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9	Integrating research using animal-borne telemetry with the needs of conservation				
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43	Summary				
44	1. Animal-borne telemetry has revolutionised our ability to study animal				
45	movement, species physiology, demography and social structures, changing				
46	environments and the threats that animals are experiencing. While there will				
47	always be a need for basic ecological research and discovery, the current				
48	conservation crisis demands we look more pragmatically at the data required to				
49	make informed management decisions.				
50	2. Here, we define a framework that distinguishes how research using animal				
51	telemetry devices can influence conservation. We then discuss two critical				
52	questions which aim to directly connect telemetry-derived data to applied				
53	conservation decision-making: (i) Would my choice of action change if I had				
54	more data? (ii) Is the expected gain worth the money and time required to collect				
55	more data?				
56	3. <i>Policy Implications.</i> To answer questions about integrating telemetry-derived				
57	data with applied conservation, we suggest the use of value of information (VoI)				
58	analysis to quantitatively assess the return-on-investment of animal telemetry-				
59	derived data for conservation decision-making.				
60					
61	Key-words: animal behaviour, movement ecology, adaptive management,				
62	conservation science, demography, biotelemetry, animal-borne telemetry,				
63	species physiology, threat mitigation, value of information				
64					
65	Introduction				
66	The rapid ascent of animal-borne telemetry research reflects the ability of				
67	this approach to improve our understanding of fundamental ecology, enhance				

monitoring of the planet's natural resources and inform conservation practices (Hussey et al. 2015; Kays et al. 2015). What is remarkable about animal-borne telemetry is its ability to illustrate how individuals, ranging from bees to whales, interact with each other and the natural environment and reveal information about species habitat use, movement patterns, behaviour, physiology and the environment they inhabit (Cooke et al. 2004). These studies have documented ocean-wide dispersal events (Block et al. 2011), identified the use of unexpected habitats (Raymond et al. 2014), fundamentally changed our understanding of physical processes in the natural environment (Roquet et al. 2013), and revealed unknown life history characteristics of threatened and cryptic species (Davidson-Watts et al. 2006). It is indisputable that animal-borne telemetry has enriched our understanding of the natural world and the animals that inhabit it.

With these advances there comes an opportunity to use animal telemetry-derived data to combat global species declines (Ceballos et al. 2015). Much of the published literature using telemetry technologies claim conservation implications, yet the link between many of these studies to direct conservation actions remains tenuous (Campbell et al. 2015; Jeffers & Godley 2016). Here, we challenge the assumption by many scientists that more data will invariably lead to better management and suggest an evaluation of the return-on-investment from research using animal-borne telemetry devices (Runge et al. 2011; Maxwell et al. 2014).

Given the potential of telemetry-derived data to inform resource management and conservation, and the various costs involved in collecting these data (e.g. financial costs of equipment and salaries, impact on mortality and reproduction of animals involved (Cooke et al. 2004; McMahon et al. 2012)), it is essential to evaluate the conservation benefit of these research techniques. As conservation science is an explicitly applied field, our aim is to differentiate between telemetry-derived data that improves ecological knowledge with implications for broad conservation efforts versus data that have direct impact on conservation decision-making. Our objective is to encourage researchers utilising telemetry technology with an underlying conservation rationale to target their research towards gathering information that is more likely to change actions and maximise species persistence.

Differentiating conservation impacts

The use of telemetry devices to monitor free-ranging animals can affect species conservation in many ways. To differentiate these impacts according to conservation specificity and time-scale of impact, we draw from a conceptual model developed for ecological monitoring activities (Possingham et al. 2012). We present this framework to distinguish how animal-borne telemetry studies, specifically, can influence conservation. We frame this discussion around the distinctions made among six types of graduated impact, ranging from long-term and diffuse to short-term and direct (Fig 1).

Pure scientific research

Discovering new facets of life history, biology or ecology motivates many scientists conducting animal-borne telemetry research. The driver of this work is often pure ecological enquiry (Hart & Hyrenbach 2009; Donaldson et al. 2014). Through exploratory science, telemetry-derived data can generate novel findings or improve existing knowledge. It is possible that this knowledge will indeed influence conservation actions at some point. For example, radio-tracking studies in the UK revealed that protected species of *Pipistrellus* bats, which cannot be distinguished through observational studies, actually exploit distinct species-specific habitats and thus require individually tailored conservation measures (Davidson-Watts et al. 2006). New insights of this nature will certainly change conservation goals and thinking, yet the impact is often serendipitous, diffuse and over long time scales.

