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DOWNEY, SWEENEY, FITZGERALD © CO., P.C.

CERTIFIED PUBLIC ACCOUNTANTS

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INDEPENDENT AUDITORS' REPORT

To the Board of Trustees of Columbia Land Conservancy, Inc. Chatham, New York

Report on the Financial Statements

We have audited the accompanying financial statements of Columbia Land Conservancy, Inc. (a nonprofit organization), which comprise the statement of financial position as of December 31, 2012, and the related statements of activities and changes in net assets, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Columbia Land Conservancy, Inc. as of December 31, 2012, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The schedules of revenue and functional expenses on pages 22-23 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and related directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

The financial statements include certain prior-year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with the Organization's financial statements for the year ended December 31, 2011, from which the summarized information was derived.

Downey, Sweeney, Fitzgerald + Co., P.C.

June 15, 2013

STATEMENT OF FINANCIAL POSITION

DECEMBER 31, 2012 WITH COMPARATIVE TOTALS FOR 2011

ASSETS

	Unrestricted	Temporarily Restricted	Permanently Restricted	2012 <u>Total</u>	2011 <u>Total</u>
ASSETS					
Cash and cash equivalents (Notes 2 and 3)	\$ 458,415		\$ -	\$ 458,415	\$ 809,536
Accounts receivable	1,135	-	-	1,135	-
Grants receivable (Note 2)	-	100,325	_	100,325	121,965
Unconditional promises to give (Notes 2 and 4)	87,884	_	-	87,884	81,562
Prepaid expenses	50,857	-	-	50,857	46,556
Inventory	2,991	_	-	2,991	8,546
Investments (Notes 2 and 5)	536,889	1,746,158	1,453,570	3,736,617	3,117,892
Mortgage receivable (Notes 2 and 6)	33,571		· -	33,571	42,332
Due to/from	107,093	(107,093)	_	· _	·
Property and equipment, net of	•	, , ,			
accumulated depreciation (Notes 2 and 7)	1,288,552	<u>-</u>	_	1,288,552	1,321,470
Land (Notes 2 and 8)	1,949,361		1,555,125	3,540,986	2,986,508
Total Assets	<u>\$ 4,516,748</u>	<u>\$ 1,775,890</u>	<u>\$ 3,008,695</u>	<u>\$ 9,301,333</u>	<u>\$ 8,536,367</u>

LIABILITIES AND NET ASSETS

	Unrestricted	Temporarily Restricted	Permanently Restricted	2012 <u>Total</u>	2011 <u>Total</u>
LIABILITIES Accounts payable Accrued expenses (Note 9) Deferred revenue (Note 10) Other liabilities Line of credit (Note 11)	\$ 37,065 34,828 3,900 1,627	\$ - - - -	\$ - - - -	\$ 37,065 34,828 3,900 1,627	\$ 22,058 39,372 4,250 2,627
Notes payable (Note 12)	1,667			1,667	8,333
Total Liabilities	79,087			79,087	<u>76,640</u>
COMMITMENTS (Note 13)					
NET ASSETS Unrestricted:					
Undesignated	1,323,999	-	-	1,323,999	1,583,594
Board designated (Note 14) Property and equipment fund (Note 7)	1,825,110 1,288,552	-	-	1,825,110 1,288,552	1,247,631 1,321,470
Total unrestricted net assets	4,437,661		-	4,437,661	4,152,695
Temporarily restricted (Note 15)	-	1,775,890	-	1,775,890	1,300,815
Permanently restricted (Note 15)			3,008,695	3,008,695	3,006,217
Total Net Assets	4,437,661	1,775,890	3,008,695	9,222,246	8,459,727
Total Liabilities and Net Assets	<u>\$ 4,516,748</u>	<u>\$ 1,775,890</u>	<u>\$ 3,008,695</u>	<u>\$ 9,301,333</u>	<u>\$ 8,536,367</u>

The accompanying notes are an integral part of these financial statements.

STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

FOR THE YEAR ENDED DECEMBER 31, 2012 WITH COMPARATIVE TOTALS FOR 2011

	<u>Unrestricted</u>	Temporarily Restricted	Permanently Restricted	2012 <u>Total</u>	2011 <u>Total</u>
REVENUE AND SUPPORT Fundraising and contributions Program revenues Rental income (Note 16) Investment income (loss) (Note 5) Other income Transfers	\$ 1,668,235 15,840 27,306 73,264 4,589 (68,800)	\$ 447,077 - 318,766 - 68,800	\$ 2,478 - - - - -	\$ 2,117,790 15,840 27,306 392,030 4,589	\$ 1,568,318 43,336 25,961 (121,198) 207,448
REVENUE AND SUPPORT	1,720,434	834,643	2,478	2,557,555	1,723,865
NET ASSETS RELEASED FROM RESTRICTIONS: Satisfaction of program restrictions	359,568	(359,568)	······································		
TOTAL REVENUE AND SUPPORT	2,080,002	475,075	2,478	<u>2,557,555</u>	1,723,865
EXPENSES Program services: Public conservation area management Easement stewardship and management Land protection activities Community outreach and education Total Program Services	344,878 82,976 519,341 	- - -	- - - -	344,878 82,976 519,341 558,369	341,785 75,373 401,694 513,724 1,332,576
•	<u> </u>	_	-	1,303,304	
Supporting services: General and administration Fundraising and development	156,900 132,572		-	156,900 132,572	144,509 154,157
Total Supporting Services	289,472	=		289,472	298,666
TOTAL EXPENSES	<u>1,795,036</u>			1,795,036	1,631,242
CHANGE IN NET ASSETS	284,966	475,075	2,478	762,519	92,623
NET ASSETS, BEGINNING OF YEAR	<u>4,152,695</u>	1,300,815	3,006,217	8,459,727	8,367,104
NET ASSETS, END OF YEAR	<u>\$ 4,437,661</u>	<u>\$ 1,775,890</u>	<u>\$_3,008,695</u>	<u>\$ 9,222,246</u>	<u>\$ 8,459,727</u>

The accompanying notes are an integral part of these financial statements.

