



MANAGING SERVICE RELIABILITY BY MANAGING RISKS



PRESENTER

Jaiprakash Narain Pherwani

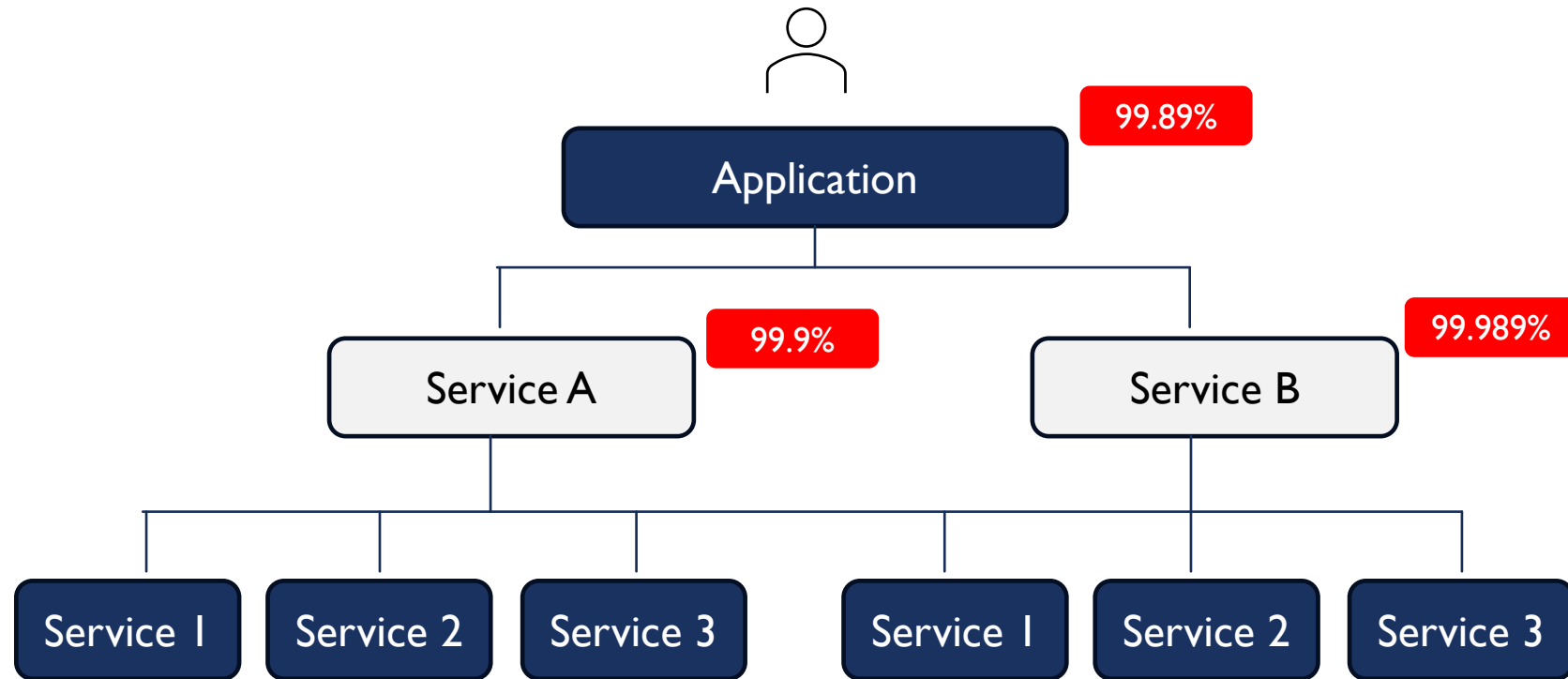
Center of Excellence Lead – Technology
Practices

Tata Consultancy Services (TCS)



SLO'S – REALISTIC ?

- SLO's are foundation tasks for the SRE practices
 - Detection and alerting in place ?
 - Is your application Architecture able to deliver the response and the user experience
 - How about Infrastructure resiliency ?
 - Auto healing in place ?
 - New releases, if it impacts, do you have options to roll back ?