Engaging the public and leveraging effort

Unlike other forms of monitoring, where members of the public can easily participate and volunteer in the data collection process (i.e. citizen science), the tagging and tracking of individuals requires special expertise and can limit the role of the public to be intimately involved in data acquisition. Although public engagement would rarely be the sole purpose of a telemetry-based animal study, the application is exciting and often engages and captivates a broad public audience through social media campaigns (http://www.ocearch.org) and cultural events (Fig 2.) The astonishing behaviours revealed through tracking individuals, such as the recent discovery of the near 2,500 km long-distance American eel *Anguilla rostrata* migration (Beguer-Pon et al. 2015), can raise

species profiles and promote public awareness of conservation issues. Although changing perceptions and improving commitment to nature is an important component of a society's willingness to commit resources to species conservation, the process can be unpredictable.

Raising awareness for the public and policy makers

Visual aids, such as maps, can be vital knowledge brokering tools for issues of conservation concern (Hebblewhite & Haydon 2010). Maps of animal movements and habitat use provide evidence of the ecological connectivity between disparate geographies. These findings provide visual support to unify politically diverse regions or groups towards a common conservation goal and encourage cross-boundary collaboration. For example, telemetry-derived data reveal the movements of long-distance migrants that connect countries, continents and hemispheres. These studies underpin multi-lateral initiatives such as the East Asian Australasian Flyway (http://www.eaaflyway.net/), the Convention for Migratory Species (www.cms.int), as well as species focused initiatives such as sea turtle conservation under the Coral Triangle Initiative for Coral Reefs, Fisheries, and Food Security (Beger et al. 2015).

Tactical research

Tactical research is research that is not of immediate use to solve a management problem, but is prioritized because a researcher uses their experience to determine that it is likely to be important in the near future. For example, we know that many animals experience different and varied magnitudes of threats across migration routes. Therefore, the success of an action taken in a nesting site may prove futile if threats at important stopover, bottleneck or refugia sites are not identified and mitigated. Committing resources to monitor and learn about unknown spatial processes using telemetry technologies, such as identifying migratory pathways, can determine what state- and time- dependent actions will deliver the greatest benefit to the population's viability (Runge et al. 2014; Cooke et al. 2016). However, there is a point where investing in tactical research returns marginal benefits to conservation decision-making relative to solving urgent problems (Possingham et al. 2012).

Active adaptive management

Telemetry-derived data can also identify which conservation actions to take -or not take- within the adaptive management framework (Holling 1978; McFadden et al. 2011). Adaptive management capitalises on opportunities to improve the effectiveness of management strategies as new knowledge is gained (McCarthy & Possingham 2007; Grantham et al. 2009). This may be a "passive" process, which involves reviewing the performance of past or current actions to alter future actions, or "active", where there is a conscious effort to balance knowledge acquisition and conservation action. These management programs maintain well-established monitoring protocols and are capable of responding to observed changes in populations. For example, biotelemetry research on anadromous salmon has led to an improved understanding of mortality events from catch and release fishing interactions, and physiological factors influencing spawning failure, which in turn justify restrictions on fished populations (Cooke et al. 2012).

State-dependent management

State-dependent management requires monitoring the state of a system or population to determine how best to manage it. State-dependent management, such as quota setting for harvestable species is the most direct way for telemetry derived-data to influence species conservation. These research techniques are already powering new approaches that integrate individual-based movement information and decision theory. For instance, Dynamic Ocean Management is an approach that changes in space and time in response to the shifting nature of the ocean, the animals in it, and its users based on the integration of current biological, oceanographic, social and/or economic data (Maxwell et al. 2015). Some of these applications use telemetry-derived data to alter spatial management over short timeframes (Lewison et al. 2015). This has benefits for mitigating dynamic threats such as bycatch from seasonal fishing effort (Hobday et al. 2010).

The value of information to decision-making

It is clear that many studies using animal-borne telemetry have the potential to inform conservation. We have discussed several classes of impacts delivering important benefits to society and species. As with all research efforts, one would want to know both the quantifiable costs and expected benefits from

the research. Here, we present a framework that can allow researchers to ask: "If that effort could have been placed directly into management and implementation, would the species be better off?"

We focus the remaining discussion on how to improve the conservation return-on-investment in research using animal-borne telemetry and argue that to do so, the ecological knowledge derived from these studies needs to inform and guide management actions (McDonald-Madden et al. 2010). Several excellent reviews discuss the potential of using telemetry technology for species management (Cooke 2008; Godley et al. 2008; Metcalfe et al. 2012; Hays et al. 2016) and policy (Barton et al. 2015). Yet, these reviews underemphasise the importance of defining clear links from research to actions. Similarly, Allen and Singh (2016) recently developed the Movement Management Framework - a first attempt to formally integrate movement information into a decision-making process. However, the authors overlooked critical aspects of modern decision science, namely the importance of setting explicit quantitative objectives, and how movement data can help screen and select actions at the beginning of the planning process based on their associated costs, social and economic acceptability and likelihood of success (McGowan & Possingham 2016). Figure 3 highlights two key questions that serve to directly connect research using animal-borne telemetry to applied conservation decision-making.

