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Operations Management Project

Unveiling the Transformative Role of Artificial Intelligence in Inventory Management: An Integrative Research Analysis



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Summary

This project delves into the transformative role of Artificial Intelligence (AI) in inventory management. The study encompasses a thorough literature review, impact analysis of AI on inventory management, identification of improvement areas, and formulation of pragmatic recommendations. The primary objective is to provide a comprehensive understanding of the historical context, contemporary developments, and the impact of AI on inventory management, ultimately guiding businesses in leveraging AI to effectively augment their inventory management practices.

The literature review synthesises insights from academic research papers, industry reports, and relevant publications, providing a holistic perspective on the evolution of inventory management techniques and recent advancements in AI technology. It lays the foundation for impact analysis, which seeks to elucidate how AI technologies have influenced inventory management strategies, operational efficiencies, and business performance metrics.

Furthermore, the study identifies specific areas within inventory management where Al implementation has been prominent, focusing on delineating avenues for reducing costs and lead times through Al-driven optimisation. Based on the literature review and data analysis insights, actionable recommendations are formulated to facilitate informed decision-making and drive tangible improvements in inventory management efficiency.

The project addresses the research questions by studying the evolution of different inventory management techniques and technology using literature, analysing the impact of Artificial Intelligence & Machine Learning algorithms in inventory management, and evaluating the effect of varying ML algorithms on back-order prediction through data analysis and literature review. The code for the same is in the appendix.

The study acknowledges certain limitations, such as the availability of limited datasets and the inability to perform hyperparameter tuning using the technology employed. Despite these limitations, the findings and recommendations presented in this project offer valuable insights for businesses seeking to harness the transformative potential of AI in inventory management, providing a roadmap for navigating the complexities of AI-driven inventory optimisation effectively.

1. Introduction

Inventory management is crucial in ensuring businesses' efficiency and profitability across various industries. With the rapid advancement of technology, particularly Artificial Intelligence (AI), there has been growing interest in exploring how AI can revolutionise traditional inventory management practices. This study aims to examine the literature on the evolution of inventory management and investigate the impact of AI on its optimisation.

1.1 Research Objectives:

Literature Review: The foremost objective of this study is to conduct an exhaustive literature review encompassing the evolution of inventory management techniques and the integration of Al within this domain. By synthesising insights from academic research papers, industry reports, and relevant publications, this review provides a comprehensive understanding of the historical context and contemporary developments in inventory management.

Impact Analysis: Building upon the foundation laid by the literature review, this study aims to delve deeper into the impact of AI on various facets of inventory management. Through rigorous analysis, we seek to elucidate how AI technologies have influenced inventory management strategies, operational efficiencies, and business performance metrics.

Identification of Improvement Areas: In tandem with the literature review and impact analysis, this study endeavours to identify specific areas within inventory management where AI implementation has been prominent. We will focus on delineating avenues for reducing costs and lead times through AI-driven optimisation.

Recommendation Formulation: Guided by the insights from the literature review and data analysis, this study will formulate actionable recommendations. These recommendations will serve as pragmatic guidelines for businesses leveraging AI to augment their inventory management practices effectively. Grounded in both theoretical insights and empirical evidence, our recommendations aim to facilitate informed decision-making and drive tangible improvements in inventory management efficiency.

1.2 Scope:

Literature Review: The scope of this study encompasses a thorough exploration of existing literature spanning academic research papers, industry reports, and pertinent publications. By tracing the historical evolution of inventory management techniques and elucidating recent advancements in AI technology, our review endeavours to provide a holistic perspective on the convergence of these domains.

Data Analysis: Through meticulous examination, we aim to uncover insights into existing inventory management systems and identify potential areas for optimisation.

The analysis will prioritise identifying strategies to mitigate costs and streamline lead times.

Recommendations: Drawing upon the literature review and data analysis findings, our study will proffer actionable recommendations tailored to businesses seeking to harness the transformative potential of AI in inventory management. By distilling insights from scholarly discourse and empirical observations, our recommendations aspire to empower organisations to navigate the complexities of AI-driven inventory optimisation effectively.

Research Question:

- a) Study the evolution of different inventory management techniques and technology using literature.
- b) Analyse the impact of Artificial Intelligence & Machine Learning algorithms in inventory management.
- c) Analyse the impact of different ML algorithms on back-order prediction using data analysis and literature.

Research Gap:

There are several limitations to the study:

- a) Limited datasets are available for the purpose.
- b) The technology I used cannot perform hyperparameter tuning, which can improve the prediction model's performance.

c)

2. Literature Review

2.1 What is Inventory Management?

Inventory management is the art of balancing supply and demand to maintain optimal stock levels. It has served as a crucial function of an organisation's supply chain. It involves the management of raw materials, finished goods, and components, as well as the stocking and processing such items (Hayes, 2024).

Inventory management is a crucial aspect of the supply chain that involves monitoring inventory movement from manufacturers' facilities to warehouses and from there to the point of sale. Inventory management ensures that the right products are available at the right time and place (IBM, no date).

Traditionally, this process was carried out intuitively. However, with increasing levels of History, inventory management was predominantly a matter of intuition. Nevertheless, with the mounting fluctuations in demand and supply, relying on intuition or manual work has become increasingly intricate. Although the inception of inventory management remains ambiguous, it is generally accepted that merchants and shopkeepers were pioneers in this field. Inventory management before the Industrial Revolution was rudimentary. Shopkeepers and merchants depended on their

handwritten notes and instincts to place orders. It was exceedingly challenging to account for stolen goods as shopkeepers had to dedicate hours, or even days, to count their inventory to identify discrepancies physically. It should be noted, however, that the magnitude of operations during that epoch was significantly smaller than those of today. Hence, there was no impetus to enhance efficiency, nor was there a comprehensive analysis of the existing operations within the healthcare supply chain (Peak Technologies, 2023).

In today's world, inventory management is a widely recognised challenge organisations face. Delays, stock-outs, and loss of production time are common issues researchers globally seek to address. Large organisations must have highly efficient delivery systems and supply chain management to ensure a smooth, efficient, and high-quality delivery of products and services. This is particularly essential in an environment where customer satisfaction is a prime factor that sets an organisation apart from its competitors. Effective inventory management is now seen more as a requirement than a trend. All organisations have inventory representing capital, which must be appropriately administered. They need to exercise greater inventory management control to reduce operational costs, which can motivate discerning organisations. Therefore, they employ various basic inventory management techniques or control methods to control their inventory costs. Inventory management is part of supply chain management and has become crucial in achieving organisational success (Aro-Gordon & Gupte, 2016).

2.2 Inventory Management Techniques

There are many inventory management techniques, each with its benefits and drawbacks. When choosing the best techniques, it is essential to consider the type of products sold, the size of the business, your overall budget and the level of accuracy needed to run an effective supply chain.

Here are the top 17 inventory management techniques and why they're essential:

1. Demand Forecasting

Accurately predicting future demand is the key to success in any business, and demand forecasting is the tool to achieve it. By forecasting demand, you can ensure that your business always has the optimal inventory levels to meet customer demand. Various demand forecasting techniques include moving averages, exponential smoothing, time series analysis, and judgmental forecasting. Considering its unique characteristics, it is crucial to choose the most suitable method for your business. However, it's important to remember that demand forecasting, while not entirely precise, can significantly reduce the chances of stockouts or overstocks (Tarver, 2023).

A paper by Aro-Gordon S. & Gupte J. (2016) has suggested, based on their experiment, maintaining an adequate amount of inventory in the warehouse to ensure efficient procurement of goods as and when required.

2. ABC Analysis

The ABC analysis technique is an invaluable tool for inventory management that enables businesses to prioritise their inventory items based on their significance. This approach provides better oversight of certain items, making it particularly useful when deciding which items to order and store. Conducting an ABC analysis requires dividing your inventory into three categories:

A Items: The most critical items account for 20% of the inventory but up to 80% of the inventory value.

B Items: Items with medium importance to the business account for 30% of the inventory items and roughly 15% of the inventory value.

C Items: The least essential items account for 50% of the inventory but only around 5% of the inventory value (Tarver, 2023).

Hence, a business must prioritise the order in which the goods and products must be replenished orderly (Aro-Gordon & Gupte, 2016).

3. Safety Stock

In inventory management, safety stock is critical to keeping businesses running smoothly. Essentially, it is a reserve of extra inventory that companies keep on hand in case of unexpected changes in demand or delivery issues. With this extra buffer, businesses can avoid stockouts that negatively impact their reputation and profits. Calculating the appropriate safety stock level depends on several factors, such as demand variability, delivery timeframes, stockout costs, and inventory holding costs. By finding the right balance, companies can maintain optimal levels of safety stock to ensure they always have enough inventory to meet customer needs, even during times of high demand or disruptions in the supply chain. Hence, Safety stock acts as a buffer amount that accounts for uncertainties such as:

- Excess demand.
- Supplier delays.
- Inaccurate demand or inventory forecasts.
- Failure to place timely reorders.
- Financial constraints (Jenkins, 2022).



Fig 1: - Importance of Safety stock

Source: - https://cashflowinventory.com/blog/safety-stock/

In their 2004 paper, "The Effect of Lead Time Uncertainty on Safety Stocks," Chopra, Reinhardt, and Dada (2004) challenge the traditional understanding of safety stock management in inventory control. They argue that the commonly used normal distribution assumption for demand during lead time is more accurate. While previous research suggested that reducing lead time uncertainty leads to lower safety stock needs, Chopra et al. found that for cycle service levels exceeding 50%, decreasing lead time uncertainty can increase required safety stock. Their findings suggest that within this specific service level range, directly reducing lead times might be a more effective strategy for inventory reduction, mainly when demand exhibits high variability. This research highlights the importance of considering the specific characteristics of both demand and lead time distributions when making inventory management decisions.

4. Reorder Points

Inventory management is a crucial aspect of running a successful business. Paying close attention to reorder points is essential to ensure adequate inventory management. These points are the minimum inventory level at which new orders should be placed to avoid stockouts. It is important to note that reorder points are unique to each inventory item and are determined by considering average daily usage, order lead time, and safety stock levels (Kesavan, 2022).

Average daily usage refers to the number of products sold or used on an average day. This information is crucial when determining the reorder point as it helps ensure you have enough inventory to meet customer demand. On the other hand, order lead time is the time it takes to receive an order once it has been placed. Considering order lead time, you can ensure you have enough inventory to cover the time needed to receive a new order. Safety stock levels refer to the extra inventory kept on hand to ensure that unexpected spikes in demand can be met without causing stockouts (Kesavan, 2022).

Hence, the Reorder point calculation is done by using the formula:

ROP = (daily avg. usage X lead time) + safety stock

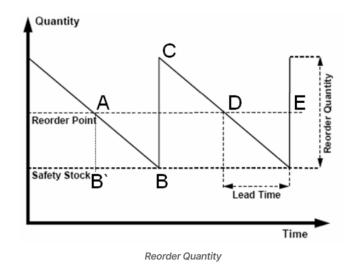


Fig 2: - Reorder Point

Source: - https://www.deskera.com/blog/inventory-reorder-point/

Establishing reorder points is critical to maintaining adequate inventory levels to meet customer demand consistently. It is a proactive approach to inventory management that helps avoid stockouts and ensures that customers are always satisfied with the products and services offered. Businesses can optimise inventory management practices and ensure long-term success by carefully analysing the factors contributing to establishing reorder points (Tarver, 2023).

5. PAR Levels (Periodic Automatic Replenishment)

PAR levels refer to the minimum and maximum inventory levels that should be maintained for an inventory item. A new order should be placed when the inventory quantity reaches the minimum level. However, the inventory level should stay within the maximum level. By implementing the PAR levels inventory management technique, businesses can avoid stockouts and overstock. This technique is beneficial for companies with perishable items, such as restaurants. The PAR levels are determined based on an item's average daily demand, lead time, and the amount of safety stock (Tarver, 2023).

Thus, the PAR levels allow the business to maintain the optimal safety stock levels.

There are several benefits of using this method: -

- Minimising inventory waste: Optimally stored inventory helps reduce the amount of inventory going to waste due to being unsold or expired.
- Higher Profitability: The PAR levels help reduce the costs associated with inventory waste and increase the business's profitability.

 Managing Seasonal Demands: - The PAR levels can be reset for every seasonal spike so that the business can respond to the changing needs of the hour (Hand, 2024).

6. Just-in-Time (JIT) Inventory

Just-in-time (JIT) inventory is a management approach aimed at minimising the amount of inventory you hold by ordering and delivering products only when you need them. To implement JIT, you need to meticulously monitor inventory levels and maintain a close relationship with suppliers. Although JIT can decrease inventory expenses, it can also lead to stockouts and may not be a feasible option for every business (Tarver, 2023).

In a 2004 European Journal of Operational Research publication, Pan, Lo, and Hsiao proposed a novel inventory management framework that surpasses traditional fixed lead times and examines methods for handling probabilistic demand. They question the Just-in-Time (JIT) ideal of eliminating lead time and accepting the inevitability of stockouts. To tackle this, they introduce the idea of negotiating lead times with suppliers and providing backorder discounts to customers willing to wait.

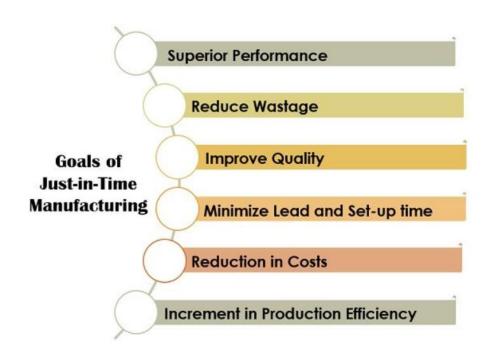


Fig3: - Just-in-time Manufacturing Goals

Source: - https://theinvestorsbook.com/just-in-time-manufacturing.html

Their models consider both normally and generally distributed demand and strive to optimise order quantity, lead time (considering lead time reduction costs), back ordering strategy (including discount levels), and reorder point while adapting to dynamic market conditions such as sales growth and demand volatility. This study presents a fresh perspective on inventory management in uncertain demand by integrating lead time negotiation, backorder discounts, and market adaptability. This

dynamic approach can achieve significant cost savings and enhance customer satisfaction.

7. Dropshipping

Dropshipping is a revolutionary inventory management technique that has gained immense popularity among e-commerce businesses. This method allows sellers to offer a wide range of products without investing in stocking inventory. Instead, they partner with third-party suppliers who handle the products' storage, packaging, and shipping directly to the customers.

This approach significantly reduces the financial burden on sellers, as they no longer need to allocate funds for purchasing and storing inventory. It also minimises the risk of unsold stock and allows businesses to offer diverse products without the associated overhead costs.