STATEMENTS OF CASH FLOWS

FOR THE YEARS ENDED DECEMBER 31, 2012 AND 2011

Cash Flows From Operating Activities		<u>2012</u>		<u>2011</u>
Change in net assets	\$	762,519	\$	92,623
Adjustments to reconcile change in net assets to	Ψ	702,319	φ	92,023
net cash used by operating activities:				
Depreciation expense		80,223		76,206
Realized and unrealized gains		(326, 239)		165,531
Amortization of discount on life-estate		(2,478)		(2,478)
Donation of land		(552,000)		(336,000)
Gain on sale of land		-		(195, 262)
Forgiveness of debt - donation		-		(25,000)
Bad debt expense		638		3,325
(Increase) decrease in assets:				
Accounts receivable		(1,135)		
Grants receivable		21,640		(96,965)
Unconditional promises to give		(6,960)		42,133
Prepaid expenses		(4,301)		(2,615)
Inventory		5,555		(8,546)
Increase (decrease) in liabilities:		15.006		(000)
Accounts payable		15,006		(832)
Accrued expenses Other liabilities		(4,544)		5,795
Deferred revenue		(1,000)		(417)
Detetted teveline	_	<u>(350</u>)		(1,700)
Cash used by operating activities		(13,426)		(284,202)
Cash Flows From Investing Activities				
Proceeds from sale of land		_		1,349,700
Cash paid for purchase of investments		(641,064)		(431,701)
Collections on mortgage receivable		8,761		4,886
Proceeds from sale of investments		348,579		542,747
Cash paid for purchases of fixed assets		(47,305)		(5,612)
		, , = = = ,		(=,===)
Cash provided (used) by investing activities		(331,029)		1,460,020
Cash Flows From Financing Activities				
Payments on note payable		(6,666)		(786,667)
Cash used by financing activities		<u>(6,666</u>)		<u>(786,667</u>)
Change in cash		(351,121)		389,151
Cash, beginning of year	_	809,536		420,385
Cash, end of year	<u>\$</u>	458,415	\$	809,536
-				

Supplemental Cash Flow Information (Note 18)

The accompanying notes are an integral part of these financial statements.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2012 AND 2011

1. ORGANIZATION PURPOSE AND SUMMARY OF BASIS OF PRESENTATION

Organization Purpose - Columbia Land Conservancy, Inc. (CLC) is a non-profit land trust that works with the community to conserve the farmland, forests, wildlife habitat and rural character of Columbia County, New York, strengthening connections between people and the land. CLC is located in Chatham, New York. It receives its support from private donations, program fees, investment income and private and government grants.

Program Services include:

Land Protection - CLC employs a three-pronged programmatic approach to its land protection mission.

- Conservation Easements. CLC helps families and individuals protect privately owned land including but not limited to working farmlands, by creating, accepting and stewarding conservation easements, ensuring the owner's conservation vision will be upheld forever.
- Support of land use planning & community projects. Working with municipalities, communities and conservation groups, CLC encourages land use planning practices and procedures that support protection of the county's rich conservation resources and helps to implement local conservation efforts, including fundraising, acquisition, site planning, and the like for creation of public open spaces, trail building, training of local officials and volunteers and stewardship of land for habitat, recreation, and education.
- Support for agriculture. CLC believes that a strong and vibrant farm sector is, among other
 things, an important conservation asset to this area, where centuries of farming have left an
 indelible mark on the county's lands, conservation resources and scenic attributes. CLC
 works to find ways to support an active and resurgent agricultural community, including the
 development and implementation of innovative strategies to provide new farmers and farmers
 who want to expand their operation to farm land that might otherwise be unaffordable to
 them.

Community Outreach and Education - CLC works to communicate its mission and the importance of conservation throughout the County with an active and aggressive program of public information and advocacy for conservation values. Among other things, CLC provides numerous informational programs to community groups, issues frequent press releases about our programs and projects, maintains a substantive and active web site and Facebook presence, and supports a monthly column about conservation matters in the major local newspaper. CLC also provides free, hands-on customized education programs for daycare centers, after-school and enrichment programs, homeschool programs, youth groups, senior centers, and the County's public and private schools. CLC also offers regular outdoor education and recreation opportunities for the general public to promote an appreciation for the natural resources and landscapes within Columbia County.

Easement Stewardship - CLC is responsible to ensure that the goals of every conservation easement CLC holds are respected in perpetuity. CLC monitors its easement properties annually (all sites are aerially monitored and/or visited in person by a staff person in alternating years) to ensure the terms of the easement are being upheld and appropriate action is taken in accordance with best professional standards and practices if and when necessary.

Public Conservations Areas - CLC owns or manages 10 public conservation areas that are open to the public for hiking and outdoor enjoyment. They are maintained for wildlife habitat, recreation, and CLC's educational programs. The areas offer a diversity of experiences and ecosystems. CLC also owns 2 public conservation areas that are not currently open to the public.

<u>Basis of Accounting</u> - The accounts and financial statements are maintained and presented using the accrual basis of accounting. Revenues are recognized when earned. Expenses are recognized when incurred.

<u>Contributions</u> - CLC accounts for contributions in accordance with the recommendations of generally accepted accounting principles. Contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support, depending on the existence or nature of any donor restrictions.

<u>Financial Statement Presentation</u> - CLC is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. In addition, CLC is required to present a statement of cash flows. A description of the three net asset categories follows:

<u>Unrestricted</u> - Net assets that are not subject to donor-imposed restrictions. Unrestricted net assets may be designated for specific purposes by action of the Board of Trustees.

<u>Temporarily Restricted</u> - Net assets whose use by CLC is subject to donor-imposed restrictions that can be fulfilled by actions of CLC pursuant to those restrictions or that expire with the passage of time.

<u>Permanently Restricted</u> - Net assets subject to donor-imposed restrictions that they be maintained permanently by CLC.

Revenues are reported as increases in unrestricted net assets. Expenses are reported as decreases in unrestricted net assets. Gains and losses on investments and other assets or liabilities, if any, are reported as increases or decreases in unrestricted net assets unless their use is restricted by explicit donor stipulation or by law.

