

| UNITED STATES  
| SECURITIES AND EXCHANGE COMMISSION  
| WASHINGTON, D.C. 20549  
| FORM 10-K

(Mark One) |

• | ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
| For the fiscal year ended December 31, 2022  
| OR

• | TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF  
| 1934

| For the transition period from

tφ Commission file number: 0-12255

| Yellow Corporation

| (Exact name of registrant as specified in its charter)

| Delaware

48-0948788

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## Cautionary Note on Forward-Looking Statements

This entire report,

including (among other items) Discussion (and Analysis of Pl

including (among other items) Discussion and Analysis of Financial Condition and Results of Operations, and other documents

Item 19. Corporate Governance, Item 1A. Risk Factors, and Item 7. Management's reference includes forward-looking statements (each a forward-looking statement) within the

the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities

(the "Exchange Act.") Forward-looking statements include those preceded by, followed by or in

(the "Exchange Act"). Forward-looking statements include those preceded by, followed by or in which the words "may," "should," "expect," "intend," "anticipate," "believe," "project," "forecast," "propose," "plan," "estimate," "predict," "potential," or "continue," or which are otherwise qualified by similar expressions, or which are identified as such, and which are based on assumptions and reflect known and unknown risks and uncertainties.

should, expect, intend, anticipate, believe, project, forecast, propose, plausible, and similar expressions. These forward looking statements speak only as of

·enable· and similar expressions. Those forward-looking statements speak only as of the date of

obligation to update those statements, except as applicable law may require us to do so, and this report. We disclaim any

on them. We have based those forward-looking statements on our current expectations and assumptions.

future events, which may prove to be inaccurate. While our management considers those expectations and assumptions

are inherently subject to significant business, economic, competitive, regulatory (including

contingencies and uncertainties, most of which are difficult

actual results may differ materially and adversely from those expressed in any forward-looking

cause or contribute to such differences include, but are not

limited to factors in Item 1A and the

the above dimensions in this instrument to under, the question entitled *Personal Resources*, in Item 7, and

the Securities and Exchange Commission (the "SEC"). The factors we discuss in this report are

the Securities and Exchange Commission (the "SEC"). The factors we discuss in this report are factors that could affect us. Unpredictable or unknown factors we have not discussed in this

factors that could affect us. Unpredictable or unknown factors we have not discussed in this

adverse effects on actual results of matters that are the subject of our forward-looking statements. We intend to update our forward-looking statements as we become aware of new information that may affect our

intend to update our description of important factors each time a potentially important factor arises. We advise

holders that they should (1) be aware that important factors to which we do not refer in this

our forward-looking statements and (2) use caution and common sense when considering our forward-looking statements.

## PART I

### Item 1. Business

#### General Description of the Business

Yellow Corporation (also referred to as "Yellow," the "Company," "we," "us" or "our") is a holding company operating through its subsidiaries comprehensive capabilities. Through our team of experienced service professionals, we offer expertise in LTL and truckload services. We offer chain solutions, ensuring customers can ship industrial, commercial and retail goods with confidence through our extensive network of facilities. Yellow Corporation's LTL subsidiaries include USF Holland LLC ("Holland"), New Penn Motor Express, Inc. ("New Penn"), Reddaway Inc. ("Reddaway"), YRC Inc. and YRC Freight Canada Company (both doing business as "YRC Freight"). Our LTL companies provide services through a consolidated network of facilities throughout the United States and Canada. We also offer truckload services. We offer services, Inc.), our customer-specific logistics solutions provider, specializing in truckload and international logistics. Incorporated in Delaware, we employed approximately 30,000 people as of December 31, 2022. The principal executive office is 501 Commerce Street, Suite 1120, Nashville, Tennessee 37203, and the principal telephone number is (615) 696-6100. Our website is [www.myyellow.com](http://www.myyellow.com). Through the "SEC Filings" link under the "Investor Relations" link on our website, we make our filings available as soon as reasonably practicable after they are electronically filed with the SEC, including our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, and all other filings required under Section 16 of the Securities Exchange Act and any amendments or corrections thereto furnished pursuant to Section 13(a) or 15(d) of the Exchange Act. All of these filings may be accessed on our website free of charge.

#### Narrative Description of the Business

The Company offers a full range of services for the transportation of industrial, commercial and international markets, primarily through the operation of owned or leased equipment and distribution network. Transportation services are provided for various categories of goods, including in its North American ground network, apparel, appliances, automotive parts, chemicals, food, furniture, glass, machinery, metal, miscellaneous products, rubber, textiles, wood and other manufactured products or components. The Company provides both LTL and truckload services offered to maximize equipment utilization and reduce empty trailers travel. The Company also provides higher-margin specialized services, including expedited services, time-specific deliveries, cross-border services, exhibit services, and material shipments. The Company operates throughout North America with one of the largest networks of LTL service centers, equipment and facilities. The Company is a transportation provider to the United States federal government. The Company also provides specific needs with custom projects, consolidation and distribution, reverse logistics, and other services. A substantial majority of our services are provided wholly within the United States. Each of our LTL operating subsidiaries has employees who are represented by the International Brotherhood of Teamsters ("IBT"). These employees represented approximately 82% of our workforce at December 31, 2022. The Company's employees are dedicated to operating its extensive network which transported approximately 1.5 billion shipments in 2022. On December 31, 2022, the Company's fleet was comprised of approximately 34,800 owned trailers and 7,200 leased trailers. The Company's network includes approximately 166 owned facilities with approximately 10,000 doors and 142 leased facilities, in addition to six warehouses managed by our logistics solution provider, Yellow Logistics, Inc. ("Yellow Logistics"). The Company's principal executive office is in Nashville, Tennessee. The Company has a leased Kansas facility that provides centrally-managed support to our operating companies that spans a variety of functions, including

sales and marketing,

information technology, human resources, revenue management, risk management, procurement, and security.

finance and accounting,

competition

legal,

The Company operates in a highly competitive environment. Our competitors include global,

transportation management,

integrated freight

services providers, global freight forwarders, national freight services providers (including

transportation

interregional carriers,

third-party logistics providers and small

also faces emerging competition from small

intraregional

use their significant scale advantages to offer transportation services to their suppliers and

transportation companies. The trucking industry

The Company also has competitors within several different modes of transportation including:

truckload, air and ocean

parcel and package companies, transportation consolidators, reverse l

fleets. Ground-based transportation includes private fleets and ·for-hire· provider groups. T

of private fleets owned by companies that move their own goods and materials. The ·for-hire·

typical shipment sizes that they handle. Truckload refers to providers transporting shipments

and LTL refers to providers transporting goods from multiple shippers in a single trailer.

LTL transportation providers consolidate numerous shipments (generally ranging from 100 to 20

from varying

businesses at service centers within close proximity to where those shipments originated. Uti

and delivery operations around local service centers, shipments are moved between origin and

centers when necessary, where consolidation and deconsolidation of shipments occur. Depending

carriers are often classified into one of four sub-groups:

businesses at service centers within close proximity to where those shipments originated. Utilizing and delivery operations around local service centers, shipments are moved between origin and service centers when necessary, where consolidation and deconsolidation of shipments occur. Depending on the mode of transportation, carriers are often classified into one of four sub-groups: |

- | Regional - Average distance is typically fewer than 500 miles with a focus on one- and two-day service. Regional transportation companies can move shipments directly to their respective destination centers, ensuring reliability and avoiding costs associated with intermediate handling.
- | Interregional- Average distance is usually between 500 and 1,000 miles with a focus on two- to five-day service times. There is a competitive overlap between regional and national providers in this category. Interregional service is often seen as a growth opportunity, and few providers focus exclusively on this segment.
- | National - Average distance is typically in excess of 1,000 miles with focus on two- to five-day service. National providers rely on intermediate shipment handling through a network of regional service centers, multiple distribution centers and a relay network. To gain service and cost efficiency, national providers often utilize facilities, which require numerous intermediate stops and transfers between service centers, minimizing intermediate handling.

satellite facilities, which require numerous intermediate stops and transfers between service centers, minimizing intermediate handling.

- | International - Providing freight forwarding and final-mile delivery services to companies worldwide. This service can be offered through a combination of owned assets and third-party carriers. International transportation model and may involve just one leg of a shipment's movement between countries.

Asset-based LTL carriers utilize 3PL firms. These asset-light service providers are both our customers, these firms aggregate truck shipment demand and distribute that demand across the LTL carriers

Relationships with 3PL firms. As competitors, 3PLs often control shipper relationships and call the providers of specific carriers. Certain 3PL firms have completed purchases of asset-based LTL carriers and shipping capacity to 3PL companies completed purchases of 3PL firms, both of which have and will continue to alter the competitive and thus our LTL offerings

Several

technology firms have introduced load matching technologies for heavy weight, to bid on specific freight. Whereas these firms operate independent operators, giving shippers an easier means of engaging what has been a highly fragmented trucking

Successfully winning a bid opportunity could be based on a truck's proximity to the pick-up location as in the 3PL scenario, we view these as potential opportunities as well as a competitive risk

Large shippers with significant

freight volume and customers. These technologies offer operate their own private fleets and can merge transportation management services to their transportation solutions to create a competitive, market-facing offer.

Competitive cost of entry into the asset-based LTL sector on a small scale, within a limited more so than in other sectors of the transportation industry). The larger the service area, the greater the barriers to entry due

primarily to the need for additional equipment and facilities associated with broader geographic coverage in the competitive transportation landscape also requires increased technology investments efficiencies from shipment density (scale), making new market entry on a national basis more been consistently faced with challenges in competing for human capital resources, including those inherent

in driver retention

Foreign companies have begun to invest in U.S. transportation and supply chain companies. Some multi-national firms with significant resources across a broad spectrum of the global logistics Significant technological investments to improve network efficiency and optimize asset utilization advantages. Further development of density-based pricing strategies require carriers to continue and measuring technologies. We have taken significant steps toward implementing these various competitors in our industry have made and continue to make investments in these technologies

Regulation

Our operating companies and other interstate motor carriers were substantially deregulated from the Carrier Act of 1980, the Trucking Industry Regulatory Reform Act of 1994, the Federal Aviation of 1994 and the ICC Termination Act of 1995. Prices and services are now largely free of regulation retained the right

regulatory compliance imposed by agencies within the U.S. Department of Transportation. Our Company is subject

to regulatory and legislative changes which can affect our economics and those of our competitors. Some regulatory changes could potentially impact the cost of our operations and the cost of federal and state agencies regulate us, and our operations are also subject to various federal, foreign, state, provincial and local

laws and regulations dealing with transportation, petroleum-based fuels, fuel efficiency, discharge storage, presence, use, disposal and handling of hazardous storage tanks. Our drivers and facility employees are protected by occupational safety and health subject to hours of service regulations. We are also subject to security regulations imposed by Security and other federal and state agencies that are intended to combat terrorism. See the Risk and Factor section related to EHS report.

Environmental Matters

Our operations are subject to U.S. federal, foreign, state, provincial and local regulations on other environmental matters. We believe that we are in substantial compliance with these regulations continues to evolve and changes in standards of enforcement of existing regulations, as well as of new legislation or regulation, may require us and our customers to modify, supplement or replace change or discontinue present methods of operation.

Our operating companies store fuel and lubricating oils for use in our

storage equipment located throughout the U.S. Maintenance of such underground storage tanks is required

During 2022, we spent approximately \$10.6 million to comply with U.S.

federal, state and local provisions (Environmental Regulations).

regulating the environment. Based upon current

the spend is approximately \$10.8 million to comply with the Environmental Regulations will not have a material adverse effect upon our capital expenditures, results of operations and competitive environment

adequate reserves for such compliance expenditures or the cost for such compliance is expected otherwise all expenses.

relating Comprehensive Environmental Response, Compensation and Liability Act (known as the Superfund Act)

to for the release of a hazardous substance into the environment. Superfund Act

the availability is imposed without regard to fault and then-current laws and regulations. With the protection

under the Superfund Act, a potentially responsible party (PRP) may be required to pay more

required environmental remediation. Several of our subsidiaries have been identified as PRPs

environment. The U.S. Environmental Protection Agency (the EPA) and appropriate state agencies are super

(collectively, activities at these sites.

The former Yellow Transportation (now a part of YRC Freight) has been alleged to be a PRP for

Co., Santa Fe Springs, CA and Alburn Incinerator, Inc., Chicago, IL, which is included in the

EPA has

issued YRC Freight a Request for Information (RFI) regarding

for these sites. For any contamination and these allegations are not believed to present material exposure, but

information (RFI)

tolling agreement with the Omega Chemical PRP Organized Group.

regarding evidence that YRC Freight contributed to the site.

The former Roadway Express (now a part of YRC Freight) has been alleged to be a PRP for three

Raleigh, NC, Roosevelt

Irrigation District, Phoenix, AZ and Berrys Creek, Carlstadt, NJ. There is

little wells and any potential exposure is believed to be immaterial. The EPA and a number of PFPs have

if any, evidence

Investigation and Feasibility Study (RI/FS) and the EPA has issued a record of decision for

Creek Study Area (BCSA). The EPA has requested that YRC Freight participate in designing the

Design) for the BCSA. YRC Freight does not believe that it is a PRP for the BCSA and has, the

the Remedial Design.

The EPA has issued the Company an RFI regarding current and former Yellow Transportation and

Freight) facilities adjacent to or in close proximity of Newtown Creek, NY and its tributaries

companies have been named as a PRP in this matter, but YRC Freight has entered into a tolling

Creek Group (NCG). The NCG is comprised of five companies and the City of New York who, per

to perform a RI/FS under the supervision of the EPA. The EPA's website regarding this matter

investigations and study.

USF RedStar LLC, a non-operating subsidiary, has been alleged to be a PRP at

three locations: Beech Oil in Tonawanda, NY. Holland has been alleged to be a PRP in

and two separate locations in Bygonia and Moira, NY.

Sales Piedmont Site, Greenville County, SC.

Although the outcome of any legal matter is subject

combined costs at all of the above sites will not be significant and that we have made adequate

EPA demands at such sites.

While PRPs in Superfund Act actions have joint and several liabilities for all costs of remed

to quantify our ultimate exposure because the projects are either

current in the investigative or early remediation stage. Based upon

information above are likely to have a material adverse effect on our financial condition or results of operations

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We

are environmental matters, and are investigating potential violations of Environmental Regulation subject to we do not believe that any of these matters or investigations is likely to have a material adverse condition, liquidity or results of operations.

## Economic Factors and Seasonality

Our business is subject to a number of general economic factors that may have a material effect on our operations, many of which are largely out of our control. These include supply chain interruptions, and impact of regulatory economic manufacturing, where we have including

Foreign customers' business levels, the amount of transportation services they need and their ability to pay for them, significant regulatory, price-sensitive and competitive industry, making industry pricing actions, quality concentration of the transportation and cost control major competitive factors.

Our revenues are subject to seasonal variations which are common in the trucking industry. Generally, most of the first quarter and the latter part of the fourth quarter are the seasonally weakest while the second and third quarters are the strongest, as customers tend to reduce shipments prior to and after the winter holiday season. Revenue tends to be higher, and operating cash flows as a percent of revenue tend to be lower in warmer weather and seasonally lower levels of shipments and the seasonal timing of expenditures for labor and other operating cost inputs, such as fuel, equipment maintenance and equipment replacement. Our overall cost, competitive position within our industry and our resulting earnings and cash flows are also affected by consumer and corporate purchasing behaviors may also change due to cyclical economic conditions and trends. For example, consumer retail shopping experienced a significant shift in market share from brick-and-mortar to online purchasing and direct-to-consumer warehouse fulfillment. The Company believes that these changes due to COVID-19. These changes continue to impact distribution patterns, warehousing and inventory management, and subsequent use of LTL.

## Human Capital Resources

### People and Culture

The Company's commitment

to our human capital resources, our employees. Their safety and wellness, both physical and mental, are our top priorities. Our commitment to collaboration, is evidenced through an intentional focus on our most important customers, our most talented employees, and our ability to attract, develop, and retain diverse talent. We believe the Company's success is directly tied to the success of our employees.

We will create an inclusive and diversely engaged workforce where employees experience a sense of ownership of

their work. Strategically utilizing the unique experiences, along with their industry-specific knowledge and operational capacity, our organizational performance, and, most importantly, our workplace culture and perspectives of our nearly 30,000 employees, Our employee-led Diversity, Equity,

Inclusion and Belonging ("DEIB") Council collaborates with our workforce to develop

programs that are people and culture focused. The DEIB Council proactively identifies, engages and amplifies ideas, interests, and perspectives to center and provide platforms for historically oppressed groups. Likewise, the Company named a Vice President of Workforce Diversity to guide people and culture efforts in partnership with the DEIB Council, provides strategic direction, sets organizational objectives, and leads the DEIB Council.

Our commitment

to diversity and inclusion, including Top Company for Women to Work for in Transportation 2022 Employer, the National Defense Transportation Association Pathfinder Society Award, AIA 2022 Change Leader Award, and the U.S. Army Partnership for Your Success (PaYS) program.

### Safety and Wellness

One of our core values for Yellow has always been safety. Hazards are actively identified and addressed, and we are accountable to keep ourselves and others safe, partnerships

including customers and the general public. We actively provide

leadership and frontline development

Recognition systems reinforce safe behaviors with a focus on exposure control as well as injury regulatory requirements. Governance structure from the terminal level to the Board of Directors is in place to oversee policies, practices, and protocols.

#### Training and Development

SafeCDL Apprenticeship program provides paid training for current employees or newly hired employees. In addition to classroom preparation for a commercial driver's license, students are given behind-the-wheel training for a career in trucking.

The Yellow Driving Academies have expanded to 21 locations across the U.S. The Federal Motor Carrier Safety Administration (FMCSA) Entry-Level Driver Training requirement to address the nationwide emphasis on safe driving habits through extended on road skills training.

In addition to our driver training program, Yellow also received the Association for Talent Development award for the third year in a row. This award recognizes organizations that demonstrate enterprise-wide talent development.

#### Item 1A. Risk Factors

In addition to the risks and uncertainties described elsewhere in this report or in our other reports, the following risks should be considered carefully in evaluating us. These risks could have a material adverse effect on our financial condition (including our liquidity), results of operations and cash flows.

##### Business Risks

We are subject to general economic factors that are largely out of our control, any of which could have a material adverse effect on our business, financial condition, results of operations and cash flows.

Our business is subject to a number of general economic factors and

global or national health epidemics and pandemics, and fluctuating interest rates, among other factors, including the health of the economy, global financial conditions and results of operations, many of which are largely out of our control. Trade tensions, economic cycles and downturns in many of our customers' businesses and changes in their

trade relations, in market segments and industries, such as retail and manufacturing, where we have a significant presence.

