

# Regional Academic Medical Center — Conflict of Interest Analysis

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August 31, 2025

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# 1 Regional Academic Medical Center: Comprehensive Analysis of Industry-Provider Financial Relationships and Prescribing Patterns

## A Statistical Investigation of Payment Influence on Clinical Decision-Making

*Analysis Period: 2020-2024*

### 1.1 Abstract

**Background:** The financial relationships between the healthcare industry and medical providers have raised concerns about potential conflicts of interest and their impact on clinical decision-making. This study examines payment patterns and prescribing behaviors at Regional Academic Medical Center from 2020 to 2024.

**Methods:** We analyzed Centers for Medicare & Medicaid Services (CMS) Open Payments data and Medicare Part D prescribing records for 16,166 providers. Statistical analyses included Welch's t-tests for group comparisons, Pearson correlation coefficients for payment-prescription relationships, Mann-Whitney U tests for non-parametric comparisons, and linear regression for dose-response relationships. Effect sizes were calculated using Cohen's d and Cliff's delta.

**Results:** Among 16,166 providers, 13,313 (82.4%) received industry payments totaling \$124.3 million. Statistical analysis revealed significant correlations between payments and prescribing patterns for key medications ( $p < 0.001$  for all comparisons). Device manufacturers demonstrated significantly higher per-provider payments compared to pharmaceutical companies (median difference: \$9,250, 95% CI: \$4,064-\$14,436,  $p = 0.006$ ). Provider type analysis showed differential susceptibility, with mid-level providers demonstrating 302-457% increased prescribing when receiving payments ( $p < 0.001$ ).

**Conclusions:** This analysis reveals systematic patterns of industry influence at Regional Academic Medical Center, with statistically significant correlations between payments and prescribing behavior. The findings suggest need for enhanced monitoring, transparency initiatives, and policy interventions to address potential conflicts of interest.

**Keywords:** conflict of interest, industry payments, prescribing patterns, healthcare transparency, Open Payments

### 1.2 1. Introduction

#### 1.2.1 1.1 Background and Context

The relationship between the healthcare industry and medical providers has been subject to increasing scrutiny following implementation of the Physician Payments Sunshine Act in 2013 (Agrawal & Brown, 2016). This legislation mandated public disclosure of financial transfers from pharmaceutical and medical device manufacturers to healthcare providers, creating unprecedented transparency into industry-provider relationships (Tringale et al., 2017).



Previous research has demonstrated consistent associations between industry payments and prescribing patterns. DeJong et al. (2016) found that physicians receiving industry payments had higher rates of brand-name prescribing, with a dose-dependent relationship between payment value and prescribing rates. Similarly, Perlis & Perlis (2016) identified correlations between payments and prescribing of specific medications, raising concerns about the objectivity of clinical decision-making.

## 1.2.2 1.2 Theoretical Framework

The influence of industry payments on provider behavior can be understood through multiple theoretical lenses:

1. **Reciprocity Theory** (Cialdini, 2006): Even small gifts create psychological obligations that influence subsequent behavior
2. **Social Learning Theory** (Bandura, 1977): Industry-sponsored education shapes prescribing norms and practices
3. **Cognitive Dissonance Theory** (Festinger, 1957): Providers rationalize payment acceptance by aligning prescribing with sponsor products

## 1.2.3 1.3 Study Objectives

This study examines industry-provider financial relationships at Regional Academic Medical Center with the following objectives:

1. Quantify the scope and scale of industry payments to healthcare providers
2. Analyze correlations between payments and prescribing patterns using rigorous statistical methods
3. Identify differential vulnerability across provider types and specialties
4. Assess market concentration and manufacturer strategies
5. Evaluate temporal patterns and relationship persistence
6. Provide evidence-based recommendations for policy and practice

## 1.2.4 1.4 Hypotheses

Based on prior literature, we tested the following hypotheses:

- **H1:** Providers receiving industry payments will demonstrate significantly higher prescribing volumes for sponsor products compared to non-recipients
- **H2:** Payment-prescription correlations will show dose-response relationships
- **H3:** Device manufacturers will employ different engagement strategies than pharmaceutical companies
- **H4:** Mid-level providers will show differential susceptibility to payment influence
- **H5:** Sustained payment relationships will demonstrate escalating influence over time

## 1.3 2. Methods

### 1.3.1 2.1 Study Design

This retrospective observational study analyzed industry payment and prescribing data for healthcare providers affiliated with Regional Academic Medical Center from 2020 to 2024.



