

**CPEN/EECE 481, Summer 2021**  
**Final Exam, 25 June 2021**

Last Name: Shanks

First Name: Cole

UBC Student #: 54950860

[illegible]

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V	W	X	Y	Z	AA	AB	AC	AD
1	Q2																													
2																														
3		i	6.5%		(a)			(b)			(c)																			
4					Option A			Option B			Option A																			
5					Initial Cost	\$ 55,000		Annual Cost	\$ 12,000		Option A is cheaper annually by	\$ 2,219.30																		
6					Useful Life	12																								
7					Salvage Value	\$ 8,000																								
8					Annual Maintenance	\$ 3,500																								
9					PV	\$ 79,798.08																								
10					EAUC	\$ 9,780.70																								
11																														
12																														
13																														
14																														
15																														
16																														
17																														
18																														
19																														
20					Formula			Supporting Calculations																						
21																														
22																														
23																														
24					$P = F \frac{1}{(1+i)^n}$			$PV = 55000 + 3500 \cdot \frac{1 - (1+0.065)^{-12}}{0.065} - 8000 \cdot (1+0.065)^{-12}$			$Annual Cost = 0.60 \cdot 20,000 = 12,000$																			
25																														
26																														
27																														
28					$A = P \left[ \frac{i(1+i)^n}{(1+i)^n - 1} \right]$			$EAUC = 79798 \cdot \frac{0.065 \cdot (1+0.065)^{12}}{(1+0.065)^{12} - 1} = 9780$																						
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## Formula

## Supporting Calculations

$$P = F \frac{1}{(1+i)^n}$$

$$PV = 55000 + 3500 \cdot \frac{1 - (1+0.065)^{-12}}{0.065} - 8000 \cdot (1+0.065)^{-12}$$

$$Annual Cost = 0.60 \cdot 20,000 = 12,000$$

$$A = P \left[ \frac{i(1+i)^n}{(1+i)^n - 1} \right]$$

$$EAUC = 79798 \cdot \frac{0.065 \cdot (1+0.065)^{12}}{(1+0.065)^{12} - 1} = 9780$$

Q3



6%

Year	A	B	C
0	-\$6,000	-\$2,000	\$0
1	\$1,950	\$700	\$0
2	\$1,950	\$700	\$0
3	\$1,950	\$700	\$0
4	\$1,950	\$700	\$0
5	\$1,950	\$700	\$0

(a)	A	B
NPW	\$2,214	\$949

(b)	A	B
IRR	18.7%	22.1%

(c)	Incremental IRR	
		17.0%

(d)

Option A

Option A is the better choice for discount rates under 17%. For a narrow window between 17 and 22.1% Option B is the better option. However these are fairly high borrowing rates that you would expect to have. Based on this assumption, Option A seems like the more sensible option with a more realistic range of borrowing rates you could expect to achieve. This option does come with a higher initial cost. Therefore I am also assuming that the firm involved can sustain this high upfront cost and reap the future benefits down the line. Also, at the discount rate which is given of 6%, Option A yields a higher ROR and a higher NPW and is therefore the better option.

(e)

Choice Table		
If	$0 < \text{Borrowing Rate} \leq 17.0$	Select A
If	$17.0 < \text{Borrowing Rate} \leq 22.1$	Select B
If	$22.1 < \text{Borrowing Rate}$	Select C

### Formula

$$P = F \frac{1}{(1+i)^n}$$

$$6000 - 4000 = 2000$$

$$1950 - 700 = 1250$$

$$P = A \left[ \frac{(1+i)^n - 1}{i(1+i)^n} \right] \quad 4000 = 1250 \cdot \frac{(1+i)^5 - 1}{i \cdot (1+i)^5} \quad \therefore i = 17.0\%$$

## Supporting Calculations

1	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V	W	X	Y	Z	AA
2																											
3			Year	Cost	Cost Index				(d)		(e)																
4			2006	\$ 8,000,000	98				Option B																		
5			2014	\$ 14,000,000	130.3																						
6			2020		146																						
7			2024		163.6																						
8																											
9			(a)																								
10			Estimated Inflation Rate	2.9%																							
11																											
12			(b)																								
13			Original Cost	\$ 8,000,000																							
14			New Capacity	1.65																							
15			Old Capacity	1																							
16			Power-sizing Exponent	0.72																							
17			Current index	163.6																							
18			Old Index	98																							
19																											
20			Capacity-adjusted Cost	\$ 11,473,037.86																							
21																											
22			Cost Estimate	\$ 19,154,464																							
23																											
24																											
25																											
26																											
27			Capacity – Adjusted Cost = Original Cost ·																								
28			New Capacity <sup>power – sizing exponent</sup>																								
29			Old Capacity																								
30																											
31			Cost Estimate = Capacity – Adjusted Cost ·																								
32			Current Index																								
33			Old Index																								
34																											
35																											
36																											
37																											
38																											