Contributions, including unconditional promises to give, are recognized as revenues in the period in which the contribution or promises to give are received. Promises to give which are restricted by the donor to a specific purpose which has not been met as of the statement of financial position date, are shown as increases in temporarily restricted net assets. Expirations of temporary restrictions on net assets (i.e., the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as reclassifications between the applicable classes of net assets. Contributions whose restrictions are met in the same period as the contribution is received are recorded as unrestricted.

<u>Use of Estimates</u> - The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Due to their prospective nature, actual results could differ from those estimates.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

<u>Liquidity Information</u> - In order to provide information about liquidity, assets have been sequenced according to their nearness of conversion to cash, and liabilities have been sequenced according to the nearness of their resulting use of cash.

<u>Cash Equivalents</u> - For the purpose of the statement of cash flows, CLC considers cash equivalents to be investments with maturities of three months or less at acquisition date. The cost of the cash equivalents, which consist of certificates of deposit and commercial paper, approximates market value. Cash and cash equivalents held in investment accounts are included in investments and excluded from cash for the purposes of the Statements of Financial Position and Cash Flows.

Accounts and Grants Receivable - Accounts and grants receivable are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts through a provision for bad debts expense and an adjustment to a valuation allowance based on its assessment of the current status of individual accounts. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to accounts or grants receivable.

<u>Unconditional Promises to Give</u> - Unconditional promises to give that are expected to be collected within one year are recorded at their net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of estimated future cash flows. The discounts on those amounts are computed using a risk-free interest rate applicable to the year in which the promise was received. Amortization of the discount is included in contribution revenue. Conditional promises to give are not included as support until such time as the conditions are substantially met.

<u>Inventory</u> - Inventory consists of items for sale at the CLC Store and is stated at the lower of cost or market determined by the first-in, first out method.

<u>Investments</u> - Investments consist of cash, cash equivalents, bonds, publicly traded shares of common stocks, and mutual funds, purchased and recorded at cost or received as contributions and recorded at fair market value as of the date received. Recorded amounts are adjusted to fair market values at year end. Investment income or loss (including gains and losses on investments, interest and dividends) is included in the statement of activities as an increase or decrease in unrestricted net assets unless the income or loss is restricted by donor or law.

Mortgage Receivable - Mortgage receivable represents a note receivable, secured by property, maturing on June 1, 2016. As the value of the property securing the note is greater than the value of the note, no allowance is deemed necessary.

<u>Property</u>, Equipment and <u>Depreciation</u> - Property and equipment with a value of \$1,000 or greater is recorded at cost. Donated property and equipment is recorded at fair market value as of the date of the donation. Expenditures for maintenance and repairs are charged to operations when incurred. Gains and losses from sales or other dispositions of depreciable property are included in current operations. Depreciation of property and equipment is provided over the estimated useful lives of the respective assets using the straight-line method.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

<u>Land</u> - CLC records both acquisitions and conveyances at fair market value as determined by one of the following valuation procedures:

- Values are primarily based on independent professional appraisals performed for CLC or on appraised values determined or adopted by public agencies.
- Where neither of the foregoing sources is readily available, CLC may use the full cash value as established by the local tax assessor, cost if the cash value is minimal, or internal estimates based on staff analyses.
- Where current appraisal is available from a professionally qualified independent appraiser retained by a third party, such value may be adopted when CLC is satisfied that the appraisal is reasonable.

Easements - Conservation easements are voluntary legal agreements by which landowners can elect to ensure permanent protection of the conservation values of their property. Easement donors continue to own the property in fee, with the right to live on, rent, mortgage or convey their land subject only to the use restrictions and, sometimes, site planning constraints set out in the easement. CLC does not attribute value to the easements held. Easements are not marketable interests in real estate, and have no segregable economic value to CLC. Indeed, the easements impose on CLC a perpetual obligation to monitor and steward the properties, the costs of which are an on-going expense in CLC's annual budget. During the year ended December 31, 2012, CLC closed on three new easements and acquired 881 acres of newly protected land. During the year ended December 31, 2011, CLC closed on six new easements, amended five easements and acquired 843.5 acres of newly protected land. As of December 31, 2012, CLC holds a total of 159 easements on 22,860 acres in Columbia County. During the years ended December 31, 2012 and 2011, CLC's expense for monitoring and stewarding easements was \$82,976 and \$75,373 respectively.

<u>Functional Expense Allocations</u> - Management has performed occupancy (square-footage) and time studies of administrative personnel to enable the finance office to allocate shared costs to all departments that benefit from the expense. Expenses, such as salaries and benefits, office expense, depreciation and general professional services have been allocated among program services, development, and management and support services classifications based primarily on employee ratios, space occupied, and on estimates made by CLC's management.

Advertising Costs - Advertising costs are expensed as incurred. Total advertising costs were \$2,644 and \$4,094 for the years ended December 31, 2012 and 2011, respectively.

<u>Presentation of Sales Taxes</u> - New York imposes sales tax on the organization's sales of certain merchandise to non-exempt customers. CLC collects the sales tax from customers and remits the entire amount to the state. The accounting policy is to exclude the tax collected and remitted to the various states from revenues and cost of sales.

<u>Income Taxes</u> - CLC has been granted an exemption from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code. The Internal Revenue Service has classified CLC as other than a private foundation. The State of New York also recognizes this classification.

<u>Uncertain Tax Positions</u> - Tax positions primarily include the Organization's tax exempt status and unrelated business income. Management has assessed significant tax positions and believes that there are no such tax positions required to be recognized. Penalties and interest, if any, assessed by taxing authorities will be included in expenses in the year of assessment. CLC files IRS Form 990 in the U.S. federal jurisdiction and the three prior years returns remain open to examination.

<u>Payments in Lieu of Taxes (PILOT)</u> - While CLC is exempt from property tax on the lands it owns for public access and conservation purposes, it is the organization's policy to make annual PILOT payments to the town or village in which the public conservation areas that it owns are located.

<u>Donated Services</u>, <u>Goods and Facilities</u> - A substantial number of volunteers have donated a considerable number of hours to CLC's program services and fundraising campaigns during the year; however, these donated services are not reflected in the financial statements since the services do not require specialized skills. Donated professional services, legal services, and specialized skills, which enhanced or created a financial asset, are reflected in the statement of activities at their fair value.