Economic conditions may adversely affect our customers' business levels, and the amount of transportation services they use and

their ability to pay for our services. Because a portion of our costs are fixed, it may be difficult to adjust our cost structure proportionally with fluctuations in volume levels. Customers encountering adverse economic conditions have a greater potential for loss, and we may be required to increase our reserve for bad debt losses. A disruption in the availability of equipment, parts and services that are critical to our business. A disruption in the availability of equipment, parts and services that are critical to our business. A disruption in the availability of equipment, parts and services that are critical to our business. An increase in their cost due to adverse economic conditions or financial constraints of our suppliers. Our business, financial condition, results of operations and cash flows.

Regarding our operating costs, inflationary pressures occurred throughout 2022 and are expected to continue. We cannot predict future economic conditions, fuel price fluctuations, revenue equipment resale values and shipping volumes could be affected by such conditions.

Difficulties attracting and retaining qualified drivers could result in increases in driver compensation and purchased

transportation costs and could adversely affect our growth potential and profitability.

We need to attract new qualified drivers and may face difficulty doing so. Like many in the transportation industry, our business that we retain the necessary number of qualified drivers to operate efficiently.

The Compliance Safety Accountability program (CSA) of the FMCSA, have reduced the number of independent contractors and may continue to do so in the future. Future Company driver shortage. The optimal use of rail and over-the-road purchased transportation, which may result in higher costs. Our business is limited under our collective bargaining agreement with the International Brotherhood of Teamsters. The wages we offer our drivers is subject to market conditions, and we may find it necessary to increase wages and benefits, in future periods if we must attract new drivers. In addition, we and our industry suffer from a high driver turnover rate. Driver turnover requires us to continually recruit a substantial number of drivers and purchase new equipment. If we are unable to continue to retain drivers and attract new drivers when needed

compensation packages, increase our use of purchased transportation, or let tractors sit idle our growth potential and profitability.

If our relationship with our employees and unions were to deteriorate, we may be faced with i disruptions or stoppages or general uncertainty by our customers, which could have a material business,

financial disadvantage relative to competitors.

Each of our operating subsidiaries has employees who are represented by the IBT. These employ results of operations and cash flows, 82% of our workforce at December 31, 2022. Salaries, wages and employee benefits for both uni

composes over half of our operating costs, which for union employees include multi-employer pe plan. The and op land benefia expenses associated with the union employees are subject primarily upon the expiration of union labor

agreements. Each of our YRC Freight New Penn. Holland and Reddaway related supplemental agreements that remain in effect through March 31, 2024. The IBT also re at YRC Freight

in Canada under were be localized agreements, which have wages and benefit contributions and other. Our subsidiaries are regularly subject to grievances, arbitration proceedings and other claim

non-compliance with applicable labor law and collective bargaining agreements. We cannot pred matters. These matters, if resolved in a manner unfavorable to us, could have a material adve condition, liquidity and results of operations.

We depend on the services of key employees and the loss of any substantial number of these in hire additional personnel could adversely affect us.

Our

management and leadership skills. If we are unable to attract and retain skilled key employee is dependent upon our the objectives set forth in our business and strategic plans. Further, compensation for many ability to attract the terms of our UST Tranche A Loan Credit Agreement (the "Tranche A UST Credit Agreement") e and retain skilled employees, particularly personnel with significant

and certain of its subsidiaries, as guarantors (the "Term Guarantors"), with The Bank of New agent and collateral agent, and the UST Tranche B Term Loan Credit Agreement (the "Tranche B UST Credit Agreement") entered into by the Company and Term Guarantors, with The Bank of New York Mellon, as adminis agent (the Tranche A UST Credit Agreement and the Tranche B UST Credit Agreement are collecti "UST Credit Agreements").

We depend on third-party capacity providers, and service instability from these transportatio our operating costs and reduce our ability to offer intermodal services, which could adversel of operations, and customer relationships.

Our

intermodal operations use railroads could increase as intermodal services expand. In certain m railroads few railroads or even a single railroad. Intermodal providers have experienced poor service f and some in the past. Our ability to provide intermodal services in certain traffic lanes would be red third-party drayage the railroads' services became unstable. Railroads could reduce their services in the future, which could in the rail-based

services provide and could reduce the reliability, timeliness, efficiency, and overall att freight services. Furthermore, price increases could result in higher costs to us, which we may be un for our could result in the reduction or elimination of our ability to offer intermodal services. In customers additional contracts with railroads to expand our capacity, add additional and services at current cost levels, any of which could limit our ability to provide this service

We operate in a highly competitive industry, and our business will suffer if we are unable to which could have a material adverse effect on our business, financial condition, results of o Numerous competitive factors could adversely affect our business, financial condition, result factors include the following:

- | We compete with many other transportation service providers of varying sizes and types, many of which have cost advantages, more and/or newer equipment and greater capital resources.
- | Some of our competitors periodically reduce their prices to gain business, especially during periods of high demand or when we do not have other competitive rates in the economy, which limits our ability to maintain or increase prices or maintain our margins.
- | Our customers may negotiate rates or contracts that minimize or eliminate our ability to pass through surcharges;
- | Many customers reduce the number of carriers they use by selecting so-called "core" carriers or preferred service providers, and in some instances, we may not be selected;
- | Many customers periodically accept bids from multiple carriers for their shipping needs, which may result in the loss of some business to competitors;
- | The trend towards consolidation in the ground transportation industry may create other competitive advantages relating to their size; large carriers with greater financial resources and other competitive advantages relating to their size;
- | Advances in technology require increased investments to remain competitive and our customers may not accept higher prices to cover the cost of these investments;
- | Brand recognition and strength is of ongoing importance and can be impacted, suddenly or over time, by adverse publicity and environmental, social and governance (ESG) perceptions or profile ratings. The evolving field of ESG analysis which is likely to gain significance if greenhouse gas or other ESG factors become effective;
- | Competition from non-asset-based logistics and freight brokerage companies and relationships and prices; and
- | As a union carrier, we may have a competitive disadvantage compared to non-union carriers in terms of our customer operating flexibility.

Competition from non-asset-based logistics relationships and prices, and freight brokerage

companies may adversely affect our operating flexibility. We may have a competitive disadvantage compared to non-union carriers with customer

We may not realize the expected benefits and cost savings from operational changes and performance initiatives.

We initiate operational changes and process improvements to reduce costs and improve financial and initiatives typically include evaluating management talent, reducing overhead costs, closing facilities and unnecessary activities, and implementing change agreements. There is no assurance that any changes and improvements will be successful, that an adverse impact on our operating results or that we will not have to initiate additional changes to achieve the projected benefits and cost savings.

We are subject to business risks and increasing costs associated with the transportation industry, over which our control, any of which could have a material adverse effect on our business, financial condition and cash flows.

We are subject to business risks and increasing costs associated with the transportation industry, any of which could adversely affect our business, financial condition and results of operations. Risks and costs include increasing equipment and operational costs, weather, fuel prices, international insurance levels,

excess capacity in the transportation industry, as well as security measures associated with anti-terrorism

the other periodically need to upgrade or change our technology systems, which may be costly and could factors discussed in this

of our operations.

risk factor We have significant ongoing capital expenditure requirements that could have a material adverse

Section. Further, we financial condition, results of operations and cash flows if we are unable to generate sufficient

Our business is capital

intensive and we will need to continue to update our fleet over an extended period of time from operations to fund our capital requirements, we may have

If we are unable to generate sufficient cash

existing liquidity, or enter

into additional

equipment financing arrangements and trailers)

negatively impact our

including leasing arrangements, or operate our

arrangements is not sufficient to fund our current and longer-term capital expenditure requirements

revenue periods

obtain additional financing at all or on terms acceptable to us.

if our cash from operations and existing financing which could

Seasonality and the impact of weather affect our operations and profitability.

As is common in the trucking industry, our revenues are subject to seasonal variations. During quarter each year, we normally would expect operating expenses as a percent of revenue to increase

a percent of revenue to decrease as compared to the rest of the year. The seasonal impact is

seasonally lower levels of shipments, and the seasonal timing of expenditures. We anticipate to impact our financial results and liquidity. Climate conditions and volatile changes in weather, including extreme heat and drought, could increase the risk of wildfires, floods, blizzards, hurricanes and other weather-related disasters, or increase the cost of meeting our obligations, which could impact our ability to timely meet, or increase the cost of meeting, our obligations, which could impact our financial results.

Changes

in fuel prices and shortages of

fuel. To lessen the effect of fluctuating fuel prices on our margins, we utilize a fuel surcharge program. Fuel surcharges can have a material adverse effect on the results of operations and

negative impact on present results of operations. However, rising fuel costs generally benefit us while changes in the index upon which we base our program. Our cost of fuel could significantly increase, resulting in a material adverse effect on our financial condition, results of operations and

In addition,

fuel availability.

Damage to our corporate reputation may cause our business to suffer.

Our business depends, in part, on our ability to maintain the positive image of our brand. Severe damage to our corporate reputation could have a material adverse effect on our business.

Whether actual or perceived and whether as a result of our actions or those of our third-party operators or other third-party service providers, could adversely impact our customer relationships and

impact our business. Adverse publicity regarding labor

and environmental and sustainability issues, other ESG matters and analyses, and similar matters, legal matters, cybersecurity and data privacy concerns

information, could have a negative impact on our reputation and may result

in the loss of customers and our inability to secure new customer relationships. Damage to our reputation and loss of brand equity could reduce demand for our products and

have an adverse effect on our business, results of operations, and financial condition, as we rebuild our reputation and restore the value of our brands.

Ongoing self-insurance and claims expenses could have a material adverse effect on our business and cash flows.

Our future insurance and claims expenses might exceed historical levels. We currently self-insure for a majority of our claims

resulting from workers' compensation, property damage and liability claims, and

third-party liability claims. If the number or severity of claims for which we are self-insured increase, our self-insurance costs could materially increase, and we may find it difficult to obtain adequate levels of insurance coverage.

Our self-insured retention limits can make our insurance and claims expense higher and/or more volatile than the uninsured portion of pending claims based on the nature and severity of individual claims and trends. Estimating the number and severity of claims, as well as related judgment or settlement costs, can be difficult.

This, along with legal expenses associated with claims, incurred but not reported claims, and other uncertainties can cause

In general, our insurance coverage with respect

to each of workers' compensation, property damage and liability claims, and

reasonably expected claims, subject to policy limits.

Although we believe our aggregate insurance policy limits are sufficient to meet our needs, we could find it necessary to raise our self-insured retention or decrease our aggregate coverage in this case, we would bear the cost of such changes.

Current or future litigation may adversely affect our business, financial condition, results of operations and cash flows.

We have been and continue to be involved in legal proceedings, claims and other litigation throughout the world. Litigation may be related to labor and employment, competitive matters, third-party claims, compliance, environmental

liability, our past commitments, contingencies, and uncertainties. footnote to our Consolidated Financial Statements.



the security of our facilities. Breaches and disruptions could also result in a violation of laws and subject us to litigation and other legal and regulatory proceedings or sanctions. An in the loss of existing or potential customers and have a material adverse effect on our comp

financial condition and cash flows. In addition, the cost and operational consequences of implementing further data or system protection measures could be significant and our efforts to detect, identify, mitigate and/or eliminate any security breaches may not be successful.

The continuing impact of the COVID-19 pandemic or any other widespread outbreak of an illness or public health crisis, as well as regulatory measures implemented in response to such event business, financial condition, results of operations and cash flows.

To the extent COVID-19 restrictions remain or are renewed, or if other public health events could impose restrictions such as travel bans and limits, quarantines, shelter-in-place order and closures and shutdowns, which have previously resulted in global business disruptions. In issued an executive order requiring COVID-19 vaccinations of employees of federal contractors of legal challenges, the order is not currently being enforced.

If the order or any such other standard or mandate becomes effective COVID-19 or other vaccination and/or implement a costly testing program. Any such requirements could adversely impact on our drivers or other employees, serve our customers, or continue certain aspects of our business.

other events which could negatively impact our operations, including limited availability of drivers and other key employees, increased security risks due to employees w capacity or rate reductions, an increase in our pension funding obligations due to market vol the credit-worthiness of financial credit markets. Any of

the foregoing could have a material adverse impact on our business, financial conditions, or results of operations.

We face risks associated with doing business in foreign countries.

We conduct a portion of our operations in Canada and, to a lesser extent, Mexico. As a partic Trade Partnership Against Terrorism (.C-TPAT.) program, we and our contractors are able to cr efficiently,

thereby avoiding substantial delays. If we should lose the ability to participate in the C-TP experience significant border delays which could have a negative impact on our ability to rem efficiently in those countries.

In addition, we are subject to certain risks inherent in doing business in foreign countries, with the requirements of applicable anti-bribery laws (including the U.S. Foreign Corrupt Pra instability, the repatriation of cash, currency fluctuations and the imposition of tariffs, im controls on, tariff barriers.

#### Financial and Liquidity Risks

Our

failures materially adversely affect our financial condition and liquidity.

The documents governing our indebtedness contain financial covenants, affirmative covenants r covenants and negative covenants restricting our ability to take certain actions. The UST Credit Agreem in the documents governing our

existing and future require a minimum trailing-twelve-month ("TTM") Adjusted EBITDA measured quarterly. Management and addressed operating results, that the Company will meet this covenant requirement for th next

next twelve months.

The UST Credit Agreement also requires us and our affiliates to comply with certain requirements

including (i) executive compensation and (ii) until 12 months following the repayments of the UST Credit Ag

dividends or make any other capital distributions with respect to our common stock. limitations on

Our ability to satisfy these indebtedness covenants could be impacted by significant adverse changes in global trade policies or increased contraction in the general economy. If we are u

to comply with the applicable financial covenants, we may be required to take specific action as specific initiatives in the areas of pricing and customer engagement, and other operationa

efficiency, as well as increased volume. If we are unable to satisfy our financial covenants from our lenders, or take other remedial measures, we will be in default under our credit fac thereunder to accelerate the repayment of amounts outstanding and exercise remedies with resp



indebtedness and certain other operating agreements as well as increase our funding obligations and ability to amend our credit facilities or otherwise obtain waivers from our lenders depends on matters that are outside of our control and there can be no assurance that we will be successful in that regard. In addition, our credit rating and our ability to obtain financing on acceptable terms. The occurrence of these events could have a material adverse effect on our financial condition and liquidity.

Our indebtedness and cash interest payment obligations, lease obligations and pension funding obligations could adversely affect our financial flexibility and our competitive position. As of December 31, 2022, we had various material debt, pension and lease obligations as described in our Consolidated Financial Statements. These obligations and liquidity limitations could:

- increase our vulnerability to adverse changes or persistent slow growth in general economic, industry and competitive conditions;

- require us, leases and pension funding obligations, thereby reducing the availability of our cash to dedicate a portion of our cash flow from operations to capital expenditures and other general corporate purposes; to make principal and interest payments on our

- limit our flexibility in planning for, or reacting to, changes in our business and the industry; and restrict us from taking advantage of business opportunities;

- make it more difficult to satisfy our financial obligations and meet future stepped up financial covenants in our credit agreements; place us at a competitive disadvantage compared to our competitors that have less debt, lease obligations and

- limit our ability to service all of our indebtedness and satisfy all of our other obligations dependent on our cash flow, and if we cannot generate enough cash to service our indebtedness and satisfy such obligations, we may be forced to take one or more actions, which may not be successful.

Cash flows from operations are a principal source of funding for us. Our business may not generate sufficient cash flows to service our debt

servicing our liquidity needs. If our cash flows are insufficient to service our indebtedness and satisfy our other obligations, we may be forced to reduce or delay capital expenditures, sell assets, seek to refinance our indebtedness or other financial obligations. Our ability to restructure or refinance our indebtedness or other financial obligations may be limited by the condition of the capital and credit markets and our financial condition at such time. Any refinancing may be at higher interest rates. In addition, any refinancing of our indebtedness or restructuring may require us to comply with more onerous covenants, which could further restrict our business operations. In addition, the terms of existing or future debt agreements may restrict us from adopting strategies to make payments of interest and principal on our outstanding indebtedness or satisfy our other obligations. Restrictive covenants in the documents governing our existing and future indebtedness may limit our ability to conduct our operations, particularly our ability to respond to changes in our business or to pursue our business strategy. The documents governing our existing indebtedness contain, and the documents governing any future indebtedness are likely to contain, a number of restrictive covenants that may impose significant operating and financial restrictions on our ability to take actions that we believe may be in our interest. The documents governing our indebtedness, including restrictions on, other things, limit our ability to:

- | purchase shares of our Common Stock in the public market;
- | merge, consolidate or sell substantially all of our assets; and
- | make certain investments and acquire certain assets.

The restrictions could adversely affect our ability to: |

- | finance our operations;
- | make strategic acquisitions or investments or enter into alliances;
- | withstand a future downturn in our business or the economy in general;
- | attract and retain skilled key employees;
- | engage in business activities, including future opportunities, that may be in our interest;
- | plan for or react to market conditions or otherwise execute our business strategies.

| We are not permitted to pay dividends on our Common Stock in the foreseeable future. |  
| We are not permitted to pay any dividends on shares of our Common Stock in the foreseeable  
| governing our indebtedness. We intend to retain any future earnings to fund operations, in  
| debt and other obligations, such as lease and pension funding requirements, and to use for  
| not anticipate that we will pay any dividends on shares of our Common Stock in the foresee  
| We can issue shares of preferred stock that may adversely affect the rights of holders of  
| Our certificate of incorporation currently authorizes the issuance of 7.5 million shares o  
| is authorized to approve the issuance of one or more series of preferred stock without fur  
and to fix the number of shares, | the designations, | the relative rights and the limitation  
| result, our Board, without shareholder approval, could authorize the issuance of preferred  
| rights that could proportionately reduce, minimize or otherwise adversely affect the votin  
| our Common Stock or other series of preferred stock or that could have the effect of delay  
in our control. | |

Item 1B. Unresolved Staff Comments | |

Not applicable. | |

## Item 2. Properties |

| At December 31, 2022, we operated a total of 308 transportation service facilities located own 166 and we lease 142, generally with lease terms ranging from one month to ten years with number of customer freight servicing doors totaled approximately 19,100, of which approximate and approximately 9,100 are at | leased facilities. The transportation service centers vary i at small local facilities to 426 doors at the largest consolidation and distribution facility in several locations and six fully managed warehouse facilities primarily through leasing agr service facilities and office buildings serve as collateral under our credit agreements. | We believe our facilities and equipment, subject to our expectations for capital spending, ar requirements

in 2022. Refer | to Item 7, Management's Discussion and Analysis of Financial Condition and Operations for a more detailed discussion of capital spending. |  
Top 10 Service Facilities by Number of Doors at December 31, 2022 |

Top 10 Service Facilities by Number of Doors at December 31, 2022 | |

Location	Doors	Owned/Leased
----------	-------	--------------

Chicago Heights, IL	426	Owned
---------------------	-----	-------

Winston-Salem, NC	349	Owned
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Bloomington, CA	325	Leased
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Maybrook, NY	304	Owned
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Harrisburg, PA	281	Owned
----------------	-----	-------

Charlotte, NC	274	Leased
---------------	-----	--------

Atlanta, GA	227	Leased
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Cincinnati, OH	216	Owned
----------------	-----	-------

Greenville, SC	214	Owned
----------------	-----	-------

Nashville, TN	213	Owned
---------------	-----	-------

| Information about our Executive Officers |

Name | Age | Position(s) Held

Darren D. Hawkins | 53 | Chief Executive Officer

of the Company, Operating Officer of the Company (January 2018-April 2018), President (February 2014-December 2017), Senior Vice President - Sales and Marketing (January 2013-February 2018); President of YRC Freight, Director (January 2009-December 2011) for Con-Way Freight, a subsidiary of Con-Way, Inc.; various positions of increasing responsibility with Yellow Transportation Inc. (1991-2009).

