

#### **Lesson Overview**

- Testing and Quality Management
- Reading
  - Ch. 8 Software Testing
  - Ch. 24 Quality Management
- Objectives
  - Analyze testing as a critical life-cycle phase and quality as a critical goal of software engineering
  - Explore both the reactive (testing) and proactive (quality management) approaches for maximizing quality and likelihood of success

#### Homework #2

- Consider an automated lecturer
  - 1. Rewrite each of the following student needs as an unambiguous system requirement
    - a. "We must be able to ask the instructor questions."
    - b. "The instructor must respond to questions quickly."
    - c. "The instructor must teach me the subject matter."
  - 2. Document tests to *prove* success for each requirement
  - 3. Propose a "defensive design" to allow a student to interrupt with a question explain how your design minimizes the possibility of "false alarms"
- Submit to Blackboard by 7/20/19

# Lecture 4 Testing and Quality Management

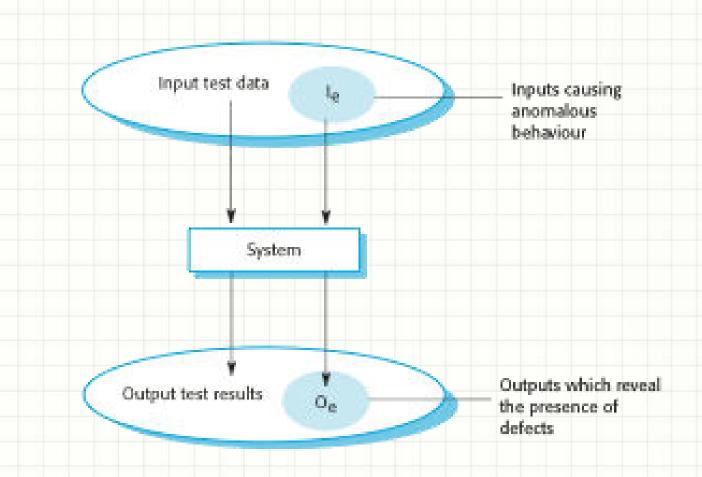
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# The Role of Testing

- Goals
  - Demonstrate correctness, completeness, etc.
    - At least one test per requirement
    - Tests to fully exercise features
  - Discover any defects
    - Or at least gain confidence that all have been discovered
- V&V
  - Validate that we are building the right product
  - Verify that we are building it right

# **Testing Model**



#### Fit for Purpose

- The system is good enough for its intended use
- Software purpose the more critical the system, the more important that it is reliable
- User expectations
  - Tolerance for defects
  - Sense of value in the system's capabilities
- Marketing environment
  - Competition can both drive organization's to strive for greater quality OR motivate them to release systems without fully testing
  - User expectations of quality are related to price

#### Inspections

- Static review of "readable" representations of the system
  - "Executability" is not a pre-condition
  - Source code, design documents, etc.
  - Inspected for adherence to specification and standards
- Inspections vs. Testing
  - In testing, defects can "hide beneath" other defects
  - Testing requires a certain degree of completeness
  - Inspections can look at other important factors beyond correctness, such as portability, maintainability, efficiency, etc.

#### **Inspection Checks**

- Variable management
- Flow control management
- Input/output management
- Interface management
- Memory management
- Exception handling

#### **Development Testing**

- Testing done local to the development effort
  - Often done informally by the developer
  - Primarily for defect detection "debugging"
- Levels of granularity
  - Unit testing exercise the functionality of logical units of the system
  - Component testing verify proper operation of interacting entities such as objects
  - System testing exercise the system as a whole for proper operation, exception handling, tolerance of load, etc.