Would my choice of action change if I had more data?

To know this, quantifiable objectives must first be established so that actions can be evaluated based on their ability to improve the overall benefit of the conservation intervention (Tear et al. 2005). Table 1 provides some examples of how the results from animal research using telemetry technology enables managers to choose between conservation actions that abate threats to population growth rates, habitat quantity, quality, connectivity, and deliver outcomes for specific objectives. We also note that telemetry techniques can play a major role in reducing uncertainty about threats themselves, which may be a necessary step before mitigating actions can be prescribed. However, we stress that just because there is uncertainty in an ecological variable, parameter, or threatening process, it does not mean that reducing that uncertainty facilitates better decisions or leads to better management (Runge et al. 2011).

We draw from a trend in the movement ecology literature to track individual occupancy within and around established protected areas to illustrate this point. The rationale underlying these studies is often to inform protected area design, as data reveal that changes are needed to better capture the movements and habitat-use of the tracked population. A fundamental yet often ignored aspect of these studies is that once established, protected area boundaries are very slow to change. Given that planning horizons can be decades long (Grantham et al. 2009), these findings likely fall within the diffuse impact category of raising public concern and awareness about protection deficiencies rather than delivering direct benefits in the near-term.

While telemetry-derived data may reveal major gaps in contemporary conservation practices, a mechanism to take the recommended action is also required to achieve direct influence over conservation. For example, if the objective is to maximize the population size of a marine species, money spent on tracking individuals around a protected area could be more optimally spent on threat mitigation, such as fisheries regulations outside the boundaries, nesting/breeding site patrols, or bycatch reduction strategies. From a decision science perspective, we don't necessarily need to know the movements of individuals to best achieve the objective.

Is it better to invest in more data or more management?

Our imperfect knowledge of natural systems often leads to the assertion that a greater understanding of ecological processes, spatial data and/or detailed parameters will always improve decisions. However, from a conservation decision-making perspective, investments in advancing basic ecological science to aid conservation can redirect resources away from management. Given this quandary, how does one decide whether or not to invest in more data collection? We can resolve this using an approach relatively new to ecology and conservation – value of information analysis (VoI), a quantitative tool for incorporating uncertainty into decision making (Canessa et al. 2015; Williams & Johnson 2015). Value of information analysis can be used to examine the trade-off between the ability of new information to reduce decision uncertainty and the costs of collecting more data; which uncertainties may be most important to reduce in order to improve gains in management outcomes (Runge et al. 2011);

or what the financial value of gaining new information is worth to management (Maxwell et al. 2014).

Maxwell et al. (2014) provide an excellent example of using value of information analysis for wildlife conservation. In this study, the authors considered several possible actions that can be taken to maximize the growth rate of a declining koala *Phascolarctos cinereus* population. These include building wildlife passages to avoid vehicle collisions, allocating resources to dog owners to prevent attacks, and securing koala habitat. The management decision relied on uncertain information about demography and movement so one could easily have argued for a tracking study to inform the decision. However, investing in telemetry devices for research a priori would have been misguided as the value of information analysis showed optimal management decisions were not sensitive to these uncertainties, but were primarily driven by the costefficiency of the actions and the management budget (Maxwell et al. 2014). Improving the return-on-investment of animal-borne telemetry for conservation

decision-making

To date, there are only a few examples of using value of information analysis to inform management decisions, and even fewer using telemetry-derived data. The potential benefits from this field are rarely being systematically incorporated into conservation decision-making or spatial prioritisation (Mazor et al. 2016). While there will always be a need for basic ecological research and discovery, the extent of the current conservation crisis demands we look more pragmatically at the data required to make decisions. Given the global investment in telemetry devices for threatened species, we have an ethical and practical obligation to maximise this investment's benefit to conservation. To improve the conservation return-on-investment in these techniques, we need new tools and frameworks to effectively link the growing catalogue of animal telemetry-derived data to conservation and management. Value of information and other approaches that explicitly evaluate the value of science should play an increasingly important role.

