8 January 2021

Member Name Street Address City, State Zip

Kathleen Kraninger Director, Bureau of Consumer Financial Protection 1700 G St NW Washington, DC 20552

Dear Director Kraninger,

This letter is being submitted to tender my resignation from the Consumer Financial Protection Bureau, effective immediately.

Thank you for the opportunity to serve the Bureau and the American consumer. I hope you are pleased with the final report and recommendations and proud of your legacy in commissioning this effort.

Sincerely,

NAME Email address Phone Number