### Test-driven Development

- Interleave testing and code development
  - Develop a portion of code and its associated test(s)
  - Move onto the next increment of code only when current increment passes testing
- TDD approach
  - Forces partitioning of system into portions
  - Ensures "clean" code (in portions)
  - Utilize automated testing
  - Facilitates deeper understanding of the system
  - Provides a level of documentation
  - Needs to be supported by occasional "big picture" assessment

## Release Testing

- Establish a "fit for use" version of the system
  - Requires independent verification
  - Focus is on validation more than defect discovery
  - Usually "black-box" in nature (ins and outs)
- Requirements testing
  - Requirements should be testable
  - Demonstrate proper implementation of system requirements
- Scenario testing
  - Verify "realistic" operation
- Performance or load testing

#### **User Testing**

- User acceptance is the ultimate goal of systems development
- User involvement is critical to successful development
- Users should be involved in test planning and execution
- Approaches
  - Alpha within development process
  - Beta "field" testing of a preliminary release
  - Acceptance users determine "fitness"

#### **Test Cases**

- Effectiveness
  - Efficiently discover defects
  - Credibly show proper operation
- Efficiency
  - Repeatable
  - Self-documenting
  - Easy to develop and maintain
- Strategies
  - Test normal AND abnormal
  - Use realistic data
  - Test boundaries

## Interface Testing

- Exercise the interface
  - Parameter passing
  - Return values and types
  - Synchronization
  - State management
- Box testing
  - Predictable output for given input
  - "Correctly incorrect" output for given improper input

## Test Planning

- Testing process description
- Requirements traceability
- Items to be tested
- Schedule
- Results recording procedures
- Required hardware and software
- Constraints

# Cleanroom Software Development

- Target is zero-defect software
- Keep the development environment "ultra clean"
- Approach
  - Formally specify the system showing system response to stimuli (state transitions)
  - Utilize incremental development with significant user involvement
  - Rely on structured programming and limit the use of control and data abstraction
  - Rigorous software inspections
  - Statistical testing to determine reliability

## **Quality Defined**

- Quality
  - The degree to which the project fulfills requirements
  - A degree of excellence
  - A critical yet understated requirement
- Quality Management
  - Creating policies and procedures
  - Enforcing them to ensure compliance with project requirements

#### QA vs. QC

- Quality Assurance
  - Prevent defects
  - Improve the level of quality through an efficient set of activities performed throughout the life cycle
- Quality Control
  - Eliminate defective products
  - Improve the rate of acceptable product delivery through an efficient set of defect detection activities, primarily late in the life cycle

### **Quality Goals**

- Prevent, discover and eliminate defects
- Deliver customer satisfaction by representing the user in design and development
- Enforce standards and process
- Mind the gate
- Improve processes
- Review, audit, monitor, verify, validate and inspect

## The Value of Quality

- Quality increases customer satisfaction
  - Credibility lasts and attracts new business
- Lack of quality leads to rework
  - Unscheduled work means unplanned expense and slipping schedules
  - Work under duress increases the likelihood of more mistakes
- Uptime and performance are largely determined by quality
  - Lack of quality drives the need to change

#### The QA Environment

- Contractual conditions
  - Scope, time, budget, etc.
- Customer-supplier relationship
  - Change management, acceptance, etc.
- Teamwork
  - Variety of skills, parallel activities, etc.
- Multiple project support
- HCI / usability concerns
- Turnover management
- Maintenance
  - Enhancement and release management, troubleshooting, etc.

#### **Defect Classification**

- Incorrect specification of requirements
- Misunderstanding of client's needs
- Deviation from requirements
  - Gold-plating, short-cutting, etc.
- Design errors
- Implementation errors
- Violation of standards
- Poor test coverage
- User interface / usability errors
- Documentation errors

## Planning for Quality

- Checkpoints supporting milestones
- Independent verification
- Build-test-fix-retest
- Make it measurable/testable
- Inspire the delivery of high-quality deliverables
  - Establish quality goals
  - Obtain commitment
  - Motivate performance
- Collect the data/information required to improve over time

## Perform Quality Control

- Feedback loops
  - Measure the output of a process
  - As compared to expected
  - Understand the results (both good and bad)
  - Use that knowledge to improve the process
- Root-cause analysis
  - Ask yourself what caused a problem to occur,
  - then ask what caused that cause, and so on
- Histograms and Pareto Charts
  - Frequency of problems by problem category
  - 80% of the problems are due to 20% of the causes
  - Invest in eliminating the most problematic causes

### Focus on Quality

- Commitment to quality must be part of the organizational culture
- Improvement frameworks
  - Process maturity models
    - Six-Sigma, CMMI
  - The agile approach
    - Rapid delivery of functionality
    - Customer responsiveness
- Assess the quality of all deliverables and reward practices and behaviors that lead to high-quality results
  - Attention to detail
  - Extra effort
  - Defect removal
  - Proactive communication, etc.

