

# FTD\_Profitability Final

## FTD Profitability Analysis and Pricing Strategy

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### Introduction and Background

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In order to determine the most suitable selling price for various floral arrangements, we embarked on a journey to develop a pricing model. The main objective was to ensure that the margins remained relatively normalized across different arrangements, regardless of their cost of goods (COGS).

### Initial Approach and Analysis

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Our initial approach was to explore a parabolic pricing model, with the formula:

$$SRP = COGS + \alpha \times COGS \times (1 - \beta \times COGS)$$

However, this model led to extreme margins, especially for arrangements with a high COGS. This led to limited returns on items with COGS above \$40.

### Original Pricing

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#### - Data Overview

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Two datasets were provided for analysis: one for "Everyday" (EDay) arrangements and another for "Sympathy" arrangements. Each dataset contained information about the SKU, description, COGS, and the selling retail price (SRP).

#### - Observations

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Upon preliminary analysis, it was evident that the pricing strategy was not consistent across the board. Some arrangements with similar COGS had widely different SRPs, leading to inconsistent margins.

# Objective

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The primary goal was to develop a pricing strategy that:

- Ensures profitability.
- Reduces the variability of margins.
- Offers competitive prices to customers.

## Methods Explored

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Various pricing models were explored to achieve the objectives:

### - Linear Pricing Model

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A straightforward approach where the SRP is directly proportional to the COGS.

### - Parabolic Pricing Model

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Designed to moderate the margins, especially for higher COGS. However, it resulted in extreme SRPs for some SKUs.

### - Logarithmic Pricing Model

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Introduced to control the rapid increase in SRPs for higher COGS. This model achieved more controlled SRPs, but still didn't align closely with the original pricing for mid-range COGS.

### - Piecewise Pricing Model

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A combination of linear and logarithmic models. For COGS below a certain threshold, a linear model is applied. Beyond that threshold, a logarithmic model takes over. This approach allowed for more flexibility in pricing and better alignment with the original SRPs.

## Final Model

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# Final Piecewise Model

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Our final model was a piecewise function that utilized a linear model for products up to a certain COGS and a logarithmic model beyond that point. The transition point for the piecewise function was determined to be a COGS of \$40.

For "Sympathy":

- For  $\text{COGS} \leq \$40$ :

$$\text{SRP} = 2.5 \times \text{COGS}$$

- For  $\text{COGS} > \$40$ :

$$\text{SRP} = 2.5 \times 40 + 25 \times \log(\text{COGS} - 39)$$

For "EDay":

- For  $\text{COGS} \leq \$40$ :

$$\text{SRP} = 2.8 \times \text{COGS}$$

- For  $\text{COGS} > \$40$ :