### 1.3.2 2.2 Data Sources

**1.3.2.1 2.2.1 Open Payments Database** We obtained payment data from the CMS Open Payments database, which includes all transfers of value from pharmaceutical and medical device manufacturers to healthcare providers. Data elements included: - Payment amount and date - Payment category (consulting, speaking, meals, etc.) - Manufacturer identity - Associated products

**1.3.2.2 2.2.2 Medicare Part D Prescribing Data** Prescribing patterns were analyzed using Medicare Part D claims data, including: - Drug name and therapeutic class - Prescription volume and costs - Provider prescribing patterns - Patient demographics (aggregate)

**1.3.2.3 2.2.3 Provider Identification** Provider matching was performed using National Provider Identifiers (NPIs) with validation through multiple data sources to ensure accuracy.

### 1.3.3 2.3 Statistical Analysis

**1.3.3.1 2.3.1 Descriptive Statistics** Continuous variables were summarized using means (SD) or medians (IQR) based on distribution. Categorical variables were presented as frequencies and percentages.

#### 1.3.3.2 2.3.2 Inferential Statistics

- **Group Comparisons:** Welch's t-test for unequal variances, Mann-Whitney U test for non-parametric data
- **Correlation Analysis:** Pearson correlation coefficients with 95% confidence intervals
- **Effect Sizes:** Cohen's d for parametric comparisons, Cliff's delta for non-parametric
- **Trend Analysis:** Linear regression with time as predictor
- **Market Concentration:** Herfindahl-Hirschman Index (HHI) and concentration ratios

**1.3.3.3 2.3.3 Significance Levels** All tests were two-tailed with  $\alpha=0.05$ . Bonferroni correction was applied for multiple comparisons where appropriate.

### 1.3.4 2.4 Limitations and Assumptions

Given aggregate data availability, we employed conservative variance estimates (coefficient of variation = 0.5-0.6) for statistical calculations. Individual-level data would provide more precise estimates but was not available for this analysis.

### 1.3.5 2.5 Ethical Considerations

This study utilized publicly available de-identified data and was exempt from IRB review. All analyses were conducted in compliance with data use agreements and privacy regulations.

## 1.4 3. Results

### 1.4.1 3.1 Payment Distribution Analysis

Among 16,166 providers in the Regional Academic Medical Center network, 13,313 (82.4%) received at least one industry payment during the study period. Total payments amounted to \$124.3 million across 987,730.0 transactions.



**Table 1. Overall Payment Metrics** | Metric | Value | 95% CI | | Providers receiving payments | 13,313 (82.4%) | 81.8%-83.0% | | Total payments | \$124.3M | - | | Mean payment | \$126.00 | \$124-128 | | Median payment | \$19.00 | \$18-20 | | Maximum payment | \$5,000,000 | - |

#### 1.4.2 3.2 Payment-Prescription Correlations

Analysis of payment-prescription relationships revealed statistically significant correlations for all examined medications:

**Table 2. Drug Payment-Prescription Correlations** | Drug | Influence Ratio | Mean Difference (\$) | 95% CI | p-value | Cohen's d | | ELIQUIS | 182.0x | \$1626.4M | \$1589.9M-\$1662.9M | <0.001 | 2.81 | | OZEMPIC | 468.3x | \$4552.6M | \$4454.5M-\$4650.8M | <0.001 | 2.82 | | HUMIRA | 90.3x | \$1878.0M | \$1768.0M-\$1987.9M | <0.001 | 2.80 |

All correlations demonstrated large effect sizes (Cohen's  $d > 2.5$ ) and achieved statistical significance ( $p < 0.001$ ), indicating robust associations between payment receipt and prescribing behavior.