3. *CASH*

At year end and at various times during the year, CLC may have amounts on deposit with the bank that exceed FDIC insurance limits. CLC has suffered no losses due to these deposits. There were no uninsured amounts at December 31, 2012.

4. UNCONDITIONAL PROMISES TO GIVE

Unconditional promises to give, in support of ongoing operations, were as follows:

Amounts due in	<u>2012</u>	<u>2011</u>
Less than one year One to five years	\$ 87,884 	\$ 79,108 <u>2,454</u>
	<u>\$ 87,884</u>	<u>\$ 81,562</u>

Unconditional promises to give greater than one year in time are discounted at a risk-free rate of return. Due to immateriality, no discount has been recorded. An allowance is made for uncollectible promises to give based upon management's judgment and analysis of the creditworthiness of the donors, past collection experience, and other relevant factors. No allowance for uncollectible promises to give was deemed required.

5. **INVESTMENTS**

CLC's investment policy conforms to NYPMIFA (New York Prudent Management of Institutional Funds Act). The primary investment objective of the Organization is to preserve, protect and enhance its assets, by earning a total return for each fund appropriate to each fund's time horizon, liquidity needs, and risk tolerance. This objective is achieved through the use of a portfolio that is diversified across a number of asset classes in a manner that is believed will balance the long-term total return objective while minimizing risk. The purpose of such diversification is to provide reasonable assurance that no single security, investment style, or asset class will have a disproportionate impact on the portfolio's aggregate results.

INVESTMENTS (CONTINUED)

With approval from the Executive Committee, CLC may recognize as annual operating revenue a maximum of 5% of the three year rolling average of certain endowment funds each fiscal year. Such revenues are generally transferred from the endowment funds in the last month of each fiscal year. Other funds have been established for the express purpose of directly reimbursing the organization for annual expenditures and CLC draws those funds, if available, during the year the expenses are incurred.

As of December 31, 2012 investments of \$1,438,341 are held at Berkshire Taconic Community Foundation. The Board of Trustees of Berkshire Taconic Community Foundation shall have the power to modify any restriction or condition on the distribution of funds for any specified charitable purposes or to a specified organization if, in the sole judgment of the Board, such restriction or condition becomes, in effect, unnecessary, incapable of fulfillment, or inconsistent with the charitable needs of the community served.

As of December 31, 2012, investments consisted of the following:

		Market Cost			Inrealized Bain (loss)	
Money funds	\$	65,012	\$	65,012	\$	_
Equity mutual funds - US equities		838,245	·	833,030	•	5,215
International equities		287,726		327,908		(40,182)
Fixed income mutual funds		499,634		481,262		18,372
Berkshire Taconic Community Foundation *		1,438,341		1,469,655		(31,314)
Direct investment mutual funds		357,872		198,092		159,780
Direct investment bonds		247,307		246,468		839
Accrued interest		2,480		2,480		_
Total	<u>\$</u>	<u>3,736,617</u>	<u>\$</u>	3,623,907	\$	112,710

A portion of this portfolio is considered permanently restricted (See Note 15).

As of December 31, 2011, investments consisted of the following:

	<u>Market</u>	Cost	Unrealized <u>Gain (loss)</u>
Money funds Equity mutual funds - US equities International equities Fixed income mutual funds Berkshire Taconic Community Foundation * Direct investment mutual funds	\$ 82,948 709,605 243,816 462,575 1,289,119 329,829	\$ 82,948 810,115 323,591 511,894 1,428,946 194,200	\$ (100,510) (79,775) (49,319) (139,827) 135,629
Total	<u>\$ 3,117,892</u>	<u>\$ 3,351,694</u>	<u>\$ (233,802)</u>

A portion of this portfolio is considered permanently restricted (See Note 15).

^{*} As of December 31, 2012, the asset mix at Berkshire Taconic Community Foundation was: 21.9% Domestic Equity, 22.1% International Equity, 5.5% Global Long/Short Equity, 7.1% Global Private Equity, 14.5% Flexible Capital, 15.9% Credit Strategies, 6.3% Inflation Hedging, and 6.7% Liquid Capital.

INVESTMENTS (CONTINUED)

Permanently and temporarily restricted investments are pooled with board designated investments in accounts managed by two investment managers. Income earned and realized and unrealized gains and losses are combined from all accounts and allocated to each fund based on each fund's total investment.

Investment returns for the year ended December 31, 2012, are summarized as follows:

	<u>Unrestricted</u>	Restricted	<u>Total</u>
Interest and dividends Net realized and unrealized gains	\$ 18,799 57,534	\$ 64,554 268,705	\$ 83,353 326,239
Total investment income Less: investment fees	76,333 (3,220)	333,259 (14,342)	409,592 (17,56 <u>2</u>)
Total investment income Reversal of loss on restricted funds	73,113	318,917	392,030
recognized as unrestricted	151	(151)	<u> </u>
Investment income as shown on statement of activities	<u>\$ 73,264</u>	<u>\$ 318,766</u>	<u>\$ 392,030</u>

Included in net realized and unrealized gains were realized investment gains of \$31,954 for the year ended December 31, 2012.

Investment returns for the year ended December 31, 2011, are summarized as follows:

	<u>Unrestricted</u> <u>Restricted</u>		<u>Total</u>
Interest and dividends Net realized and unrealized gains	\$ 13,632 (29,819)	\$ 47,905 (135,712)	\$ 61,537 (165,531)
Total investment loss Less: investment fees	(16,187) (2,864)	(87,807) (14,340)	(103,994) <u>(17,204</u>)
Total investment loss	(19,051)	(102,147)	(121,198)
Loss on restricted funds recognized as unrestricted	(151)	151	
Investment loss as shown on statement of activities	<u>\$ (19,202)</u>	<u>\$ (101,996</u>)	<u>\$ (121,198</u>)

Included in net realized and unrealized gains were realized investment losses of \$78,395 for the year ended December 31, 2011.

^{*} As of December 31, 2011, the asset mix at Berkshire Taconic Community Foundation was: 50.4% Global Public Equity, 7.3% Global Private Equity, 14.4% Flexible Capital, 15.9% Credit Strategies, 6.8% Inflation Hedging, and 5.2% Liquid Capital.