$$\text{SRP} = 2.8 \times 40 + 28 \times \log(\text{COGS} - 39)$$

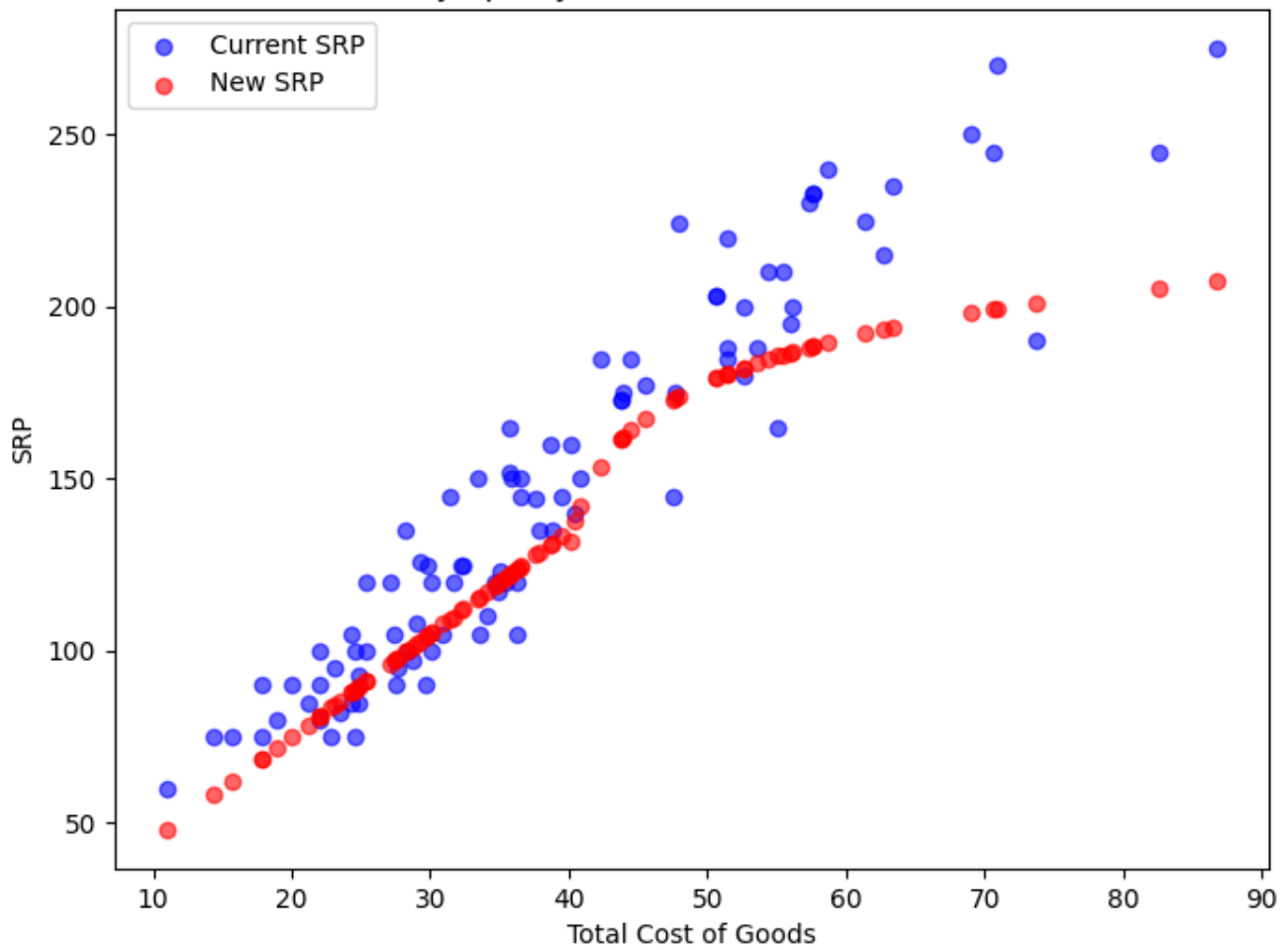
## Graphical Representation

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### Sympathy: Current SRP vs New SRP