However, it's essential to recognise that while dropshipping offers these compelling advantages, it also comes with inevitable trade-offs. Sellers need more control over the shipping and fulfilment process, which can impact the overall customer experience. Additionally, the dropshipping fees charged by third-party suppliers may affect the seller's profit margins, necessitating carefully considering pricing strategies to maintain profitability (Tarver, 2023).

8. Cross-Docking

Cross-docking is a highly advanced logistics strategy involving immediately transferring received inventory from direct inbound to outbound transportation, bypassing the traditional warehousing process. This method minimises or eliminates the need for storage, reducing handling and holding costs while significantly improving order fulfilment times. Its effectiveness is particularly pronounced in perishable products, where swift and efficient movement through the supply chain is crucial to maintaining product quality and reducing the risk of spoilage.

Successful implementation of cross-docking requires a high degree of coordination and collaboration with suppliers to ensure that products arrive and depart according to a carefully orchestrated schedule. Due to its reliance on precise timing and synchronisation, cross-docking may not be suitable for companies dealing with non-perishable products or items with low turnover rates, as the benefits of this approach are most evident in high-velocity supply chains characterised by rapid product movement and distribution (Tarver, 2023).

9. Inventory Management Software

Inventory management software is indispensable for businesses to oversee their supply chains effectively. This software lets companies closely track inventory levels, predict future demand, and make well-informed decisions when procuring goods. Inventory management software should be tailored to the unique requirements of each business.

Its implementation can substantially improve operational efficiency and cost savings across various industries (Tarver, 2023).

10. FIFO and LIFO

The first in, first out (FIFO) and last in, first out (LIFO) are two popular methods used in inventory management to determine the order in which inventory items are sold. With FIFO, the oldest inventory items are sold first, while with LIFO, the newest items are sold first.

FIFO is often employed in industries where perishable goods are involved, as it ensures that the oldest items are sold first, reducing the risk of spoilage and waste. On the other hand, LIFO is preferred in industries where the inventory cost tends to increase over time. This method helps to match current revenues with the most recent costs, and it can also have tax benefits by deferring taxes on the higher-cost inventory items (Tarver, 2023).

11. Consignment Inventory

Consignment inventory is a business arrangement in which a supplier, the consignor, provides goods to a retail business, known as the consignee, but maintains ownership of the goods until they are sold. The advantage of this arrangement is that the consignee can only pay for the goods once they are sold, and the consignor is responsible for shipping costs (Tarver, 2023). However, it is essential to note that the consignee is responsible for holding costs and selling the products, which means they could incur losses if they do not sell.

12. Economic Order Quantity (EOQ)

Economic order quantity (EOQ) is a widely used inventory management technique that helps businesses determine the optimal order quantity for a product to minimise total inventory costs. The EOQ calculation considers the specific product's annual demand, ordering cost, and holding cost to arrive at the optimal quantity that should be ordered each time. By using this technique, businesses can reduce costs associated with holding inventory while ensuring enough inventory is on hand to meet customer demand (Tarver, 2023).

13. Perpetual Inventory Management

Perpetual inventory management is a sophisticated inventory control system that utilises real-time updates to track inventory levels as goods are sold or received. This method offers an up-to-date understanding of inventory levels, leading to enhanced inventory turnover and reduced inventory stockouts. However, this approach may require more time, resources, and expertise than other inventory management techniques, such as periodic inventory management, where inventory levels are updated at predetermined intervals rather than continuously (Tarver, 2023).

14. Minimum Order Quantity (MOQ)

The minimum order quantity (MOQ) is the lowest number of items that must be ordered from a supplier simultaneously. Suppliers set MOQs to lower shipping costs, limiting a seller's ordering flexibility and leading to increased costs if more items are ordered than needed (Tarver, 2023).

15. Six Sigma and Lean Six Sigma

Six Sigma is a well-established methodology for managing inventory, with the primary goal of reducing variations and defects in the inventory management process. It utilises data-driven techniques, including statistical analysis, to identify and address potential issues. This methodology can be effectively used to improve inventory tracking and management processes.

Lean Six Sigma combines the principles of Six Sigma with lean manufacturing to optimise the efficiency of the inventory management process. Eliminating unnecessary steps can streamline the entire process, improving overall performance (Tarver, 2023).

16. Bulk Shipping

Bulk shipping refers to procuring and transporting a significant volume of inventory in one go. This method is advantageous as it can lead to substantial reductions in shipping expenses and may open up the possibility of securing discounts from suppliers. However, it's crucial to be mindful of the potential drawbacks, such as the risk of overstocking and the implications of selling perishable goods when employing this approach(Tarver, 2023).

17. Batch Tracking

Batch tracking is an inventory management technique that helps businesses monitor groups of similar items throughout the supply chain. It is commonly used for perishable inventory items and those that can be recalled.

Batch-tracking businesses typically employ barcodes or RFID tags to track items. This is especially helpful for maintaining quality control and compliance for items with an expiration date.

Effective inventory management is crucial for any business buying and selling goods. Inventory management techniques can help increase revenues, reduce costs, and improve customer satisfaction. Testing different methods to find the best combination for your business is essential. (Tarver, 2023).

2.3 Evolution of Inventory Management Systems

In 1889, Herman Hollerith created the first punch card that machines could read, revolutionising how data was recorded for various purposes such as census-taking and work timesheets—the punch card worked by creating tiny holes in sheets of paper. Building on Hollerith's idea, Harvard University developed the first modern check-out system in the 1930s. It used a punch card corresponding to catalogue items and was designed to manage inventory and generate billing. Customers would fill out the punch

cards, and a computer would read them, sending the information to the storeroom, which would then bring the item to the customer. Although a similar system is still used today for expensive and controlled items such as medication, it did not become widely adopted due to its high costs and slow lead time (Peak Technologies, 2023).

The precursor to the modern barcode was developed in the late 1940s and early 1950s. It consisted of ultraviolet light-sensitive ink and a reader. The first barcode, resembling a bullseye, was invented by two Drexel University students named Norman J Woodland and Bernard Silver in 1948. They wanted to solve the supermarket industry's inventory management and customer check-out problems. The duo received a patent for their invention in 1952. However, the barcode system could have been more practical due to technology limitations at that time despite working well in the lab. It was bulky and needed more computing power required for success. In the 1960s, retailers devised the modern barcode to monitor inventory. Cheaper and faster scanners were made possible by lasers. The Universal Product Code (UPC) was widely adopted in the late 1960s. On June 26, 1974, the first item, a 10-pack of Juicy Fruit gum, was scanned with a barcode at a Marsh supermarket in Troy, Ohio (Silverman, 2018).

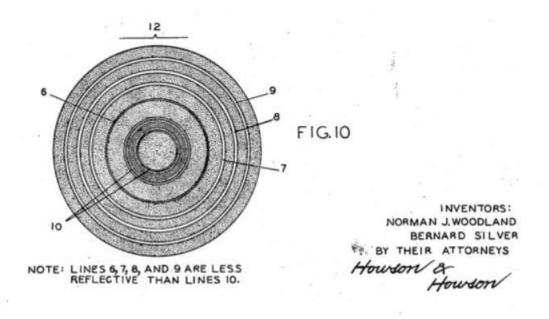


Fig 4: - First Barcode (Bulls eye design)

Source: - https://corp.trackabout.com/

The advent of advanced computer and software systems during the 1980s and 1990s resulted in more efficient inventory tracking. These systems followed a cycle encompassing purchasing, inventory tracking, monitoring, and backtracking. The widespread availability of personal computers led to a drastic reduction in the cost of barcodes and readers. However, barcode inventory management could have been faster to gain momentum, particularly among small and medium-sized businesses, due to the unavailability of proper storage facilities. The manual inventory tracking method was replaced with scanning products and entering data into computers by hand. The

early 2000s saw the emergence of inventory management software that eliminated the need for manual data input. Barcode readers could instantly update databases, making inventory tracking even more efficient (Peak Technologies, 2023).

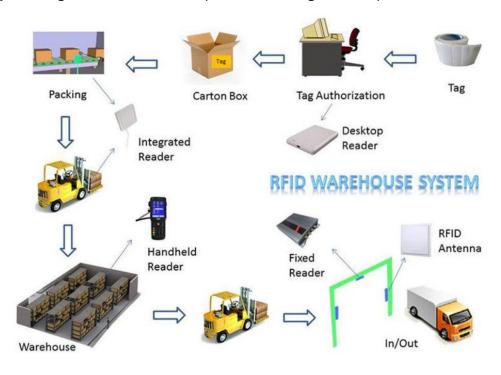


Fig5: - RFID Warehouse System

Source: - https://www.peerbits.com/blog/warehouse-smart-inventory-managementsolution.html

The introduction of radio-frequency identification (RFID) technology in the 1970s marked a significant milestone in inventory management. While its widespread use in warehouses, factories, and retail stores began in the early 2000s, RFID technology has since emerged as an advanced alternative to traditional barcodes. Unlike barcodes, RFID tags can transmit vital information about a product, such as its serial number, type, or manufacturer, to a scanner without being in direct sight, making it ideal for warehouses with high shelves. Furthermore, RFID tags can store more information than typical barcodes, making them a valuable tool for businesses that require detailed product tracking.

In recent years, research has proposed various inventory management systems that leverage the combined power of the Internet of Things (IoT) and Machine Learning (ML) to improve efficiency further. A recent paper by Manaswini Mohapatro and Ayaskanta Mishra proposes a system that utilises real-time data collected through passive RFID tags to track items within a warehouse. This data is then fed into machine learning algorithms to predict demand fluctuations, enabling proactive stock management and classification of Stock Keeping Units (SKUs) based on anticipated demand variations. The proposed system has the potential to significantly improve inventory management efficiency and mitigate the disruptions caused by unexpected fluctuations, particularly during a pandemic.

"The Effect of RFID On Inventory Management and Control" is an insightful chapter contributed by Uttarayan Bagchi, Alfred Guiffrida, Liam O'Neill, Amy Zeng, and Jack Hayya to the book "Trends in Supply Chain Design and Management: Technologies and Methodologies." The authors provide a detailed analysis of how RFID technology can revolutionise inventory management and control. They argue that adopting RFID technology can improve the flow of information, reducing the variance of an inventory system and its associated costs. The authors offer a comprehensive overview of RFID technology, its potential applications in various industries, and its superiority over existing identification technologies.

Another research article by Preetam D'Souza, Max Guo, David Wang, and Insup Lee discusses the application of RFIDash. This middleware layer utilises RFID technology to offer real-time inventory management and checkout solutions. The RFIDash system has two modes - inventory mode and checkout mode. The former employs a rectangular setup with four antennae, whereas the latter uses a single antenna at the checkout aisle. The article highlights the future work required for RFIDash, including large-scale testing, full retail integration, automation, and transparent data collection. Additionally, the article sheds light on the ethical concerns associated with using RFID technology, particularly customer privacy concerns. Collecting data on inventory and sales trends is crucial to maintaining a competitive advantage in the retail industry, and RFID technology can help businesses achieve this.

Overall, the research findings demonstrate the potential of RFID technology in enhancing inventory management systems and highlight the importance of further research in this field. The authors also examine the ethical implications and societal trade-offs of adopting RFID technology, emphasising the need to balance the benefits of RFID technology with privacy concerns. They highlight the potential risks of excessive data sharing and the need for adequate safeguards to protect individual privacy.

In conclusion, RFID technology has the potential to revolutionise inventory management and control. Its adoption can lead to significant cost savings while enhancing supply chain performance. However, it is vital to balance the benefits of RFID technology with privacy concerns to ensure its adoption is ethical and sustainable. Next, we will investigate how AI has impacted Inventory Management since its advent.

2.4 Artificial Intelligence (AI) & Inventory Management

Inventory management has significantly evolved, with various technological advancements such as Artificial Intelligence (AI) emerging and transforming how businesses manage their inventory. The application of AI in inventory management has been a topic of extensive research, with several studies conducted to explore its benefits and potential future aspects.

According to the study by Albayrak Ünal et al. (2023), machine learning algorithms such as **neural networks**, **decision trees**, **and support vector machines** were the most used Al methods. These algorithms have been found to improve **demand forecasting accuracy**, **optimise inventory levels**, **reduce stockout costs**, **and increase customer**

satisfaction. For instance, historical sales data can be analysed to identify patterns and predict future demand, which can help companies avoid overstocking or stockouts. At can also help companies optimise inventory replenishment policies by considering lead time, safety stock levels, and demand variability.

The study also identified several potential future aspects of inventory management that could benefit from the use of AI. Real-time inventory management systems that use sensors and IoT devices to track inventory levels and automatically trigger replenishment orders when inventory levels fall below a certain threshold can improve supply chain agility and responsiveness. Predictive maintenance systems that use AI algorithms to analyse sensor data and predict when maintenance is needed can reduce downtime and maintenance costs. Autonomous inventory replenishment systems that use AI algorithms to automatically place orders with suppliers when inventory levels fall below a certain threshold can improve supply chain efficiency and **reduce the risk of stockouts**.

Another study by Navdeep Singh and Daisy Adhikari encompasses a comprehensive analysis of the role of AI in managing inventory. The paper discusses various AI applications in inventory management, such as demand forecasting, stock optimisation, and automated reordering, highlighting AI's transformative impact on supply chain operations.

However, the authors also acknowledge the challenges associated with AI implementation, such as **data quality, interpretability, and model transparency**. They suggest that integrating AI with emerging technologies like the **Internet of Things** (IoT) could lead to innovative solutions that were previously unimaginable.

Moreover, the paper includes an in-depth review of inventory management's evolution and current state. The authors draw insights from studies that examine supply/demand mismatch and associated costs in supply chain processes. Through these insights, they provide a balanced view of the impact of AI on inventory management, emphasising both its current benefits and the need to overcome hurdles for successful integration.

Despite these challenges, the authors highlight AI's numerous opportunities for inventory management. They discuss the potential for AI to improve demand forecasting accuracy, optimise inventory levels, and automate reordering processes.

Healthcare is another critical area of research that requires innovative optimisation methods for drug replenishment in a hospital ward. Traditionally, most wards continue to keep an inventory of drugs necessary for short periods, between one and three days. A paper by Galli et al. (2023) proposes a model that uses machine learning coupled with stochastic optimisation to consider the historical usage patterns of drugs and the ward's current situation to minimise inventory levels and the necessity for emergency replenishments. The paper aims to show that machine learning methods can select a set of scenarios over which a stochastic optimisation approach can deliver good decisions regarding small order quantities and service quality (avoiding emergency replenishment orders).

