216.0 | 96,564.0 |
| Investment, Net | -206,424.0 | -226,804.0 | -111,217.0 | -151,103.0 | -164,132.0 |

| | | | | | |
|--|-------------|-------------|-------------|-------------|------------|
| Sale of Business | 82,467.0 | - | 25,940.0 | 9,306.0 | 9,378.0 |
| Net Acquisition (Sale) of Business | 82,467.0 | - | 25,940.0 | 9,306.0 | 9,378.0 |
| Other Investing Cash Flow | -4,148.0 | -775.0 | -18,658.0 | -6,469.0 | 14,727.0 |
| Cash from Investing Activities | -197,361.0 | -255,284.0 | -155,126.0 | -218,354.0 | -193,433.0 |
| Short-Term Debt, Net | 128,164.0 | -37,768.0 | 17,009.0 | -14,780.0 | 70,684.0 |
| Long-Term Debt Issued | 20,300.0 | 32,259.0 | 20,403.0 | 1,114.0 | 71,316.0 |
| Long-Term Debt Reduction | -175,444.0 | -23,991.0 | -4,271.0 | -12,126.0 | -4,173.0 |
| Long-Term Debt, Net | -155,144.0 | 8,268.0 | 16,132.0 | -11,012.0 | 67,143.0 |
| Issuance (Retirement) of Debt, Net | -26,980.0 | -29,500.0 | 33,141.0 | -25,792.0 | 137,827.0 |
| Cash Dividends Paid - Common | -19,013.0 | -740.0 | -15,101.0 | 38.0 | -12,687.0 |
| Total Cash Dividends Paid | -19,013.0 | -740.0 | -15,101.0 | 38.0 | -12,687.0 |
| Other Financing Cash Flow | 23,897.0 | 11,508.0 | 67,625.0 | 39,603.0 | 40,534.0 |
| Cash from Financing Activities | -22,096.0 | -18,732.0 | 85,665.0 | 13,849.0 | 165,674.0 |
| Net Cash - Beginning Balance | 1,592,938.0 | 1,328,925.0 | 1,000,832.0 | 984,165.0 | 968,624.0 |
| Net Change in Cash | -122,686.0 | 320,627.0 | 324,564.0 | 11,841.0 | 22,199.0 |
| Foreign Exchange Effects | 44,311.0 | -63,223.0 | 3,529.0 | 6,049.0 | 601.0 |
| Other Cash Adjustment Outside Change in Cash | -5,112.0 | - | - | - | -7,259.0 |
| Net Cash - Ending Balance | 1,509,451.0 | 1,586,329.0 | 1,328,925.0 | 1,000,832.0 | 984,165.0 |
| Capital Expenditures | -73,179.0 | -73,209.0 | -59,526.0 | -73,591.0 | -56,663.0 |
| Total Debt Issued | 20,300.0 | 32,259.0 | 20,403.0 | 1,114.0 | 71,316.0 |
| Total Debt Reduction | -175,444.0 | -23,991.0 | -4,271.0 | -12,126.0 | -4,173.0 |
| Free Cash Flow | 23,592.0 | 521,434.0 | 334,499.0 | 142,755.0 | -6,705.0 |

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