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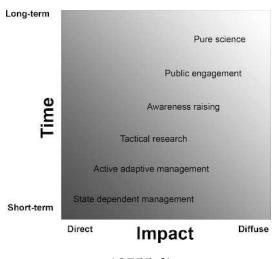
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455	Table 1: Examples of linkages between classes of threats, conservation objectives
456	and action informed by animal telemetry-derived data
457	

Threat	Class	Objective	Actions	Animal telemetry-
				derived data tell us:
Linear	a) Demographic,	a) Reduce	a) Fence entire road	a) Which linear feature
infrastructure e.g.	animals are killed by	collisions	segments or increase	segments are most

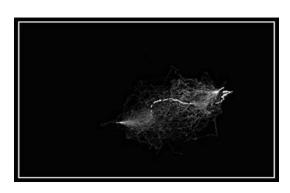
road, rail, power	collisions	T	visibility	frequently crossed
lines				squarta, arosseu
	b) Connectivity,	b) Improve	b) Build crossing	b) Where animals are
	animals avoid	colonization or	structures	more likely to cross
	crossing linear	genetic exchange		
	features			
Anthropogenic	a) Connectivity,	a) Increase the	a) Prioritise the	a) Which barriers
barriers in rivers	animals need to	fraction of	location of fish passage	prevent the most fish
e.g. dams, and	move between	individuals able to	options	from passing
weirs	feeding and breeding	reach their		
	grounds	breeding grounds		
	b) Habitat, altered	b) Increase the	b) Regulate flow	b) Which habitats are
	flow decreases	area of suitable	regime upstream of	most used for breeding
	suitable breeding	breeding habitat	barriers to increase	
U,	habitat		habitat availability and	
	E		quality	
Point	Demographic,	a) Not cause	a) Approve location of	a) The number of
infrastructure (e.g.	structures kill	unacceptable harm	point infrastructure	individuals passing
electricity pylons,	threatened species	to a population		through and residency
communication	(vultures, orange-			time at a site for key
towers, or wind	bellied parrot,			species
farms)	migratory microbats)			
		b) Reduce the	b) Modify timing of	b) The time at which
		likelihood of	operations (e.g. wind	individuals pass
		threats at an	turbines)	through a site
		existing site		
Mortality from	Demographic,	Reduce incidental	Gear restrictions or	When and where non-
extractive industry	interactions result in	mortality (e.g.	spatial closures	target individuals
(i.e. fisheries)	harm or death	bycatch rates)	N . 111	forage
Human-wildlife	a) Demographic;	a) Reduce	a) Install barriers to	a) Frequency of wildlife
conflict	persecution and	frequency of	protect communities	encroachments
	culling impact on survival	negative interactions with		
	Survivar	humans		
		numans		
_	b) Habitat exclusion	b) Maximise area	b)Introduce	b) When and where
	from key breeding or	of important	compensatory schemes	important breeding and
	foraging areas	habitats which	to encourage	feeding areas are
		species can access	coexistence	J
Disease	Demographic;	Understand how	Restrict the movement	Where and when
	mortality from	disease spreads	of disease vectors	carrier individuals
	pathogen transfer	through population		move
Illegal harvest or	Demographic;	Decrease poaching	Optimise patrol routes	Spatial and temporal
poaching	interactions result in	rates		distribution of
	harm or death			poaching-related
				mortality
Invasive species	a) Demographic,	a) Increase	a) Control of invasive	a) Location and timing
L	1	L .	L	<u> </u>

		mortality from	probability of	predator population	for culling operations to
		invasive predators	persistence of prey		have greatest impact
			species		
		b) Habitat, exclusion	b) Reduce area of	b) Control of invasive	b) Home range and
	_	by introduced	occupancy of	competitor	encounter probability
	+	competitor	competitor		of traps or bait
)					

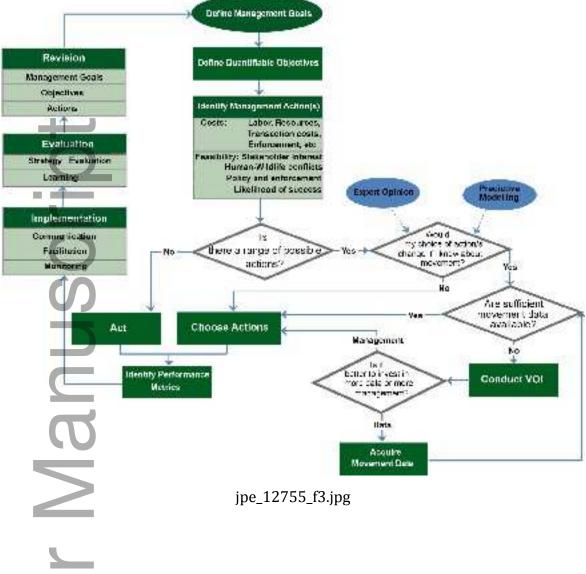
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