The research used data from one year of drug administration in an Italian ward, and the results support the superiority of the proposed approach over traditional ones. The findings indicated that machine learning models still need to enter internal logistics in hospitals. However, the availability of vast amounts of data creates new opportunities for decision-making under uncertainty, and the renewed attention towards machine learning provides new tools that can be used to generate predictions of quantities that may be of interest for inventory management.

The paper's conclusions suggest that the proposed approach can improve inventory policies and generate considerable savings in a hospital's operating budget, improving the quality of patient care and services. The study recommends that hospitals prioritise inventory optimisation and internal supply chain management to ensure drug supplies are always accessible to clinical staff. In addition, the paper suggests that an ad hoc feature engineering procedure be designed to exploit ward features that are easily collected every day in the ward.

The study's methodology used machine learning algorithms such as **K-nearest neighbours**, decision trees, random forests, and **XGBoost** to predict drug consumption and optimise drug replenishment. The paper showed that machine learning algorithms can significantly improve inventory policies by reducing inventory levels and minimising emergency replenishment orders. The study's validation metric was tailored for selecting hyperparameters to balance optimality and robustness (Galli et al., 2021).

In conclusion, the proposed approach can improve inventory policies in healthcare facilities and generate significant cost savings. The study's methodology provides a framework that healthcare facilities can adopt to optimise drug replenishment and enhance the quality of patient care and services. Therefore, hospitals should prioritise supply chain management and inventory optimisation to ensure that drug supplies are always available and accessible to clinical staff. Additionally, future research can be conducted to evaluate the feasibility of the proposed approach in other healthcare facilities and to investigate the use of different machine learning algorithms to optimise drug replenishment in healthcare facilities.

A study by Kamble & Tewari (2022) aimed to explore the impact of predictive data analytics (PDA) using Big Data Analysis on the performance of inventory optimisation enablers in the Landmark Group, UAE. The research used a survey method with a structured questionnaire designed based on an initial theoretical construct derived from the literature review. The survey data were analysed using descriptive statistical analysis and multivariate analysis of variance with and without prominent data characteristics applied as moderators. The findings revealed that Support Vector Machine and Flow-based Events Analysis significantly positively impacted inventory optimisation enablers, even with limited usage. Other influential techniques were **Demands Pattern Recognition, Demand-Supply Predictions, and Regression Analysis.** These findings support previous studies showing that predictive analytics can improve supply chain performance by enhancing visibility, predictions, and forecasting,

reducing communication gaps, reducing lead times, improving operational accuracy and effectiveness, and optimising costs.

However, the study also found that prominent data characteristics can significantly negatively impact the performance of PDA techniques. The risks of overloading PDA techniques with big data without appropriate processing include data quality issues, lack of context, and difficulties in categorisation, which supports previous research.

Hence, future research should explore the impact of PDA using extensive data analysis on other supply chain performance indicators, such as customer satisfaction, delivery performance, and inventory turnover.

A paper by Meller et al. (2018) investigates the performance drivers for **data-driven inventory management** in a Newsvendor setting with non-stationary demand. The authors analyse two novel approaches for inventory management based on machine learning techniques - **linear quantile regression and tree-based regression** - which use historical demand observations and auxiliary data to prescribe optimal inventory quantities. The authors identify three major performance drivers: non-linearity, heteroscedasticity, and usability. In evaluating both models through simulation experiments and real-world data sets, the authors recommend the **tree-based approach**, which they find to be more robust, particularly for feature-dependent noise and tiny datasets.

The authors find that traditional inventory models that rely solely on historical demand forecasts need to be revised for industries with non-stationary demand patterns. As a result, decision-makers frequently need more inventories and sizeable unmet demand. However, with the availability of large amounts of data that can potentially explain demand variations, recent work in operations management has utilised data such as Google searches, clickstreams, weather information, and sensor-equipped machinery to extract suitable features that potentially have predictive power and incorporate them into inventory models.

In conclusion, the authors' findings offer valuable insights into the applicability of machine learning techniques to inventory management in industries with nonstationary demand patterns. The authors recommend the tree-based approach, particularly for feature-dependent noise and tiny datasets, which provides decision-makers with a valuable tool for optimising inventory quantities. The authors' emphasis on usability highlights the importance of practical applicability in real-world settings, where decision-makers often face limited datasets and must make quick and informed decisions. Future research could build on the authors' findings by investigating the applicability of other machine learning techniques and the impact of different feature selection and data pre-processing techniques on the performance of machine learning-based inventory management models.

Green process innovation has been identified as a valuable approach to enhancing environmental performance in healthcare facilities. However, integrating green practices into operations and supply chain management (OSCM) requires practical

data exploration technologies to improve visibility and decision-making. Big **Data Analytics Capability** (BDAC) is one such technology that has the potential to play a critical role in this integration. One such study by Benzidia S. et al. (2023) investigates the relationship between BDAC, environmental process integration, green process innovation in OSCM, and ecological performance in healthcare facilities. The study found that BDAC influences environmental process integration and green process innovation, enhancing environmental performance. Moreover, the study highlights the mediating role of green process innovation on environmental performance. The paper provides valuable insight for managers and stakeholders to support the application of BDAC in healthcare OSCM to create sustainable value.

BDAC positively impacts environmental process integration and green process innovation in healthcare OSCM. BDAC can be used to integrate environmental concerns into operations and supply chain management, further strengthening healthcare facilities' environmental performance. It also highlights the importance of green process innovation in achieving high-performance levels in green process integration. The paper provides valuable insight for managers and stakeholders to support the application of BDAC in healthcare OSCM to create sustainable value. The findings of this study can be helpful in healthcare facilities' implementation of green practices in their operations and supply chain management, which can lead to improved environmental performance.

Dhaliwal et al. (2023) studied the potential impacts of implementing Artificial Intelligence in inventory management practices and how it affects the profitability of an organisation. In their study, the authors evaluated techniques such as **Machine Learning, Predictive analytics**, and **computer vision** to **reduce overstocking and understocking** and accurately forecast the demand by analysing the quantitative and qualitative data from over 50 organisations. Implementing AI in the inventory management system has benefitted organisations by improving their efficiency, control over inventory, decision-making, visibility, and reduced costs. A regression analysis was performed in the study, which further cemented that AI implementation has positively impacted organisations' inventory management. Overall, the study highlights the potential positive effects of AI implementation in inventory systems while mentioning the future scope of the study.

3. Research Methodology

Literature Review on Inventory Management Techniques and Technology Evolution:

- Begin by conducting a comprehensive literature review to study the evolution of various inventory management techniques and technologies.
- Utilize academic databases such as Google Scholar, ScienceDirect, IEEE, and relevant industry journals to identify scholarly articles, research papers, and publications related to inventory management.
- Extract information on historical developments, emerging trends, and technological advancements in inventory management, including traditional methods, such as

- ABC analysis and EOQ models, and modern technologies like RFID, IoT, and automation.
- Synthesize the findings to understand the evolution of inventory management practices over time and identify key drivers shaping the field.

Impact Analysis of Artificial Intelligence & Machine Learning in Inventory Management:

- Explore the role of Artificial Intelligence (AI) and Machine Learning (ML) algorithms in revolutionising inventory management practices.
- Review literature on applying AI and ML techniques in inventory management systems, including predictive analytics, demand forecasting, and optimisation algorithms.
- Analyze case studies, research papers, and industry reports to assess the benefits, challenges, and implications of AI and ML in inventory management, such as improved accuracy, efficiency, and decision-making capabilities.
- Examine real-world examples and success stories of organisations leveraging AI and ML for inventory optimisation and supply chain management.

Impact Analysis of ML Algorithms on Back-Order Prediction:

- Employ data analysis techniques to analyse the impact of different ML algorithms on back-order prediction.
- Acquire suitable datasets or access publicly available inventory management and back-order prediction datasets.
- Preprocess the data to handle missing values and outliers and ensure data quality.
- Utilize Python programming language and relevant libraries (e.g., pandas, scikitlearn) within the Jupyter Notebook environment to perform exploratory data analysis and feature engineering.
- Implement various ML algorithms for back-order prediction, such as Decision Trees, Random Forests, Support Vector Machines, and Neural Networks.
- Evaluate the performance of each ML algorithm using appropriate evaluation metrics, including accuracy, precision, recall, F1-score, and area under the ROC curve (AUC).
- Compare and contrast the effectiveness of different ML algorithms in predicting back-orders based on empirical results and findings from the literature.
- Interpret the implications of the analysis and provide insights into the suitability of ML techniques for improving back-order prediction accuracy and inventory management efficiency.

Ethical Considerations:

 Throughout the research process, ethical considerations were paramount, particularly regarding data usage, citation practices, and adherence to copyright regulations.

- Proper attribution and citation were maintained for all sources consulted during the literature review to ensure academic integrity and respect intellectual property rights.
- The publicly available datasets adhered to the terms of use and licensing agreements specified by the dataset providers.

Research Tools:

- In addition to Python and Jupyter Notebook, various libraries and frameworks within the Python ecosystem were leveraged for data analysis, including but not limited to pandas, NumPy, scikit-learn, and Matplotlib.
- These tools facilitated data preprocessing, exploratory data analysis, feature engineering, model development, evaluation, and visualisation.

This structured research methodology aims to delve into the evolution of inventory management techniques, evaluate the influence of Artificial Intelligence (AI) and Machine Learning (ML) on inventory management practices, and scrutinise the efficacy of ML algorithms in predicting back-orders. By doing so, the project endeavours to make meaningful contributions to supply chain management and operations research, thereby advancing our understanding of optimising inventory systems and enhancing decision-making processes in modern businesses.

4. Data Analysis

When a customer orders a product that is not currently available or temporarily out of stock and chooses to wait until the product is back in stock and promised to be shipped, this is known as a backorder. If not handled promptly, backorders can significantly impact a company's revenue, share market price, and trust, potentially resulting in lost sales or customers. However, promptly fulfilling backorders can add significant pressure to various supply chain stages, increasing labour, production, and shipping costs. Moreover, predicting demand can be challenging due to uncertainty about customer demand, making traditional supply chain management systems less effective. Some companies leverage machine learning prediction processes to forecast backorders and reduce tangible and intangible costs (Islam & Amin, 2020).

DATASET: The dataset was initially used for competition on Kaggle, after which it was made private. However, I managed to get the data from another source: https://data.world/amitkishore/can-you-predict-products-back-order.

Below are the features listed in the dataset as columns:

- 1. SKU Random ID for the product.
- 2. national_inv Current inventory level for the part.
- 3. lead_time Transit time for product (if available).
- 4. in_transit_qty Amount of product in transit from source.
- 5. forecast_3_month Forecast sales for the next three months.
- 6. forecast_6_month Forecast sales for the next six months.

- 7. forecast 9 month Forecast sales for the next nine months.
- 8. sales 1 month Sales quantity for the prior 1-month time period.
- 9. sales_3_month Sales quantity for the prior 3-month time period.
- 10. sales_6_month Sales quantity for the prior 6-month time period.
- 11. sales_9_month Sales quantity for the prior 9-month time period.
- 12. min_bank Minimum recommend amount to stock.
- 13. potential_issue Source issue for part identified.
- 14. pieces_past_due Parts overdue from source.
- 15. perf_6_month_avg Source performance for the prior 6-month period.
- 16. perf_12_month_avg Source performance for the prior 12-month period.
- 17. local bo gty Amount of stock orders overdue.
- 18. deck_risk Part risk flag.
- 19. oe_constraint Part risk flag.
- 20. ppap_risk Part risk flag
- 21. stop_auto_buy Part risk flag.
- 22. rev_stop Part risk flag.
- 23. went_on_backorder The product went on backorder. This is the target value.

I have utilised Jupyter Notebook and Python to run backorder ML algorithms. First, the dataset was loaded in the Python kernel inside a Jupyter notebook.

As we have two datasets, training and testing, we combine them into a single data set to examine the dataset as one.

Below are the steps followed for the same:

4.1 Importing required libraries in the notebook.

The required libraries were imported to proceed with the backorder prediction problem.

```
1 # Importing required libraries
 2 import logging
 3 import pandas as pd
 4 import numpy as np
 5 import seaborn as sns
 6 import matplotlib.pyplot as plt
 7 from sklearn.preprocessing import LabelEncoder
 8 from sklearn.model_selection import train_test_split
  from imblearn.over_sampling import RandomOverSampler
10 from sklearn.ensemble import RandomForestClassifier
11 from xgboost import XGBClassifier
12 from sklearn.ensemble import GradientBoostingClassifier
13 from imblearn.over_sampling import SMOTE
14 from sklearn.tree import DecisionTreeClassifier
15 from sklearn.metrics import confusion_matrix, accuracy_score
16 from sklearn.metrics import classification_report , roc_auc_score, roc_curve, auc , precision_recall_curve, confusion_matrix
  from sklearn.model selection import cross validate
18 from sklearn.feature_selection import SelectKBest
19 from sklearn.feature_selection import chi2
20 from sklearn.preprocessing import Normalizer
21 import warnings
22 warnings.filterwarnings("ignore")
```

4.2Importing the datasets.

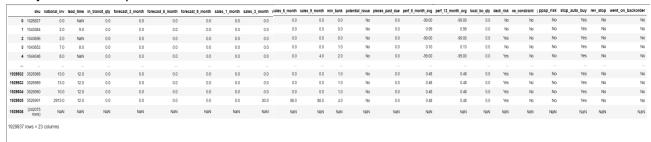
```
# Loading the datasets
train = pd.read_csv("C:/Users/Aditya/OneDrive/Desktop/nmims/Data/Kaggle_Training_Dataset_v2.csv", low_memory = False)
test = pd.read_csv("C:/Users/Aditya/OneDrive/Desktop/nmims/Data/Kaggle_Test_Dataset_v2.csv", low_memory = False)
print(train.shape, test.shape)

(1687861, 23) (242076, 23)
```

The above image shows the size of two datasets after importing. Both datasets have 23 columns. The training dataset has 1687861 rows, and the test data has 242076 rows.

4.3 Exploratory Data Analysis.

I combined the datasets into one and then loaded it again. So, the updated dataset has 1929937 rows and 23 columns. The serial numbers (indexing) of the rows were readjusted. The updated dataset is shown below.



If we carefully observe the last row of the dataset, we will see that it has missing values throughout. Hence, we will drop the last row in the upcoming code.

Our target variable is went_on_backorder. This dataset feature mentions whether the product did or did not go on backorder.