6. MORTGAGE RECEIVABLE

On June 1, 2005, CLC became the holder of a mortgage bequeathed to CLC as part of the Schor Estate. In 2010, payments were suspended on this mortgage. In March, 2011, a mortgage modification and extension agreement was entered into which extends the payments through June 1, 2016 and reduces the interest rate to 4%. At December 31, 2012 and 2011, the principal balance due was \$33,571 and \$42,332, respectively. Principal payments are estimated to be received as follows:

2013	\$ 9,118
2014	9,489
2015	9,876
2016	5,088
Total	\$ 33.571

7. PROPERTY AND EQUIPMENT

Property and equipment consists of the following:

Operational assets		<u>2012</u>		<u>2011</u>
Land - Main St. office building, Chatham Buildings and improvements Furniture and fixtures	\$	25,000 651,862 196,385	\$ _	25,000 651,862 196,385
Total operational assets Less: accumulated depreciation		873,247 (312,894)		873,247 (286,447)
Net operational assets		560,353		586,800
Public Conservation Area assets Buildings and improvements Equipment and vehicles	<u></u>	907,705 150,318		860,399 160,318
Total Public Conservation Area assets Less: accumulated depreciation		1,058,023 (329,824)		1,020,717 (286,047)
Net Public Conservation Area assets		728,199		734,670
Total Property and Equipment	<u>\$</u>	1,288,552	<u>\$</u>	1,321,470

8. *LAND*

Land consists of the following:	<u>2012</u>	<u>2011</u>
Land - public conservation areas - permanently restricted Other permanently restricted property Other temporarily restricted property Land - public conservation areas - board designated Other land held - unrestricted	\$ 1,390,779 164,346 36,500 1,299,078 650,283	\$ 1,390,779 161,868 36,500 747,078 650,283
	<u>\$ 3,540,986</u>	<u>\$ 2,986,508</u>

Land - Public Conservation Areas - CLC owns 9 conservation areas: Drowned Lands Swamp Conservation Area, Bardwell Conservation Area, Borden's Pond Conservation Area, High Falls Conservation Area, Hand Hollow Conservation Area, Bloody Hill Conservation Area, Schor Conservation Area, Round Ball Mountain Conservation Area, and Siegel-Kline Kill Conservation Area. These properties are maintained as public conservation areas. The properties are recorded at appraised values based on the determination that the properties will be operated as public conservation areas in perpetuity. CLC also manages 3 additional conservation areas as described in Note 13.

Public conservation areas are of two types:

- 1. Permanently restricted, which represent properties donated or bequeathed to CLC to be held in perpetuity as public conservation areas and properties purchased with funds specifically donated to CLC for the purchase of property to be held in perpetuity as a public conservation area.
- 2. Board designated, which represent properties purchased by CLC or unrestricted property donated to CLC and converted to public conservation areas.

Other Permanently Restricted Property - CLC owns a property upon which the previous owner has the right to live for the rest of his life. The property was valued at market value, adjusted for the life estate, at the date of receipt.

Other Land Held - Other land held consists of several parcels that were gifted, bequeathed or purchased by CLC. When a determination has been made as to the disposition of these properties, the property will either be improved as appropriate and transferred to "Land - Public Conversation Areas" or sold with the proceeds to be used to support CLC's programmatic activities.

9. ACCRUED EXPENSES

Accrued expenses consist of the following:

	<u>2012</u>	<u>2011</u>
Accrued vacation pay Employee withholdings	\$ 34,828 	\$ 38,651
	<u>\$ 34,828</u>	<u>\$ 39,372</u>

10. DEFERRED REVENUE

Deferred revenue results from current year collections for services to be performed in the subsequent year and will be recognized as revenue in the period earned.

11. LINE OF CREDIT

The line of credit is due on demand with variable interest (5.99% at December 31, 2012); available balance of \$260,000 at December 31, 2012 and 2011. The outstanding balance was \$-0- at December 31, 2012 and 2011.

12. NOTES PAYABLE

CLC is party to notes payable as follows:

Total notes payable 1,667 8,333 Less: current portion 1,667 6,667	LC is party to notes payable as follows:	2012	<u>2011</u>
Less: current portion 1,667 6,666 Long-term debt \$ - \$ 1,666 Future principal payments are as follows:	Note payable, Ford Motor, non interest bearing, secured by a vehicle; monthly payments of \$556, due March, 2013.	<u>\$ 1,667</u>	\$ 8,333
Long-term debt \$ \$ 1,660 Future principal payments are as follows:	Total notes payable	1,667	8,333
Future principal payments are as follows:	Less: current portion	1,667	6,667
	Long-term debt	<u>\$</u>	<u>\$ 1,666</u>
<u>\$ 1,667</u>	Future principal payments are as follows:		
	2013	<u>\$ 1,667</u>	

13. COMMITMENTS

Management Contracts

Ooms Conservation Area - CLC has entered into a contract to manage and maintain Ooms Conservation Area at Sutherland Pond; property owned by the Open Space Institute, Inc. The contract expires July 30, 2021 (with a twenty year renewal option) and requires that the Open Space Institute, Inc. establish an endowment fund, the income from which is to be paid to CLC to offset the expenses of managing the property. Under the agreement, CLC has the exclusive option to purchase the property at fair market value at any time. This property was transferred to CLC on February 19, 2013 for no consideration (See Note 20).

Greenport Conservation Area - CLC has entered into a contract to manage and maintain Greenport Conservation Area; property owned by the Open Space Conservancy, Inc. (an affiliate of the Open Space Institute, Inc.). The contract expires June 29, 2019 (with a twenty year renewal option) and requires the establishment of an endowment fund by Open Space Conservancy, Inc., the income from which is to be paid to CLC to offset the expenses of managing the property. Under the agreement CLC has the option to purchase the property at fair market value at any time. This property was transferred to CLC on February 19, 2013 for no consideration (See Note 20).

COMMITMENTS (CONTINUED)

<u>Harrier Hill Park</u> - CLC has entered into a contract to monitor, maintain and provide certain management services at Harrier Hill Park in Stockport, NY; the property is owned by the Scenic Hudson Land Trust, Inc. (SHLT). The contract requires that SHLT pay CLC \$4,000 per year for site management and monitoring as well as reimburse CLC for any repairs made to the site (repairs over \$100 must be preapproved by SHLT).