RISK ANALYSIS

- Prioritize and communicate risks to the given Service

Services can be made more reliable by identifying and mitigating the risks

Dependencies

Capacity

Monitoring

Operations

Release Processes

Mean time to detect (MTTD)

Mean time to Repair (MTTR)

% of Users impacted

Probability of Occurrence (MTBF)

RISK CATALOG

Risk catalog is a structured way to capture all the risks for each of the Service, it enables to devise and prioritize the risks based on Various Risk factors

Defining your Risk Catalog

Infrastructure and
Software

Include SLI, MTTD,
MTTR & MTBF

Customer User
Journey

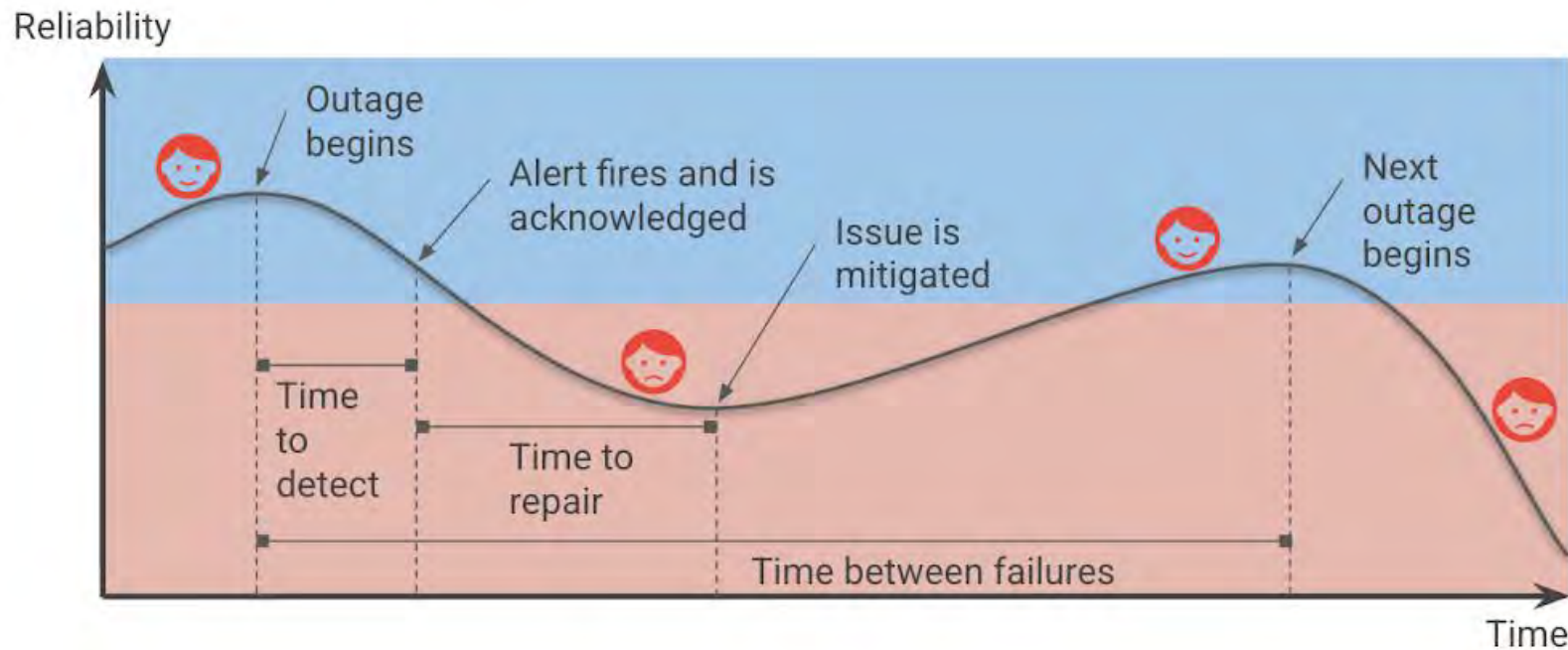
Refer Past Incidents

TYPICAL RISK CATALOG

Risk	(in minutes)		(in days)			
	MTTD	MTTR	% Impact	MTTF	incidents/year	bad mins/year
Myself - A configuration mishap reduces capacity; causing overload and dropped requests	30	120	20%	120	3.04	91
Myself - A new release breaks a small set of requests; not detected for a day; quick rollback when detected.	1440	40	2%	90	4.06	120
Myself - A new release breaks a sizeable subset of requests; unfamiliar rollback procedure extends outage	5	120	50%	180	2.03	127
Users - Unnoticed growth in usage triggers overload; service collapses.	5	60	100%	365	1.00	65
Myself - Operator is slow to debug and root cause bug due to noisy alerting	240	10	15%	180	2.03	76
Myself - Operator accidentally deletes database; restore from backup is required	5	510	100%	1461	0.25	129
Dependency - Provision for Cloud provider single-zone VM/network outage	5	40	50%	365	1.00	23
Dependency - Provision for Cloud provider regional VM/network outage	2	30	100%	730	0.50	16
						0
						0