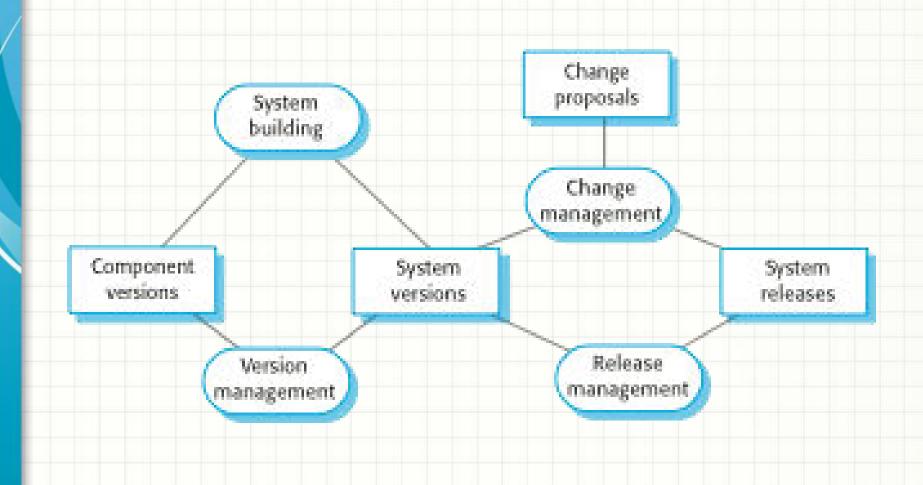
## Variability of Process

- Variety
  - The spice of life, but death to a production line
  - Managing variability requires knowledge of
    - The desired output and the degree of tolerance
  - Reducing variability (increasing predictability) takes effort
     (\$)
  - Side benefits can be significant
- Focus on improvement
  - A focal point is essential to achieving significant, sustainable improvement
- Feedback provides the mechanism for assessment

### **Configuration Management**

- Configuration Management (CM) supports the evolution of software systems through a progression of versions
- Policies, processes and tools
- CM activities
  - Change management
  - Version management
  - System building
  - Release management

#### **CM** Activities



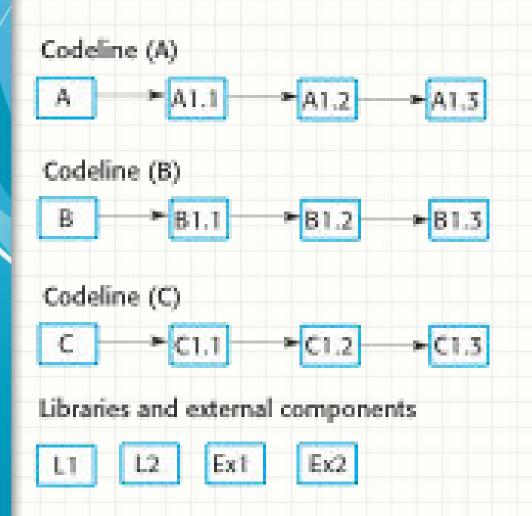
## Change Management

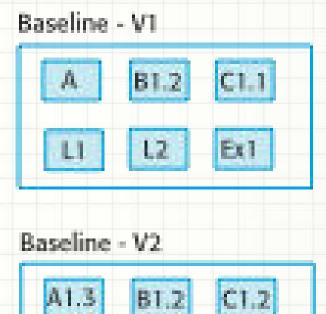
- Change happens, mainly for good
- Change requests
  - Formality reduces risk (and dampens change)
  - Impact (time, effort, cost, risk, value, etc.)
- Decision making
  - Change control board (CCB)
- Implementation
  - Project planning and documentation
  - Timing
  - Cutover and rollback