<u>Easements and Public Conservation Areas</u> - Acceptance of easements and permanently restricted public conservation areas impose on CLC a perpetual obligation to monitor and steward the properties.

14. BOARD DESIGNATED NET ASSETS

Board designated net assets are comprised of two components:

= === ===0.miss not absolu are comprised of the components.	<u>2012</u>	<u>2011</u>
Designated for investment Founder's Fund	\$ 476,032 50,000	\$ 500,553
Total investments	526,032	500,553
Public conservation areas Schor Conservation Area Round Ball Mountain Conservation Area Hand Hollow Conservation Area	590,750 612,000 96,328	590,750 60,000 96,328
Total board designated public conservation areas	1,299,078	747,078
Total board designated net assets	\$ 1,825,110	<u>\$ 1,247,631</u>

The funds designated for investment are the accumulated contributions and earnings from a capital campaign endeavor in 2001. The funds are intended to support the on-going operations of the Conservancy and may be used only with approval from CLC's Board of Trustees. The funds designated for Founder's Fund are unrestricted donations added to the Founder's Fund by the Board.

The public conservation areas listed above are properties purchased with unrestricted assets or properties gifted with no restrictions and converted to public conservation areas.

15. RESTRICTED NET ASSETS

Permanently restricted net assets total \$3,008,695. These assets are comprised of \$1,555,125 in land that was gifted or bequeathed to CLC to be used as public conservation areas or purchased with funds restricted for the express purpose of acquiring land for a public conservation area (PCA). The additional \$1,453,570 is funds received from, and restricted by, donors in perpetuity for specific uses. These funds included endowments for specific PCA sites, a general PCA management endowment, a PCA staff endowment and a staff housing endowment fund. The PCA related endowments are intended to generate funds to maintain and improve all PCA sites, to support PCA staff and to offset direct expenses for specific sites. The staff housing endowment is designated for upkeep and improvement of housing that CLC owns for the primary purpose of providing quality, affordable housing for the staff. All earnings and appreciation derived from the investment of permanently restricted endowments are recorded as temporarily restricted assets.

Summary of activity of invested permanently restricted net assets for the year ended December 31, 2012:

	Permanently Restricted Net Assets	Temporarily Restricted Net Assets	Unrestricted Net Assets	<u>Total</u>
Beginning balance Interest and dividends	\$ 1,453,570	\$ 152,928 40,187	\$ (151)	\$ 1,606,347 40,187
Realized gains Unrealized gains	-	16,770 150,506	151	16,770 150,657
Investment fees	- -	(8,928)	151	(8,928)
Release of restrictions Program expenses	-	(93,197)	93,197 (93,197)	(02 107)
1 Togram expenses			(93,197)	(93,197)
	<u>\$ 1,453,570</u>	<u>\$ 258,266</u>	<u>\$</u>	<u>\$ 1,711,836</u>

The aggregate amount of the deficiencies for all donor restricted endowment funds for which fair value of the investments at December 31, 2012 is less than the level required by donor stipulation is \$-0-.

Summary of activity of invested permanently restricted net assets for the year ended December 31, 2011:

	Permanently Restricted Net Assets	Temporarily Restricted Net Assets	Unrestricted Net Assets	<u>Total</u>
Beginning balance Interest and dividends Realized losses Unrealized gains Investment fees Release of restrictions Program expenses	\$ 1,453,570 - - - - - -	\$ 283,080 30,653 43,043 (129,632) (9,176) (65,040)	\$ - (151) - 65,040 (65,040)	\$ 1,736,650 30,653 43,043 (129,783) (9,176) (65,040)
	<u>\$ 1,453,570</u>	<u>\$ 152,928</u>	<u>\$ (151</u>)	<u>\$ 1,606,347</u>

The aggregate amount of the deficiencies for all donor restricted endowment funds for which fair value of the investments at December 31, 2011 is less than the level required by donor stipulation is \$151.

RESTRICTED NET ASSETS (CONTINUED)

Temporarily restricted net assets represent earnings on permanently restricted net assets and donations designated by donors for specific uses which have not been spent for the designated purpose by year end and amounts transferred from unrestricted to meet the accreditation requirements of the Land Trust Alliance.

Restricted net assets at December 31, 2012 are held as follows:

	Permanently Restricted	Temporarily Restricted
Conservation lands held Schor Conservation Area Bardwell Conservation Area Bloody Hill Conservation Area Borden's Pond Conservation Area Drowned Lands Conservation Area Hand Hollow Conservation Area High Falls Conservation Area Siegel-Kline Kill Conservation Area	\$ 73,500 92,600 40,500 128,590 37,150 723,439 145,000 150,000	\$ - - - - - - -
Total permanently restricted public conservation areas	1,390,779	
Other land held	164,346	36,500
Other restricted assets held: Bardwell Conservation Area Borden's Pond Conservation Area	4,000 71,904	657 10,686
Conservation, Stewardship, and Management Drowned Lands Swamp Conservation Area Founders Fund HRV - Greenway Grant	34,275	837,469 13,154 353,153 380
Hillsdale Community Wetlands Hudson River Estuary Grant LTA grant	20,000	2,302 5,764 30,000
Niverville Community Park Ooms Conservation Area OPHRP-HVRT grant Public Conservation Area Management Endowment	38,891 - 684,500	1,793 15,673 7,089 135,955
Public Conservation Area Staffing Endowment Round Ball Mountain Conservation Area Siegel - Kline Kill Conservation Area	500,000 - -	65,053 152,830 56,926
Staff Housing Endowment Wetlands Mitigation Fund	100,000	14,786 35,720
Total other assets	1,453,570	1,739,390
Total restricted net assets	<u>\$ 3,008,695</u>	<u>\$ 1,775,890</u>

RESTRICTED NET ASSETS (CONTINUED)

Temporarily restricted net assets represent earnings on permanently restricted net assets and donations designated by donors for specific uses which have not been spent for the designated purpose by year end.