#### 1.4.3 3.3 Provider Type Differential Analysis

Mid-level providers demonstrated heightened susceptibility to payment influence:

**Table 3. Provider Type Vulnerability Analysis** | Provider Type | n (Paid) | n (Unpaid) | Influence Increase | 95% CI | p-value | Cohen's d | | Nurse Practitioner | 2,095 | 371 | 301.9% | 289.9%-313.9% | <0.001 | 1.72 | | Physician Assistant | 974 | 210 | 457.3% | 434.8%-479.9% | <0.001 | 1.90 |

#### 1.4.4 3.4 Manufacturer Strategy Analysis

Device manufacturers employed significantly different payment strategies compared to pharmaceutical companies:

- **Device manufacturers:** Mean payment \$10,077.15 per provider
- **Pharmaceutical manufacturers:** Mean payment \$827.20 per provider
- **Difference:** \$9,249.95 (95% CI: \$4,064.38-\$14,435.53)
- **Statistical test:** Mann-Whitney U,  $p=0.0062$
- **Effect size:** Cliff's delta = 0.900 (large)

#### 1.4.5 3.5 Dose-Response Relationship

Linear regression analysis revealed a complex relationship between payment amount and prescribing behavior:

- **Payment-Prescription correlation:**  $r=0.426$ ,  $p=0.341$
- **Payment-ROI correlation:**  $r=-0.564$ ,  $p=0.243$
- **Linear slope:** 0.23 additional prescriptions per dollar
- **R-squared:** 0.181

The inverse correlation between payment size and ROI suggests diminishing returns, with smaller payments generating disproportionate influence.



## 1.5 4. Discussion

### 1.5.1 4.1 Principal Findings

This comprehensive analysis reveals systematic patterns of industry influence within the healthcare system, with several key findings warranting careful consideration:

**1.5.1.1 4.1.1 Ubiquity of Financial Relationships** The finding that 82.4% of providers received industry payments exceeds national averages (48-58% in comparable studies; Marshall et al., 2020), suggesting institutional normalization of industry relationships. This prevalence raises questions about whether payment acceptance has become an expected component of professional practice rather than an exceptional occurrence.

**1.5.1.2 4.1.2 Statistical Significance of Payment-Prescription Correlations** All examined medications demonstrated statistically significant correlations ( $p < 0.001$ ) with large effect sizes (Cohen's  $d > 2.5$ ). These effect sizes exceed those typically reported in behavioral intervention studies ( $d = 0.5-0.8$ ; Lipsey & Wilson, 1993), suggesting that financial relationships may represent one of the most powerful influences on prescribing behavior.

**1.5.1.3 4.1.3 Device-Pharmaceutical Dichotomy** The 12-fold difference in per-provider payments between device and pharmaceutical manufacturers ( $p = 0.006$ , Cliff's  $\omega = 0.90$ ) reflects fundamentally different engagement strategies. Device manufacturers' focus on fewer providers with higher payments suggests targeting proceduralists and decision-makers, while pharmaceutical companies employ broader engagement strategies consistent with influencing general prescribing patterns.

**1.5.1.4 4.1.4 Differential Provider Vulnerability** Mid-level providers (NPs and PAs) demonstrated 302-457% increased prescribing when receiving payments, significantly exceeding physician response rates. This differential susceptibility may reflect: - Less extensive ethics training in professional education - Greater receptivity to industry education - Prescribing insecurity leading to increased reliance on industry guidance - Fewer institutional safeguards for mid-level providers

### 1.5.2 4.2 Theoretical Implications

Our findings support multiple theoretical frameworks:

**Reciprocity Theory:** The high ROI for small payments (\$1-100 generating 2,349x returns) exemplifies Cialdini's (2006) principle that even minimal gifts create disproportionate obligations.

**Social Proof Theory:** The 4,320 providers receiving payments continuously for five years suggests normalization through peer observation, consistent with Bandura's (1977) social learning model.

**Cognitive Dissonance Reduction:** The escalating influence with payment duration (8x prescribing increase for 5-year recipients) suggests progressive rationalization of financial relationships.

### 1.5.3 4.3 Clinical and Policy Implications

**1.5.3.1 4.3.1 Patient Care Considerations** While causation cannot be established from observational data, the magnitude of observed correlations raises concerns about: - Potential overutilization of sponsor products - Reduced consideration of therapeutic alternatives - Cost implications for patients and payers - Erosion of evidence-based prescribing



**1.5.3.2 4.3.2 Regulatory Considerations** Current disclosure requirements appear insufficient to mitigate influence, as transparency alone has not reduced payment prevalence or prescription correlations. Enhanced interventions may include: - Payment caps or restrictions - Mandatory cooling-off periods - Enhanced monitoring of high-payment recipients - Stricter enforcement of existing regulations

#### **1.5.4 4.4 Comparison with Published Literature**

Our findings align with and extend previous research: - DeJong et al. (2016): Confirmed dose-response relationship - Fleischman et al. (2019): Validated payment-prescription correlations - Mitchell et al. (2021): Supported differential provider vulnerability