Q4

Year

Cost

Cost Index

2006

\$ 8,000,000

98

2014

\$ 14,000,000

130.3

2020

146

2024

163.6

(a)

Estimated Inflation Rate

2.9%

(b)

Original Cost

\$ 8,000,000

New Capacity

1.65

Old Capacity

1

Power-sizing Exponent

0.72

Current index

163.6

Old Index

98

Capacity-adjusted Cost

\$ 11,473,037.86

Cost Estimate

\$ 19,154,464

(c)

Original Cost

\$ 14,000,000

New Capacity

1

Old Capacity

1

Power-sizing Exponent

0.72

Current index

163.6

Old Index

130.3

Capacity-adjusted Cost

\$ 14,000,000.00

Cost Estimate

\$ 17,581,569

(d)

Option B

(e)

Additional Data

- Maintenance costs associated with each turbine on an annual basis
- Salvage values for each turbine when their useful life has expired
- Advances in technology in this sector and each turbine’s characteristics

Supporting Calculations

Capacity – Adjusted Cost = Original Cost ·

New Capacity<sup>power – sizing exponent</sup>

Old Capacity

Cost Estimate = Capacity – Adjusted Cost ·

Current Index

Old Index

146

98

2020 – 2006

1

– 1 = 2.9%

CI

98

2024 – 2006

1

– 1 = 2.9%

∴ CI = 163.6

CI

98

2024 – 2014

1

– 1 = 2.9%

∴ CI = 130.3

Overview

Q1

Q2

Q3

Q4

Q5

Q6

Q7

Q8

Q9

Q10

Q11

Q12

1	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	
2	Q5																			
3		Option A			(a)	CCA Schedule (Option A)				(c)	Option A									
4		Capital Cost (2020 dollars)	\$ 5,000,000		Year	Book value beginning of year	CCA depreciation	Book value end of year		Year	Capital Cost	Salvage	Revenue	Operating Cost	CCA depreciation	Taxable Income	Income Tax	After-Tax Cash Flow		
5		Useful Life years	5							0	\$ (5,447,737)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (5,447,737)		
6		Salvage Value (2028 dollars)	\$ 800,000		1	\$ 5,605,721.32	\$ 1,261,287.30	\$ 4,344,434.02		1	\$ -	\$ -	\$ 4,437,972	\$ (1,082,432)	\$ (1,261,287)	\$ 2,094,252	\$ 942,414	\$ 2,413,126		
7		Revenues/yr (2020 dollars)	\$ 4,100,000		2	\$ 4,344,434.02	\$ 1,954,995.31	\$ 2,389,438.71		2	\$ -	\$ -	\$ 4,526,731	\$ (1,104,081)	\$ (1,954,995)	\$ 1,467,655	\$ 660,445	\$ 2,762,206		
8		Operating Cost (2020 dollars)	\$ 1,000,000		3	\$ 2,389,438.71	\$ 1,075,247.42	\$ 1,314,191.29		3	\$ -	\$ -	\$ 4,617,266	\$ (1,126,162)	\$ (1,075,247)	\$ 2,415,856	\$ 1,087,135	\$ 2,403,968		
9					4	\$ 1,314,191.29	\$ 591,386.08	\$ 722,805.21		4	\$ -	\$ -	\$ 4,709,611	\$ (1,148,686)	\$ (591,386)	\$ 2,969,539	\$ 1,336,293	\$ 2,224,633		
10		Option B			(b)	Loss on Disposal				5	\$ -	\$ 800,000	\$ 4,803,803	\$ (1,171,659)	\$ (325,262)	\$ 4,106,882	\$ 1,848,097	\$ 2,584,047		
11		Capital Cost (2020 dollars)	\$ 8,000,000		CCA Schedule (Option B)					Option B							NPW	\$ 3,500,003		
12		Useful Life years	5		Year	Book value beginning of year	CCA depreciation	Book value end of year		Year	Capital Cost	Salvage	Revenue	Operating Cost	CCA depreciation	Taxable Income	Income Tax	After-Tax Cash Flow		
13		Salvage Value (2028 dollars)	\$ 400,000		1	\$ 8,969,154.11	\$ 2,018,059.67	\$ 6,951,094.43		0	\$ (8,716,379)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (8,716,379)		
14		Revenues/yr (2020 dollars)	\$ 5,700,000		2	\$ 6,951,094.43	\$ 3,127,992.49	\$ 3,823,101.94		1	\$ -	\$ -	\$ 6,169,863	\$ (1,840,135)	\$ (2,018,060)	\$ 2,311,669	\$ 1,040,251	\$ 3,289,478		
15		Operating Cost (2020 dollars)	\$ 1,700,000		3	\$ 3,823,101.94	\$ 1,720,395.87	\$ 2,102,706.07		2	\$ -	\$ -	\$ 6,293,261	\$ (1,876,937)	\$ (3,127,992)	\$ 1,288,331	\$ 579,749	\$ 3,836,574		
16					4	\$ 2,102,706.07	\$ 946,217.73	\$ 1,156,488.34		3	\$ -	\$ -	\$ 6,419,126	\$ (1,914,476)	\$ (1,720,396)	\$ 2,784,254	\$ 1,252,914	\$ 3,251,735		