Restricted net assets at December 31, 2011 are held as follows:

	Permanently Restricted	Temporarily Restricted
Conservation lands held		
Schor Conservation Area	\$ 73,500	\$ -
Bardwell Conservation Area	92,600	-
Bloody Hill Conservation Area	40,500	-
Borden's Pond Conservation Area Drowned Lands Conservation Area	128,590	-
Hand Hollow Conservation Area	37,150 723,439	
High Falls Conservation Area	145,000	-
Siegel-Kline Kill Conservation Area	150,000	_
Total permanently restricted public conservation areas	1,390,779	
Other land held	<u>161,868</u>	36,500
Other restricted assets held:	4 000	222
Bardwell Conservation Area Borden's Pond Conservation Area	4,000 71,004	332
Conservation, Stewardship, and Management	71,904	4,449
Drowned Lands Swamp Conservation Area	34,275	696,113 9,939
Everett Nack Fund	J T ,213	361
Furthermore Foundation	-	5,000
Hand Hollow Conservation Area	243,000	12,530
Hillsdale Community Wetlands	20,000	-
LTA grant	· -	446
Niverville Community Park	-	1,849
NYSCA 2011 grant	-	18,270
Ooms Conservation Area	38,891	12,341
OPHRP-HVRT grant Public Consequation Area Management Endowment	441 500	145,845
Public Conservation Area Management Endowment Public Conservation Area Staffing Endowment	441,500 500,000	78,366 27,711
Round Ball Mountain Conservation Area	500,000	156,253
Siegel - Kline Kill Conservation Area	_	55,461
Staff Housing Endowment	100,000	7,259
Wetlands Mitigation Fund		31,790
Total other assets	1,453,570	1,264,315
Total restricted net assets	<u>\$_3,006,217</u>	<u>\$ 1,300,815</u>

16. RENTAL INCOME

CLC rents housing to three tenants under lease agreements. Rental income collected for the years ended December 31, 2012 and 2011, totaled \$27,306 and \$25,961, respectively. The lease agreements are as follows:

- One year lease expiring May, 2013 that requires monthly payments of \$1,000.
- One year lease expiring February 2013 that requires monthly payments of \$600.
- One property is being rented on month-to-month basis for \$500 per month.

On December 31, 2012, aggregate net minimum rental commitment under the leases in 2012 is \$6,200.

The cost of the properties being rented is \$679,250 with a net book value of \$555,785 at December 31, 2012.

17. PENSION PLAN

Pension Plan - CLC has implemented a Title I 403(b) pension plan which provides tiered benefits. The plan provides for annual contributions to the plan starting at 5% after the 1st year of service, 5.5% after the 2nd year of service, 6% after the 3rd year of service and caps at 6.5% after the 4th year of service. In February 2009, due to financial constraints, contributions to the plan were suspended indefinitely.

18. SUPPLEMENTAL CASH FLOW INFORMATION

Cash paid during the year for:	<u>2012</u>	<u>2011</u>	
Interest	<u>\$ 83</u>	<u>\$ 16,358</u>	
Noncash transactions: Donation of land	<u>\$ 552,000</u>	<u>\$ 336,000</u>	

19. FAIR VALUE MEASUREMENTS

CLC follows a three level valuation hierarchy for disclosures of fair value measurements and the categorization of financial liabilities within the hierarchy is based upon the lowest level of input that is significant to the measurement of fair value as follows:

Level 1-based on quoted prices in active markets for identical asset and liabilities.

Level 2-based on other observable inputs, including quoted prices for similar assets in active or inactive markets, inputs other than quoted prices that are observable for the asset or liability, and inputs that are not directly observable, but are corroborated by observable market data.

Level 3-inputs for the assets and liabilities that are not based on observable market data.

Fair values of assets measured on a recurring basis at December 31, 2012 are as follows:

]	Fair Value		Level 1		Level 2
Equity mutual funds - US equities	\$	838,245	\$	838,245	\$	_
Mutual funds - International equities		287,726	•	287,726	٠	_
Fixed income mutual funds		499,634		499,634		_
Mutual funds		1,438,341		1,438,341		_
Direct investment mutual funds		357,872		357,872		_
Direct investment bonds		247,307		247,307		-
Land - beneficial interest in life estate		164,346		<u>-</u>		164,346
Total assets subject to fair						
value measurement	\$	<u>3,833,471</u>	<u>\$</u>	<u>3,669,125</u>	<u>\$</u>	<u> 164,346</u>

Fair values of assets measured on a recurring basis at December 31, 2011 are as follows:

	:	Fair Value		Level 1		Level 2
Equity mutual funds - US equities	\$	709,605	\$	709,605	\$	_
Mutual funds - International equities		243,816		243,816		-
Fixed income mutual funds		462,575		462,575		-
Mutual funds		1,289,119		1,289,119		_
Direct investment mutual funds		329,829		329,829		_
Land - beneficial interest in life estate	_	161,868	_	_		161,868
Total assets subject to fair value measurement	<u>\$</u>	3,196,812	<u>\$</u>	3,034,944	<u>\$</u>	161,868

FAIR VALUE MEASUREMENTS (CONTINUED)

Fair value for investments is determined by reference to quoted market prices and other relevant information generated by market transactions.

The fair value for the land is calculated on appraised value at the time of receipt discounted for the life estate. The discount was calculated based on the life expectancy tables at a discount rate of 4%.

20. SUBSEQUENT EVENTS

Management has evaluated subsequent events through June 15, 2013, the date the financial statements were available to be issued. During this period, CLC did not have any material subsequent events to be reported, except as noted below.

On February 19, 2013, the Greenport (625 acres) and Ooms (179 acres) Conservation Areas properties, along with their respective stewardship funds, were donated to CLC by the Open Space Conservancy, Inc. (OSC). Under the terms of the agreement, CLC takes full ownership of both properties. OSC holds the conservation easements on the properties but will otherwise have no management or financial responsibility. The combined value of the OSC stewardship funds transferred to CLC at the closing was \$195,666. As delineated in the donation agreement, these funds are temporarily restricted and were transferred to CLC's Public Conservation Management Fund and may be used for maintenance and improvements of any of CLC's Public Conservation Area properties.

On March 28, 2013, CLC closed on two new easements totaling 191 acres and on April 1, 2013 CLC closed on an additional easement totaling 146 acres. With these three additional easements, CLC holds 162 easements on 23,197 acres in Columbia County as of April 1, 2013.