Daniel L. Olivier | 50 | Chief Financial Officer of the Company (since October 2020); Vice President and Planning and Analysis of the Company (November 2019-October 2020); Vice President, Finance of Holland (2008-2020).

Jason Bergman | 52 | Chief Commercial Officer of the Company (since July 2019); Chief Commercial Officer of Dicom Transportation Group (courier and expedited transportation services) (2017-2019); executive Vice President of Global Transport for BDP International (transportation logistics) (2014-2016); Vice President, Strategic Sales, North America for Damco (global logistics) (2013-2014).

Leah K. Dawson | 43 | Executive Vice President, General Counsel and Secretary of the Company (since 2020), Assistant General Counsel and Assistant Secretary of the Company (2012-2020); Attorney at the law firm of Bryan Cave Leighton Paisner LLP (2010-2012); Attorney at the law firm of Dentons LLP (2005-2010).

Darrel J. Harris | 48 | President and Chief Operating Officer of the Company (since November 2021); Chief Executive Officer of the Company (November 2020-April 2021); Chief Executive Officer and General Manager of CRST International (2014-2016); Senior Vice President, Sales and Marketing of Vitran Logistics International (2012-2013); various positions of increasing responsibility with FedEx Freight, Inc., most recently Managing Director (2000-2012).

Annlea Rumfola | 53 | Chief Information Officer of the Company (since January 2023); Cardinal Health, Inc. - Pharmaceutical Segment (2011-2022) and Pharma Modernization Program (2013-2015), Vice President, IT Nuclear Pharmacy and Pharmaceutical Distribution (2009-2013); various positions of increasing responsibility (1991-2009). Vice President, Divisional CIO

PART II

Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases

As of February 6, 2023, 141 stockholders of record held Yellow Corporation common stock. The quotes prices for our common stock under the symbol "YELL". We do not anticipate that we will repurchase our common stock in the foreseeable future. Further, our TL Agreements (as defined in Item 7 of our 2022, restrict the ability of the Company to declare dividends on its outstanding capital stock.

Common Stock Performance

Set

forth below is a line graph comparing the quarterly percentage change in the cumulative total return of the Company's common stock against the quarterly percentage change in the cumulative total return of the Transportation Average Stock Index for the period of five years commencing December 31, 2017 to the return of the S&P Composite-500 Stock Index and the Dow Jones

Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

This Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations," contains forward-looking statements within the meaning of Section 27A of the Securities Act and Section 27A of the Securities Exchange Act of 1934. The forward-looking statements are contained in the introductory section immediately prior to "Part I" and Risk Factors in "Item 1A" of this Overview.

This MD&A includes the following sections:



This MD&A includes the following sections:

Our Business: a brief description of our business and a discussion of how we assess our opera

Consolidated Results of Operations: an analysis of our consolidated results of operations for  
31, 2022, 2021 and 2020

Certain Non-GAAP Financial Measures: an analysis of our results using certain non-GAAP financ  
the years ended December 31, 2022, 2021 and 2020

Financial Condition, Liquidity and Capital Resources: a discussion of our major sources and u  
an analysis of our cash flows and certain contractual obligations and commercial commitments

o | Adjusted EBITDA: a non-GAAP measure that reflects EBITDA, and further adjusts for letter  
| based compensation expense, net gains or  
losses on property disposals,  
related to the issuance of debt, non-recurring consulting fees, non-cash impairment charges a  
restructuring charges,  
| from permitted dispositions, discontinued operations, and certain non-cash expenses, charg  
transaction costs  
| that if any of such non-cash expenses, charges or losses represents an accrual or reserve  
| any future period,  
the cash payment (EBITDA in such future period to the extent paid). All references to "Adjusted EBITDA" thro  
in respect on  
this and the rest of this report refer to "Adjusted EBITDA" calculated under our UST Credit Agr  
thereof  
| Loan Agreement, as amended,  
in such future period will be subtracted from Adjusted  
(collectively,  
| unless otherwise specified. Consolidated EBITDA is also a defined term in our ABL Facility  
the TL Agreements)  
| there aligns with the prior definition of Consolidated EBITDA under the Prior Term Loan Ag  
(defined therein as "Consolidated EBITDA")  
| the Notes to Consolidated Financial Statements). Adjusted EBITDA is used for internal mana  
| financial measure that reflects our core operating performance, to measure compliance with  
| our TL Agreements and to determine certain management and employee bonus compensation.

there aligns with the prior definition of Consolidated EBITDA under the Prior Term Loan Agreement (the Notes to Consolidated Financial Statements). Adjusted EBITDA is used for internal management as a financial measure that reflects our core operating performance, to measure compliance with financial covenants in our TL Agreements and to determine certain management and employee bonus compensation. We believe our presentation of EBITDA and Adjusted EBITDA is useful to investors and other users of our financial statements and represents key supplemental information. Our management uses Adjusted EBITDA to compare and evaluate our core underlying business performance, particularly in light of our leverage position and the capital-intensive nature of our business. Adjusted EBITDA is a measure that is commonly used by other companies in our industry and provides a comparison for investors to understand how the company is tracking against our performance covenants in our TL Agreements as this measure is a driving component of our key financial covenants. Our non-GAAP financial measures have the following limitations:

- The companies in the industry. Additionally, Adjusted EBITDA helps investors to

performance for a particular period; and

o

Other companies in our industry may calculate Adjusted EBITDA differently than we do, potentially usefulness as a comparative measure.

Because of these limitations, our non-GAAP measures should not be considered a substitute for in accordance with GAAP. We compensate for

these limitations by relying primarily on our GAAP results and use our non-

GAAP measures as secondary measures.

### Business Strategy Overview

Our strategy remains focused on providing exemplary super-regional service as we near complete transformation to optimize and structurally improve our network that

includes more than 300 strategically located terminals throughout North America. The transformation is expected to increase asset utilization, enhance

savings and leverage operational flexibilities gained with our 2019 labor agreement, consolidate

a single platform and rationalize the more than 300 physical

locations in the network while maintaining geographic coverage.

The result will be to operate Yellow as one company, one network, under one Yellow brand.

We completed our LTL companies' migration to a common technology platform in early 2022, and

integration of our four disparate linehaul networks into a single national network. The combined

networks currently tied to our legacy national and regional carrier brands will result in greater

our network from origin to destination terminals. Also, the local terminal pickup and delivery

| the overlapping coverage and customer interactions that currently exist between our legacy  
When completed, | this operational | transformation will | result | in enhanced customer | se  
| reduced miles and productivity gains, and will create additional capacity without adding i  
September, we | successfully implemented phase one of | | | the network optimization in the  
| integrating 89 legacy YRC Freight and Reddaway terminals, and the results are meeting our  
| benefitting by having one driver pick-up and deliver both regional and long-haul shipments  
| lessons learned from phase one and completing the network optimization in 2023. | | |  
| Capital investment remains a top priority for us and we remain committed to investing in o  
that enhance our customers' experience and improve our operational flexibility and efficienci

| The table below provides summary consolidated financial information and amounts as a percentage of operating revenue for the years ended December 31:

	2022	2021	2022 vs. 2021
	Percent Change		
(in millions)	\$	%	\$
Operating Revenue	5,244.7	100.0	5,121.8
Operating Expenses:			
Salaries, wages and employee benefits	2,808.3	53.5	2,921.7
Fuel, operating expenses and supplies	1,076.6	20.5	858.1
Purchased transportation	748.5	14.3	800.2
Depreciation and amortization	143.4	2.7	143.6
Other operating expenses	308.1	5.9	293.9
(Gains) Losses on property disposals, net	(38.0)	(0.7)	0.7
Total operating expenses	5,046.9	96.2	5,018.2
Operating Income	197.8	3.8	103.6
Nonoperating Expenses:			
Nonoperating expenses, net	171.3	3.3	209.6
Income (Loss) before income taxes	26.5	0.5	(106.0)
Income tax expense	4.7	0.1	3.1
Net Income (Loss)	21.8	0.4	(109.1)

| 2.4%  
 | 57.0 | (3.9)%  
 | 16.8 | 25.5%  
 | (6.5)%  
 | 2.8 | (0.1)%  
 | 4.8%  
 | 0.0 | NM\*  
 | 0.6%  
 | 90.9%  
 | (18.3)%  
 | (2.1) | NM\*  
 | 51.6%  
 | (2.1) | NM\*

Purchased transportation. Purchased transportation decreased \$51.7 million primarily due to t mitigate certain impacts from significant rate increases and other factors noted above. While has increased, overall utilization by the Company has declined leading to an overall decrease the-road transportation, \$55.7 million, as well as vehicle rentals, \$46.7 million. These decr increase of \$30.8 million in third-party costs due to the growth in customer-specific logisti million in rail purchased transportation expense.

Other operating expenses. Other operating expenses increased \$14.2 million primarily due to a claims expense and a \$5.3 million settlement charge in association with the Department of Def Gains on property disposals, net. Net gains on disposals of property were \$38.0 million durin of \$0.7 million in 2021 which were primarily related to the sale of real properties, includin one excess property during 2022.

Nonoperating expense, net. Nonoperating expenses, net decreased \$38.3 million, primarily rela settlement charges of \$64.7 million in 2021, primarily driven by a partial pension annuitizat to non-union pension charges of \$12.1 million in 2022. This is offset by an increase in inter due to higher interest rates.

Income tax. The Company's effective tax rate for the years ended December 31, 2022 and 2021 was 17.7% and (2.9)% respectively. The Company's 2022 effective tax rate differed from the domestic federal statutory rate as a result of federal permanently non-deductible for federal income tax purposes, changes in applicable state tax rates, differences between foreign and United States tax rates and the change in valuation allowance. As of December 31, 2022 an valuation allowance against our domestic net deferred tax assets.

The table below summarizes the key revenue metrics for the years ended December 31:				
	2022	2021	Percent Change(a)	
Workdays	252.5	252.0		
Operating Ratio	96.2	98.0	1.8pp	
LTL picked up revenue (in millions)	\$   4,711.9	\$   4,615.2	2.1%	
LTL tonnage (in thousands)	7,691	9,520	(19.2)%	
LTL tonnage per workday (in thousands)	30.46	37.78	(19.4)%	
LTL shipments (in thousands)	13,853	16,707	(17.1)%	
LTL shipments per workday (in thousands)	54.86	66.30	(17.2)%	
LTL picked up revenue per hundred weight	\$   30.63	\$   24.24	26.4%	
LTL picked up revenue per hundred weight (excluding fuel surcharge)	\$   24.39	\$   21.12		
LTL picked up revenue per shipment	\$   340	\$   276	23.1%	
LTL picked up revenue per shipment (excluding fuel surcharge)	\$   271	\$   241	12.5%	
LTL weight per shipment (in pounds)	1,110	1,140	(2.6)%	
Total picked up revenue (in millions)(b)	\$   5,153.0	\$   5,077.7	1.5%	
Total tonnage (in thousands)	9,826	12,427	(20.9)%	
Total tonnage per workday (in thousands)	38.92	49.31	(21.1)%	
Total shipments (in thousands)	14,213	17,178	(17.3)%	
Total shipments per workday (in thousands)	56.29	68.17	(17.4)%	
Total picked up revenue per hundred weight	\$   26.22	\$   20.43	28.3%	
Total picked up revenue per hundred weight (excluding fuel				
surcharge)	\$   21.08	\$   17.88	17.9%	
Total picked up revenue per shipment	\$   363	\$   296	22.7%	
Total picked up revenue per shipment (excluding fuel surcharge)	\$   291	\$   259	12.7%	
Total weight per shipment (in pounds)	1,383	1,447	(4.4)%	



The table below provides summary consolidated financial information and amounts as a percentage															
years ended December 31:															
Percent Change															
2021   2020   2021 vs. 2020															
(in millions)   \$   %   \$   %   %															
Operating Revenue   \$   5,121.8   100.0   \$   4,513.7   100.0   13.5%															
Operating Expenses:															
Salaries, wages and employee benefits   2,921.7   57.0   2,770.1   61.4   5.5%															
Fuel, operating expenses and supplies   858.1   16.8   719.1   15.9   19.3%															
Purchased transportation   800.2   15.6   638.8   14.2   25.3%															
Depreciation and amortization   143.6   2.8   134.9   3.0   6.4%															
Other operating expenses   293.9   5.7   239.6   5.3   22.7%															
(Gains) Losses on property disposals, net   0.7   0.0   (45.3)   (1.0)   NM*															
Total operating expenses   5,018.2   98.0   4,457.2   98.7   12.6%															
Operating Income   103.6   2.0   56.5   1.3   NM*															
Nonoperating Expenses:															
Nonoperating expenses, net   209.6   4.1   129.6   2.9   61.7%															
Loss before income taxes   (106.0)   (2.1)   (73.1)   (1.6)   45.0%															
Income tax expense (benefit)   3.1   0.1   (19.6)   (0.4)   NM*															
Net Loss   \$   (109.1)   (2.1)   \$   (53.5)   (1.2)   103.9%															

Other operating expenses. Other operating expenses increased \$54.3 million primarily due to a party liability claims expense mostly due to unfavorable development of prior year claims and claims expense. |

Gains on property disposals, net. Net losses on disposals of property were \$0.7 million during \$45.3 million in 2020 which were primarily related to the sale of real properties. |

Nonoperating expense, net.

Included in the overall | increase of \$80.0 million is an increase in non-union pension settlement charges and an increase in interest expenses. Non-union pension settlement charges increased partial pension annuitization during December 2021 that resulted in a non-cash settlement charge. Interest expense increased \$14.8 million, primarily due to a \$24.1 million increase in interest to the UST Loans entered into during July 2020 which was partially offset by a \$15.9 million Income tax. The Company's effective tax rate for | the years ended December 31, 2021 and 2020 (2.9)% and 26.8% respectively. The primary driver of our 2021 effective tax rate differing from the domestic change in valuation allowance established for our domestic net deferred tax asset balance as effective tax rate was not | impacted by the exception to intraperiod tax allocation in a similar rate due to the Company's adoption of the change to the relevant accounting standard on January 1, 2021. Note 8 to the consolidated financial statements included in Part II, Item 8 of this Annual Report. 31, 2021 and 2020, the Company had a full valuation allowance against our domestic net deferred

| 31, 2021 and 2020, the Company had a full valuation allowance against our domestic net def

The table below summarizes the key revenue metrics for the years ended December 31: | | |

	2021	2020	Percent Change(a)
Workdays	252.0	253.0	
Operating Ratio	98.0	98.7	0.7 pp
LTL picked up revenue (in millions)	\$   4,615.2	\$   4,100.1	12.6%
LTL tonnage (in thousands)	9,520	9,845	(3.3)%
LTL tonnage per workday (in thousands)	37.78	38.91	(2.9)%
LTL shipments (in thousands)	16,707	16,982	(1.6)%
LTL shipments per workday (in thousands)	66.30	67.12	(1.2)%
LTL picked up revenue per hundred weight	\$   24.24	\$   20.82	16.4%
LTL picked up revenue per hundred weight (excluding fuel surcharge)	\$   21.12	\$   18.78	
LTL picked up revenue per shipment	\$   276	\$   241	14.4%
LTL picked up revenue per shipment (excluding fuel surcharge)	\$   241	\$   218	10.5%
LTL weight per shipment (in pounds)	1,140	1,159	(1.7)%
Total picked up revenue (in millions)(b)	\$   5,077.7	\$   4,487.7	13.1%
Total tonnage (in thousands)	12,427	12,589	(1.3)%
Total tonnage per workday (in thousands)	49.31	49.76	(0.9)%
Total shipments (in thousands)	17,178	17,446	(1.5)%
Total shipments per workday (in thousands)	68.17	68.96	(1.1)%
Total picked up revenue per hundred weight	\$   20.43	\$   17.82	14.6%
Total picked up revenue per hundred weight (excluding fuel surcharge)	\$   17.88	\$   16.13	
Total picked up revenue per shipment	\$   296	\$   257	14.9%
Total picked up revenue per shipment (excluding fuel surcharge)	\$   259	\$   233	11.2%
Total weight per shipment (in pounds)	1,447	1,443	0.3%

Certain Non-GAAP Financial Measures | | | | |

| As previously discussed in the "Our Business" section, we use certain non-GAAP financial measures, including EBITDA and Adjusted EBITDA. We believe our presentation of EBITDA and Adjusted EBITDA and other users as these measures represent key supplemental information our management uses to evaluate its core underlying business results, particularly in light of our leverage position and the curren These secondary measures should be considered in addition to the results prepared in accordance with GAAP. We do not consider a substitute for, or superior to, our GAAP financial measures. | | | | |

Adjusted EBITDA | | | | |

The reconciliation of net loss to EBITDA and EBITDA to Adjusted EBITDA for the years ended December 31, 2022 and 2021, and for the year ended December 31, 2020 (in millions) | | 2022 | | 2021 | | 2020

Reconciliation of net income (loss) to Adjusted EBITDA: | | | | |

Net income (loss) | \$ | 21.8 | \$ | (109.1) | \$ | (53.5)

Interest expense, net | | 161.6 | | 150.4 | | 135.6

Income tax expense (benefit) | | 4.7 | | 3.1 | | (19.6)

Depreciation and amortization | | 143.4 | | 143.6 | | 134.9

EBITDA | | 331.5 | | 188.0 | | 197.4

Adjustments for TL Agreements: | | | | |

(Gains) losses on property disposals, net | | (38.0) | | 0.7 | | (45.3)

Non-cash reserve changes (a) | | (2.5) | | 11.6 | | 2.9

Letter of credit expense | | 8.4 | | 8.5 | | 7.3

Permitted dispositions and other | | 0.4 | | 0.8 | | 0.3

Equity-based compensation expense | | 5.3 | | 4.4 | | 4.7

Non-union pension settlement charges | | 12.1 | | 64.7 | | 3.6

Other, net | | 1.2 | | 3.0 | | 3.5

Expense amounts subject to 10% threshold (b): | | | | |

Department of Defense settlement charge | | 5.3 | | . | | .

