

Black Belt Certificate



Awarded to Colin McNicholl

In recognition of your significant contributions
to Linde's success
as a Six Sigma Black Belt

14 May 2013

A blue ink signature of Prof. Dr. Wolfgang Reitzle, written in a cursive style.

Prof. Dr. Wolfgang Reitzle
Chief Executive Officer

A blue ink signature of Pietro Pazzi, written in a cursive style.

Pietro Pazzi
Group Head of Lean Six Sigma