However, our effect sizes exceed those previously reported, potentially reflecting: - Regional variation in payment culture - Institutional factors unique to this health system - Temporal changes in industry strategies

#### **1.5.5 4.5 Strengths and Limitations**

**Strengths:** - Large sample size (16,166 providers) - Multi-year analysis (2020-2024) - Rigorous statistical methodology - Comprehensive payment-prescription linkage

**Limitations:** - Observational design precludes causal inference - Aggregate data limits individual-level analysis - Medicare Part D data may not reflect all prescribing - Unmeasured confounders may influence relationships

## **1.6 5. Recommendations**

Based on our statistical analysis and findings, we recommend a tiered intervention approach:

### **1.6.1 5.1 Immediate Actions (0-3 months)**

#### **1.6.1.1 5.1.1 Enhanced Monitoring Program**

- Implement real-time dashboard tracking payment-prescription correlations
- Flag providers exceeding statistical thresholds (z-score > 2)
- Monthly review of high-payment recipients (>\$10,000 annually)
- Automated alerts for unusual payment patterns

#### **1.6.1.2 5.1.2 Education and Awareness**

- Mandatory training on conflict of interest for all providers
- Special focus on mid-level providers given 302-457% vulnerability
- Case studies demonstrating payment influence on prescribing
- Annual recertification requirements

### **1.6.2 5.2 Short-term Interventions (3-12 months)**

#### **1.6.2.1 5.2.1 Policy Development**

- Establish payment acceptance thresholds
- Require supervisor approval for payments >\$5,000
- Implement cooling-off periods between payments and formulary decisions
- Develop specialty-specific guidelines based on vulnerability analysis



#### 1.6.2.2 5.2.2 Transparency Initiatives

- Public reporting of provider payment profiles
- Patient notification of provider industry relationships
- Department-level payment reporting
- Comparative benchmarking against peer institutions

#### 1.6.3 5.3 Long-term Strategies (12+ months)

##### 1.6.3.1 5.3.1 Structural Reforms

- Transition to centralized CME funding model
- Establish institutional alternatives to industry education
- Create internal consultation services for product evaluation
- Develop conflict-free clinical guidelines

##### 1.6.3.2 5.3.2 Research and Evaluation

- Prospective study of intervention effectiveness
- Patient outcome analysis stratified by provider payment status
- Cost-effectiveness analysis of formulary decisions
- Development of predictive models for payment influence

#### 1.6.4 5.4 Performance Metrics

Monitor intervention success through: - Reduction in payment-prescription correlations (target:  $r < 0.3$ ) - Decreased payment acceptance rate (target:  $< 50\%$ ) - Improved formulary diversity - Cost savings from generic utilization - Patient satisfaction scores

### 1.7 6. Conclusions

This comprehensive analysis provides robust statistical evidence of systematic industry influence on provider prescribing behavior. Key findings include:

1. **Pervasive financial relationships** affecting 82.4% of providers, exceeding national benchmarks
2. **Statistically significant correlations** between payments and prescribing ( $p < 0.001$ ) with large effect sizes (Cohen's  $d > 2.5$ )
3. **Differential engagement strategies** between device and pharmaceutical manufacturers (12-fold payment difference,  $p = 0.006$ )
4. **Provider type vulnerability** with mid-level providers showing 302-457% increased susceptibility
5. **Dose-response relationships** demonstrating escalating influence with payment duration and frequency

These findings suggest that current transparency measures alone are insufficient to mitigate conflicts of interest. The magnitude of observed effects, statistical significance across multiple analyses, and consistency with behavioral theory indicate need for comprehensive intervention strategies.

Healthcare institutions must balance legitimate educational needs with protection of clinical objectivity. Our evidence-based recommendations provide a framework for reducing inappropriate influence while maintaining beneficial industry collaboration where appropriate.





Future research should focus on: - Prospective evaluation of intervention effectiveness - Patient outcome studies comparing payment recipients vs non-recipients - Economic analysis of payment influence on healthcare costs - Development of predictive models for identifying high-risk relationships

The integrity of medical decision-making depends on addressing these documented influences through evidence-based policy, enhanced monitoring, and cultural change within healthcare institutions.

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## 1.9 Appendix: Statistical Methods

All statistical analyses were performed using Python 3.12 with scipy.stats, pandas, and numpy libraries. Code and data are available upon request for reproducibility.

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