Next, we will analyse the different types of data in our dataset.

```
In [7]:
         1 df.info()
        <class 'pandas.core.frame.DataFrame'>
        RangeIndex: 1929936 entries, 0 to 1929935
        Data columns (total 23 columns):
             Column
                                Dtype
         0
             sku
                                object
         1
            national inv
                                float64
         2
            lead_time
                                float64
         3
            in_transit_qty
                                float64
                                float64
         4
            forecast_3_month
         5
            forecast_6_month
                                float64
            forecast_9_month
                                float64
         6
         7
             sales_1_month
                                float64
             sales_3_month
         8
                                float64
             sales_6_month
                                float64
         9
         10 sales_9_month
                                float64
         11
             min bank
                                float64
         12 potential_issue
                                object
         13
             pieces_past_due
                                float64
         14 perf_6_month_avg
                                float64
         15 perf_12_month_avg float64
         16 local_bo_qty
                                float64
         17 deck_risk
                                object
         18 oe_constraint
                                object
         19 ppap_risk
                                object
         20 stop_auto_buy
                                object
         21 rev_stop
                                object
         22 went_on_backorder
                                object
        dtypes: float64(15), object(8)
        memory usage: 338.7+ MB
```

The above image shows eight object features and fifteen numeric features. Float 64 refers to decimal values, whereas the object type data is generally text data (non-numeric) in a string format.

Next, I checked the distribution of our target variable.

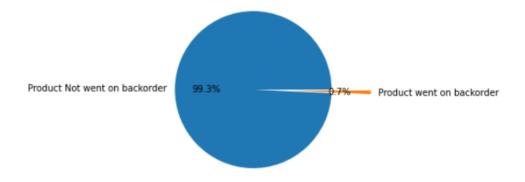


Fig 6: Class Balance of the dataset

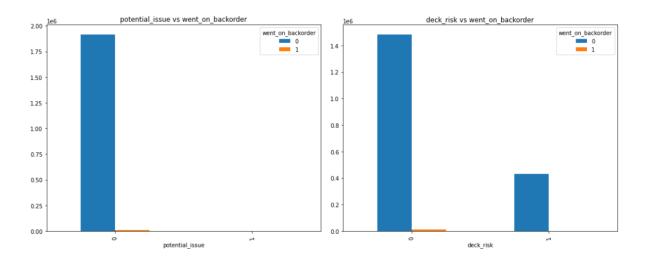
As we can observe, the dataset is highly biased in favour of products that did not go on backorder. Only 0.7% of the dataset had products with backorder. Hence, to ensure that the model is trained correctly, we need to balance the data either by oversampling with the minority class or undersampling the majority class. This process is completed while building different models.

Univariate Analysis

Univariate analysis refers to the study of a single variable at a time. This helped me understand the distribution of data for different features. Initially, two data types were discovered in the original data: numeric (here only float 64) and categorical.

Below are the univariate plots for the categorical data.

```
potential_issue state is 0:
   Product 0 0 1915020 times (99.28%)
   Product 1 0 13927 times (0.72%)
potential_issue state is 1:
   Product 0 1 935 times (94.54%)
   Product 1 1 54 times (5.46%)
deck_risk state is 0:
   Product 0 0 1482779 times (99.22%)
   Product 1 0 11704 times (0.78%)
deck_risk state is 1:
   Product 0 1 433176 times (99.48%)
   Product 1 1 2277 times (0.52%)
oe_constraint state is 0:
   Product 0 0 1915672 times (99.28%)
   Product 1 0 13972 times (0.72%)
oe_constraint state is 1:
Product 0 1 283 times (96.92%)
   Product 1 1 9 times (3.08%)
ppap_risk state is 0:
    Product 0 0 1685534 times (99.30%)
   Product 1 0 11850 times (0.70%)
ppap risk state is 1:
   Product 0 1 230421 times (99.08%)
   Product 1 1 2131 times (0.92%)
stop auto buy state is 0:
   Product 0 0 69966 times
   Product 1 0 578 times (0.82%)
stop auto buy state is 1:
   Product 0 1 1845989 times (99.28%)
   Product 1 1 13403 times (0.72%)
rev_stop state is 0:
   Product 0 0 1915120 times (99.28%)
   Product 1 0 13977 times (0.72%)
rev stop state is 1:
   Product 0 1 835 times (99.52%)
   Product 1 1 4 times (0.48%)
```



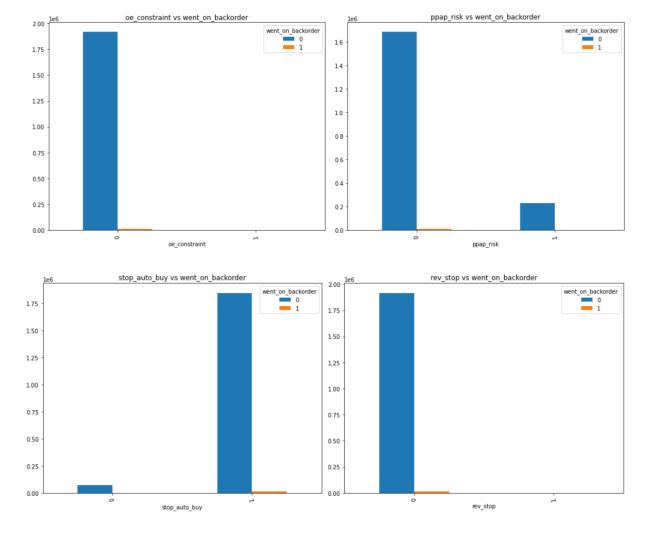


Fig 7: Univariate plots of categorical variables

As we can observe from the above plots, the one state or the 'Yes' state of the feature 'went_on_backorder' is very few instances.

1. When the potential issue state is 0 (indicating no potential issues):

- For products that did not go on backorder:
 - Occurred 1,915,020 times (99.28% of occurrences).
- For products that went on backorder:
 - Occurred 13,927 times (0.72% of occurrences).

2. When the deck risk state is 0 (indicating low deck risk):

- For products that did not go on backorder:
 - Occurred 1,482,779 times (99.22% of occurrences).
- For products that went on backorder:
 - Occurred 11,704 times (0.78% of occurrences).

3. When the OE constraint state is 0 (indicating no OE constraints):

- For products that did not go on backorder:
 - Occurred 1,915,672 times (99.28% of occurrences).
- For products that went on backorder:

• Occurred 13,972 times (0.72% of occurrences).

4. When the PPAP risk state is 0 (indicating low PPAP risk):

- For products that did not go on backorder:
 - Occurred 1,685,534 times (99.30% of occurrences).
- For products that went on backorder:
 - Occurred 11,850 times (0.70% of occurrences).

5. When the stop auto-buy state is 0 (indicating no stop auto-buy):

- For products that did not go on backorder:
 - Occurred 69,966 times (99.18% of occurrences).
- For products that went on backorder:
 - Occurred 578 times (0.82% of occurrences).

6. When the rev stop state is 0 (indicating no rev stop):

- For products that did not go on backorder:
 - Occurred 1,915,120 times (99.28% of occurrences).
- For products that went on backorder:
 - Occurred 13,977 times (0.72% of occurrences).

Numerical Features

We tried to plot box plots of the numerical features of the datasets to understand their distribution.

In descriptive statistics, a box plot, also known as a box-and-whisker plot, is a graphical representation commonly used in exploratory data analysis. It provides a visual summary of the distribution and skewness of numerical data.

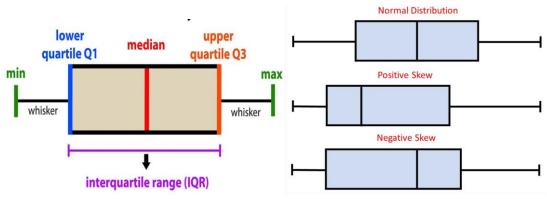


Fig 8: - Understanding Boxplot

Source: - https://www.simplypsychology.org/boxplots.html

These statistical measures are represented as follows:

- The box spans from the first quartile (Q1) to the third quartile (Q3), indicating the interquartile range (IQR).
- A line inside the box marks the median (Q2).
- The whiskers extend from the box to the minimum and maximum values within a specific range, typically 1.5 times the IQR.

• Outliers, if present, are shown as individual points beyond the whiskers.

When the whisker of a box plot is shorter towards the bottom of the plot, and the median is closer to the first quartile, the data is described as positively skewed. Conversely, the data is negatively skewed when the whisker is shorter towards the top of the plot, and the median is closer to the third quartile.

Box plots offer insights into the dataset's central tendency, spread, and variability, making them valuable tools for understanding data distributions and identifying potential outliers (Mcleod, 2023).

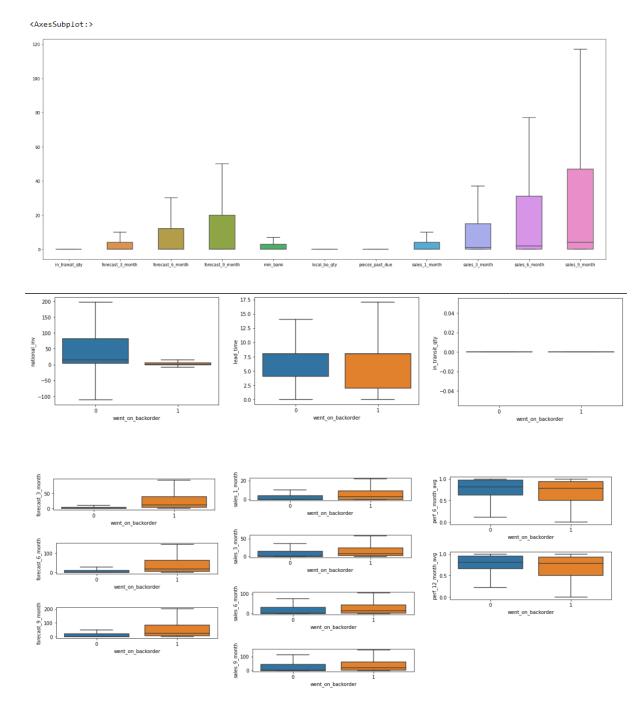


Fig 9: Box Plots of the numerical variables

As observed from all the plots above, the numerical features are highly positively skewed. This means that all the numeric variables have outliers, bringing the median closer to the first quartile than the mean. This helps us understand that outliers must be removed before proceeding further with the modelling. Furthermore, the additional subplots show how the individual numeric variables are distributed across our target variable.

After observing, we can say that all the features except the 'perf_6_month_avg' and 'perf_12_month_avg' are positively skewed.

• Bivariate Analysis

This means that how two variables affect each other. In this case, both variables don't need to be dependent. But at least one of them will be dependent on the other. We have used a scatterplot to determine the relationship between two variables. Notably, the data is so imbalanced that we can hardly find any spots for the product with a backorder.

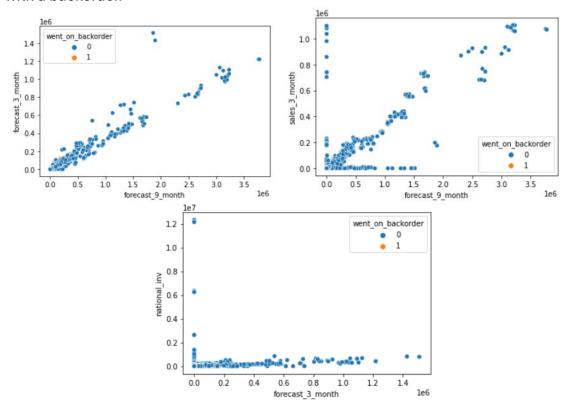


Fig 10: Scatter Plots of the numeric variables

4.4Data Preprocessing

• Null value removal

This part of data preprocessing is performed before doing the exploratory data analysis to plot the box and scatter plots without the missing values.

Outlier detection and Removal

Outliers mainly affect the machine learning algorithms for predicting the appropriate values as they raise/lower the average value of any feature. Hence, it was removed before building a Machine Learning model.

Normalising the numeric columns

Normalising data involves scaling all the values in a dataset to fall within a specific range or distribution. This process ensures that all features contribute equally to the analysis and prevents features with larger scales from dominating the model. Normalisation typically involves scaling the data to have a mean of 0 and a standard deviation of 1 (z-score normalisation) or scaling the data to a range between 0 and 1 (min-max normalisation). This process can also be done before modelling rather than the exploratory data analysis process.

Feature Selection

I employed a correlation matrix with our target variable to select the relevant features that impacted whether the product went on backorder.

```
forecast_6_month
              0.120852
forecast_9_month
              0.118717
national inv
             0.117777
sales_6_month
            0.072508
0.030197
lead time
potential_issue 0.012644
ppap_risk
min bank
            0.008377
min_bank
             0.004633
oe_constraint
            0.003420
stop_auto_buy 0.002180
rev_stop
              0.000609
Name: went_on_backorder, dtype: float64
```

Fig 11: Correlation values with the target variable

As we compare the correlation matrix values with our target variable, we select all the features for which this value is more significant than 0.1.

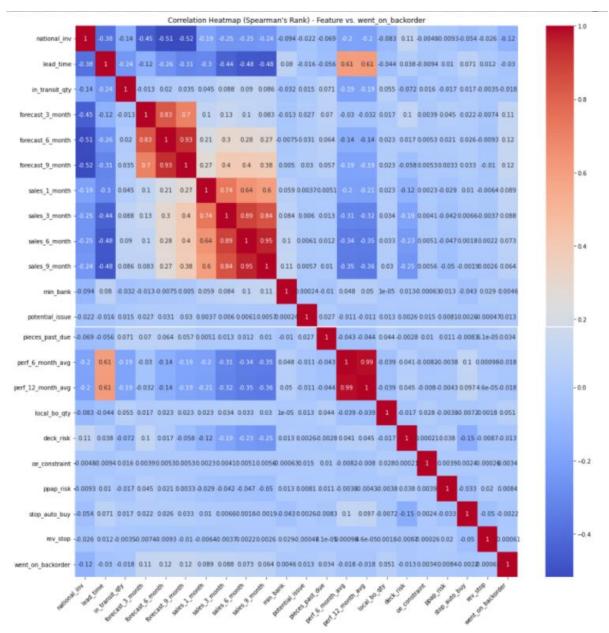


Fig 12: Correlation plot

4.3 Model Building

Nine models were utilised in this study. As we noticed earlier, our dataset is highly imbalanced against the favour of the 'Yes' state in the target variable. So before using the resampling techniques, I split the data into train and test data, which was 85% train and 15% test data. Below are the models used for this study:

- Model 1: Random Over Sampler with Decision Tree Classifier
- Model 2: Random Over Sampler with Random Forest Classifier
- Model 3: XGBOOST Classifier with Random Oversampling
- Model 4: Decision Tree Classifier with SMOTE Oversampling
- Model 5 Smote Over sampler with Random Forest Classifier
- Model 6: Smote Over sampler with XGBoost Classifier
- Model 7: Smote Over sampler with Gradient Boosting Classifier
- Model 8: Random Under Sampler with Decision Tree Classifier

Model 9: Random Under Sampler with Random Forest Classifier

Here, two resampling techniques have been used.