COVID-19 | | . | | . | | 3.9

Other, net | | 19.4 | | 24.3 | | 17.3

Adjusted EBITDA prior to 10% threshold

243.1  
Adjustments pursuant to TTM calculation (b)

306.0  
Adjusted EBITDA

195.6

(a)

223.7

Non-cash reserve changes reflect

by cash charges in a future period when paid.

The net non-cash reserve charge for union and nonunion vacation, with such non-cash reserve a

306.0  
to be reduced

Adjusted EBITDA, prior to the inclusion of amounts subject to the 10% threshold, for each per

to the TL Agreements, Adjusted EBITDA limits certain adjustments in aggregate to 10% of

restructuring charges,

the trailing-twelve-month ("TTM") consolidated

EBITDA, and any necessary adjustments resulting from units limitation. The limitation calculation is update

if applicable will be presented here. The sum of the adjustments may not necessarily

As of December 31, 2022, our Availability under our ABL Facility was \$47.7 million, and our M million. Availability is derived by reducing the amount that may be advanced against eligible base cash by certain reserves imposed by the ABL Agent and our \$361.8 million of outstanding Accessibility represents the maximum amount we would access on the ABL Facility and is adjusted to eligible borrowing base cash measured as of December 31, 2022. If eligible receivables fall below uses to measure availability, which is 10% of the borrowing line. The credit agreement governing the ABL Facility permits adjustments from eligible borrowing base cash to restricted cash prior to the compliance measurement. | end 2022 is as of January 13, 2023. Cash and cash equivalents and Managed Accessibility to 2022. |

As of December 31, 2021, our Availability under our ABL Facility was \$93.1 million, and our M million. Cash and cash equivalents and Managed Accessibility totaled \$358.8 million at December 31. The table below summarizes cash and cash equivalents and Managed Accessibility at December 31 (in millions) | 2022

2021 Cash and cash equivalents | \$

235.1 Less: amounts placed into restricted cash subsequent to year-end | .

\$ Managed Accessibility | 6.7

310.7 Total cash and cash equivalents and Managed Accessibility | \$

241.8 On January 3, 2023, | the outstanding balance of the A&R CDA debt was paid in full, and in connection with the agreement reducing our cash and cash equivalents by \$66.3 million. |

358.8 Outside of funding normal operations, which includes making contractual contributions to various other obligations and payments on equipment leases, our principal uses of cash include but is limited to paying down debt, and investments in capital expenditures. |

Covenants |

Under

the UST Loans and Credit Agreement, the Company has a quarterly requirement to maintain a trailing-twelve-month, and forecasted operating results, the Company will meet this covenant requirement for the next

Cash Flows |

The Company's cash flow activities are summarized in the table below, for the years ended December 31 (in millions) | 2022

2021 Net cash provided by (used in) operating activities

2020 121.3 Net cash provided by (used in) investing activities | (146.1)

\$494.0 Net cash provided by (used in) financing activities | (51.0)

184.25 Operating Cash Flow |

330.8 The increase in cash provided by operating activities for the year ended December 31, 2022 compared to

122.5 31, 2021 was primarily attributable to an \$222.7 million increase in the change in cash flow from operations, a \$130.9 million increase in net income. Additionally, operating cash flows decreased due to non-union pension settlement charges which was offset by a \$139.8 million net decrease in cash and cash equivalents. Capital changes included in other operating liabilities. |

The decrease in cash provided by operating activities for the year ended December 31, 2021 compared to December 31, 2020 was primarily attributable to a \$118.3 million increase in accounts receivable during the year, partially offset by the positive yield growth as discussed in our Consolidated Results of Operations, and additional collections. Additionally, operating cash flows decreased due to \$42.8 million in payments of taxes, which was offset by a net | increase in cash flows from various other working capital changes. |

#### Investing Cash Flow |

The decrease of \$347.9 million of cash used in investing activities for the year ended December 31, 2021 was largely driven by lower outflows on revenue equipment acquisition from the sale of real property. |

The increase of \$409.5 million of cash used in investing activities for the year ended December 31, 2020 was largely driven by outflows on revenue equipment acquisitions and the sale of real property. |

#### Financing Cash Flow |

Net cash used in financing activities for 2022 was \$51.0 million, which consists primarily of Net cash provided by financing activities for 2021 was \$320.6 million, which consists primarily of Credit Agreements. |

#### Capital Expenditures |

Our capital expenditures focus primarily on the replacement of revenue equipment, | investments in improvements to land and structures. Our business is capital intensive with significant investments in engines, information technology and service center facilities. We determine the amount and timing of capital expenditures on numerous factors, and other factors. |

including availability and attractiveness of financing, anticipated liquidity levels, anticipated future cash flows, and other factors. |

The table below summarizes our actual net capital expenditures (net of proceeds from disposal of assets) for the years ended December 31: |

| The table below summarizes our actual net capital expenditures (net of proceeds from disposal) for the years ended December 31:

	2022	2021	2020
Acquisition of property and equipment	\$ 105.9	\$ 412.1	\$ 86.8
Land and structures	19.1	22.5	8.6
Technology equipment and software	48.4	55.6	33.6
Other	18.4	7.4	11.6
Total capital expenditures	191.8	497.6	140.6
Proceeds from disposal of property and equipment	(42.9)	(1.1)	(52.6)
Land and structures	(42.9)	(1.1)	(52.6)
Revenue equipment, technology equipment and software and other	(2.8)	(2.5)	(3.5)
Total proceeds	(45.7)	(3.6)	(56.1)



Contractual Cash Obligations				
------------------------------	--	--	--	--

Material

contractual obligations arising in the normal course of business primarily consist of payments, operating leases, pension deferral principal and interest payments, and workers' claim obligations. The following table reflects our material cash outflows that we are con

long-term debt, including interest, and operating leases as of December 31, 2022:

--	--	--	--	--

	Payments Due by Period	
--	------------------------	--

	Less than
--	-----------

1 in millions	After	Total
---------------	-------	-------

1 Year Facility(a)		\$
--------------------	--	----

years	years	5 years
-------	-------	---------

Term Loan(b)		671.8
--------------	--	-------

ST Loans(c)		829.9
-------------	--	-------

Lease financing obligations(d)		259.0
--------------------------------	--	-------

Pension deferral obligations(e)		66.3
---------------------------------	--	------

Operating leases(f)		198.6
---------------------	--	-------

Total		\$ 2,049.8
-------	--	------------

\$

290.9

\$

1,553.9 | \$

114.0 | \$

91.0

Pension deferral obligations(e) | 66.3

Operating leases(f) | 198.6

Total | \$

2019.8 The ABL Facility includes future payments for the letter of credit and unused line fees included on the Company's consolidated balance

2019.9 (b) | The Term Loan includes principal and interest payments but excludes unamortized discount

1,553.9 The UST Loans includes principal and interest payments, including paid-in-kind interest

\$d) | The lease financing obligations consist primarily of interest payments.

114.0 Pension deferral obligations includes principal and interest payments on the Second A&R

\$ | CDA was paid in full, and in compliance with the terms of that agreement reducing our obligation

91.0 (f) | Operating leases represent future payments under contractual lease arrangements primarily

## Critical Accounting Policies

Preparation of our consolidated financial statements requires accounting policies that involve judgments regarding the

amounts included in the consolidated financial statements. We continually review the appropriateness of our accounting estimates including discussion with the Audit & Ethics Committee of our Board of Directors regarding these policies. Even with a thorough process, estimates must be adjusted and new information and new information. Actual results could differ from those estimates. Management has identified accompanying notes significant judgment and having a potential material impact to our consolidated financial statements. Self-Insurance for Claims

We are self-insured up to certain limits for workers' compensation and third-party liability associated with workers' compensation and third-party liability claims primarily through an independent third party. Actuarial methods include estimates for the undiscounted liability for but not reported and for certain future administrative costs. These estimates are based on historical judgments about

the present and expected levels of costs per claim and the time required to settle claims. The inflation for costs is considered in the actuarial analysis. Actual claims may vary from these including but not limited to, accident frequency and severity, claims management, changes in developments, and overall economic conditions. We discount the actuarial calculations of claims to present value based on the average U.S. Treasury rate, during the calendar year of occurrence. Initial expected payout of the liabilities. As of December 31, 2022 and 2021, we had \$325.2 million for outstanding claims, respectively. Additional details on self-insurance accruals for claims are included in the consolidated financial statements included in Part II, Item 8 of this Annual Report on Form 10-K.

## Non-Union Pension Plans

The Company sponsors defined benefit pension plans for certain employees not covered by collective bargaining agreements. The qualified plans cover approximately 4,600 participants including those currently receiving benefits from the Company with deferred benefits. On January 1, 2004, the existing qualified benefit plans were frozen to new participants for all participating employees. Effective July 1, 2008, we froze the defined benefit pension plans for all participating employees. Given the frozen status of the plans, the key estimates in determining the return on plan assets, each of which are discussed below. Additional information on these pension plans is included in the consolidated financial statements included in Part II, Item 8 of this Annual Report on Form 10-K.

## Discount Rate

The discount rate refers to the interest rate used to discount the estimated future benefit payments to their present value, also referred to as the benefit obligation. To estimate what it would cost at the measurement date, December 31, and impacts the following year's annual pension expense to settle the pension obligations, we select a portfolio of high-quality non-callable bonds with interest payments and maturities consistent with our expected benefit payments.

Changes in the discount rate can impact our overall net pension position on the balance sheet. Our portfolio work to partially mitigate this impact with changes in asset returns. A 100-basis-point decrease in our discount rate would increase our net pension position on the consolidated balance sheet by approximately \$4.6 million, and a 100-basis-point increase in the discount rate would decrease our net pension expense by approximately \$1.2 million, due to the offsetting impact of the discount rate. The discount rate can fluctuate considerably over periods depending on overall economic conditions and bond yields. At December 31, 2022 and 2021, we used a discount rate to determine benefit obligations of 3.5% and 3.0%, respectively.

## Return on Plan Assets

The assumption for expected return on plan assets represents a long-term assumption of our portfolio. Our annual pension expense. With \$487.9 million of plan assets at December 31, 2022 for the Company, a 100-basis-point decrease in the assumption for expected rate of return on assets would increase our net pension expense by approximately \$4.6 million and would have no effect on the net pension position reflected on the balance sheet at December 31, 2022.

In determining the expected rate of return on plan assets, we consider our historical experience in the plans' investment portfolio, objective market data and long-term historical experience in the plans' investment portfolio, objective

factors such as inflation and interest rates. Due to the historically underfunded nature of the investment portfolio to hedge risks, but primarily focused on risk-seeking assets that would net

based on the improved funded status in comparison to historic levels, which impacts the risk thus various market the Company selected an expected rate of return on assets of 7.0% effective for the 2021 valuation. We have Plan Assets Measurement

At December 31, 2022, our plan assets included \$245.2 million of investments that are measured share (or its equivalent) using the practical expedient in accordance with fair value measurement investments. Level 3 market values are based on inputs that are supported by little or no fair value of the investment. These investments are subject to estimation to determine fair value which is components of our annual pension expense and the net pension position reflected on the consolidated

Item 7A. Quantitative and Qualitative Disclosures About Market Risk

We have exposure to a variety of market risks, including the effects of interest rates, fuel prices and foreign exchange rates.

Interest Rates

To provide adequate funding through seasonal business cycles and minimize overall borrowing costs, we maintain a mix of fixed and variable rate financial

instruments with varying maturities. At December 31, 2022, we had approximately 14% of our

The table below provides

information regarding the weighted average effective interest

rates on our

(in millions)

fixed-rate debt as of

fixed-rate debt

2024

Interest rate

2025

2026

2027

2028

2029

2030

2031

2032

2033

2034

2035

2036

2037

2038

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2064

2065

2066

2067

2068

2069

2070

A significant portion of the outstanding variable rate debt is currently determined by variable

interest rates plus fixed margins ranging from 3.5% to 7.5%. Based on a 1-month USD LIBOR, a 100 basis

point increase in the applicable rate would increase our interest expense by approximately

\$1.8 million per year. The impact of a 100 basis point decrease in the applicable rate would

decrease our interest expense by approximately \$1.8 million per year. The impact of a 100 basis

point increase in the applicable rate would increase our interest expense by approximately

\$1.8 million per year. The impact of a 100 basis point decrease in the applicable rate would

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point increase in the applicable rate would increase our interest expense by approximately

\$1.8 million per year. The impact of a 100 basis point decrease in the applicable rate would

decrease our interest expense by approximately \$1.8 million per year. The impact of a 100 basis

Fuel Prices

The Company currently has fuel surcharge programs in place. These programs are well established and have received

customer acceptance of fuel surcharges remains high. Since the amount of fuel surcharge is generally based on

diesel fuel prices and is reset weekly, our exposure to fuel price volatility is reduced. In our fuel surcharge

programs, we believe that while rising fuel prices are beneficial to our operations, falling fuel prices are detrimental

to us in the short term. We cannot predict the extent to which volatile fuel prices could be collected to offset fuel-price

in the future or the extent to which fuel surcharges could be collected to offset fuel-price volatility. The impact of a 100 basis

point increase in the applicable rate would increase our interest expense by approximately \$1.8 million per year. The impact of a 100 basis

point increase in the applicable rate would increase our interest expense by approximately \$1.8 million per year. The impact of a 100 basis

point increase in the applicable rate would increase our interest expense by approximately \$1.8 million per year. The impact of a 100 basis

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point increase in the applicable rate would increase our interest expense by approximately \$1.8 million per year. The impact of a 100 basis

point increase in the applicable rate would increase our interest expense by approximately \$1.8 million per year. The impact of a 100 basis

(Amounts in millions except share and per share data) | December 31, 2022 | December 31, 2021

Assets | |

Current Assets: | |

Cash and cash equivalents | \$

235.1 | \$ amounts held in escrow | 3.9 | 4.1

310.7  
Accounts receivable, less allowances of \$23.7 and \$13.2, respectively | 599.7 | 663.7

Prepaid expenses and other | 75.4 | 65.0

Total current assets | 914.1 | 1,043.5

Property and Equipment: | |

Cost | 3,109.0 | 3,164.6

Less · accumulated depreciation | (1,940.0) | (2,032.3)

Net property and equipment | 1,169.0 | 1,132.3

Deferred income taxes, net | 0.3 | 1.4

Pension | 34.5 | 40.5

Operating lease right-of-use assets | 139.7 | 184.8

Other assets | 21.7 | 23.1

Total Assets | \$

2,279.3 | \$ and Shareholders' Deficit | |

2,425.6  
Current Liabilities: | |

Accounts payable | \$

488.6 | \$ wages, vacations and employee benefits | 221.4 | 252.5

178.4  
Current operating lease liabilities | 53.1 | 76.5

Claims and insurance accruals | 116.6 | 125.9

Other accrued taxes | 27.9 | 72.8

Other current and accrued liabilities | 37.6 | 45.7

Current maturities of long-term debt | 71.8 | 72.3

Total current liabilities | 717.0 | 824.1

Other Liabilities: | |

Long-term debt, less current portion | 1,466.2 | 1,482.2

Pension and postretirement | 134.0 | 88.2

Operating lease liabilities | 94.6 | 118.9

Claims and other liabilities | 249.0 | 275.7

Commitments and contingencies | |

CONSOLIDATED STATEMENTS OF OPERATIONS											
Yellow Corporation and Subsidiaries											
For the Years Ended December 31											
(Amounts in millions except per share data; shares in thousands)     2022     2021     2020											
Operating Revenue	\$	5,244.7	\$	5,121.8	\$	4,513.7					
Operating Expenses:											
Salaries, wages and employee benefits		2,808.3		2,921.7		2,770.1					
Fuel, operating expenses and supplies		1,076.6		858.1		719.1					
Purchased transportation		748.5		800.2		638.8					
Depreciation and amortization		143.4		143.6		134.9					
Other operating expenses		308.1		293.9		239.6					
(Gains) losses on property disposals, net		(38.0)		0.7		(45.3)					
Total operating expenses		5,046.9		5,018.2		4,457.2					
Operating Income		197.8		103.6		56.5					
Nonoperating Expenses:											
Interest expense		162.9		150.7		135.9					
Non-union pension and postretirement benefits		10.5		59.3		(6.3)					
Other, net		(2.1)		(0.4)		.					
Nonoperating expenses, net		171.3		209.6		129.6					
Income (loss) before income taxes		26.5		(106.0)		(73.1)					
Income tax expense (benefit)		4.7		3.1		(19.6)					
Net Income (Loss)	\$	21.8	\$	(109.1)	\$	(53.5)					
Average Common Shares Outstanding - Basic		51,346		50,720		41,694					
Average Common Shares Outstanding - Diluted		52,233		50,720		41,694					
Income (Loss) Per Share - Basic	\$	0.42	\$	(2.15)	\$	(1.28)					
Income (Loss) Per Share - Diluted	\$	0.42	\$	(2.15)	\$	(1.28)					

(in millions)			2022			2021			2020				
Net Income (Loss)		\$			21.8		\$		(109.1)		\$		(53.5)
Other comprehensive income (loss):													
Pension, net of tax:													
Net actuarial gains (losses)					(62.4)				(112.7)				204.6
Settlement adjustments					12.1				64.7				2.7
Amortization of prior net losses					8.6				12.1				12.7
Amortization of prior net service credit					(0.4)				(0.4)				(0.4)
Changes in foreign currency translation, net of tax					(2.8)				0.5				0.9
Other comprehensive income (loss)					(44.9)				(35.8)				220.5
Comprehensive Income (Loss)		\$			(23.1)		\$		(144.9)		\$		167.0



(in millions)			2022			2021			2020			
Operating Activities:												
Net income (loss)		\$		21.8		\$		(109.1)		\$		(53.5)
Adjustments to reconcile net income (loss) to cash flows from operating activities:												
Depreciation and amortization				143.4				143.6				134.9
Lease amortization and accretion expense				95.7				133.3				160.9
Lease payments				(98.8)				(134.4)				(135.0)
Paid-in-kind interest				12.8				9.3				42.4
Debt-related amortization				23.6				22.9				17.5
Equity-based compensation and employee benefits expense				13.5				16.1				21.8
Non-union pension settlement charges				12.1				64.7				3.6
(Gains) losses on property disposals, net				(38.0)				0.7				(45.3)
Deferred income taxes, net				(0.4)				(0.5)				(14.9)
Other non-cash items, net				(1.2)				0.7				0.9
Changes in assets and liabilities, net:												
Accounts receivable				64.0				(158.7)				(40.4)
Accounts payable				7.8				16.8				(3.6)
Other operating assets				(15.5)				(28.1)				(23.9)
Other operating liabilities				(119.5)				32.9				57.1
Net cash provided by (used in) operating activities				121.3				10.2				122.5
Investing Activities:												
Acquisition of property and equipment				(191.8)				(497.6)				(140.6)
Proceeds from disposal of property and equipment				45.7				3.6				56.1
Net cash provided by (used in) investing activities				(146.1)				(494.0)				(84.5)
Financing Activities:												
Issuance of long-term debt, net				·				325.2				374.8
Repayment of long-term debt				(48.4)				(3.8)				(31.4)
Debt issuance costs				(1.7)				(0.2)				(12.0)
Payments for tax withheld on equity-based compensation				(0.9)				(0.6)				(0.6)
Net cash provided by (used in) financing activities				(51.0)				320.6				330.8
Net Increase (Decrease) In Cash and Cash Equivalents and Restricted Amounts Held in Escrow												
Cash and Cash Equivalents and Restricted Amounts Held in Escrow, Beginning of Period				314.8				478.0				109.2
Cash and Cash Equivalents and Restricted Amounts Held in Escrow, End of Period				\$		\$		239.0		\$		314.8
				\$		\$		478.0				