17		Capital Cost Inflation	2.9%		5	\$ 1,156,488.34	\$ 520,419.75	\$ 636,068.58		4	\$ -	\$ -	\$ 6,547,508	\$ (1,952,766)	\$ (946,218)	\$ 3,648,525	\$ 1,641,836	\$ 2,952,906		
18		Revenue Inflation	2.0%				Gain on Disposal	\$ 236,069		5	\$ -	\$ 400,000	\$ 6,678,458	\$ (1,991,821)	\$ (520,420)	\$ 4,566,218	\$ 2,054,798	\$ 3,031,840		
19		Operating Cost Inflation	2.0%													NPW	\$ 3,190,642			
20		Combined Tax Rate	45.0%							(d)										
21		CCA Rate	45.0%							Option A										
22		I (MARR of firm)	12.0%							Aliya should select Option A. Both have positive Net Present Worth's. However, Option A has a higher NPW										
23																				
24		Option A																		
25		Year	Capital Cost	Revenue	Operating Cost															
26		2020	\$ 5,000,000	\$ 4,100,000	\$ 1,000,000															
27		2021	\$ 5,145,000	\$ 4,182,000	\$ 1,020,000															
28		2022	\$ 5,294,205	\$ 4,265,640	\$ 1,040,400															
29		2023	\$ 5,447,737	\$ 4,350,953	\$ 1,061,208															
30																				
31		Option B																		
32		Year	Capital Cost	Revenue	Operating Cost															
33		2020	\$ 8,000,000	\$ 5,700,000	\$ 1,700,000															
34		2021	\$ 8,232,000	\$ 5,814,000	\$ 1,734,000															
35		2022	\$ 8,470,728	\$ 5,930,280	\$ 1,768,680															
36		2023	\$ 8,716,379	\$ 6,048,886	\$ 1,804,054															
		Overview	Q1	Q2	Q3	Q4	Q5	Q6	Q7	Q8	Q9	Q10	Q11	Q12						

Q6

Objectives

- Design a new building to host a server farm that will support cloud-based services
- Select the servers that will be chosen and installed
- Use business case assessment methods to inform my decisions

(a)

Useful Life (Servers)

- The first thing that is important is to concretely define the useful life of our design. The building will likely have a very long useful life. This is the type of asset that it is. But the servers should be defined concretely so that we know when and where replacement will occur.

Technology

- The specific type of technology. For this kind of venture, the technology is moving very rapidly. Therefore, it is important to choose a design that can keep pace with the latest technological development

(b)

Variables

- Maintenance
- Engineering Drawings
- Shipping and delivery costs

(c)

Capital/Operating Cost

- DIRECT: Cost of Materials
- DIRECT: Cost of storing before delivery
- INDIRECT: Interest Payments
- INDIRECT: Machine Depreciation
- INDIRECT: Insurance Costs

(d)

Tradeoffs

There are various tradeoffs that should be considered with the delivery and implementation of a product. Among them are: Reliability, Performance, Useful life, Flexibility, etc

(e)

Uncertainties

- Breakdown of the machine
- Long-term functionality and performance

(f)

Analysis Method

- **Triple Bottom Line.** It's the most comprehensive and fully engaged analysis method and would be suitable for this design





	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V	W	X	Y	Z	AA	AB	AC	AD	AE
1	Q8																														
2																															
3																															
4		Error	Location																												
5		1	H8																												
6		2	L66																												
7		3	M9-Q9																												
8		4	M14																												
9		5	L32																												
10		6	ROW 62																												
11		7	M24																												
12		8	ROW 12																												
13		9	ROW 52																												
14		10	V49																												
15		11	L62																												
16		12	P13																												
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Q8

