

3 Results

Another view of risk is that it represents a deviation from a certain value. In the specific case, business risk can be represented as a deviation from the last financial result (EBITDA) for our business.

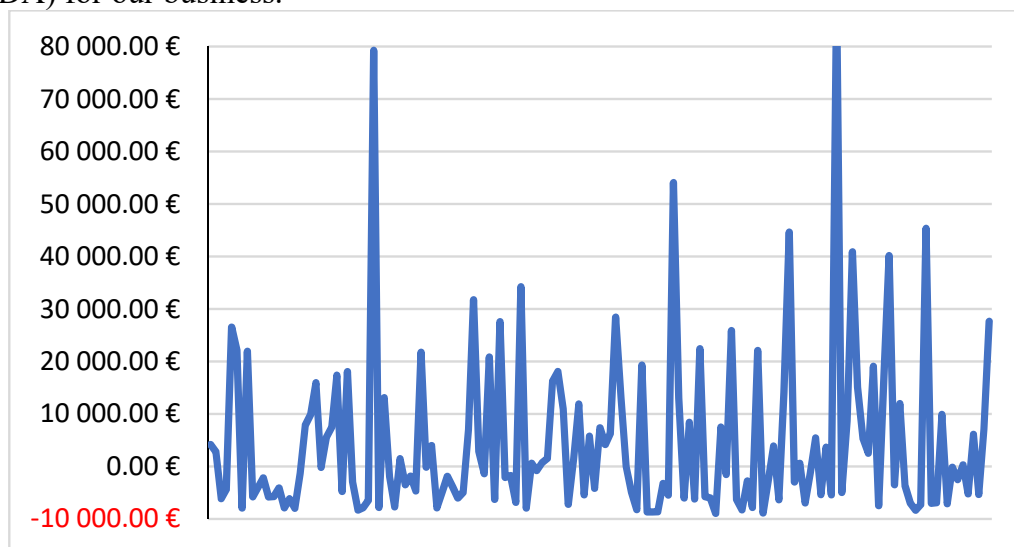


Fig.4. Diagram of the cash flow deviation to EBITDA.

Figure 4 gives a visual idea of the deviations in the expected cash flow compared to the actual EBITDA of our business

Table 7. Descriptive statistics of expected cash flow deviation.

Mean	€4,666.94
Standard Error	€1,305.97
Median	-€1,401.40
Mode	€4,155.92
Standard Deviation	€15,941.44
Sample Variance	€254,129,356.18
Kurtosis	8.07677978
Skewness	2.429021845
Range	€98,664.26
Minimum	-€8,976.48
Maximum	€89,687.78
Sum	€695,374.51
Count	149
Confidence Level (95.0%)	€2,580.76

Table 7 presents detailed statistical information regarding the deviations in the expected cash flow compared to the current EBITDA. It can be seen that the standard deviation is almost three times greater than the arithmetic mean. Thus, high volatility is always associated with high levels of risk. Other indicators that lead to the conclusion of high levels of risk are the negative value of the Median (-€1,401.40) and the high values of Range and Kurtosis.

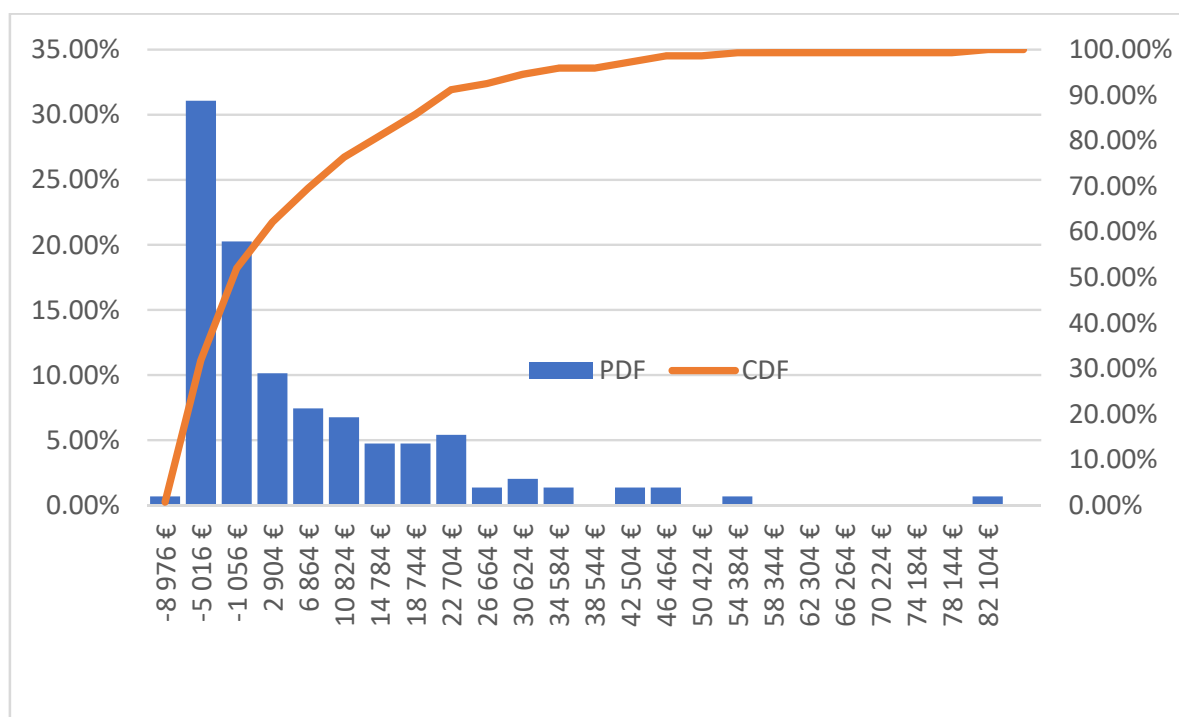


Fig. 5. Histogram and ogive of the cash flow deviation distribution.

From the histogram in Figure 5, it can be seen that again an extreme form of right-skewed distribution is observed with respect to business risk. If a similar shape of the distribution is observed in the future, it is important to perform additional statistical tests. They must determine which known probability distribution best fits our data.

Table 8. Risk evaluation final results.

CfaR 95%	-€8,277.57
CfaR %	-45.35%
P (CfaR < 0)	55.03%
CfaR 99%	- €8,782.09
CfaR 99%	-48.12%

Table 8 shows the final results of the business risk assessment. The worst-case scenario cash flow values at risk are calculated at 95% and 99% probabilities. It can be seen that in our organic walnut production business, the expected cash flow (EBITDA) could decrease by -€8,277.57 or we risk losing -45.35% of our gross income in the worst case scenario, calculated with a probability of 95%. Accordingly, with a probability of 99%, the risk values are -€8,782.09 and -48.12%. The probability of realizing a bad financial result compared to the last year is 55.03%. Risk evaluation final results confirm that the organic production of walnuts is a sector with relatively high levels of business risk.

4 Conclusions

The main advantage of the CfaR "Top-Down approach" is that it is not necessary to identify the key variables and factors that will affect the company's cash flows in the future. In contrast to "bottom-up" approaches, such as the "value at risk" VaR calculation methods, where some important risk factors may be omitted, misinterpreted, quantified, etc. in the "top-down approach" these disadvantages are avoided.