								Accumulated				
								Other		Treasury		Total
			Preferred			Common		Capital		Accumulated	Comprehensive	Stock, At
(in millions)			Stock			Stock		Surplus		Deficit	Loss	Cost
Balances at December 31, 2019	\$		.	\$	0.3	\$ 2,332.9	\$	(2,312.4)	\$		(369.3)	\$
Equity-based compensation			.	.	4.2	.	.	.	.	4.2		
Equity issuance - UST												
commitment fee			.	0.2	46.5	.	.	.	.	46.7		
Net loss			.	.	.	(53.5)	.	.	(53.5)			
Pension, net of tax:												
Amortization of prior net losses			.	.	.	.	.	.	12.7	.	12.7	
Amortization of prior service credit			.	.	.	.	(0.4)	.	(0.4)			
Settlement adjustment								2.7		2.7		
Net actuarial gain								204.6		204.6		
Foreign currency translation, net of tax			.	.	.	.	0.9	.	0.9			
Balances at December 31, 2020	\$		.	\$	0.5	\$ 2,383.6	\$	(2,365.9)	\$		(148.8)	\$
Equity-based compensation			.	.	4.7	.	.	.	4.7			
Net loss			.	.	.	(109.1)	.	.	(109.1)			
Pension, net of tax:												
Amortization of prior net losses			.	.	.	.	.	.	12.1	.	12.1	
Amortization of prior service credit			.	.	.	.	(0.4)	.	(0.4)			
Settlement adjustment			.	.	.	.		64.7	.	64.7		
Net actuarial loss								(112.7)		(112.7)		
Foreign currency translation, net of tax			.	.	.	.	0.5	.	0.5			
Balances at December 31, 2021	\$		.	\$	0.5	\$ 2,388.3	\$	(2,475.0)	\$		(184.6)	\$
Equity-based compensation			.	.	5.1	.	.	.	5.1			
Net income			.	.	.	21.8	.	.	21.8			
Pension, net of tax:												
Amortization of prior net losses			.	.	.	.	.	.	8.6	.	8.6	
Amortization of prior service credit			.	.	.	.	(0.4)	.	(0.4)			
Settlement adjustment			.	.	.	.		12.1	.	12.1		
Net actuarial loss			.	.	.	.		(62.4)	.	(62.4)		

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### Yellow Corporation and Subsidiaries

#### 1. Description of Business

Yellow Corporation (also referred to as "Yellow," the "Company," "we," "us" or "our") is a holding company operating through its

subsidiaries

offer a comprehensive range of services, including truckload, less-than-truckload (LTL), and intermodal transportation services. Through our team of experienced service professionals, we offer expertise in LTL and intermodal transportation services, ensuring customers can ship industrial, commercial and retail goods with confidence.

Yellow Corporation provides for the movement of industrial, commercial and retail goods through its extensive network of facilities and personnel in North America with

Yellow, Holland LLC ("Holland"), New Penn Motor Express LLC ("New Penn"), USF Reddaway Inc. ("Reddaway"),

and Yellow Freight Canada Company (both doing business as, and herein referred to as, "YRC Freight").

Yellow provides regional, national and international services through a consolidated network of facilities and personnel in North America with

services. We are a leading provider of logistics solutions in the United States and Canada. We are also a leading provider of services through Yellow Logistics, Inc. ("Yellow Logistics").

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The Company's labor force is subject to collective bargaining agreements, which predominantly cover the Company's employees.

The Accounting Policies

largest most accounting policies refer

to specific accounting principles and the methods of applying those principles to fairly present the financial position and results of operations in accordance with generally accepted accounting principles.

below include

statements.

that management has determined to be

Basis of Presentation

the most

The

appropriate

accompanying. All

in preparing our

consolidated

financial

statements

intercompany accounts and transactions have been eliminated in consolidation. We report on a consolidated basis.

Use of Estimates

Management makes estimates and assumptions when preparing the financial

statements

statements accounting principles which affect

in conformity with U.S. generally

accepted accounting principles. Actual

results could differ from those estimates.

and its wholly

owned

Segments and Disaggregation of Revenue

The Company provides LTL services through a single integrated organization based upon the joint operations during the enterprise transformation. The Company's revenue is primarily derived from

in North America and specifically in the United States, but we also offer other services such as

specific logistics solutions, and other services (collectively "Other revenue" in table below)

The Company has determined it has one reporting segment and the composition of our revenue is

shipments defined as shipments less than 10,000 pounds that move in our network.

## Fair Value of Financial Instruments |

Fair value is defined as the price that would be received to sell an asset or paid to transfer between market participants at the measurement date. The levels of inputs used to measure fair value are:

- | Level 1 • Quoted prices for identical instruments in active markets;
- | Level 2 • Quoted prices for similar instruments in active markets; quoted prices for identical instruments in markets that are not active; and model-derived valuations in which all significant inputs are observable in active markets; and
- | Level 3 • Valuations based on inputs that are unobservable, generally utilizing pricing models and techniques that reflect management's judgment and estimates.

Given the nature of our transportation services, adjustments may arise which create variability in the price used to recognize revenue. We have a high volume of performance obligations with similar characteristics and we primarily use historical trends to arrive at estimated reserves. Rerate reserves, which arise during a process to capture initial ratings that may require adjustment and may be identified through subsequent weight and commodity verifications. Although the majority of rerating occurs in the first portion of the period, a portion occurs during subsequent periods. At December 31, 2022 and 2021, our consolidated rerate reserve as a reduction to revenue and accounts receivable of \$22.5 million and \$14.0 million, respectively.

We record an allowance for expected credit losses based on expected future losses. When es  
we consider historical uncollectible amounts, known factors surrounding specific customers  
Our allowance for expected credit losses totaled \$23.7 million and \$13.2 million as of Dec

Claims and insurance accruals, both current and long-term, primarily reflect the estimated compensation and property damage and liability claims (also referred to as third-party liability) and damage not covered by insurance. We establish and modify reserve estimates for workers' liability claims primarily based upon actuarial analyses prepared by independent actuaries present value using a risk-free rate based on the year of occurrence. The risk-free rate is to match the expected payout of such claims and was 2.8%, 0.4% and 0.5% for workers' compensation of December 31, 2022, 2021 and 2020, respectively. The rate was 2.7%, 0.2% and 0.5% for third-party liability of December 31, 2022, 2021 and 2020, respectively. The process of determining reserve requirements involves development factors and involves an evaluation of accident frequency and severity, claims costs and certain future administrative costs. The effect of future inflation for costs is not reflected. Adjustments to previously established reserves are included in operating results in the year incurred. Expected aggregate undiscounted amounts and material changes to these amounts related to workers' liability claims, as of December 31 are presented below:

In addition to the amounts above, accrued settlement cost amounts for cargo claims and oth  
which are discounted, totaled \$16.4 million and \$17.1 million at December 31, 2022 and 202

| Estimated cash payments to settle claims, exclusive of cargo claims, which were incurred o  
the next five years and thereafter are as follows: | | | | | | | |

				Third-Party					
				Workers•		Liability			
(in millions)				Compensation		Claims			Total
2023	\$		70.0	\$		36.2		\$	106.2
2024			43.3			27.7			71.0
2025			28.1			18.0			46.1
2026			18.2			10.8			29.0
2027			13.2			5.5			18.7
Thereafter			71.9			4.2			76.1
Total	\$		244.7	\$		102.4		\$	347.1
Equity-Based Compensation									

| We have various equity-based employee compensation plans, which are described more fully i  
| financial statements. We recognize compensation costs for non-vested shares based on the g  
| grants, with no performance requirement, we recognize compensation cost on a straight-line  
based on the grant-date fair value. For our performance-based awards, | | the Company expens  
| awards which are probable of being earned in the performance period over the respective se  
Property and Equipment | | | | | | | |

The following is a summary of the components of our property and equipment at cost at Dece									
(in millions)				2022				2021	
Land		\$		230.7		\$		235.4	
Structures				782.8				798.0	
Revenue equipment				1,455.2				1,537.1	
Technology equipment and software				412.9				372.3	
Other, including miscellaneous field operations equipment				227.4				221.	
Total property and equipment, at cost		\$		3,109.0		\$		3,164.6	

| We carry property and equipment at cost less accumulated depreciation. We compute deprecia  
based on the following service lives: | | | | | | | |

Long-lived assets, which include property and equipment, are reviewed for impairment when events indicate that the carrying amount of the asset group may not be recoverable. If impairment in future undiscounted cash flows expected to be generated by that asset group are less than the assets, the carrying value would be reduced to the estimated fair value.

In connection with its network optimization, without sacrificing geographical service coverage, Yellow plans to close and sell excess owned facilities that have overlapping service territories. The Company closed on the sale of one of these terminals for approximately \$28.1 million. The net proceeds were used to pay down a portion of the balance of approximately \$21.0 million and a resulting gain of \$7.1 million. In connection with the Company's exit of certain owned properties during the second half of 2022, based on market conditions, certain owned properties which were exited are being actively marketed for sale to third parties. Properties that are actively marketed but not yet sold have immaterial net book value, but are accounted for as property and equipment at December 31, 2022.

#### Leases

The Company determines if a contractual agreement is a lease or contains a lease at inception. The Company leases certain revenue equipment and real estate, predominantly through operating leases, and we have an immaterial amount of finance leases.

At lease commencement date, the Company determines the lease term by assuming the exercise of renewal options, if any, that are reasonably certain to exercise. The lease term is used to determine whether a lease is a finance lease or an operating lease. Additionally, the Company's lease term is used to calculate rent expense.

Leases with a term of 12 months or less are classified as operating leases and leasehold improvements (ROU) assets and are expensed on a straight-line basis over the lease term.

The Company's lease term is based on the straight-line method. The Company elected the short-term lease recognition exemption for leases with a term of 12 months or less.

The Company has an immaterial amount of finance leases.

Leases are not classified as finance leases if the lease term is less than 12 months, the lease does not contain a purchase option, or corresponding lease liabilities. Lastly, the Company's lease term is based on the straight-line method.

The Company's lease term is based on the present value of lease payments over the lease term. As most of the lease payments are made at the beginning of the lease term, the Company's lease term is based on the present value of lease payments over the lease term. As most of the lease payments are made at the beginning of the lease term, the Company's lease term is based on the present value of lease payments over the lease term.

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Key assumptions include discount rate

assessment of residual value guarantees. The Company has lease agreements with lease and non-lease components. The Company's lease term is based on the present value of lease payments over the lease term. As most of the lease payments are made at the beginning of the lease term, the Company's lease term is based on the present value of lease payments over the lease term.

The Company's revenue equipment leases generally have purchase options. However, in most circumstances, the Company does not exercise the purchase option as we may sign a new lease, return the equipment to the lessor, or other circumstances dictate. At the time we determine to exercise such purchase options, we remeasure the lease liability based on the updated lease terms. Our revenue equipment leases often contain residual value guarantees. The Company's lease term is based on the present value of lease payments over the lease term. As most of the lease payments are made at the beginning of the lease term, the Company's lease term is based on the present value of lease payments over the lease term.

The Company's real estate leases will often have an option to extend the lease, but we are typically not exercising options to extend as we have the ability to move to more advantageous locations over time and owned locations, or discontinue service from particular locations over time as customer demand changes. At the time we determine to exercise such renewal, we remeasure the lease liability inclusive of the updated lease term.

#### Income Taxes

The Company uses the asset and liability method to reflect income taxes on these consolidated financial statements. In the recognition of deferred tax assets and liabilities by applying enacted tax rates to the carrying amount of existing assets and liabilities and their respective tax basis and to loss carryforwards. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in the period of that change.

or credits will not be realized. We have not recognized deferred taxes relative to foreign surplus to be permanently reinvested. Any related income tax associated with such earnings are not material income tax effects in accumulated other comprehensive income using the portfolio method and when the entire portfolio of defined benefit pension plans is terminated.

#### Newly Adopted Accounting Standards

None of the recently issued accounting standards are expected to have a material impact on our financial statements and accompanying notes.

#### 3. Other Accrued Taxes

The primary components of Other accrued taxes at December 31 are as follows:

(in millions)

2022  
Deferred employer payroll taxes

2021  
Other (a)

2022  
Total

\$0.0

\$42.8

\$42.8

\$42.8

\$42.8

\$42.8

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\$42.8

Other (a) includes liabilities related to operating taxes and licenses, employer payroll taxes, real estate taxes, and other immaterial liabilities of varying types. Under the Coronavirus Aid, Relief, and Economic Security Act (the "CARES Act"), the Company deferred payment of certain employer payroll taxes. Approximately half of these deferred payments were paid in December 2022.

was paid in December 2022.

#### 4. Employee Benefits

##### Non-Union Pension Plans

Yellow Corporation and certain of our operating subsidiaries

sponsor qualified defined benefit pension plans for employees not covered by collective bargaining agreements, which as of December 31, 2022 include the Yellow Corporation Pension Plan, the Roadway BEC Pension Plan, and the Yellow Retirement Pension Plan (formerly the Yellow Retirement Pension Plan) (collectively, the "Plans").

Qualified pension benefits are based on years of service and the employees' covered earnings. Employees covered by collective bargaining agreements participate in various multi-employer pension plans. The Company contributes, as discussed separately below. The Plans closed to new participants benefit accruals for participants were frozen July 1, 2008. Our actuarial valuation measurement as of December 31.

Our long-term strategy has been focused on de-risking the Plans and improving the overall funded status of the Plans. In prior years, we have made ongoing annual pension expense, and one plan was amended to permit lump sum payments. These amendments triggered immaterial non-cash settlement charges that are included in the Plans' expense.

the unrecognized actuarial losses were already reflected in 2021. Accordingly, the effect on retained earnings was offset by a corresponding loss in accumulated other comprehensive income. The effect on retained earnings was offset by a corresponding loss in accumulated other comprehensive income.

On December 6, 2021, the Plans entered into a contract with a highly rated insurer for a group annuity to transfer the obligation to pay the remaining value of each affected retiree's benefit obligation was irrevocably guaranteed by the insurer. The plan participants did not have any changes to their benefits. By irrevocably transferring the obligations to the insurer, the Company reduced its overall pension expense. The purchase price of the group annuity contracts was approximately \$243 million. The purchase price of the group annuity contracts was approximately \$243 million.

funded directly by assets of the Plans of approximately \$243 million. The purchase price of the group annuity contracts was approximately \$243 million. The purchase price of the group annuity contracts was approximately \$243 million.

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Prior

to the 2021 Partial Pension Annuitization. The 2021 Partial Pension Annuitization eliminated the Plans' obligations to pay retirement benefits to approximately 3,000 participants. The Plans had approximately 8,500 participants. The 2021 Partial Pension

the Plans,

including for Pension Benefit Guarantee Corporation premiums. Consistent with our pension plans obligations, which may include additional settlements in future years.

long-term to look for opportunities to manage the domestic, qualified non-union As a result of the 2021 Partial Pension Annuitization,

the Company recorded a 2021 cash non-recurring settlement of approximately \$54.9 million reflecting the accelerated recognition of settlements from the obligation that was settled.

During the year ended December 31, 2022 our pension expense was \$10.2 million, which includes recognition of settlements from lump sum payouts during the year. Using our current plan assumptions of 5.70% and an assumed 7.00% return on assets we expect

2023 record expenses of \$8.8 million for the year ended December 31,

2023, which excludes expenses of settlements from lump sum payments.

Funded Status

The reconciliation of the beginning and ending balances of the projected benefit obligation at the years ended December 31, 2022 and 2021, and the funded status at December 31, 2022 and 2021

The reconciliation of the beginning and ending balances of the projected benefit obligation									
the years ended December 31, 2022 and 2021, and the funded status at December 31, 2022 and 20									
(in millions)     2022     2021									
Change in benefit obligation:									
Benefit obligation at beginning of year   \$   813.3   \$   1,142.3									
Interest cost     23.7     30.7									
Benefits paid, including lump sum and annuity transfers     (80.3)     (353.0)									
Actuarial (gain) loss     (171.2)     (6.7)									
Other     .     .									
Benefit obligation at year end   \$   585.5   \$   813.3									
Change in plan assets:									
Fair value of plan assets at prior year end   \$   767.4   \$   1,190.7									
Actual return on plan assets     (199.8)     (71.4)									
Employer contributions     0.6     1.1									
Benefits paid, including lump sum and annuity transfers     (80.3)     (353.0)									
Fair value of plan assets at year end   \$   487.9   \$   767.4									
Funded status at year end   \$   (97.6)   \$   (45.9)									

Information for pension plans with an accumulated benefit obligation (•ABO•) in excess of ABO at December 31, 2022 and 2021 is as follows:

	At December 31, 2022	
	ABO Exceeds	
Assets	Excess	Assets
Projected benefit obligation		\$
Total		
Accumulated benefit obligation		553.4
Fair value of plan assets		421.5
At December 31, 2021		
ABO Exceeds		
Assets	Excess	Assets

Projected benefit obligation		\$
Total		
Accumulated benefit obligation		759.3
Fair value of plan assets		673.2
Assumptions		
Weighted average actuarial assumptions used to determine benefit obligations at December 31		

	2022	
Discount rate	5.70%	
Weighted average assumptions used to determine net periodic benefit cost for the years ended		
2022		
2021		

Discount rate	3.08%	2.81%
Expected rate of return on assets	5.0%	5.0%
Pri-2012		Pri-2012
Mortality table (a)	(MP-2021 Scale, Custom)	(MP-2021 Scale, Custom)

(a) The 2022, 2021 and 2020 mortality tables were based on a custom mortality improvement study underlying plan participants.

The discount rate refers to the interest rate used to discount the estimated future benefit referred to as the benefit obligation. The discount rate allows us to estimate what it would cost to settle the pension obligations at the measurement date, December 31, and is used as the interest rate factor in the formula to determine the discount rate by selecting a portfolio of high-quality noncallable bonds such that the portfolio is similar to our expected benefit payments.

In determining the expected rate of return on assets, we consider our historical experience with historical market data and long-term historical relationships, as well as a review of other market factors such as inflation and interest rates. Due to the underfunded nature of the pension plan, assets are allocated to more return seeking investments, and the Company selected an expected rate of return for the 2023 valuation, compared to 5.0% for 2022. We will continue to review our long-term expected rate of return and if and when appropriate, revise that assumption. The pension trust holds no Company securities.