Oversampling: The algorithm creates random data for the minority class to handle the class imbalance. In this case, the 'Yes' class was a minority, which was managed by the algorithm to create the balance.

Undersampling: This refers to the technique in which the majority class instances are removed to match the count with the minority class. In this study, we undersampled the dataset to balance the class.

5. Findings & Results

Model		Precision	Recall	F-1 score	Accuracy(%)	AUC score
Model 1: Random Over Sampler with Decision Tree Classifier	0	0.99	0.99	0.99	98.39	0.64
	1	0.18	0.31	0.23		
Model 2: Random Over Sampler with Random Forest Classifier —	0	0.99	0.99	0.99	98.71	0.63
	1	0.22	0.27	0.24	30.71	0.03
Model 3: XGBOOST Classifier with Random Oversampling	0	1	0.91	0.95	90.51	0.87
	1	0.06	0.85	0.12		
Model 4: Decision Tree Classifier with SMOTE Oversampling	0	1	0.98	0.99	97.65	0.73
	1	0.16	0.48	0.23		
Model 5 Smote Over sampler with Random Forest Classifier	0	1	0.99	0.99	98.42	0.76
	1	0.25	0.53	0.34		
Model 6: Smote Over sampler with XGBoost Classifier	0	1	0.91	0.95	90.51	0.87
	1	0.06	0.84	0.12		
Model 7: Smote Over sampler with Gradient Boosting Classifier	0	1	0.87	0.93	87.43	0.86
Floder 7. Smole Over Sampler with Gradient boosting Classiner	1	0.05	0.86	0.09	07.43	0.00
odel 8: Random Under Sampler with Decision Tree Classifier	0	1	0.84	0.91	84.1	0.84
	1	0.04	0.84	0.07		
Model 9: Random Under Sampler with Random Forest Classifier	0	1	0.86	0.93	86.5	0.88
Prodet 3. Nandom Onder Sampler With Nandom Forest Classiner		0.05	0.89	0.09		0.00

Fig 13: Performance Metrics of different models

As we know, this is a classification problem where we must predict the class of the variable 'went_on_backorder'; its prediction has a concept called confusion matrix. This matrix has four components:

- True Positive: When the predicted data says that the product has a backorder and went on backorder in such a scenario, it is called a true positive.
- True Negative: When the prediction says that the product does not have backorder and comes true, it is called a true negative.
- False Positive: When the product does not have a backorder, but the prediction says otherwise, it is called a false positive.
- False Negative: When the product does have a backorder, but the prediction says it is not supposed to have it is known as a false negative (B, 2020).

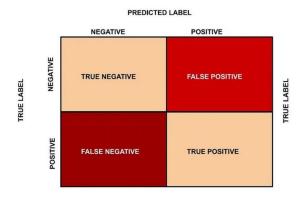


Fig 14: Confusion Matrix

Source: - https://medium.com/analytics-vidhya/confusion-matrix-accuracy-precision-recall-f1-score-ade299cf63cd

Generally, the false negative cases are considered more severe than the false positive. Let's understand with the below example.

• False Positive Scenario:

Imagine a customer placing an order, and the ML algorithm falsely predicts a backorder due to low inventory levels. In response, the seller takes pre-emptive action to mitigate the perceived shortage, such as placing rush orders with suppliers or increasing production. However, since there was actually no shortage, these actions resulted in unnecessary overstocking. This surplus inventory incurs holding costs, increases the risk of obsolescence, reduces cash flow, and diminishes competitiveness in the market.

• False Negative Scenario:

In contrast, consider a scenario where the ML algorithm incorrectly predicts that there won't be any inventory issues, leading the seller to assure the customer of swift delivery. However, in reality, there is a shortage of inventory. As a result, the seller fails to fulfil the promise, causing delays as they scramble to source the item from suppliers. This leads to increased wait times for the customer, decreased satisfaction, and potentially lower ratings and trust in the seller's service.

Assessment of Danger:

Both false positives and negatives pose significant risks to the seller's business. False positives result in overstocking, which ties up capital, increases holding costs, and reduces competitiveness. False negatives, on the other hand, lead to understocking, causing delays, customer dissatisfaction, and potential damage to the seller's reputation. However, false negatives may be considered more dangerous as they directly impact customer experience and satisfaction, leading to immediate consequences such as negative reviews and loss of trust. Additionally, false negatives may result in lost sales opportunities and long-term damage to customer relationships, making them potentially more detrimental to the seller's business in the long run.

As we observe the result from the table above, we notice that the accuracy for all the models is very high. However, as we discussed the class imbalance of the dataset, the accuracy is not the correct measure for comparing the model performance (B, 2020).

Hence, we check for other performance metrics such as precision score, recall score and f1 score to validate the model.

Let's analyse the models:

Model 1: Random Over Sampler with Decision Tree Classifier

While this model exhibits high precision and recall for state 0, its recall for state 1 is relatively low. The AUC score is also moderate at 0.64, indicating decent discrimination ability.

Model 2: Random Over Sampler with Random Forest Classifier

Like Model 1, this model shows high precision and recall for state 0 but lower values for state 1. The AUC score is also modest at 0.63.

Model 3: XGBOOST Classifier with Random Oversampling

This model demonstrates significantly higher recall for state one compared to the previous models, leading to a balanced F1 score. The AUC score is notably higher at 0.87, indicating better performance distinguishing between classes.

Model 4: Decision Tree Classifier with SMOTE Oversampling

While this model achieves high precision and recall for state 0, its recall for state 1 is notably higher than Models 1 and 2, leading to a more balanced F1 score. The AUC score is moderate at 0.73.

Model 5: SMOTE Over sampler with Random Forest Classifier

This model exhibits improved performance compared to Model 4, with higher precision, recall, and F1-score for both states. The AUC score is also higher at 0.76, indicating better discrimination ability.

Model 6: SMOTE Over sampler with XGBoost Classifier

Like Model 3, this model shows balanced performance across both states, with high recall for state 1. The AUC score matches Model 3 at 0.87, reflecting overall solid performance.

Model 7: SMOTE Over sampler with Gradient Boosting Classifier

This model demonstrates high recall for state 1, but its precision and AUC score are relatively lower than Models 3 and 6.

Model 8: Random Under Sampler with Decision Tree Classifier

While this model achieves high precision and recall for state 0, its recall for state 1 is relatively low. The AUC score is moderate at 0.84.

Model 9: Random Under Sampler with Random Forest Classifier

This model exhibits balanced performance across both states, with higher recall for state one compared to Models 1 and 2. The AUC score is notably higher at 0.88, indicating strong discrimination ability.

Considering the domain knowledge of backorder prediction in inventory management and the importance of correctly identifying instances of backorders (state 1), we prioritise models with higher recall for state one and higher AUC scores. Additionally, given the constraints on computing resources, we opt for models that do not require hyperparameter tuning.

Based on these criteria, Model 9: Random Under Sampler with Random Forest Classifier is the most suitable choice. It achieves a balanced performance across precision, recall, F1-score, and AUC scores.

6. Conclusion & Future Study

With adequate computing resources, this study can be further expanded by finely tuning the model's hyperparameters. Many similar studies have been done on the internet, including this process. One such study by Ntakolia C. et al. (2021) used this technique to improve the model further to balance the precision-recall score and develop a robust model for backorder prediction that helps efficient and smooth inventory management without facing any issues.

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Appendix

BackOrder Prediction

March 28, 2024

```
[1]: # Importing required libraries
     import logging
     import pandas as pd
     import numpy as np
     import seaborn as sns
     import matplotlib.pyplot as plt
     from sklearn.preprocessing import LabelEncoder
     from sklearn.model_selection import train_test_split
     from imblearn.over_sampling import RandomOverSampler
     from sklearn.ensemble import RandomForestClassifier
     from xgboost import XGBClassifier
     from sklearn.ensemble import GradientBoostingClassifier
     from imblearn.over_sampling import SMOTE
     from sklearn.tree import DecisionTreeClassifier
     from sklearn.metrics import confusion_matrix, accuracy_score
     from sklearn.metrics import classification_report , roc_auc_score, roc_curve, u
     →auc , precision_recall_curve, confusion_matrix, accuracy_score, f1_score,
     →recall_score
     from sklearn.model_selection import cross_validate
     from sklearn.feature_selection import SelectKBest
     from sklearn.feature_selection import chi2
     from sklearn.preprocessing import Normalizer
     import warnings
     warnings.filterwarnings("ignore")
[2]: #Setting up a log
     logging.basicConfig(filename = 'logfile.log', level=logging.INFO, formatu
      →='%(asctime)s-%(levelname)s-%(message)s')
[3]: pd.set_option('display.max_columns', None)
[4]: # Loading the datasets
     train = pd.read_csv("C:/Users/Aditya/OneDrive/Desktop/nmims/Data/
      →Kaggle_Training_Dataset_v2.csv", low_memory = False)
     test = pd.read_csv("C:/Users/Aditya/OneDrive/Desktop/nmims/Data/
      →Kaggle_Test_Dataset_v2.csv", low_memory = False)
     print(train.shape, test.shape)
```

0.1 Exploratory Data Analysis

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[5]: # let's make it into a single dataset
      df = train.append(test)
      df.reset_index(drop=True, inplace=True)
      df
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[6]: # as we observe the last row has all the values as NaN, we will remove the last
     df = df.iloc[:-1]
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[1929936 rows x 23 columns]

[7]: df.info()

<class 'pandas.core.frame.DataFrame'>
RangeIndex: 1929936 entries, 0 to 1929935

Data columns (total 23 columns):

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#	Column	Dtype
0	sku	object
1	national_inv	float64
2	<pre>lead_time</pre>	float64
3	in_transit_qty	float64
4	forecast_3_month	float64
5	forecast_6_month	float64
6	forecast_9_month	float64
7	sales_1_month	float64

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[8]:
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                                                               5.108770e+03
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                                                               0.000000e+00
     min
           -2.725600e+04
                           0.000000e+00
     25%
            4.000000e+00
                           4.000000e+00
                                            0.000000e+00
                                                               0.00000e+00
     50%
                           8.000000e+00
                                            0.000000e+00
                                                               0.00000e+00
            1.500000e+01
     75%
            8.000000e+01
                           9.000000e+00
                                            0.000000e+00
                                                               4.000000e+00
            1.233440e+07
                           5.200000e+01
                                            4.894080e+05
                                                               1.510592e+06
     max
                                                                  sales_3_month
            forecast_6_month
                               forecast_9_month
                                                  sales_1_month
                 1.929935e+06
                                   1.929935e+06
                                                   1.929935e+06
                                                                   1.929935e+06
     count
                                                                   1.746639e+02
                3.454659e+02
                                   5.066067e+02
     mean
                                                   5.536816e+01
     std
                9.831562e+03
                                   1.434543e+04
                                                   1.884377e+03
                                                                   5.188856e+03
                                   0.000000e+00
                                                                   0.00000e+00
     min
                0.00000e+00
                                                   0.00000e+00
     25%
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     50%
                0.00000e+00
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                                                   0.00000e+00
                                                                   1.000000e+00
     75%
                 1.200000e+01
                                   2.000000e+01
                                                   4.000000e+00
                                                                   1.500000e+01
     max
                 2.461360e+06
                                   3.777304e+06
                                                   7.417740e+05
                                                                   1.105478e+06
            sales_6_month
                            sales_9_month
                                                          pieces_past_due
                                                min_bank
             1.929935e+06
                             1.929935e+06
                                            1.929935e+06
                                                              1.929935e+06
     count
                                            5.277637e+01
             3.415653e+02
                             5.235771e+02
                                                              2.016193e+00
     mean
     std
             9.585030e+03
                             1.473327e+04
                                            1.257968e+03
                                                              2.296112e+02
             0.00000e+00
                             0.000000e+00
                                            0.000000e+00
                                                              0.000000e+00
     min
     25%
                             0.000000e+00
                                            0.000000e+00
                                                              0.000000e+00
             0.000000e+00
     50%
             2.000000e+00
                             4.000000e+00
                                            0.000000e+00
                                                              0.000000e+00
```

float64

8

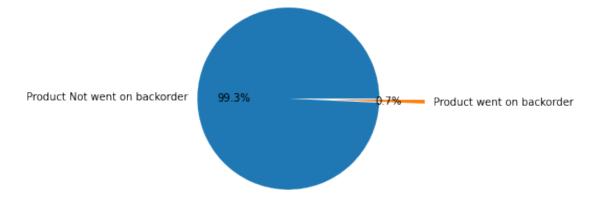
sales_3_month

```
2.146625e+06
                             3.205172e+06 3.133190e+05
                                                             1.464960e+05
      max
             perf_6_month_avg perf_12_month_avg local_bo_qty
                 1.929935e+06
                                    1.929935e+06 1.929935e+06
      count
                -6.899870e+00
                                   -6.462343e+00 6.537039e-01
      mean
      std
                 2.659988e+01
                                    2.588343e+01 3.543230e+01
     min
                -9.900000e+01
                                   -9.900000e+01 0.000000e+00
      25%
                 6.300000e-01
                                    6.600000e-01 0.000000e+00
     50%
                 8.200000e-01
                                    8.100000e-01 0.000000e+00
      75%
                 9.600000e-01
                                    9.500000e-01 0.000000e+00
                 1.000000e+00
                                    1.000000e+00 1.253000e+04
     max
          Distribution
     0.2
 [9]: # As we want to predict if the product went on backorder we will check the data,
       \rightarrow distribution
      p = df['went_on_backorder'].value_counts()
 [9]: No
             1915954
      Yes
               13981
      Name: went_on_backorder, dtype: int64
[10]: # Let's make a pie chart to understand the distribution
      fig, ax = plt.subplots()
      labels = ['Product Not went on backorder',
               'Product went on backorder']
      explode = (0, 0.5)
      percentages = [p[0]*100/(p[1]+p[0]), p[1]*100/(p[1]+p[0])]
      #Draw pie chart
      ax.pie(percentages, labels=labels, shadow=False,explode=explode,autopct='%1.
       →1f%%')
[10]: ([<matplotlib.patches.Wedge at 0x274aeecea00>,
        <matplotlib.patches.Wedge at 0x274b0a65190>],
       [Text(-1.0997151375435508, 0.02503230428005669, 'Product Not went on
      backorder'),
        Text(1.599585654182675, -0.036410643127857384, 'Product went on backorder')],
       [Text(-0.5998446204783003, 0.013653984152758194, '99.3%'),
        Text(1.099715137250589, -0.025032317150401946, '0.7%')])
```

3.100000e+01 4.700000e+01 3.000000e+00

0.00000e+00

75%



As we can observe only 0.7% of the data points represent the "Yes" observation. So, the data is highly imbalanced and needs to be balanced before it can be used to train a model.

0.3 Data Preprocessing