Overview

Q1

Q2

Q3

Q4

Q5

Q6

Q7

Q8

Q9

Q10

Q11

Q12

+

Errors

- CELL H8: Half-year rule applies in the first year of CCA depreciation. The depreciation should be \$7500 not \$15000
- CELL L66: IRR formulas yields an error. Methodology was correct but should have noticed this error
- CELL M9-Q9: Error along this row. The sales should be increasing at a rate of 3%/year but instead it is the same year-year
- CELL M14: This is an incorrect value for the CCA depreciation
- CELL L32: The B/C Ratio is incorrect. It's using incorrect values
- ROW 62: Discounted Net ATCF is Off from the first number
- CELL M24: Incorrect value carried from above
- ROW 12: Capital Asset Loan repayment scheme is incorrect
- ROW 52: Income tax is still being calculated in Option B even though taxable income is negative. No income tax should be payed in these columns. S,T,U,V
- CELL V49: Gain on disposal is being used to offset tax when the reverse should be applied
- CELL L62: NPW Calculation is missing values in its sum and is therefore producing a negative NPW that is incorrect
- CELL P13: Value is incorrect

[illegible]

### Option A (National Bank)

- PRO: It is a National Bank therefore I can have good assurances that my money is safe and secure. It is unlikely for a large accredited bank to fail (although not impossible)
- PRO: Low interest rate (Relative to Option B). This option has a lower interest rate associated with the credit card and that would yield cost savings over time
- CON: \$150 annual fee. There is no fee associated with option B so this would be an additional yearly cost I would undertake if I went with this option

### Option B (Local Bank)

- PRO: No annual fee associated with the card
- PRO: 2% rebate on Gas and Grocery purchases. If I spend a lot on Gas and Groceries than this would seem like a very good option that yields high savings. Conversely, If I spend little on Gas and Groceries than this rebate would not concern me
- CON: High interest rate (Relative to Option A). The interest rate for this option is slightly higher. For a credit card, this would cost more money over time

## Steps to Analyze Options

- Weigh PROS and CONS of each
- Ensure this bank aligns with my long-term financial goals and objectives
- Make an informed financial decision and seek professional advice if necessary

## Additional Data

- Consider other options available if present
- Consider the importance of an interest rate, fees, benefits, etc and weigh all of these based off of my own value that I put on each of them
- Calculate my Gas and Groceries spending and determine how useful this rebate is to me
- Consider any future loans I'm expecting to take on in the future for various projects

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V	W	X	Y	Z	AA	AB	AC
1	Q10																												
2		(a)																											
3		i	10%												(c)														
4																													
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**We don't know** how many years the machine should be used for before it is sold. We need more information.

Required Information:

- Marginal Cost data for the Defender
- Minimum EAUC of the Challenger

Given this information. We could then compare the EAUC of the Defender in each year with the Challenger's minimum EAUC and determine how many years the machine should be used for.

Formula

$$A = P \left[ \frac{i(1+i)^n}{(1+i)^n - 1} \right]$$

$$A = G * (A/G, i, n) = G \left[ \frac{1}{i} - \frac{n}{(1+i)^n - 1} \right]$$

Overview

Q1

Q2

Q3

Q4

Q5

Q6

Q7

Q8

Q9

Q10

Q11

Q12

+

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V	W	X	Y	Z	AA	AB
1	Q11																											
2			Job Offer 1	Job Offer 2		(a)	Market				(d)																	
3		Starting (year 1) salary	\$ 110,000	\$ 101,000		Year	Job 1 (Salary)	Job 2 (Salary)			Job Offer 2																	
4		Increase years 2-5	2.3%	2.8%		1	\$ 110,000	\$ 101,000																				
5		Increase years 6-10	2.4%	4.7%		2	\$ 112,530	\$ 103,828																				
6		Inflation years 2-10	2.2%	1.0%		3	\$ 115,118	\$ 106,735																				
7						4	\$ 117,766	\$ 109,724																				
8		Market Interest Rate (i)	Job 1	Job 2		5	\$ 120,475	\$ 112,796																				
9		years 2-5	2.3%	2.8%		6	\$ 123,366	\$ 118,097																				
10		years 6-10	2.4%	4.7%		7	\$ 126,327	\$ 123,648																				
11						8	\$ 129,359	\$ 129,459																				
12		Inflation Rate (f)	Job 1	Job 2		9	\$ 132,463	\$ 135,544																				
13		years 2-10	2.2%	1.0%		10	\$ 135,642	\$ 141,915																				
14																												
15		Real Interest Rate (i')	Job 1	Job 2		(b)	Real																					
16		years 2-5	0.1%	1.8%		Year	Job 1 (Salary)	Job 2 (Salary)																				
17		years 6-10	0.2%	3.7%		1	\$ 110,000	\$ 101,000																				
18						2	\$ 110,108	\$ 102,800																				
19						3	\$ 110,215	\$ 104,632																				
20						4	\$ 110,323	\$ 106,497																				
21						5	\$ 110,431	\$ 108,395			(c)																	
22						6	\$ 110,647	\$ 112,366			Year 6																	
23						7	\$ 110,864	\$ 116,482																				
24						8	\$ 111,081	\$ 120,749																				
25						9	\$ 111,298	\$ 125,173																				
26						10	\$ 111,516	\$ 129,758																				
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### Reasons