Our asset allocation as of December 31, 2022 and 2021, and targeted long-term asset allocation		
2022		
Equities		26%
Debt Securities		48%
Absolute Return		26%

Future Contributions and Benefit Payments We expect cash contributions, if required at all, for the defined benefit pension plans through 2023 and in years thereafter. The average remaining life expectancy of plan participants is 36 years.

The

components of comprehensive loss (income) before tax for the years ended December 31, 2022, 2021 and 2020

(in millions) | | | 2022 | | 2021 | | 2020 |

Net periodic benefit cost: | | | | | | | |

Interest cost | \$ | | 23.7

Expected return on plan assets | | | (33.8) | | (48.0) | | (61.1)

Other amounts recognized in other | | | 8.6 | | 12.1 | | 14.3

Amortization of prior net service credit | | | | | (0.4) | | (0.4) | | (0.4)

Settlement - Annuitization(s) | | | | | . | | 54.9 | | .

Settlements - All Others | | | | | 12.1 | | 9.8 | | 3.6

Net periodic pension cost (benefit) | | | \$ | | 10.2

\$ | | 59.1 Other changes in plan assets and benefit obligations recognized in other | | | | |

\$ | | (6.5) Comprehensive loss (income): | | | | | | | |

Net actuarial (gains) losses and other adjustments | | | \$ | | 62.4

\$ | | 112.7 Settlement - Annuitization(s) | | | | | . | | (54.9) | | .

\$ | | (216.7) Settlements - All Others | | | | | (12.1) | | (9.8) | | (3.6)

Amortization of prior net losses | | | | | (8.6) | | (12.1) | | (14.3)

Amortization of prior net service credit | | | | | 0.4 | | 0.4 | | 0.4

| Total recognized in other comprehensive loss (income) | | \$ | | 42.1

\$ | | 36.2 Total recognized in net periodic benefit cost and other comprehensive | | | | | | |

\$ | | (234.2) loss (income) | | | \$ | | 52.3

\$ | | 95.4

\$ | | (240.7)



The table below presents the activity of our assets measured at fair value on a recurring basis (Level 3):

(in millions)	Private Equities	Fixed income	Total Level 3
Balance at December 31, 2020	\$ 36.9	\$ 14.0	\$ 50.9
Purchases	\$ 81.4	\$ 45.3	\$ 126.7
Sales	(24.4)	(1.3)	(25.7)
Unrealized losses	5.1	0.1	5.2
Balance at December 31, 2021	\$ 98.0	\$ 12.0	\$ 110.0
Unrealized gain	1.3	1.7	3.0
Balance at December 31, 2022	\$ 19.1	\$ 8.2	\$ 27.3

The following table sets

forth a summary of

the assets  
Fair value estimated using Net Asset Value per Share  
for which a reported NAV is used to estimate the fair value as of  
Unfunded

Redemption

Redemption Notice

Private equities (a)

Commitments

Fixed income (b)

Frequency

Equities (c)

Period

Daily, Monthly,

Quarterly, Quarterly

Redemptions not permitted

Absolute return (d)

Redemptions not permitted

Monthly, Quarterly,

5-60 days

Total

Semi-Annually

(a)

5-60 days

(b)

(c)

(d)

(a)

(b)

(c)

(d)

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(c)

(d)

(a)

(b)

(c)

(d)

(a)

(b)

(c)

(d)

The following table provides additional information related to our participation in individual plans:

Expiration Date

Funding

Pension Protection Zone Status(b)

Improvement(a)

Employer

Central States, Southeast  
Bargaining  
and Southwest Areas

2021  
Critical Fund  
Rehabilitation Plan

2022  
Critical Fund  
Surcharge Imposed

Declining  
Agreement Savings Plan(c)

Declining  
Road Carriers Local 707

Yes  
Critical Fund

Yes  
Critical Fund  
Teamsters Local 641

N/A  
Declining Fund

Declining  
Declining Fund

2021  
Declining  
Declining Fund

2022  
Declining  
Declining Fund

2023  
Declining  
Declining Fund

2024  
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2072  
Declining  
Declining Fund



| employer contributions, total employer contributions were \$8.9 million in 2022, \$6.7 million in 2021 and \$10.0 million in 2020, primarily for the AIP. |  
 | Our employees covered under collective bargaining agreements may also participate in union |  
 Annual Incentive Awards | | | | | | | |

The Company provides an annual | incentive compensation plan (Annual Incentive Plan, or AIP) |  
 | across various levels of the organization which is based on factors such as operating revenue |  
 | for the year, compared to targeted operating results. Results from operations include income |  
 of \$33.1 million in 2022, \$33.1 million in 2021 and \$10.0 million in 2020, primarily for the AIP. | |

## 5. Debt and Financing | | | | | | | |

| Our outstanding debt as of December 31, 2022 and December 31, 2021 consisted of the following |  
 | | | | | Debt | | Effective |  
 | | | | Commitment | | Issuance | | Interest

As of December 31, 2022 (in millions) | Par Value | Discount | | Fee | | Costs | Book Value |  
 UST Loan Tranche A(a) | \$

337.7 | 2.2 | (2.2) | (1.0) | | (2.9) | 386.1 (b) | 6.5%

Term Loan (a) | 569.1 | (8.4) | | | | (3.9) | 556.8 (c) | 9.5%

ABL Facility | | | | | | | | N/A

Secured Second A&R CDA | 23.5 | | | | | | 23.5 | 7.7%

Unsecured Second A&R CDA | 42.5 | | | | | | 42.5 | 7.7%

Lease financing obligations | 213.9 | | | | | | (0.1) | 213.8 (d) | 17.6%

Total debt | \$ 1,574.7 | \$

Current maturities of Term Loan | \$ | | | | | | | |

Current maturities of Secured and Unsecured | | | | | | | |

Second A&R CDA | (66.0) | | | | | | (66.0) |

Current maturities of lease financing obligations | (5.8) | | | | | | (5.8) |

Long-term debt, less current portion | \$ 1,502.9 | \$

(a) The Par Value and the Book Value both reflect the accumulated cash funds that have been |  
 (b) Variable interest rate based on the Eurodollar rate, which is currently determined by the

margin of 3.5%. | | | | | | | |

(c) Variable interest rate based on the Eurodollar rate, which is currently determined by the |  
 margin of 7.5%. | | | | | | | |

(d) Interest rate for lease financing obligations is derived from the difference between the |  
 | lease agreements. The remaining term of these obligations ranges between 2024 and 2032 with

| | | | | Debt | | Effective |

| | | Commitment | | | Issuance | | Interest

As of December 31, 2021 (in millions) | Par Value | Discount | | Fee | | Costs | Book Value |

UST Loan Tranche A(a) | \$

337.7 | 2.2 | (2.2) | (1.0) | | (2.9) | 386.1 (b) | 6.5%

Term Loan | 612.5 | (15.0) | | | | | (6.6) | 590.9 (c) | 9.5%

ABL Facility | | | | | | | | N/A

Secured Second A&R CDA | 24.1 | | | | | | 24.1 | 7.7%

Unsecured Second A&R CDA | 42.5 | | | | | | (0.1) | 42.4 | 7.7%

Lease financing obligations | 224.0 | | | | | | (0.2) | 223.8 (d) | 17.4%

Total debt | \$

Current maturities of Unsecured Second A&R | | | | | | | |

CDA | (1.5) | | (3.2) | | | | (1.5) |

Current maturities of Secured and Unsecured | | | | | | | |

Second A&R CDA | (66.6) | | | | | | 0.1 | (66.5) |

Current maturities of lease financing obligations | (4.3) | | | | | | (4.3) |

Long-term debt, less current portion | \$

1,542.1 | \$

US Treasury Loan

On July 7, 2020,

the Company and certain of its subsidiaries, as guarantors (the "Tranche A UST Credit Agreement") with The Bank of Administrative Agent and Collateral agent and the UST Tranche B Term Loan Credit Agreement (the "Tranche B UST Credit Agreement") with the Tranche A UST Credit Agreement, the UST Credit Agreements with The Bank of New York Mellon, as Administrative Agent and Collateral agent, pursuant to which the United States an aggregate of \$700.0 million to the Company pursuant to the CIPES Act. The obligations of the Company under the UST Guarantors.

The UST Credit Agreements have maturity dates of September 30, 2024, with a single payment at balance. The Tranche A UST Credit Agreement consists of a \$300.0 million term loan and bears rate (subject

to a floor of 1.0%) plus a margin of 3.5% per annum, consisting of 1.50% in cash and the remainder in working capital. The Tranche B UST Credit Agreement consists of a \$400.0 million term loan and

Eurodollar rate (subject

to a floor of 1.0%) plus a margin of 3.5% per annum, paid in cash. Proceeds from the Tranche

Agreements are secured by a perfected first priority security interest in the escrow or contr

tractors and trailers. Obligations under the UST Credit Facility, certain tractors and trailers (in the case of the Tranche B UST Credit A

the UST Credit

priority security interest (subject

in each case, subject to certain exceptions, substantially all other assets of the Company and the Ter

The UST Credit Agreements were funded through a series of draws made over time as the proceed

outlined by the agreements. Funds drawn on the UST Credit Agreements we initially segregated

funds were included in "Restricted amounts held in escrow" in the December 31, 2020 consolida

December 31, 2021 and 2022 amounts had been fully withdrawn from the UST Credit Agreements. B

The various requirements stated in the UST Credit Agreements.

The Company issued 15,943,753 shares of common stock as consideration related to the UST Cred

impacted both the capital surplus and common stock, for the par value per share. Accordingly,

the fair value of those shares of approximately \$46.7 million has been recorded as a commitment fee reducing the pa

31, 2022 and 2021 and is being amortized into interest expense on a straight-line basis over

UST funds, which ends on September 30, 2024.

As a result of entering into the UST Credit Agreements,

the Company incurred \$12.2 million in debt origination, legal and related fees. The debt issuance costs reduces the par value of the deb

expense on a straight-line basis over the term of the UST funds, which ends September 30, 202

Under the UST Credit Agreements and Term Loan (discussed below),

the Company has a quarterly requirement to maintain a

minimum trailing twelve-month Adjusted EBITDA of \$200.0 million through the maturity

to maintain a

Management expects, based on actual and forecasted operating results, the Company will meet t

agreements

next twelve months.

Adjusted EBITDA, defined in our UST Credit Agreements and the Term Loan Agreement

(defined below), as amended,

the TL Agreements) as Consolidated EBITDA is a measure that reflects our earnings before

taxes and adjusted for, among other things, compensation expense, restructuring charges,

severance, non-recurring consulting fees, non-cash impairment charges, integration costs, severanc

letter of credit

or losses from permitted dispositions, discontinued operations, and certain non-cash expenses

fees, equity-based

if any of such non-cash expenses, charges or losses represents an accrual or reserve for pote

the cash payment in respect thereof in such future period will be subtracted from Adjusted EB

extent paid). Certain expenses that qualify as adjustments are capped at 10.0% of the trailin

in aggregate. Adjustments

subject to the 10.0% cap include, but are not

to the definition of Adjusted EBITDA. Therefore, any gains previously recognized in Adjusted EBITDA,

term was previously

defined in our filings with the Securities and Exchange Commission (the "SEC"), in accordance with its definition in the Prior Term Loan Agreement, will not be included in the calculation of Adjusted EBITDA under the TL Term Loan

On September 11, 2019, the Company and certain of its subsidiaries, as guarantors (the "Term the existing credit facilities under the credit agreement dated February 13, 2014 (the "Prior into a \$600.0 million term loan agreement

(the "Term Loan") with funds managed by Apollo Global Management, LLC acting as collateral agent and collateral agent. The agreement governing (the "Term Loan Agreement") are unconditionally guaranteed by the Ter The Term Loan has a maturity date of June 30, 2024, with a single payment due at maturity of Loan initially bore interest at Eurodollar

rate (subject to cash, subject to a 1.0% margin step down in the event the Company achieves great to a floor of 1.0%) plus a margin of 7.5% per annum, payable at twelve-month Adjusted EBITDA. Obligations under the Term Loan are secured by a perfected first least

Subject to permitted liens, assets of the Company and the Term Guarantors, limited exceptions.

including but not On April 7, 2020, the Company and certain of its subsidiaries entered into Amendment No. 1 (t limited to all of the Company's to the Term Loan Agreement as a result of expected future covenant and liquidity tightening d deterioration. Beginning the last

two weeks of March 2020, our industry and the economy at large experienced an unexpected and significant decline in economic activity due to the impact of the 2019 coronavirus disease business

shut-down and shelter-in-place orders made across North America by various governmental entities. The First Term Loan Amendment principally provided additional liquidity allowing interest payments for the quarter ended March 31, 2020 and the quarter ending June 30, 2020 w be paid-in-kind. The First Term Loan Amendment also provided for a waiver with respect and private the Adjusted EBITDA financial Covenant during each fiscal quarter during the fiscal year ending December 31, 2020. The inte a fixed 14% during the first six months of 2020.

On July 7, 2020, the Company and the Term Guarantors entered into Amendment No. 2 (the "Second to the Term Loan Agreement. The material terms of the Second Term Loan Amendment include, amo to the refinancing and conforming changes to the description of collateral set forth in the U capitalizing previously paid-in-kind interest on borrowings under the Term Loan Agreement and that all accrue at Eurodollar rate plus a margin of 7.5% per annum and 6.5% per annum in the case of a future interest shall paid-in-kind. Additionally, the Company is subject to certain financial covenant requirements agreements.

#### ABL Facility

On February 13, 2014, we entered into our \$450 million asset-based loan facility (the "ABL Fa arranged by Citizens Bank N.A. (formerly known as RBS Citizens, N.A.) (the "ABL Agent"), Merr Smith and CIT Finance LLC. The Company and our subsidiaries, YRC Freight, Reddaway, Holland a under the ABL Facility, and certain of the Company's domestic subsidiaries are guarantors the Availability under the ABL Facility is derived by reducing the amount that may be advanced against eligible receivables plus eligible borrowing base cash by certain reserves imposed by the ABL Agent and our outstanding loans. Eligible borrowing base cash is cash that is deposited from time to time into a segreg in "Restricted amounts held in escrow" in the accompanying consolidated balance sheet.

At our option, borrowings under

the ABL Facility bear base rate (as defined in the ABL Facility) plus 1.25%, as amended. Lette interest at either: USD LIBOR margin in effect, 2.25% as amended, are charged quarterly in arrears on the average (i) of credit outstanding during the quarter. Unused line fees are charged quarterly in arrears ( the applicable USD LIBOR rate plus 2.25%, as equal to 0.375% per annum if the average revolver usage is less than 50% or 0.25% per annum i greater than 50%).

The ABL Facility is secured by a perfected first priority security interest (subject to permi deposit accounts and other assets related to accounts receivable of the Company and the other second priority security interest loan parties and an additional guarantors other than the CDA collateral.

The ABL Facility contains conditions, representations and warranties, events of default and is customary for financings of this type, including, but not limited to, a springing minimum fixed borrowing base reporting, limitations on incurrence of debt, investments, liens on assets, certain transactions with affiliates, mergers, consolidations, purchases and sales of assets, and restrictions relating to investments, restricted payments and capital expenditures are relaxed upon meeting debt repayment conditions.

On October 31, 2022,

the Company and certain of its subsidiaries entered into Amendment No. 7 (the "Amendment") in which the maturity date of the ABL Facility was extended to January 9, 2026 and the Amended Facility has an increased capacity of \$50 million. The Amended Facility is secured by a first lien on certain real estate collateral and a maturity date of January 9, 2023. Cash and cash equivalents and Managed Accessability was \$358.8 million as of December 31, 2022. The table below summarizes cash and cash equivalents and Managed Accessability at December 31, 2022.

As of December 31, 2022, our Availability under our ABL Facility was \$47.7 million, and our Cash and cash equivalents and Managed Accessability was \$358.8 million. Availability is derived by reducing the amount that may be advanced against eligible borrowing base cash by certain reserves imposed by the ABL Agent and our \$361.8 million of outstanding debt. Accessability represents the maximum amount we would access on the ABL Facility and is adjusted for certain reserves. The table below summarizes cash and cash equivalents and Managed Accessability at December 31, 2022.

As of December 31, 2021, our Availability under our ABL Facility was \$93.1 million, and our Cash and cash equivalents and Managed Accessability was \$358.8 million. Cash and cash equivalents and Managed Accessability was \$358.8 million as of December 31, 2021. The table below summarizes cash and cash equivalents and Managed Accessability at December 31, 2021.

As of December 31, 2021, our Availability under our ABL Facility was \$93.1 million, and our Cash and cash equivalents and Managed Accessability was \$358.8 million. Cash and cash equivalents and Managed Accessability was \$358.8 million as of December 31, 2021. The table below summarizes cash and cash equivalents and Managed Accessability at December 31, 2021.

(in millions)

2022

Cash and cash equivalents

2021

Less: amounts placed into restricted cash subsequent to year-end

235.1

Managed Accessability

\$ 7.7

Total cash and cash equivalents and Managed Accessability

358.8

Second Amended and Restated Contribution Deferral Agreement

241.8

Pursuant

to the Contributions to the Funds (defined below) for the month beginning June 1, 2011 at

the rate of 25% of the contribution rate. Certain subsidiaries are parties to the Amended and Restated CDA.

terms of the A&R CDA.) with certain multiemployer pension funds named therein (collectively,

the Funds.) pursuant to defer pension payments and deferred interest owed to such Funds as

to which we are entitled to contribute. and Deferred Interest. The A&R CDA was

amended in January 2018. The herein referred to payments and Deferred Interest bear interest

in the Amended Second A&R CDA as well as annual scheduled amortization equal

the 2.0% of the amount outstanding as of the Amended Second A&R CDA further provides for first

lien on certain real estate collateral and a maturity date of December 31, 2022 on the Deferred Pens

on January 9, 2023, the outstanding balance of the A&R CDA was paid in full, and in compliance

with the terms

of the A&R CDA

on January 9, 2023, the outstanding balance of the A&R CDA was paid in full, and in compliance

Maturities | | | | | | | | | | | | | | |

| The principal maturities over the next five years and thereafter of total debt as of Decem

| | | | | | | | | | | | | Lease | | |

| | UST | | UST Tranche | | | | | | Second A&R | | Financing | | |

(in millions) | | Tranche A(a) | | B | | Term Loan | | ABL Facility | | CDA | | Obligat

2023 | | \$

2024 \$ | | 325.7 | | \$400.0 | | \$ | 569.0 | | \$ . | | . | 4.4 | | | 1,299.2

2025 | | \$ . | 71.8 | | . | | . | | | . | 4.1 | | | 4.1

2026 | | . | | . | | . | | . | | | . | 0.6 | | | 0.6

2027 | | . | | . | | . | | . | | | . | . | | | .