```
[11]: logging.info("PREPROCESSING DATA....")
[12]: #Removing null values
      def remove_null(data):
          # Check if there are any missing values left
          if data.isnull().sum().sum() == 0:
              print('The dataset does not have missing values')
              null_col = [] # Initialize list to store columns with missing values
          else:
              # Initialize list to store columns with missing values
              null_col = []
              # Identify columns with missing values
              for col in data.columns:
                  if data[col].isnull().sum() != 0:
                      null_col.append(col)
                      # Fill missing values based on column type
                      if data[col].dtype in ['int64', 'float64']: # Numeric columns
                          if data[col].mean() == data[col].median():
                              data[col].fillna(data[col].mean(), inplace=True)
                          else:
                              data[col].fillna(data[col].median(), inplace=True)
                      else: # Categorical columns
                          mode_val = data[col].mode()[0]
                          data[col].fillna(mode_val, inplace=True)
```

Return updated data return data

0

3] : [1	remove_n	.ull(ul)								
3]:		sku	nationa	l_inv	lead_time	in_t	ransit_qty	foreca	ast_3_month	\
(0	1026827		0.0	8.0		0.0		0.0	
1	1	1043384		2.0	9.0		0.0		0.0	
2	2	1043696		2.0	8.0		0.0		0.0	
3	3	1043852		7.0	8.0		0.0		0.0	
4	4	1044048		8.0	8.0		0.0		0.0	
	• • •								• • •	
	1929931	3526987		12.0	12.0		0.0		0.0	
	1929932	3526988		13.0	12.0		0.0		0.0	
1	1929933	3526989		13.0	12.0		0.0		0.0	
1	1929934	3526990		10.0	12.0		0.0		0.0	
1	1929935	3526991	2:	913.0	12.0		0.0		0.0	
		forecast	_6_month	fore	cast_9_mon	th sa	ales_1_month	sales	s_3_month \	\
(0		0.0		0	.0	0.0		0.0	
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2	2		0.0		0	.0	0.0		0.0	
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1	1929931		0.0		0	.0	0.0		0.0	
1	1929932		0.0		0	.0	0.0		0.0	
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1	1929934		0.0		0	.0	0.0		0.0	
1	1929935		0.0		0	.0	0.0		30.0	
		sales_6_	month s	ales_9	_month mi	n_bank	r potential_	issue	\	
(0		0.0		0.0	0.0	-	No		
1	1		0.0		0.0	0.0)	No		
2	2		0.0		0.0	0.0)	No		
3	3		0.0		0.0	1.0)	No		
4	4		0.0		4.0	2.0)	No		
1	1929931		0.0		0.0	1.0)	No		
1	1929932		0.0		0.0	1.0)	No		
1	1929933		0.0		0.0	1.0		No		
1	1929934		0.0		0.0	1.0		No		
1	1929935		88.0		88.0	4.0)	No		
		nieces n	ast due	nerf	6 month av	or ner	rf 12 month	ລນຕ ໄດ	ocal bo gtv	
	•	pieces_p	ast_due	perf_	6_month_av	g per	f_12_month_	avg lo	ocal_bo_qty	

-99.00

-99.00

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[1929936 rows x 23 columns]
```

```
[14]: # As we know sku or Stock Keeping Units is a unique identifier, its useless to
      →include this column for further analysis
      df.drop('sku', axis=1, inplace=True)
```

```
[15]: # For machine learning techniques only integer or float data types can be used.
      → Hence, we convert all the object type data to numeric format.
      # First let's identify categorical columns
      def identify_cat_cols(df):
```

```
categorical_cols = []
        for col in df.columns:
          if df[col].dtype == 'object':
             categorical_cols.append(col)
        return categorical_cols
[16]: cat_col=identify_cat_cols(df)
[17]: #Let's convert the data type
      def conv_col(cat_cols,df):
          for i in cat_cols:
               df[i].replace(['No','Yes'], [0,1], inplace=True)
          return df
[18]: conv_col(cat_col,df)
[18]:
                national_inv
                               lead_time in_transit_qty forecast_3_month \
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          deck_risk oe_constraint ppap_risk stop_auto_buy rev_stop
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          went_on_backorder
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[1929936 rows x 22 columns]

: df								
l:	national_inv l	ead_time	in_transit	_qty	forecast_3_	month	\	
0	0.0	8.0		0.0		0.0		
1	2.0	9.0		0.0		0.0		
2	2.0	8.0		0.0		0.0		
3	7.0	8.0		0.0		0.0		
4	8.0	8.0		0.0		0.0		
1929931	12.0	12.0		0.0		0.0		
1929932	13.0	12.0		0.0		0.0		
1929933	3 13.0	12.0		0.0		0.0		
1929934	10.0	12.0		0.0		0.0		
1929935	2913.0	12.0		0.0		0.0		
	forecast_6_mont	h foreca	st_9_month	sale	s_1_month s	ales_3	_month	\
0	0.		0.0		0.0		0.0	
1	0.		0.0		0.0		0.0	
2	0.		0.0		0.0		0.0	
3	0.		0.0		0.0		0.0	
4	0.		0.0		0.0		0.0	
1929931	0.	0	0.0		0.0		0.0	
1929932	0.	0	0.0		0.0		0.0	
1929933	0.	0	0.0		0.0		0.0	
1929934	0.	0	0.0		0.0		0.0	
1929935	0.	0	0.0		0.0		30.0	
	sales_6_month	sales 9 m	onth min h	ank	potential is	sue \		
0	0.0	24202_0	0.0	0.0	P	0		
1	0.0		0.0	0.0		0		
2	0.0		0.0	0.0		0		
3	0.0		0.0	1.0		0		
4	0.0		4.0	2.0		0		
	• • •							
1929931			0.0	1.0		0		
1929932			0.0	1.0		0		
1929933			0.0	1.0		0		
1929934			0.0	1.0		0		
1929935			88.0	4.0		0		
	niosos nast due	norf 6	month	norf	10 man+h a	1000] ho ~±	··· \
0	pieces_past_due	-	_	her.I	12_month_avg		l_bo_qt	•
0	0.0		-99.00		-99.00		0.	
1	0.0		0.99		0.99		0.	
2	0.0		-99.00		-99.00		0.	U

3		0.0	0.10	0.1	.3	0.0
4		0.0	-99.00	-99.0	0	0.0
1929931		0.0	0.48	0.4	.8	0.0
1929932		0.0	0.48	0.4	.8	0.0
1929933		0.0	0.48	0.4	.8	0.0
1929934		0.0	0.48	0.4	.8	0.0
1929935		0.0	0.48	0.4	.8	0.0
	deck_risk	oe_constraint	ppap_risk	stop_auto_buy	rev_stop	\
0	0	0	0	1	0	
1	0	0	0	1	0	
2	1	0	0	1	0	
3	0	0	0	1	0	
4	1	0	0	1	0	
1929931	1	0	0	1	0	
1929932	1	0	0	1	0	
1929933	1	0	0	1	0	
1929934	1	0	0	1	0	
1929935	1	0	0	1	0	

went_on_backorder

0	0
1	0
2	0
3	0
4	0
1929931	0
1929932	0
1929933	0
1929934	0
1929935	0

[1929936 rows x 22 columns]

0.4 Univariate Analysis

[20]: df.dtypes

[20]: national_inv float64
lead_time float64
in_transit_qty float64
forecast_3_month float64
forecast_6_month float64
forecast_9_month float64

```
sales_1_month
                      float64
sales_3_month
                      float64
sales_6_month
                      float64
sales_9_month
                      float64
min_bank
                      float64
potential_issue
                        int64
pieces_past_due
                     float64
perf_6_month_avg
                      float64
perf_12_month_avg
                      float64
                     float64
local_bo_qty
                        int64
deck_risk
oe_constraint
                        int64
ppap_risk
                        int64
stop_auto_buy
                       int64
                        int64
rev_stop
went_on_backorder
                        int64
dtype: object
```

###Categorical features

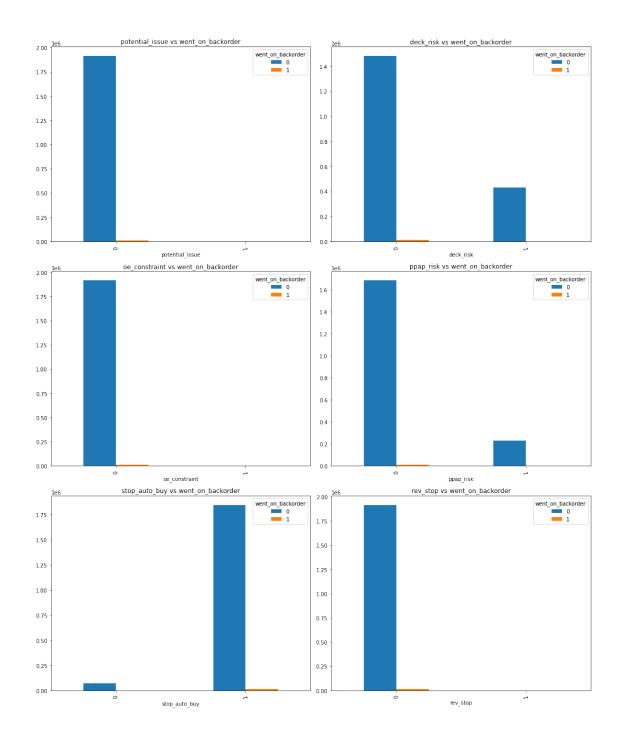
```
[21]: def univariate_plot(data_df):
          # Select categorical columns except 'went_on_backorder'
          categorical_features = [col for col in data_df.

→select_dtypes(include=['int64']).columns if col != 'went_on_backorder']
          num_features = len(categorical_features)
          fig, axes = plt.subplots(nrows=num_features//2 + num_features%2, ncols=2,__
       →figsize=(15, 6*num_features//2))
          for i, feature in enumerate(categorical_features):
              row = i // 2
              col = i \% 2
              # Group by feature and 'went_on_backorder', then count occurrences
              counts = data_df.groupby([feature, 'went_on_backorder']).size().
       →unstack().fillna(0)
              # Plot bar chart
              ax = counts.plot(kind='bar', rot=100, title=f'{feature} vs_
       →went_on_backorder', ax=axes[row, col])
              # Print counts and percentages
              for index, row in counts.iterrows():
                  print(f"{feature} state is {index}:")
                  for column, value in row.iteritems():
                      percentage = value * 100 / row.sum()
                      print(f" Product {column} {index} {value} times ({percentage:.
       \hookrightarrow 2f}%)")
```

```
plt.tight_layout()
plt.show()
```

[22]: univariate_plot(df)

```
potential_issue state is 0:
   Product 0 0 1915020 times (99.28%)
   Product 1 0 13927 times (0.72%)
potential_issue state is 1:
   Product 0 1 935 times (94.54%)
   Product 1 1 54 times (5.46%)
deck_risk state is 0:
   Product 0 0 1482779 times (99.22%)
   Product 1 0 11704 times (0.78%)
deck_risk state is 1:
   Product 0 1 433176 times (99.48%)
   Product 1 1 2277 times (0.52%)
oe_constraint state is 0:
   Product 0 0 1915672 times (99.28%)
   Product 1 0 13972 times (0.72%)
oe_constraint state is 1:
   Product 0 1 283 times (96.92%)
   Product 1 1 9 times (3.08%)
ppap_risk state is 0:
   Product 0 0 1685534 times (99.30%)
   Product 1 0 11850 times (0.70%)
ppap_risk state is 1:
   Product 0 1 230421 times (99.08%)
   Product 1 1 2131 times (0.92%)
stop_auto_buy state is 0:
   Product 0 0 69966 times (99.18%)
   Product 1 0 578 times (0.82%)
stop_auto_buy state is 1:
   Product 0 1 1845989 times (99.28%)
   Product 1 1 13403 times (0.72%)
rev_stop state is 0:
   Product 0 0 1915120 times (99.28%)
   Product 1 0 13977 times (0.72%)
rev_stop state is 1:
   Product 0 1 835 times (99.52%)
   Product 1 1 4 times (0.48%)
```

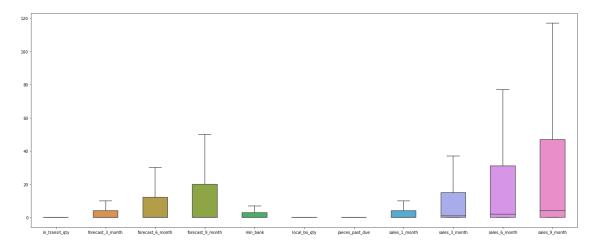


0.5 Numerical_Features

```
fig,ax = plt.subplots(figsize=(25,10),facecolor='white')
sns.boxplot(data=df[num_data],ax=ax,width=0.5,fliersize=4,showfliers=False) #__