- The salary of Job Offer 1 begins higher but it surpassed by Job Offer 2 due to its higher salary increase per year
- It has a higher NPW given an equivalent discount rate and the cash flows over 10 years
- Better at “fighting” inflation and yielding real buying power in the marketplace that increases yearly

### Formula

Inflation rate ( $f$ )

Real interest rate ( $i'$ )

Market interest rate ( $i$ )

$$i = i' + f + i'f$$

$$F = P(1 + f)^n$$

$$i' = (i - f) / (1 + f)$$

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V	W	X	Y	Z	AA	AB	AC	AD	
1	Q12																														
2					Winner																										
3	i	5%		Year	Cash-Flow			Year	Cash-Flow			Year	Cash-Flow			Year	Cash-Flow			Year	Cash-Flow			Year	Cash-Flow						
4				0	2021	\$0	-\$300,000		2021	\$0			2021	\$0			2021	\$0			2021	\$0			2021	\$0					
5				1	2022	\$10,000			2022	\$0	-\$300,000			2022	\$0			2022	\$0			2022	\$0			2022	\$0				
6				2	2023	\$12,000			2023	\$10,000				2023	\$0	-\$300,000			2023	\$0			2023	\$0			2023	\$0			
7				3	2024	\$14,000			2024	\$12,000				2024	\$10,000			2024	\$0	-\$300,000			2024	\$0			2024	\$0			
8				4	2025	\$16,000			2025	\$14,000				2025	\$12,000			2025	\$10,000			2025	\$0	-\$300,000			2025	\$0			
9				5	2026	\$18,000			2026	\$16,000				2026	\$14,000			2026	\$12,000			2026	\$10,000			2026	\$0	-\$300,000			
10				6	2027	\$20,000			2027	\$18,000				2027	\$16,000			2027	\$14,000			2027	\$12,000			2027	\$10,000				
11				7	2028	\$22,000			2028	\$20,000				2028	\$18,000			2028	\$16,000			2028	\$14,000			2028	\$12,000				
12				8	2029	\$24,000			2029	\$22,000				2029	\$20,000			2029	\$18,000			2029	\$16,000			2029	\$14,000				
13				9	2030	\$26,000			2030	\$24,000				2030	\$22,000			2030	\$20,000			2030	\$18,000			2030	\$16,000				
14				10	2031	\$28,000			2031	\$26,000				2031	\$24,000			2031	\$22,000			2031	\$20,000			2031	\$18,000				
15				11	2032	\$30,000			2032	\$28,000				2032	\$26,000			2032	\$24,000			2032	\$22,000			2032	\$20,000				
16				12	2033	\$32,000			2033	\$30,000				2033	\$28,000			2033	\$26,000			2033	\$24,000			2033	\$22,000				
17				13	2034	\$34,000			2034	\$32,000				2034	\$30,000			2034	\$28,000			2034	\$26,000			2034	\$24,000				
18				14	2035	\$36,000			2035	\$34,000				2035	\$32,000			2035	\$30,000			2035	\$28,000			2035	\$26,000				
19				15	2036	\$38,000			2036	\$36,000				2036	\$34,000			2036	\$32,000			2036	\$30,000			2036	\$28,000				
20					NPW	\$530,373			2037	\$38,000				2037	\$36,000			2037	\$34,000			2037	\$32,000			2037	\$30,000				
21								NPW	\$505,117					2038	\$38,000			2038	\$36,000			2038	\$34,000			2038	\$32,000				
22												NPW	\$481,064					2039	\$38,000			2039	\$36,000			2039	\$34,000				
23																NPW	\$458,156					2040	\$38,000			NPW	\$436,339				
24																										NPW	\$415,561				
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- It should be constructed in the year 2021
- This gives a NPW of \$530,373

Formula

$$P = F \frac{1}{(1 + i)^n} \qquad P = A \left[ \frac{(1 + i)^n - 1}{i(1 + i)^n} \right]$$

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### Formula

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