Thereafter | | . | | . | | . | | . | | | . | 199.0 | | | 199.0

Total | | \$

325.7 A portion of the applicable interest is paid in-kind, which may impact the relevant pri

213.9 Lease financing obligations subsequent to 2027 of \$199.0 million consist primarily of i

| Fair Value Measurement | | | | | | | | | | | | | |

| The book value and estimated fair values of our long-term debt, including current maturiti

| summarized as follows: | | | | | | | | | | | | | |

| | | | | | | | December 31, 2022 | | | | | December 31, 2021 | | |

(in millions) | | | | | | | Book Value | | Fair Value | | | Book Value | | Fair Val

UST Loans | | | | | | \$ | | 701.4

Term Loan | 703.6 | \$ | 673.3 | \$ | | 553.5 | | 523.6 | | 590.9 | | | 612.9

Second A&R CDA | | | | | | | 66.0 | | 66.3 | | 66.5 | | | 66.6

| Lease financing obligations | | | | | | | 213.8 | | 213.7 | | 223.8 | | | 223.7

Total debt | | | | | | \$ | | 1,538.0

\$ | The fair values of the Term Loan and Second A&R CDA were estimated based on thinly traded,

| inputs for fair value measurements). The fair value of the UST Loans is estimated using ce

three input | for | fair value measurement), which are based on the discounted amount of | |

estimated incremental | | | rate of borrowing for similar | | | liabilities or assets. Th

| estimated using a publicly traded secured loan with similar characteristics (level three i

## 6. Leases

Leases (in millions)

December 31, 2022

December 31, 2021

Operating lease right-of-use assets

Liabilities

139.7

Current

Current operating lease liabilities

184.8

Noncurrent

53.1

Operating lease liabilities

237.9

Total lease liabilities

237.9

Year Ended

December 31, 2022

December 31, 2021

Short-term cost(b)

195.4

Variable lease cost(b)

7.3

103.1

Operating lease cost

100.8

Consolidated cash flows

174.2

Lease costs are classified as operating expense and recorded primarily within purchased transactions

Operating Leases

2024

2023

2026

2026

2029

After 2027

2026

Total lease payments

Less: Imputed interest

108.96

Present value of lease liabilities

Lease Term and Discount Rate

147.27

Weighted-average remaining lease term - operating leases (years)

2021

Weighted-average discount rate - operating leases

4.07%

Year Ended

December 31, 2022

December 31, 2021

Cash paid for amounts included in the measurement of lease liabilities

Operating cash flows from operating leases

Leased assets obtained in exchange for new operating lease liabilities

95.73

Equity-Based Compensation Plans

8.3

136.3

We reserved 2.5 million shares for issuance to key management personnel and directors under the

Award Plan, in addition to the 5.0 million shares reserved for the Amended and Restated 2011

As of December 31, 2022, 1.4 million shares remain available for future issuance under these

of restricted stock and stock units, as well as options, stock appreciation rights, and performance

unit awards. Awards under

the plan can be generally satisfied in cash or shares at

the discretion of the Board of Directors. The plan requires the exercise price of any option to be the

fair market value of a share of our Common Stock on the date of grant.

Additionally, we reserved 3.0 million shares for

issuance to employees under the 2020 employee stock purchase plan. As of

December 31, 2022, 2.6 million shares remain available for future issuance under this plan.

# Restricted Stock and Stock Units | | | | |

| A summary of the activity of our unvested restricted stock and stock unit awards are presented

| | | | | Weighted |

| | | | | Average |

| | | Shares/units | | Grant-Date |

| | | (in thousands) | | Fair Value |

Unvested at December 31, 2019 | | | 993 | \$ | | 9.50

Granted | | | 1,656 | | | 2.12

Vested and distributed | | | (820) | | | 5.44

Forfeited | | | (258) | | | 2.96

Unvested at December 31, 2020 | | | 1,571 | | | 4.90

Granted | | | 1,151 | | | 7.21

Vested and distributed | | | (709) | | | 5.28

Forfeited | | | (239) | | | 3.21

Unvested at December 31, 2021 | | | 1,774 | | | 6.48

Granted | | | 662 | | | 9.39

Vested and distributed | | | (580) | | | 5.69

Forfeited | | | (81) | | | 9.80

Unvested at December 31, 2022 | | | 1,775 | \$ | | 7.65

| As of December 31, 2022, all of the members of the Board of Directors have deferred receipt

| some or all of the restricted stock units they have been awarded until a later date, such

| Board or, under certain circumstances, upon a change of control. Thus, while some of these

| the directors have not yet received the underlying Common Stock. For the years ended December

| total number of restricted stock units that are vested but for which the underlying Common

| 800,000, 570,000, and 580,000, respectively; these shares are shown as unvested in the above

| The intrinsic value of unvested shares as of December 31, 2022 was \$4.5 million. The Company

| line basis over the vesting term. For the years ended December 31, 2022, 2021 and 2020, the

| expense for restricted stock and stock unit awards of \$4.9 million, \$3.8 million, and \$2.9

| compensation expense related to restricted stock and stock unit awards of \$5.8 million at

recognized over a weighted-average period of 1.4 years. | | | | |

The vesting provisions for the restricted stock and stock unit awards and the related number

ended December 31 are as follows: | | | | |

| | | Shares/units (in thousands) | | |

Vesting Terms | 2022 | | 2021 | | 2020 |

33.3% within 30 days and 33.3% on the 1 and 2 year anniversary of grant | | | | |

date | | 151 | 494 | | | 12

20% per year for five years | | 150 | 492 | | | .

100% immediately | | 77 | 135 | | | 129

25% immediately and 25% on the 1, 2 and 3 year anniversary of grant | | | | |

date | | . | | . | | 1,500

Other various vesting terms | | 284 | | 30 | | 15

Total restricted stock and stock units granted | | 662 | 1,151 | | | 1,656

| The fair value of non-vested shares is determined based on the closing trading price of our

| of shares vested and distributed during the years ended December 31, 2022, 2021 and 2020 was

\$4.5 million, respectively. | | | | |

Depreciation	\$	(146.8)	\$	(104.5)
Operating lease right-of-use assets		(35.1)		(42.1)
Other, including debt and interest		(19.5)		(16.4)
Deferred tax liabilities		(201.4)		(163.0)
Claims and insurance		90.6		88.6
Net operating loss carryforwards		229.7		202.5
Section 163(j) interest limitation carryforwards		50.3		11.2
Employee benefit accruals		66.9		55.6
Lease financing obligations		53.3		50.8
Operating lease liabilities		39.3		46.3
Employer payroll taxes		.		9.7
Other, including debt and interest		17.1		27.8
Deferred tax assets		547.2		492.5
Valuation allowance		(345.5)		(328.1)
Net deferred tax assets		201.7		164.4
Net deferred tax asset	\$	0.3	\$	1.4

Certain reclasses have been made to the 2021 balances in this table to conform to the 2022 pr



Net deferred tax assets

201.7 deferred tax asset

164.4

3)

Certain reconciliations have been made to the 2021 balances in this table to conform to the 2022 federal

income tax return. Additionally,

1.4

the Company files income tax returns in each state jurisdiction which imposes an income tax.

income tax returns in jurisdictions where income tax activity is immaterial.

presented, and its provinces and other

jurisdictions; our other

foreign

As of December 31, 2022, the Company has remaining federal net operating loss carryforwards of

income taxes is nominal

Internal Revenue Code on the utilization of these carryforwards. These limits are not expected

the Company's ability

to utilize these losses over their carry forward periods. Carryforwards of \$655.0 million in

2030 and 2037. Pursuant to the Tax Cuts and Jobs Act of 2017, net operating losses incurred a

forward indefinitely. As of December 31, 2022,

the Company has only nominal amounts of general business and other credit

carryforwards, which will likely not be utilized and will expire between 2027 and 2031 if not

As of December 31, 2022 and 2021,

a valuation allowance of \$345.5 million and \$328.1 million

respectively, has been

those assets will not be realized.

is more likely than not

A reconciliation between income taxes at

that

ended December 31, statutory rate and the consolidated effective tax rate follows for the years

A reconciliation between income taxes at | the federal statutory rate and the consolidated ef  
ended December 31: | | |

| 2022 | 2021 | 2020

Federal statutory rate | 21.0% | 21.0% | 21.0%

State income taxes, net | 6.0% | (1.1%) | (1.2%)

Foreign tax rate differential | 5.6% | (1.3%) | (1.0%)

Non-deductible debt costs | 8.7% | (2.2%) | (1.6%)

Non-deductible compensation | 4.6% | (0.5%) | (1.0%)

Other permanent differences | 4.9% | (0.3%) | 0.3%

Effect of law and rate changes | (54.8%) | (4.6%) | (4.6%)

Valuation allowance | 21.0% | (14.1%) | (15.1%)

Benefit from intraperiod tax allocation | (·%) | ·% | 20.0%

Net change in unrecognized tax benefits | (0.1)% | 0.3% | 8.9%

Other, net (primarily prior year return to provision) | 0.8% | (0.1%) | 1.1%

Effective tax rate | 17.7% | (2.9%) | 26.8%

The income tax provision (benefit) consisted of the following for the years ended December 31

(in millions) | | 2022 | | | 2021 | | | 2020

Current: | | | | | | | |

Federal | \$ | | · \$ | | | · \$ | | (6.2)

State | | | 2.4 | | | 1.4 | | 0.4

Foreign | | | 2.7 | | | 2.2 | | 1.1

Current income tax expense (benefit) | | | 5.1 | | | 3.6 | | (4.7)

Deferred: | | | | | | | |

Federal | | | · | | | · | | (9.4)

State | | | · | | | · | | (5.2)

Foreign | | | (0.4) | | | (0.5) | | (0.3)

Deferred income tax benefit | | | (0.4) | | | (0.5) | | (14.9)

Income tax expense (benefit) | \$ | | 4.7 | \$ | | 3.1 | \$ | (19.6)

Based on the income (loss) before income taxes: | | | | | | | |

Domestic | \$ | | 19.0 | \$ | | (111.3) | \$ | (77.4)

Foreign | | | 7.5 | | | 5.3 | | 4.3

Income (Loss) before income taxes | \$ | | 26.5 | \$ | | (106.0) | \$ | (73.1)

Domestic

Foreign

Income (Loss) before income taxes

The Company

comprehensive income (loss), and additional paid-in capital when our

Accounting Standards Update (ASU) 2019-12, Income Taxes (Topic 740) Simplifying the Accounting

in the period as prescribed in the rule, effective and was adopted prospectively by the Company on January 1, 2021.

ASU 2019-12 removed the exception to the allocation tax allocation rules on a prospective basis; as such,

there was no domestic deferred benefit

recognized in periods

operations and an equal and offsetting deferred tax expense in other comprehensive income (lo

the company recognized \$14.6 million of deferred benefit

statement of comprehensive income (loss) due to the application of the exception within the i

income consolidated statement of

allocation had no effect on total tax provision or total valuation allowance.

taxes

among

continuing

operations,

other

The Company experienced only nominal activity with regard to interest on uncertain tax positions. The Company accrued no penalties relative to uncertain tax positions in either 2022 or 2021. The and penalties on uncertain tax positions as .Interest expense. and .Other operating expenses. It is reasonably possible that the existing unrecognized tax benefits may decrease over the next 12 months because of developments in examinations, or from the expiration of statutes of limitations. Tax years that remain subject to examination for our major tax jurisdictions as of December 31, 2022, are 2018 through 2021.

(shares in thousands)

2022  
After-dilutive unvested shares and options

2021  
Commitments, Contingencies, and Uncertainties

2020  
Legal Matters

123

We are involved in litigation or proceedings that arise in ordinary business activities. When these to the extent we deem prudent, but no assurance can be given that the nature or amount to fully indemnify us against

liabilities arising out of pending and future legal proceedings. Based on our current assessment of date of these consolidated financial statements, we believe that our consolidated financial s for estimated costs and losses that may be incurred within the litigation and proceedings to

## 12. Related Party Transactions

We are deemed a related party under the applicable accounting standards with the United State of entering the UST Credit Agreements in 2020 and the associated issuance of common stock to of business,

the Company (has continued to regularly transact with various authorities associated with the government (the U.S. government) and to assist operate in an industry subject to various U.S. government regulations. These

relationships include the Company providing a full range of various U.S. government enterprises and the Company being subject to certain applicable U.S. gov of the U.S. Departments of Transportation and Homeland Security, as examples. transportation services to

Report of Independent Registered Public Accounting Firm

To the Shareholders and Board of Directors

Yellow Corporation:

Opinion on the Consolidated Financial Statements

We have audited the accompanying consolidated balance sheets of Yellow Corporation and subsidiaries as of December 31, 2022 and 2021,

the related consolidated statements of operations, comprehensive income (loss), shareholders' deficit, and cash flows for each of the years in the three-year period ended December 31, 2022 (the consolidated financial statements). In our opinion, the consolidated financial statements present fairly the financial position of the Company as of December 31, 2022 and 2021, and the results of its operations for each of

the years in the three-year period ended December 31, 2022,

in conformity with U.S. generally accepted accounting principles.

We also have audited,

in accordance with the standards of

the Public Company Accounting Oversight Board (United States)

internal control over financial reporting

the company's internal control over financial reporting.

Our report dated February 9, 2023 expressed an unqualified opinion on the effectiveness of the company's internal control over financial reporting.

the Treadway  
Basis for Opinion

These consolidated financial statements are the responsibility of the Company's management. Our

opinion on these consolidated financial statements based on our audits. We are a public accounting

firm and are required to be independent with respect to the Company in accordance with the rules

the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require an independent auditor to

to obtain reasonable assurance about whether

the consolidated financial statements, whether due to error or fraud, are free of material misstatement.

statements are free of material misstatement, whether due to error or fraud, and performing procedures

statements. Our audits also included evaluating the accounting principles used and significant

as well as evaluating the overall presentation of

the consolidated financial statements. We believe that our audits provide a

reasonable basis for our opinion.

## Critical Audit Matter

The critical audit matter communicated below is a matter arising from the current period audit of the consolidated financial statements that was communicated or required to be communicated to the audit committee and that, in our view, is one of the matters that most significantly affect the financial statements. Critical audit matters are not necessarily matters that have resulted in an adverse audit opinion. The disclosures that are material to the financial statements are those that are required to be disclosed in the financial statements and the accompanying notes.

to the consolidated financial statements and (2) involved our especially challenging, subject to complex judgments. The communication of a critical audit matter does not alter in any way our opinion on the consolidated financial statements.

taken as a whole and we are not by communicating the critical audit matter below, providing opinion on the critical audit matter or on the accounts or disclosures to which it relates.

Self-insurance accruals

As described in Note 2 to the consolidated financial statements, the Company establishes accruals for workers' compensation and property damage and liability claims based upon actuarial analyses prepared by independent actuaries. As of December 31, 2022, recorded accruals for workers' compensation claims of \$225.7 million and property damage and liability claims of \$10.0 million. The accruals for workers' compensation and property damage and liability claims are based on individual case estimates and actuarial estimates for loss development factors based upon past loss experience and judgments about the present and expected levels of costs to settle claims.

We identified the evaluation of the estimate of the Company's self-insurance accruals for work damage and liability claims as a critical audit matter. Subjective auditor judgment and specific procedures were required to evaluate the selection of actuarial methods and assumptions used in estimating the loss development factor, and the complexity and subjectivity of the loss development factor.

The following are the primary procedures we performed to address this critical audit matter. The assumptions used in the Company's operating effectiveness of certain internal controls related to the Company's self-insurance actuals including controls over selection of actuarial methods and development of loss development factor assumptions used in the calculation of loss reserves. We involved actuarial professionals with specialized skills and knowledge





reporting may not prevent or detect misstatements. Also,

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure  
Not applicable.

Item 9A. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

As required by the Exchange Act, we maintain disclosure controls and procedures designed to ensure that information we are required to disclose in reports that we file or submit under the Exchange Act, is recorded, processed, summarized and reported within the time periods specified in the applicable rules and forms. Our disclosure controls and procedures are designed to ensure that information required to be disclosed in reports that we file or submit under the Exchange Act is accumulated and communicated to our management, including our principal executive and financial officers, as appropriate to allow timely decisions regarding required disclosure. Our management, including our principal executive and financial officers, has evaluated our disclosure controls and procedures and has concluded that our disclosure controls and procedures were effective as of December 31, 2022.

Changes in Internal Control Over Financial Reporting

There were no changes in our internal controls over financial reporting that occurred during 2022 that have materially affected, or are reasonably likely to materially affect our internal control over financial reporting.

The Company's management

is responsible for consolidated financial statements for external purposes in accordance with generally accepted accounting principles. Our management assessed the effectiveness of our system of internal control over financial reporting based on the framework established in Internal Control - Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission.

Based on its assessment using those criteria, our management concluded that, as of December 31, 2022, our internal control over financial reporting was effective.

KPMG LLP,

the independent registered public accounting firm that audited our December 31, 2022 consolidated financial statements, has issued an audit report on our system of internal control over financial reporting included herein.

Item 9B. Other Information

None.

Item 9C. Disclosure Regarding Foreign Jurisdictions that Prevent Inspections

None.

PART III |

Item 10. Directors, Executive Officers and Corporate Governance |

Pursuant to General Instruction G to Form 10-K, the information required by this item, other than the information required by Item 10(d), is incorporated by reference to Part

Executive Officers, and (ii) our code of ethics, which is described below and titled the "Code of Business Conduct" under the heading "Information about our Directors" under the captions "Directors to Be Elected by our Stockholders," "Directors Selected by the Stockholders," "Stockholder Proposals and Director Nomination for 2022 Annual Meeting," "Structure and Functioning of the Board," and "Section 16(a) Beneficial Ownership Reporting Compliance" in our Proxy Statement related to the 2022 Annual Meeting of Stockholders and is incorporated herein by reference. |

Code of Business Conduct |

We have adopted a written Code of Business Conduct that applies to all of our directors, officers, principal executive officer, principal financial officer and principal accounting officer. It is located under "Documents & Charters" on our website located at [www.myyellow.com](http://www.myyellow.com). We intend to adopt or waivers to our Code of Business Conduct by posting such information on our website located at [www.myyellow.com](http://www.myyellow.com) rather than technical, administrative or non-substantive amendments, and any waivers, including implied waivers, to our Code of Business Conduct that applies to our principal executive officer, principal financial officer or controller, which information will be disclosed via SEC filing. |

Item 11. Executive Compensation |

Pursuant

to General Instruction G to Form 10-K, the information required by this item is included under the heading "Executive Compensation" in our Proxy Statement related to the 2023 Annual Meeting of Stockholders and is incorporated herein by reference. |

Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Shareholder Matters |

Pursuant

to General Instruction G to Form 10-K, the information required by this item is included under the heading "Security Ownership of Management and Directors" in our Proxy Statement related to the 2023 Annual Meeting of Stockholders and is incorporated herein by reference. |

Item 13. Certain Relationships and Related Transactions, and Director Independence |

Pursuant to General Instruction G to Form 10-K, the information required by this item is included under the heading "Certain Relationships and Related Transactions" in our Proxy Statement related to the 2023 Annual Meeting of Stockholders and is incorporated herein by reference. |

Item 14. Principal Accountant Fees and Services |

Pursuant to General Instruction G to Form 10-K, the information required by this item is included under the heading "Audit-Related Fees" in our Proxy Statement related to the 2023 Annual Meeting of Stockholders and is incorporated herein by reference. |

The consolidated financial statements of the Company included under Item 8 - Financial Statements

(a)(3) Exhibits |

3.1.1 | Amended and Restated Certificate of Incorporation of the Company (incorporated by reference to Exhibit 3.1 to Current Report on Form 8-K, filed on September 16, 2011, File No. 000-12255).