# Version Management (VM)

- Inevitable evolution often results of multiple "supported" versions
- VM responsibilities
  - Version and release identification
  - Storage management
  - Tracking change history
  - Check out modify check in
  - Shared component modification management
- Branching and merging
  - Branching allows for parallel development
  - Merging brings changes together

#### Baselines



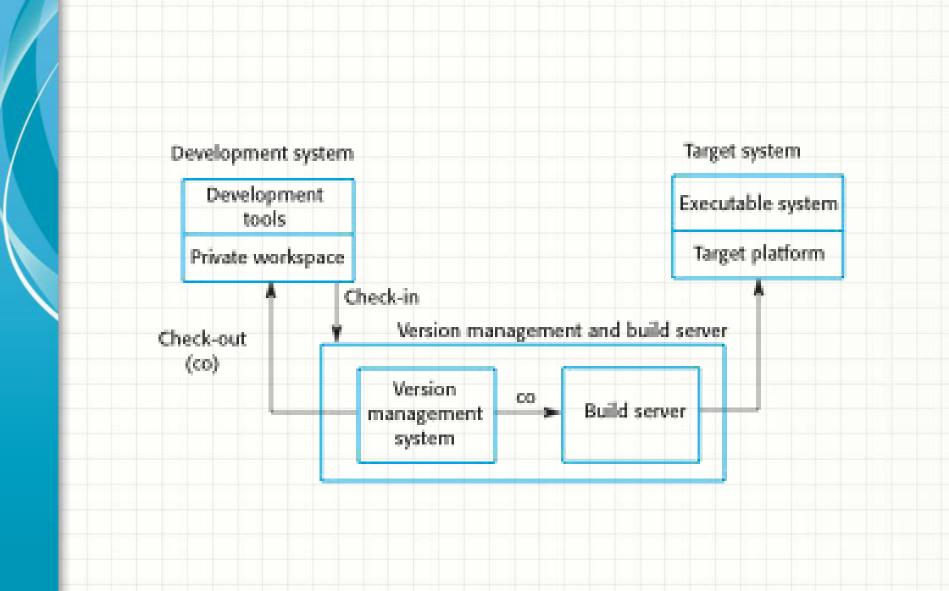


Mainline

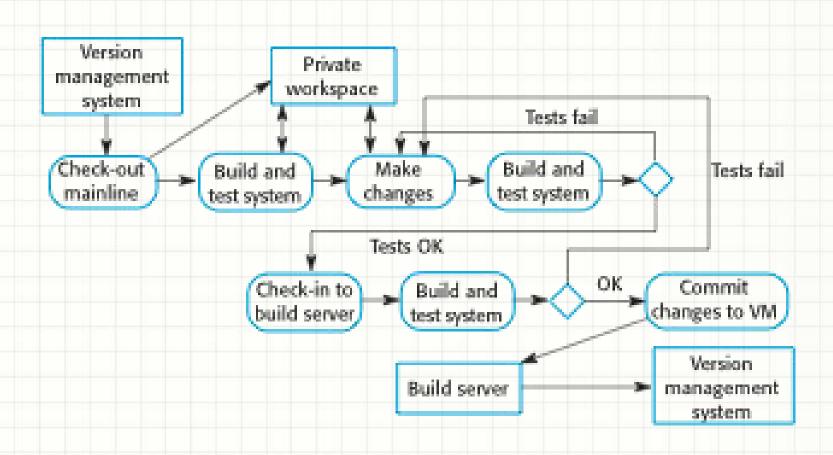
Ex2

## System Building

- Compiling and linking the latest checked-in components into a version of the system
- Tool support
  - Build script generation
  - VM system integration
  - Minimal recompilation
  - Executable system creation
  - Test automation
  - Reporting
  - Documentation generation



#### **Continuous Integration**



#### Release Management

- A package for distribution
  - Major significant new functionality
  - Minor patches / fixes
- Release planning
  - Current system quality
  - Platform changes
  - New-feature release followed by bug-fix release
  - Competition
  - Marketing commitments
  - Custom changes