

Change resistance

Change creates resistance overall
Mandate does not work
Management not willing to change

Lack of investment in transformation

Lack of investment in training and coaching
Teams have to tend to old commitments
Physical spaces are not rearranged

Agile is found to be hard

Agile principles are misunderstood
Literature does not provide enough guidance
The agile model is customized badly

Large organization issues

Role of management in agile
Using agile and waterfall side by side
Dispersed agile models

Coordinating work between many teams

Agile works best with independent teams
Coordination in a distributed setting
Coordinating architecture and integration

Integrating other functions than development

Marketing, user experience design, etc.
Iterations focus on short scope
Marketing activities require lead time

Integrating requirements management and quality assurance

Breaking down high level requirements
Managing requirements in long term planning
Performance and load testing do not fit in sprints