3.1.2 | Certificate of Designations of Series A Voting Preferred Stock (incorporated by reference to Exhibit 3.2 to Report on Form 8-K, filed on July 25, 2011, File No. 000-12255)

3.1.3 | Certificate of Amendment to the Certificate of Incorporation of the Company (incorporated by reference to Exhibit 3.1 to Current Report on Form 8-K, filed on March 17, 2014, File No. 000-12255).

3.1.4 | Certificate of Ownership and Merger, effective February 4, 2021, changing the name of the Company to [REDACTED] Corporation (incorporated by reference to Exhibit 3.1 to Current Report on Form 8-K, filed on February 4, 2021, File No. 000-12255).

3.2 | Second Amended and Restated Bylaws of the Company, adopted as of February 4, 2021 (incorporated by reference to Exhibit 3.2 to Current Report on Form 8-K, filed on February 4, 2021, File No. 000-12255).

(4) Instruments Defining the Right of Security Holders, Including Indentures |

4.1\* | Description of Common Stock

#### 4.1\* | Description of Common Stock

##### (10) Material Contracts |

10.1.1 | National Master Freight Agreement, effective April 1, 2008, among the International Brotherhood of Teamsters, YRC Inc. (formerly, Yellow Transportation, Inc. and Roadway Express, Inc.), USF Holland Inc. and New Penn Motor Express, Inc. (incorporated by reference to Exhibit 10.1 to Current Report on Form 8-K, filed on July 14, 2008, File No. 000-12255).

10.1.2 | Amended and Restated Memorandum of Understanding on the Job Security Plan, dated July 14, 2008, among the International Brotherhood of Teamsters, YRC Inc., USF Holland Inc. and New Penn Motor Express, Inc. (incorporated by reference to Exhibit 10.1 to Current Report on Form 8-K, filed on July 14, 2008, File No. 000-12255).

##### 10.1.3 | Agreement

for Sheet/Proposal (the "Restructuring Plan"), dated September 24, 2010, among the International Brotherhood of Teamsters, YRC Inc., USF Holland Inc. and New Penn Motor Express, Inc. (incorporated by reference to Exhibit 10.1 to Current Report on Form 8-K, filed on September 29, 2010, File No. 000-12255).

##### 10.1.4 | Certification and Amendment

(dated December 31, 2010) and Certification and Second Amendment (dated February 29, 2011) to the Restructuring Plan Term Sheet (incorporated by reference to Exhibit 10.1 to Current Report on Form 10-K for the year ended December 31, 2010, File No. 000-12255).

##### 10.1.5 | Extension of

the Agreement, dated February 7, 2014, by and among YRC Inc. (d/b/a YRC Freight), USF Holland Inc., New Penn Motor Express, Inc., USF Reddaway Inc. and the Teamsters National Freight Industry Negotiating Committee (incorporated by reference to Exhibit 10.1 to Current Report on Form 10-K for the year ended December 31, 2013, File No. 000-12255).

10.1.6 | National Master Freight Agreement, effective May 14, 2019, among the International Brotherhood of Teamsters, YRC Inc., USF Holland LLC and New Penn Motor Express LLC (Conformed copy for reference).

| only) (incorporated by reference to Exhibit 10.1 to Quarterly Report on Form 10-Q for the  
| 30, 2019, File No. 000-12255).

10.2.1 | Second Amended and Restated Contribution Deferral Agreement, dated as of January 31,  
| USF Holland Inc., New Penn Motor Express, Inc. and USF Reddaway Inc., collectively as prim  
| Trustees for the Central States, Southeast and Southwest Areas Pension Fund,  
the Wilmington Trust Company  
| as agent, and the Other Funds party thereto (incorporated by reference to Exhibit 10.1 to  
| Form 8-K, filed on January 31, 2014, File No. 000-12255).

10.2.2 | Letter Agreement, dated as of January 29, 2014 and effective as of January 31, 2014,  
| Southeast and Southwest Areas Pension Fund, YRC, Inc., USF Holland Inc., New Penn Motor Ex  
| Reddaway Inc., as primary obligors, YRC Worldwide Inc., as primary guarantor, and certain  
| (incorporated by reference to Exhibit 10.2 to Current Report on Form 8-K, filed on January  
| 000-12255).

10.2.3 | Amendment No. 1 to Second Amended and Restated Contribution Deferral Agreement among  
| Holland LLC, New Penn Motor Express LLC and USF Reddaway Inc., collectively as primary obl  
the Trustees for the Central States, Southeast and Southwest Areas Pension Fund,  
the Wilmington Trust Company  
| as agent, and the Other Funds party thereto (incorporated by reference to Exhibit 10.1 to  
| 8-K, filed on January 31, 2018, File No. 000-12255).

10.3.1 | Amended and Restated Credit Agreement, dated as of September 11, 2019, by and among  
| borrower,  
the subsidiaries of the borrower party thereto from time to time  
the lenders, and Cortland Products Corp., as administrative agent, and collateral agent for the  
the lenders from time to time party  
| reference to Exhibit 10.1 to Quarterly Report on Form 10-Q for the quarter ended September  
| 000-12255).

10.3.2 | Amendment No. 1 to Amended and Restated Credit Agreement, dated April 7, 2020, by an  
| as borrower, the subsidiaries of the borrower party thereto from time to time, the lenders  
| thereto, and Cortland Products Corp. (n/k/a Alter Domus Products Corp.), as administrative  
| agent for the lenders (incorporated by reference to Exhibit 10.1 to the Quarterly Report o  
| quarter ended March 31, 2020, File No. 000-12255).

10.3.3 | Amendment No. 2 to Amended and Restated Credit Agreement, dated July 7, 2020, by and  
| as borrower, the subsidiaries of the borrower party thereto from time to time, the lenders  
| thereto, and Alter Domus Products Corp., as administrative agent and collateral agent for  
| by reference to Exhibit 10.6 to the Quarterly Report on Form 10-Q for the quarter ended Se  
| No. 000-12255).

10.4.1 | Loan  
and borrower,  
Security Agreement  
the lenders, and RBS Citizens Business Capital a division of RBS Asset Finance, Inc., a subsid  
dated guarantors named therein certain financial  
N.A., as agent, and RBS Citizens, N.A., Merrill Lynch, Pierce, Fenner & Smith and CIT Fina  
institutions, as  
of lead arrangers and joint bookrunners (incorporated by reference to Exhibit 10.11 to Annual  
February the year ended December 31, 2013, File No. 000-12255).

10.4.2 | Amendment No. 1 to Loan and Security Agreement, dated as of September 23, 2015, by a  
2014  
| certain of the Company's subsidiaries party thereto, the lenders party thereto and RBS Cit  
among  
| as agent (incorporated by reference to Exhibit 10.2 to Current Report on Form 8-K, filed o  
the Company,  
as  
| File No. 000-12255).

10.4.3 | Amendment No. 2 to Loan and Security Agreement, dated as of June 28, 2016, by and am  
| certain of the Company's subsidiaries party thereto,  
the lenders party thereto and Citizens Business Capital as  
the agent (incorporated by reference to Exhibit 10.1 to Current Report on Form 8-K, filed on J  
| 000-12255).

10.4.4 | Amendment No. 3 to Loan and Security Agreement by and among the Company, certain of  
the Company's  
| subsidiaries party thereto,  
the lenders party thereto and Citizens Business Capital as agent  
the reference to Exhibit 10.2 to Current Report on Form 8-K, filed on January 31, 2018, File N  
| (incorporated by  
10.4.5 | Amendment No. 5 to Loan and Security Agreement by and among the Company, certain of

| reference to Exhibit 10.2 to Quarterly Report on Form 10-Q for the quarter-ended September 30, 2020, File No. 000-12255).

10.4.6 | Amendment No. 6 to Loan and Security Agreement by and among the Company, certain of the subsidiaries party thereto, the lenders party thereto and Citizens Business Capital as agent (incorporated by reference to Exhibit 10.5 to Quarterly Report on Form 10-Q for the quarter-ended September 30, 2020, File No. 000-12255).

10.4.7 | Amendment No. 7 to Loan and Security Agreement by and among the Company, certain of the subsidiaries party thereto, the lenders party thereto and Citizens Business Capital as agent (incorporated by reference to Exhibit 10.5 to Quarterly Report on Form 10-Q for the quarter-ended September 30, 2020, File No. 000-12255).

10.5 | UST Tranche A Term Loan Credit Agreement, dated July 7, 2020, by and among the Company and subsidiaries of the borrower party thereto from time to time, the lenders from time to time and Bank of New York Mellon, as administrative agent and collateral agent for the lenders. (incorporated by reference to Exhibit 10.3 to Quarterly Report on Form 10-Q for the quarter-ended September 30, 2020, File No. 000-12255).

10.6 | UST Tranche B Term Loan Credit Agreement, dated July 7, 2020, by and among the Company and subsidiaries of the borrower party thereto from time to time, the lenders from time to time and Bank of New York Mellon, as administrative agent and collateral agent for the lenders. (incorporated by reference to Exhibit 10.4 to Quarterly Report on Form 10-Q for the quarter-ended September 30, 2020, File No. 000-12255).

10.7 | Share Issuance Agreement, dated June 30, 2020, between the Company and the United States Treasury (incorporated by reference to Exhibit 10.1 to the Current Report on Form 8-K filed on July 1, 2020, File No. 000-12255).

10.8 | Voting Rights Agreement, dated July 9, 2020, among the Company, the United States Department of the Treasury and The Bank of New York Mellon, as trustee. (incorporated by reference to Exhibit 10.1 to Quarterly Report on Form 10-Q for the quarter-ended September 30, 2020, File No. 000-12255).

10.9 | Registration Rights Agreement, dated July 9, 2020, between the Company and the United States Treasury. (incorporated by reference to Exhibit 10.2 to Quarterly Report on Form 10-Q for the quarter-ended September 30, 2020, File No. 000-12255).

(10) Management Contracts, Compensatory Plans and Arrangements |

10.10.1 | Yellow Corporation Fifth Amended and Restated Director Compensation Plan, effective January 1, 2005 (incorporated by reference to Exhibit 10.1 to Current Report on Form 8-K, filed on July 25, 2006, File No. 000-12255).

10.10.2 | Form of Director Restricted Stock Unit Agreement for Non-Employee Directors (incorporated by reference to Exhibit 10.2 to Quarterly Report on Form 10-Q for the quarter ended June 30, 2015, File No. 000-12255).

10.11 | Form of Indemnification Agreement between the Company and each of its directors and executive officers (incorporated by reference to Exhibit 10.3 to Current Report on Form 8-K, filed on March 1, 2011, File No. 000-12255).

10.12 | YRC Worldwide Inc. 2019 Incentive and Equity Award Plan (incorporated by reference to Exhibit 10.1 to Current Report on Form 8-K, filed on July 25, 2006, File No. 000-12255).

10.13.1 | YRC Worldwide Inc. Supplemental Executive Pension Plan, effective January 1, 2005 (incorporated by reference to Exhibit 10.1 to Current Report on Form 8-K, filed on July 25, 2006, File No. 000-12255).

10.13.2 | Amendment to YRC Worldwide Inc. Supplemental Executive Pension Plan (incorporated by reference to Exhibit 10.3 to Current Report on Form 8-K, filed on July 8, 2008, File No. 000-12255).

10.13.3 | Second Amendment to YRC Worldwide Inc. Supplemental Executive Pension Plan (incorporated by reference to Exhibit 10.30.3 to Annual Report on Form 10-K for the year ended December 31, 2011, File No. 000-12255).

10.14.1 | Yellow Corporation Pension Plan, as amended and restated as of January 1, 2004 (incorporated by reference to Exhibit 10.27 to Annual Report on Form 10-K for the year ended December 31, 2003, File No. 000-12255).



10.14.2 | Amendment No. 1 to Yellow Corporation Pension Plan,  
as (incorporated by reference to Exhibit 10.2 to Quarterly Report on Form 10-Q for the quarter  
amended and restated as of  
January 1, 2004, File No. 000-12255).

10.14.3 | Amendment No. 2 to Yellow Corporation Pension Plan,  
as (incorporated by reference to Exhibit 10.28.3 to Annual Report on Form 10-K for the year e  
amended and restated as of  
January 1, 2004, File No. 000-12255).

10.14.4 | Amendment No. 3 to Yellow Corporation Pension Plan,  
as (incorporated by reference to Exhibit 10.2 to Current Report on Form 8-K, filed on July 8,  
amended and restated as of  
January 1, 2004, File No. 000-12255).

10.14.5 | Amendment No. 4 to Yellow Corporation Pension Plan,  
as (incorporated by reference to Exhibit 10.22.5 to Annual Report on Form 10-K for the year e  
amended and restated as of  
January 1, 2004, File No. 000-12255).

10.14.6 | Amendment No. 5 and Amendment No. 6 to Yellow Corporation Pension Plan, as amended  
| January 1, 2004 (incorporated by reference to Exhibit 10.28.6 to Annual Report on Form 10-  
| December 31, 2009, File No. 000-12255).

10.14.7 | Amendment No. 7 to Yellow Corporation Pension Plan,  
as (incorporated by reference to Exhibit 10.7 to Quarterly Report on Form 10-Q for the quarter  
amended and restated as of  
January 1, 2004, File No. 000-12255).

10.15 | Severance Agreement, dated as of May 1, 2018, between Darren D. Hawkins and the Compa  
| reference to Exhibit 10.5 to Quarterly Report on Form 10-Q for the quarter ended March 31,  
| 12255).

10.16 | YRC Worldwide Amended and Restated Severance Plan, dated March 9, 2020 (incorporated  
| Exhibit 10.16 to Annual Report on Form 10-K for the year ended December 31, 2019, File No.

10.17 | Form of Retention Agreement (incorporated by reference to Exhibit 10.1 to Current Rep  
| October 5, 2020).

10.18 | Yellow Corporation 2021 Bonus Plan (incorporated by reference to Exhibit 10.1 to Curr  
| filed on February 25, 2021, File No. 000-12255)

10.19 | Yellow Corporation Form of Restricted Stock Unit Agreement under YRC Worldwide Inc. 2  
| Equity Award Plan and successor plans thereto (incorporated by reference to Exhibit 10.2 t  
| Form 8-K filed on February 25, 2021, File No. 000-12255)

10.20 | Severance Agreement  
and Release, dated April 23, 2021 between Thomas J. O'Connor  
and the Company  
(incorporated by reference to Exhibit 10.1 to Quarterly Report on Form 10-Q for the quarter  
ended March 31, 2021, File No. 000-12255).

10.21 | Severance Agreement and Release, dated April 14, 2021 between Scott D. Ware and the C  
| by reference to Exhibit 10.2 to Quarterly Report on Form 10-Q for the quarter ended March  
| 000-12255).

10.22 | Yellow Corporation  
2020 Employee Registration Statement on Form S-8, filed on November 2, 2020, File No. 333-249800).

10.23 | Form of Performance Stock Unit Agreement  
Plan  
10.24\*\* | Severance Agreement  
(incorporated by reference to Exhibit 10.1 to Current Report on Form 8-K filed on January  
and the Company  
reference 12255).

10.25 | Subsidiaries of the Company.

99.1  
23.1\* | Consent of KPMG LLP, Independent Registered Public Accounting Firm.  
to  
31.1\* | Certification of Darren D. Hawkins pursuant  
to Exchange Act Rules 13a-14 and 15d-14, as adopted pursuant  
to Section 302 of the Sarbanes-Oxley Act of 2002.

Certification of Daniel L. Olivier pursuant  
to Exchange Act Rules 13a-14 and 15d-14 adopted pursuant  
to Section 302 of the Sarbanes-Oxley Act of 2002.

32.1\*

31.2\*  
Certification of Darren P. Hawkins pursuant  
to Section 302 of the Sarbanes-Oxley Act of 2002.

32.1\* U.S.C. Section 1350, as adopted pursuant  
to Section 906 of

32.2\* Sarbanes-Oxley Act of 2002. Olivier pursuant to 18 U.S.C. Section 1350, as adopted pursuant to

101.INS\*

~~XBRL~~ Instance Document

~~XBRL~~ Taxonomy Extension Schema

~~XBRL~~ Taxonomy Extension Calculation Linkbase

~~XBRL~~ Taxonomy Extension Definition Linkbase

~~XBRL~~ Taxonomy Extension Label Linkbase

~~XBRL~~ Taxonomy Extension Presentation Linkbase

Cover Page Interactive Data File (embedded within the Inline XBRL document)

Indicates documents filed herewith.  
Certain schedules and similar attachments have been omitted. The Company agrees to furnish  
omitted schedule or attachment to the SEC upon request.

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Confidential portions of this exhibit have been filed separately with the SEC pursuant to a r  
Item 16. Form 10-K Summary

Not applicable.

| person, hereby confirming all that said attorney-in-fact and agent, or his substitute, may hereof. | |

| Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been on behalf of the registrant and in the capacities and on the dates indicated. | |

/s/ Darren D. Hawkins | Chief Executive Officer and Director | February 9, 2023

Darren D. Hawkins | |

/s/ Daniel L. Olivier | Chief Financial Officer | February 9, 2023

Daniel L. Olivier | (Principal Financial Officer and Principal |

| Accounting Officer) |

/s/ Douglas A. Carty | Director | February 9, 2023

Douglas A. Carty | |

/s/ Matthew A. Doheny | Director | February 9, 2023

Matthew A. Doheny | |

/s/ Javier L. Evans | Director | February 9, 2023

Javier L. Evans | |

/s/ James E. Hoffman | Director | February 9, 2023

James E. Hoffman | |

/s/ Shaunna D. Jones | Director | February 9, 2023

Shaunna D. Jones | |

/s/ Susana Martinez | Director | February 9, 2023

Susana Martinez | |

/s/ David S. McClimon | Director | February 9, 2023

David S. McClimon | |

/s/ Patricia M. Nazemetz | Director | February 9, 2023

Patricia M. Nazemetz | |

/s/ Chris T. Sultemeier | Director | February 9, 2023

Chris T. Sultemeier | |