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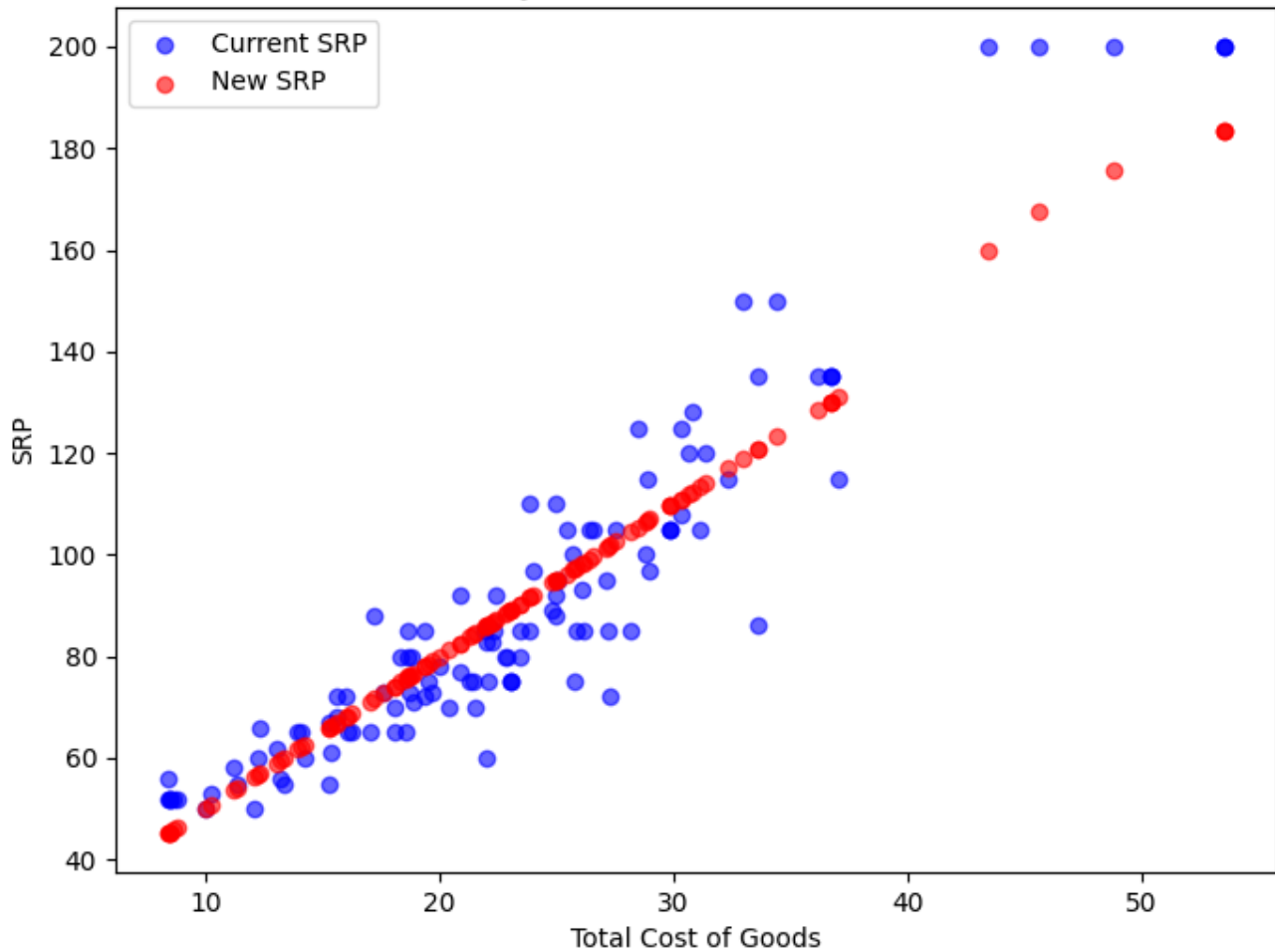
Sympathy: Current SRP vs New SRP



## EDay: Current SRP vs New SRP

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EDay: Current SRP vs New SRP



## - Sample Arrangements Comparison

### Sympathy Sample Arrangements:

SKU	Total Cost of Goods	Old SRP	Old Margin	New SRP	New Margin
S5286d	27.53	90	69.4%	68.83	60.0%
S5321p	35.75	152	76.5%	89.38	60.0%
S6-4447Fd	50.66	203	75.0%	161.40	68.6%
S5450s	11.03	60	81.6%	27.58	60.0%
S5292s	86.74	275	68.5%	196.64	55.9%

### EDay Sample Arrangements:

SKU	Total Cost of Goods	Old SRP	Old Margin	New SRP	New Margin
C5379d	17.06	65	73.8%	47.77	64.3%
CGYp	22.44	92	75.6%	62.83	64.3%
CBUe	28.48	125	77.2%	79.74	64.3%
FLKs	8.42	52	83.8%	23.58	64.3%
E5440e	53.52	200	73.2%	186.91	71.4%

## 6. Conclusion

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The piecewise pricing model achieves a balance between profitability and competitive pricing. It aligns closely with the original SRPs for mid-range COGS while ensuring more controlled pricing for high-end arrangements. This strategy ensures that the margins are more consistent across different arrangements, leading to a more predictable profitability model.