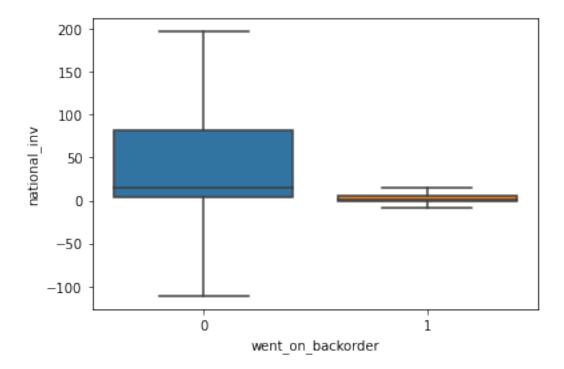
will not Show the outliers beyond the caps.
```

[23]: <AxesSubplot:>



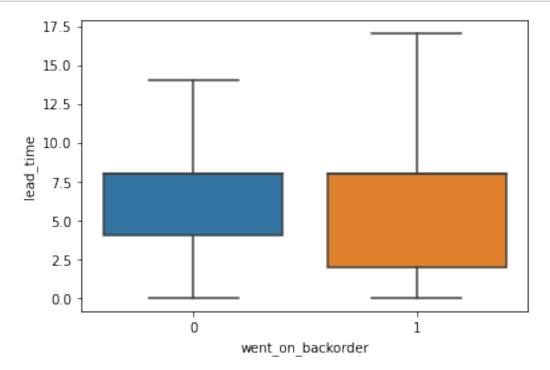
0.5.1 National Inv

[24]: # Plotting Boxplot sns.boxplot(x=df["went_on_backorder"] ,y=df["national_inv"], showfliers=False) plt.show()



$0.5.2 \quad Lead_time$

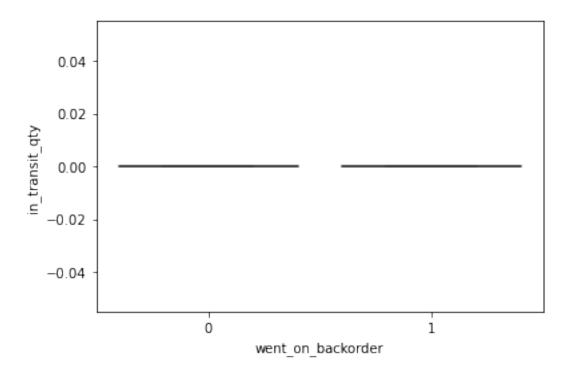
```
[25]: # Plotting Boxplot
sns.boxplot( x=df["went_on_backorder"] ,y=df["lead_time"], showfliers = False)
plt.show()
```



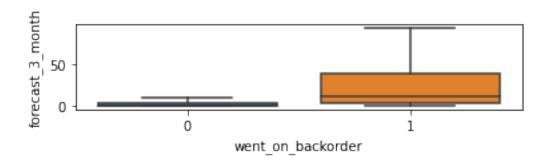
$0.5.3 \quad In_trsansit_qty$

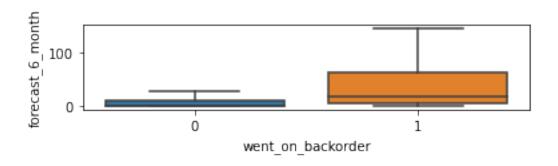
```
[26]: # Plotting Boxplot
sns.boxplot( x=df["went_on_backorder"] ,y=df["in_transit_qty"], showfliers =

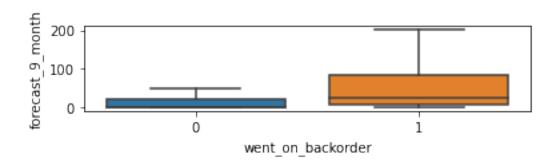
→False)
plt.show()
```



0.5.4 forecast for 3,6,9 months







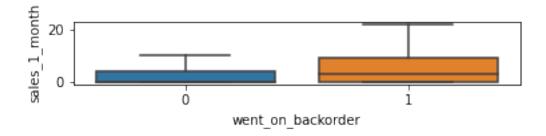
 $0.5.5 \quad sales_1_month, \, sales_3_month, \, sales_6_month, \, sales_9_month$

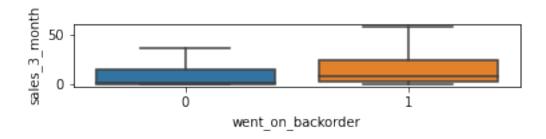
```
[28]: plt.subplot(4,1,1)
sns.boxplot( x=df["went_on_backorder"] ,y=df["sales_1_month"],showfliers=False)
plt.show()

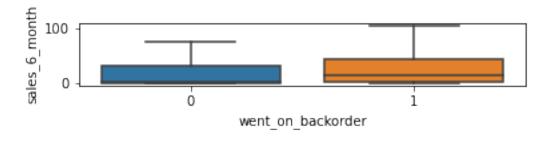
plt.subplot(4,1,2)
sns.boxplot( x=df["went_on_backorder"] ,y=df["sales_3_month"],showfliers=False)
plt.show()
```

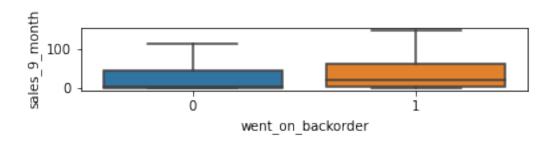
```
plt.subplot(4,1,3)
sns.boxplot( x=df["went_on_backorder"] ,y=df["sales_6_month"],showfliers=False)
plt.show()

plt.subplot(4,1,4)
sns.boxplot( x=df["went_on_backorder"] ,y=df["sales_9_month"],showfliers=False)
plt.show()
```



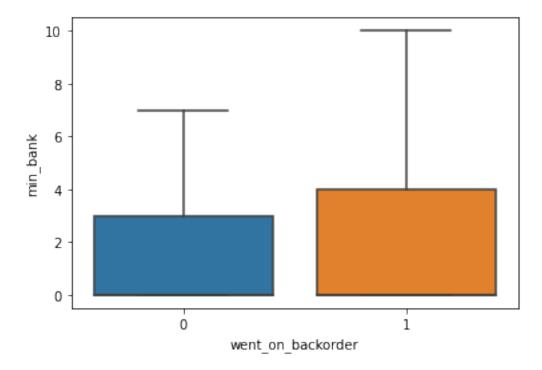




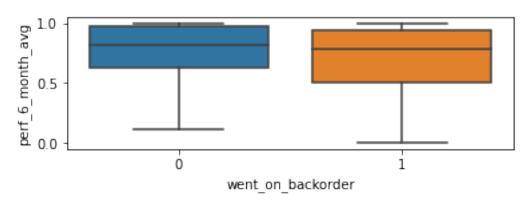


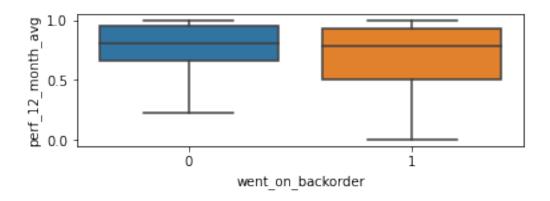
$0.5.6 \quad \min \quad \text{bank}$

```
[29]: sns.boxplot( x=df["went_on_backorder"] ,y=df["min_bank"],showfliers=False)
plt.show()
```



0.5.7 Performance AVG 6 months, 9months





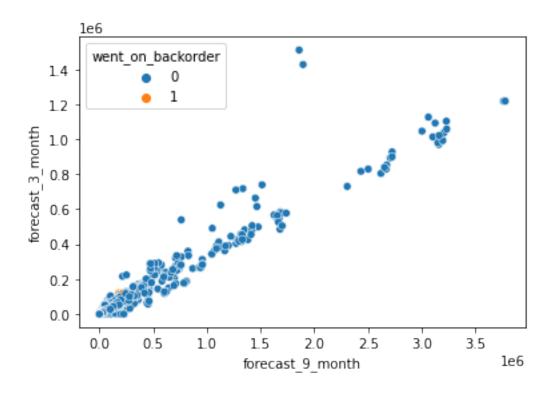
0.6 Bivariate Analysis

We will plot scatter plots using any two variables as x & y and hue as went_on_backorder

```
[31]: sns.scatterplot(x = df.forecast_9_month,y = df.forecast_3_month,hue=df.

→went_on_backorder)
```

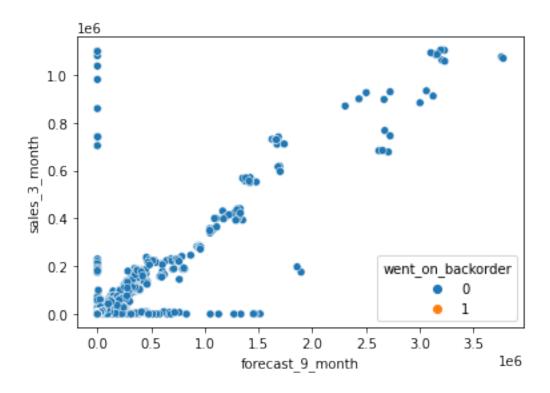
[31]: <AxesSubplot:xlabel='forecast_9_month', ylabel='forecast_3_month'>



```
[32]: sns.scatterplot(x = df.forecast_9_month,y = df.sales_3_month,hue=df.

→went_on_backorder)
```

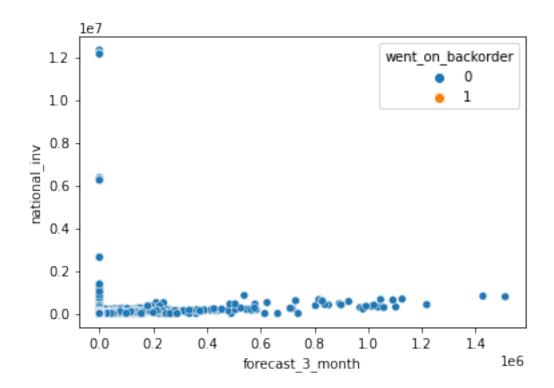
[32]: <AxesSubplot:xlabel='forecast_9_month', ylabel='sales_3_month'>



```
[33]: sns.scatterplot(x = df.forecast_3_month,y = df.national_inv,hue=df.

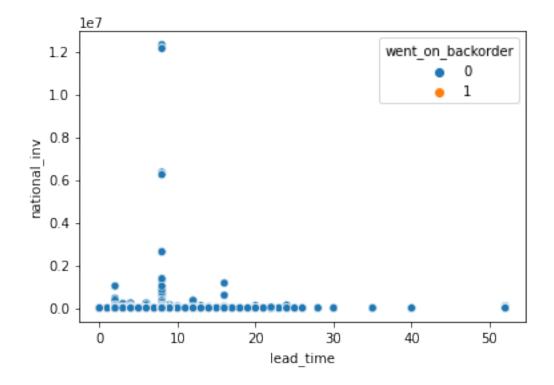
→went_on_backorder)
```

[33]: <AxesSubplot:xlabel='forecast_3_month', ylabel='national_inv'>



[34]: sns.scatterplot(x = df.lead_time,y = df.national_inv,hue=df.went_on_backorder)

[34]: <AxesSubplot:xlabel='lead_time', ylabel='national_inv'>



0.7 Outlier detection & Removal

```
[35]: import pandas as pd
      def impute_outliers(data_series):
          # Calculate quartiles and interquartile range
          Q1 = data_series.quantile(0.25)
          Q3 = data_series.quantile(0.75)
          IQR = Q3 - Q1
          # Calculate lower and upper bounds
          lower_bound = Q1 - 1.5 * IQR
          upper_bound = Q3 + 1.5 * IQR
          # Create a new series to store the imputed values
          imputed_series = pd.Series(index=data_series.index)
          # Iterate over the data and impute outliers
          for i, value in data_series.items():
              if lower_bound == upper_bound:
                imputed_series[i]=value
              elif value < lower_bound:</pre>
                  imputed_series[i] = lower_bound
              elif value > upper_bound:
                  imputed_series[i] = upper_bound
              else:
                  imputed_series[i] = value
          print("The new series is without outliers")
          return imputed_series
[36]: df['national_inv']=impute_outliers(df['national_inv'])
      df['lead_time']=impute_outliers(df['lead_time'])
      df['in_transit_qty']=impute_outliers(df['in_transit_qty'])
      df['forecast_3_month']=impute_outliers(df['forecast_3_month'])
      df['forecast_6_month']=impute_outliers(df['forecast_6_month'])
      df['forecast_9_month']=impute_outliers(df['forecast_9_month'])
      df['sales_1_month']=impute_outliers(df['sales_1_month'])
      df['sales_3_month']=impute_outliers(df['sales_3_month'])
      df['sales_6_month']=impute_outliers(df['sales_6_month'])
      df['sales_9_month']=impute_outliers(df['sales_9_month'])
      df['min_bank']=impute_outliers(df['min_bank'])
      df['pieces_past_due']=impute_outliers(df['pieces_past_due'])
      df['perf_6_month_avg']=impute_outliers(df['perf_6_month_avg'])
```

```
df['perf_12_month_avg']=impute_outliers(df['perf_12_month_avg'])
      df['local_bo_qty']=impute_outliers(df['local_bo_qty'])
      df
     The new series is without outliers
               national_inv lead_time in_transit_qty forecast_3_month \
[36]:
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```

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2	0.0	(0.0	0.0		0	
3	0.0	(0.0	1.0		0	
4	0.0	4	1.0	2.0		0	
	• • •						
1929931	0.0	(0.0	1.0		0	
1929932	0.0	(0.0	1.0		0	
1929933	0.0	(0.0	1.0		0	
1929934	0.0	(0.0	1.0		0	
1929935	77.5	88	3.0	4.0		0	
	pieces_past_due	perf_6_mc	_	perf_12_	_		
0	0.0		0.135		0.225	0.0	
1	0.0		0.990		0.990	0.0	
2	0.0		0.135		0.225	0.0	
3	0.0		0.135		0.225	0.0	
4	0.0		0.135		0.225	0.0	
4000004							
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1929932	0.0		0.480		0.480	0.0	
1929933	0.0		0.480		0.480	0.0	
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1929935	0.0		0.480		0.480	0.0	
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	went_on_backorder	-					
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```

[1929936 rows x 22 columns]

0.8 Normalisation

```
[40]: # Select numerical columns from the DataFrame
     numerical_cols = df.select_dtypes(include=['float64'])
     # Initialize the Normalizer
     normalizer = Normalizer()
     # Fit and transform the data
     df_normalized = pd.DataFrame(normalizer.fit_transform(numerical_cols),__
      # Combine normalized numerical columns with non-numerical columns
     for col in df.columns:
         if col not in numerical_cols.columns:
             df_normalized[col] = df[col]
     # Reorder columns to match the original DataFrame
     df = df_normalized[df.columns]
[40]:
              national_inv lead_time in_transit_qty forecast_3_month \
                  0.000000 0.999463
                                                0.0
                                                                 0.0
```

O .	0.00000 0.	000 100	0.0	0.0	
1	0.214472 0.	965122	0.0	0.0	
2	0.242413 0.	969652	0.0	0.0	
3	0.655412 0.	749042	0.0	0.0	
4	0.657443 0.	657443	0.0	0.0	
1929931	0.705320 0.	705320	0.0	0.0	
1929932	0.733095 0.	676703	0.0	0.0	
1929933	0.733095 0.	676703	0.0	0.0	
1929934	0.638277 0.	765932	0.0	0.0	
1929935	0.847115 0.	052399	0.0	0.0	
	forecast_6_month	forecast_9_month	sales_1_month	sales_3_month	\
0	0.0	0.0	0.0	0.000000	
1	0.0	0.0	0.0	0.000000	
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3	0.0	0.0	0.0	0.000000	

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          deck_risk
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went_on_backorder

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```

[1929936 rows x 22 columns]