Source – Google SRE Playbook

RATE YOUR RISKS



- Create the Risk analysis Catalog
- Collaboration with different teams to quantify the risks
- Start with Estimates
- Collect more data from Incidents and update these Estimates
- Iterate and update the estimates based on Incidents in Production

ACCEPTING RISKS

Computed Stack Rank of Risks

Myself - Operator accidentally deletes database; restore from backup is required	129	No	Yes	No
Myself - A new release breaks a sizeable subset of requests; unfamiliar rollback procedure extends outage	127		Yes	
Myself - A new release breaks a small set of requests; not detected for a day; quick rollback when detected.	120		Yes	
Myself - A configuration mishap reduces capacity; causing overload and dropped requests	91			
Myself - Operator is slow to debug and root cause bug due to noisy alerting	76	No		No
Users - Unnoticed growth in usage triggers overload; service collapses.	65			
Dependency - Provision for Cloud provider single-zone VM/network outage	23			
Dependency - Provision for Cloud provider regional VM/network outage	16			

- Evaluate your SLO's , is it achievable given the risks
- How do you achieve the Targets
- Prioritize Engineering work that mitigates or eliminates any unacceptable risks.

Risk cannot be accepted

This risk is unacceptable, as it falls above the acceptable error budget for a single risk, and therefore, can have a major impact on your reliability in a single event.

Risk Should not be accepted

This risk should not be acceptable, as it's a major consumer of your error budget and therefore, needs to be addressed. You may be able to accept some amber risks by addressing some less urgent (green) risks to buy back budget.

Risk Could be accepted

This is an acceptable risk. It is not a major consumer of your error budget, and in aggregate, does not cause your application to exceed the error budget. You don't have to address green risks, but may wish to do so to give yourself more budget to cover unexpected risks, or to accept amber risks that are hard to mitigate or eliminate.

LEVERAGE CHAOS ENGINEERING

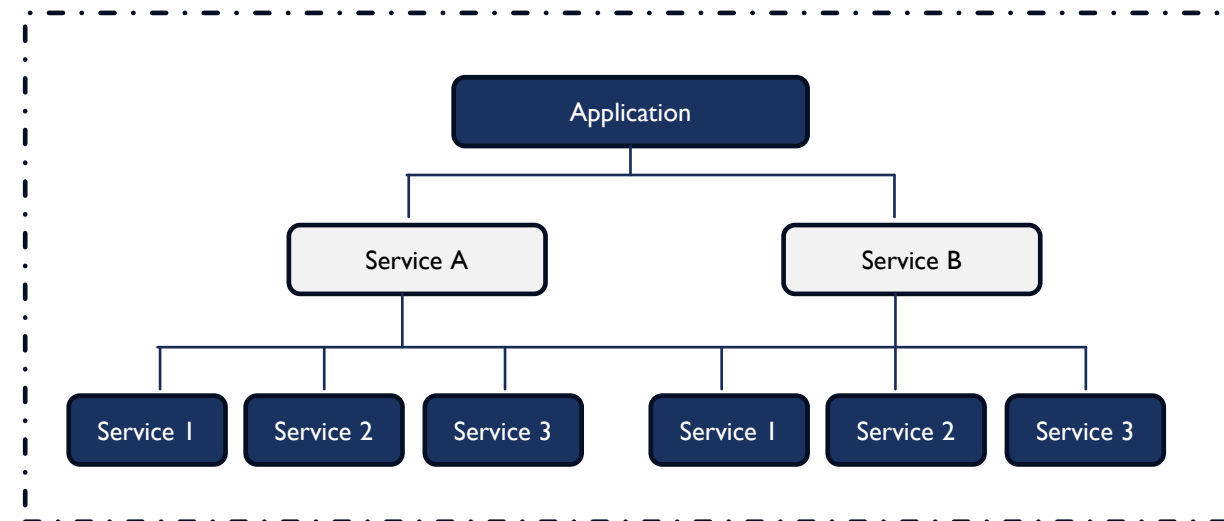
Chaos Engineering is a approach to proactively devise different fault scenario's and thereby identify blind spots, response of the systems etc.

- Estimate different risks with Chaos Engineering
- Refine your Estimated MTDD, MTTR Values
- Understand different Blind spots which go unnoticed and thereby include them in the Risk Catalog
- Right align your SLO's and Prioritize Engineering Work

Infra Failures

Application
Failures

Network
Failures



THANK YOU

JAIPRAKASH PHERWANI

JAIPRAKASH.PHERWANI@GMAIL.COM

+91-9930913355