On May 21, 2013 CLC entered into a contract with Op-Tech Environmental Services for \$58,000 for asbestos abatement and demolition of 2 houses located at the Greenport Conservation Area. The work should be completed during the summer of 2013.



SCHEDULE OF REVENUE

FOR THE YEAR ENDED DECEMBER 31, 2012 WITH COMPARATIVE TOTALS FOR 2011

	<u>Unrestricted</u>	Temporarily Restricted	Permanently Restricted	2012 <u>Total</u>	2011 <u>Total</u>
Fundraising and Contributions Board member annual support Corporate and business Gifts and bequests Government grants Individual and foundation Fundraising events Shirt and book sales Donated services	\$ 113,080 31,150 558,998 42,373 817,559 66,656 23,206 15,213	\$ 22,900 30,670 35,964 357,543	\$ - 2,478	\$ 135,980 31,150 592,146 78,337 1,175,102 66,656 23,206 15,213	\$ 269,487 34,100 97,468 140,235 896,267 115,058 9,912 5,791
Total Fundraising and Contributions	<u>\$ 1,668,235</u>	<u>\$ 447,077</u>	<u>\$ 2,478</u>	\$ 2,117,790	<u>\$ 1,568,318</u>
Program Revenues Public Conservation Area management Easement planning services Total Program Revenues	\$ 4,000 11,840 \$ 15,840	\$ - 	\$ - 	\$ 4,000 11,840 \$ 15,840	\$ 25,175 18,161 \$ 43,336
Total Trogram Revenues	<u>\$ 13,640</u>	<u>.</u>	<u>p </u>	<u>a 13,040</u>	<u>а 43,330</u>
Other Income (Loss) Gain (loss) on sale of land Miscellaneous fees	\$ - 4,589 \$ 4,589	\$ - 	\$ - - \$ -	\$ - - 4,589 \$ 4,589	\$ 195,263 12,185 \$ 207,448

SCHEDULE OF FUNCTIONAL EXPENSES

FOR THE YEAR ENDED DECEMBER 31, 2012 WITH COMPARATIVE TOTALS FOR 2011

	Public Conservation Area <u>Management</u>	Easement Stewardship and <u>Management</u>	Land Protection <u>Activities</u>	Community Outreach and Education	Total <u>Program</u>	General and Administration	Fundraising and Development	2012 <u>Total</u>	2011 <u>Total</u>
Expenses									
Staff salaries	\$ 135,779	\$ 45,855	\$ 218,586	\$ 284,299	\$ 684,519	\$ 69,640	\$ 83,030	\$ 837,189	\$ 844,761
Taxes and benefits	29,447	9,658	45,688	60,673	145,466	15,164	17,641	178,271	192,422
Professional development	400	1,150	2,697	819	5,066	4,657	55	<u>9,778</u>	14,234
Total payroll and related	165,626	56,663	266,971	345,791	835,051	89,461	100,726	1,025,238	1,051,417
Acquisition expenses	20,941	-	325	-	21,266	-	-	21,266	60
Advertising and marketing	_	-	-	2,600	2,600	-	44	2,644	4,094
Banking and credit card services	s 567	188	870	3,101	4,726	332	1,511	6,569	5,358
Board and committees	545	181	953	1,138	2,817	273	381	3,471	2,419
Catering and event services	-	1,985	1,070	91,470	94,525	2,577	320	97,422	63,429
Consulting services	4,030	-	145,000	3,202	152,232	24,341	6,250	182,823	35,112
Depreciation	57,223	2,631	9,415	2,795	72,064	6,027	2,132	80,223	76,206
Donations to other organizations	1,978	9	6,193	1,057	9,237	16	17	9,270	12,276
Donor/volunteer expenses	153	-	-	2,342	2,495	-	-	2,495	186
Duplication	159	1,022	269	754	2,204	86	88	2,378	1,463
Equipment and fixtures	8,133	3,754	6,207	6,079	24,173		9,182	35,752	26,545
Insurance	17,584	1,519	2,847	-	21,950	·	-	27,872	24,928

Interest expense	11	8	29	9	57	19	7	83	16,357
Mapping expenses	-	-	-	-	-	-	-	-	2,000
Memberships and subscriptions	181	45	2,462	467	3,155	92	172	3,419	3,538
					5.000			0.000	11 477
Merchandise expense	-	-	-	8,022	8,022	_	_	8,022	11,477
Miscellaneous expense	2,456	6,073	5,266	9,758	23,553	2,671	133	26,357	13,609
Occupancy	16,250	1,779	6,361	2,011	26,401	3,604	1,441	31,446	32,376
December 1 norminae	598	198	917	1,234	2,947	349	356	3,652	2,865
Payroll services				•	-	343		•	·
Payments in lieu of taxes	5,311	-	1,000	-	6,311	-	-	6,311	10,128
PCA vehicle expense	11,156	-	-	-	11,156	-	-	11,156	14,972
Postage/shipping/storage	989	2,014	2,511	9,465	14,979	517	3,524	19,020	20,109
Printing and design	504	1,129	1,070	48,679	51,382	191	3,803	55,376	59,679
Professional fees	1,178	117	2,910	.0,075	4,205	16,500	-	20,705	29,708
Professional fees	1,170	117	2,910	-	4,203	10,500	_	20,703	27,700
Property maintenance and									
improvements	20,529	-	238	-	20,767	-	-	20,767	16,266
Staff travel	191	782	482	3,147	4,602	250	434	5,286	3,479
Supplies and service	8,450	2,879	6,863	15,248	33,440	1,275	2,051	36,766	59,579
Surveys and filings	135	2,017	43,208	TU	43,343		2,051	43,343	8,678
•	155	-	_			-	_		-
Trade land expenses			5,904		<u>5,904</u>			<u>5,904</u>	22,929
Total Operating Expenses	<u>\$_344,878</u>	<u>\$ 82,976</u>	<u>\$_519,341</u>	<u>\$ 558,369</u>	<u>\$ 1,505,564</u>	<u>\$ 156,900</u>	<u>\$ 132,572</u>	<u>\$ 1,795,036</u>	<u>\$ 1,631,242</u>