0.9 Feature Seclection

```
[41]: corr_matrix = df.corr()
    corr_matrix_y = corr_matrix['went_on_backorder'].drop('went_on_backorder')
    corr_matrix_y=corr_matrix_y.abs().sort_values(ascending=False)
    corr_matrix_y
```

```
[41]: forecast_6_month
                           0.120852
      forecast_9_month
                           0.118717
      national_inv
                           0.117777
      forecast_3_month
                           0.108193
      sales_1_month
                           0.089218
      sales_3_month
                           0.087973
      sales_6_month
                           0.072508
      sales_9_month
                           0.064349
      local_bo_qty
                           0.050689
      pieces_past_due
                           0.033954
      lead_time
                           0.030197
      perf_12_month_avg
                           0.018328
      perf_6_month_avg
                           0.018034
      in_transit_qty
                           0.017636
      deck_risk
                           0.012827
      potential_issue
                           0.012644
      ppap_risk
                           0.008377
      min_bank
                           0.004633
      oe_constraint
                           0.003420
      stop_auto_buy
                           0.002180
      rev_stop
                           0.000609
      Name: went_on_backorder, dtype: float64
```

```
[42]: logging.info('DATA VISUALISATION...')
# Plotting Heatmap
plt.figure(figsize=(15,15))
sns.heatmap(corr_matrix, annot=True, cmap = 'coolwarm')
```

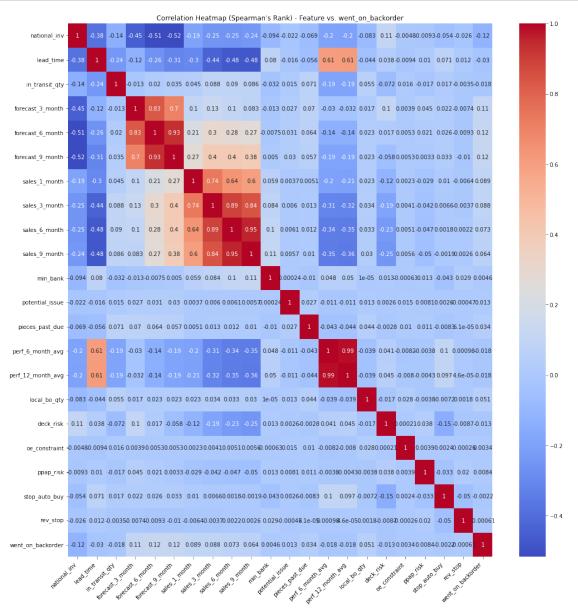
```
plt.title(f"Correlation Heatmap (Spearman's Rank) - Feature vs.⊔

→went_on_backorder")

plt.xticks(rotation=45, ha='right') # Rotate x-axis labels for readability

plt.tight_layout()

plt.show()
```



```
[51]: # for selecting the features we will select the ones which has value for 

→ corr_matrix_y > 0.01

features = ['national_inv', 'lead_time', 'forecast_3_month', 'forecast_6_month', 

→ 'forecast_9_month', 'sales_1_month',
```

```
'sales_3_month', 'sales_6_month', 'sales_9_month',
      'pieces_past_due', 'in_transit_qty' , 'deck_risk', 'local_bo_qty']
     x = df[features]
     y = df['went_on_backorder']
     print(x.shape, y.shape)
     (1929936, 15) (1929936,)
     0.10 Model Building
[52]: x_train, x_test, y_train, y_test = train_test_split(x, y, train_size=0.85,__
      →random_state=42)
     print(x_train.shape,x_test.shape)
     print(y_train.shape,y_test.shape)
     (1640445, 15) (289491, 15)
     (1640445,) (289491,)
[53]: y_train.value_counts()
[53]: 0
          1628649
            11796
     Name: went_on_backorder, dtype: int64
     0.10.1 Model 1: RandomOversampler with DecisionTreeClassifier
[54]: #Using RandomOverSampler
     oversample = RandomOverSampler(sampling_strategy='auto', random_state=42)
     x_resampled, y_resampled = oversample.fit_resample(x_train, y_train)
[55]: y_resampled.value_counts()
[55]: 0
          1628649
          1628649
     Name: went_on_backorder, dtype: int64
[56]: # Import necessary libraries
     from sklearn.metrics import accuracy_score, confusion_matrix
     # Decision tree classifier
     model1 = DecisionTreeClassifier()
     model1.fit(x_resampled, y_resampled)
     y_pred1 = model1.predict(x_test)
     # Calculate accuracy and confusion matrix
     accu_score1 = accuracy_score(y_test, y_pred1)
     con_mat1 = confusion_matrix(y_test, y_pred1)
```

```
print('Accuracy of the Decision Tree Model in validation set is:', accu_score1)
print('Confusion Matrix:\n', con_mat1)
print(classification_report(y_test,y_pred1))

from sklearn.metrics import roc_auc_score, average_precision_score, make_scorer

roc1 = roc_auc_score(y_test, y_pred1)
print("AUC Score is:", roc1)
```

Accuracy of the Decision Tree Model in validation set is: 0.9839649591869868 Confusion Matrix:

[1506	67	79]]			
		precision	recall	f1-score	support
	•	2 22		0.00	007000
	0	0.99	0.99	0.99	287306
	1	0.18	0.31	0.23	2185
accura	су			0.98	289491
macro a	ıvg	0.59	0.65	0.61	289491
weighted a	ıvg	0.99	0.98	0.99	289491

AUC Score is : 0.6499199786365443

31367

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0.10.2 Model 2: RandomOversampler with RandomForestClassifier

```
[57]: from sklearn.ensemble import RandomForestClassifier

#RandomForest Classifier
model2 = RandomForestClassifier()
model2.fit(x_resampled, y_resampled)
y_pred2 = model2.predict(x_test)

# Calculate accuracy and confusion matrix
accu_score2 = accuracy_score(y_test, y_pred2)
con_mat2 = confusion_matrix(y_test, y_pred2)

print('Accuracy of the Random Forest Model in test set is:', accu_score2)
print('Confusion Matrix:\n', con_mat2)
#AUC score
print(classification_report(y_test,y_pred2))
roc2 = roc_auc_score(y_test, y_pred2)
print("AUC Score is:", roc2)
```

Accuracy of the Random Forest Model in test set is: 0.9871222248705487 Confusion Matrix:
[[285172 2134]

```
[ 1594
            591]]
              precision
                         recall f1-score
                                              support
           0
                   0.99
                             0.99
                                       0.99
                                               287306
           1
                   0.22
                             0.27
                                       0.24
                                                 2185
   accuracy
                                       0.99
                                               289491
                                               289491
  macro avg
                   0.61
                             0.63
                                       0.62
weighted avg
                   0.99
                             0.99
                                       0.99
                                               289491
```

AUC Score is : 0.6315264642370717

weighted avg

0.99

0.91

0.10.3 Model 3: XGBOOST Classifier with Random Oversampling

```
[58]: from xgboost import XGBClassifier
      # XGBoost Classifier
      model3 = XGBClassifier()
      model3.fit(x_resampled, y_resampled)
      y_pred3 = model3.predict(x_test)
      # Calculate accuracy and confusion matrix
      accu_score3 = accuracy_score(y_test, y_pred3)
      con_mat3 = confusion_matrix(y_test, y_pred3)
      print('Accuracy of the XGBoost Model in test set is:', accu_score3)
      print('Confusion Matrix:\n', con_mat3)
      # Print classification report
      print(classification_report(y_test, y_pred3))
      # Calculate AUC score
      roc3 = roc_auc_score(y_test, y_pred3)
      print("AUC Score is :", roc3)
     Accuracy of the XGBoost Model in test set is: 0.9051680363120097
     Confusion Matrix:
      [[260178 27128]
          325
                1860]]
                   precision
                              recall f1-score
                                                    support
                0
                        1.00
                                  0.91
                                             0.95
                                                     287306
                        0.06
                                  0.85
                1
                                             0.12
                                                       2185
                                            0.91
                                                     289491
         accuracy
                        0.53
                                  0.88
                                             0.53
                                                     289491
        macro avg
```

0.94

289491

AUC Score is: 0.8784183030297025

As we have treid Random Oversampling but for all the 4 models the recall score and f1-score are not upto the mark so we will try Synthetic Oversampling Technique to balance the class in the train data set

0.10.4 SMOTE OverSampling

```
[59]: from imblearn.over_sampling import SMOTE

# Create SMOTE object
smote = SMOTE(sampling_strategy='auto', random_state=42)

# Resample the training data using SMOTE
x_resampled, y_resampled = smote.fit_resample(x_train, y_train)
print(x_resampled.shape,y_resampled.shape)
```

(3257298, 15) (3257298,)

0.10.5 Model 4: DecisionTree Classifier with SmoteOversampling

```
[60]: # Decision tree classifier
model4 = DecisionTreeClassifier()
model4.fit(x_resampled, y_resampled)
y_pred4 = model4.predict(x_test)

# Calculate accuracy and confusion matrix
accu_score4 = accuracy_score(y_test, y_pred4)
con_mat4 = confusion_matrix(y_test, y_pred4)

print('Accuracy of the Decision Tree Model in validation set is:', accu_score4)
print('Confusion Matrix:\n', con_mat4)
print(classification_report(y_test,y_pred4))

# Calculate AUC score
roc4 = roc_auc_score(y_test, y_pred4)
print("AUC Score is:", roc4)
```

Accuracy of the Decision Tree Model in validation set is: 0.9765277677026228 Confusion Matrix:

[[281655 5651] [1144 1041]]

	precision	recall	f1-score	support
0	1.00	0.98	0.99	287306
1	0.16	0.48	0.23	2185
accuracy			0.98	289491
macro avg	0.58	0.73	0.61	289491

```
weighted avg 0.99 0.98 0.98 289491
```

AUC Score is : 0.728380640763806

0.10.6 Model 5 SmoteOversampler with RandomForestClassifier

```
[61]: model5 = RandomForestClassifier()
    model5.fit(x_resampled, y_resampled)
    y_pred5 = model5.predict(x_test)

# Calculate accuracy and confusion matrix
    accu_score5 = accuracy_score(y_test, y_pred5)
    con_mat5 = confusion_matrix(y_test, y_pred5)

print('Accuracy of the Random Forest Model in validation set is:', accu_score5)
    print('Confusion Matrix:\n', con_mat5)
    print(classification_report(y_test, y_pred5))

# Calculate AUC score
    roc5 = roc_auc_score(y_test, y_pred5)
    print("AUC Score is :", roc5)
```

Accuracy of the Random Forest Model in validation set is: 0.9841963998880794 Confusion Matrix:

[[283756 3550] [1025 1160]]

	precision	recall	f1-score	support
0	1.00	0.99	0.99	287306
1	0.25	0.53	0.34	2185
accuracy			0.98	289491
macro avg	0.62	0.76	0.66	289491
weighted avg	0.99	0.98	0.99	289491

AUC Score is: 0.7592681423505896

0.10.7 Model 6: SmoteOversampler with XGBoostClassifier

```
[62]: model6 = XGBClassifier()
  model6.fit(x_resampled, y_resampled)
  y_pred6 = model6.predict(x_test)

# Calculate accuracy and confusion matrix
  accu_score6 = accuracy_score(y_test, y_pred6)
  con_mat6 = confusion_matrix(y_test, y_pred6)

print('Accuracy of the XGBoost Model in validation set is:', accu_score6)
  print('Confusion Matrix:\n', con_mat6)
```

```
print(classification_report(y_test, y_pred6))
# Calculate AUC score
roc6 = roc_auc_score(y_test, y_pred6)
print("AUC Score is :", roc6)
```

Accuracy of the XGBoost Model in validation set is: 0.9051265842461423 Confusion Matrix:

[[260183 27123] [342 1843]]

		11			
		precision	recall	f1-score	support
	0	1.00	0.91	0.95	287306
	1	0.06	0.84	0.12	2185
accur	acy			0.91	289491
macro	avg	0.53	0.87	0.53	289491
weighted	avg	0.99	0.91	0.94	289491

AUC Score is: 0.874536844370447

0.10.8 Model 7: SmoteOversampler with GradientBoostingClassifier

Accuracy of the Gradient Boosting Model in validation set is: 0.8743898774055152 Confusion Matrix:

[[251245 36061] [302 1883]]

	precision	recall	Il-score	support
0	1.00	0.87	0.93	287306
1	0.05	0.86	0.09	2185

```
0.87
                                               289491
    accuracy
                  0.52
                             0.87
                                       0.51
                                               289491
  macro avg
                             0.87
weighted avg
                  0.99
                                       0.93
                                               289491
```

AUC Score is: 0.8681353184839752

0.10.9 Model 8: RandomUnderSampler with DecisionTreeClassifier

```
[64]: from imblearn.under_sampling import RandomUnderSampler
      # Undersampling
      undersampler = RandomUnderSampler(random_state=42)
      x_resampled, y_resampled = undersampler.fit_resample(x_train, y_train)
      print(x_resampled.shape,y_resampled.shape)
     (23592, 15) (23592,)
[66]: # Decision Tree Classifier
      model8 = DecisionTreeClassifier()
      model8.fit(x_resampled, y_resampled)
      y_pred8 = model8.predict(x_test)
      # Calculate accuracy and confusion matrix
      accu_score8 = accuracy_score(y_test, y_pred8)
      con_mat8 = confusion_matrix(y_test, y_pred8)
      print('Accuracy of the Decision Tree Model in validation set is:', accu_score8)
      print('Confusion Matrix:\n', con_mat8)
      print(classification_report(y_test, y_pred8))
      # Calculate AUC score
      roc8 = roc_auc_score(y_test, y_pred8)
      print("AUC Score is :", roc8)
     Accuracy of the Decision Tree Model in validation set is: 0.8409967840105564
     Confusion Matrix:
      [[241627 45679]
          351
                1834]]
                   precision recall f1-score
                                                   support
                0
                        1.00
                                  0.84
                                            0.91
                                                     287306
                        0.04
                                  0.84
                                            0.07
                1
                                                       2185
                                            0.84
                                                     289491
         accuracy
                                            0.49
        macro avg
                        0.52
                                  0.84
                                                     289491
                                  0.84
                                            0.91
                                                    289491
     weighted avg
                        0.99
     AUC Score is : 0.8401842526361157
```

Accuracy of the Random Forest Model in validation set is: 0.8648628109336732 Confusion Matrix:

[[248429 38877] [244 1941]] pre-

	precision	recall	f1-score	support
0	1.00	0.86	0.93	287306
1	0.05	0.89	0.09	2185
accuracy			0.86	289491
macro avg	0.52	0.88	0.51	289491
weighted avg	0.99	0.86	0.92	289491

AUC Score is: 0.8765069314865193