

FAX

Attention Swiss Consulate in Mumbai

Fax no. +91 22 22856566

Date December 8, 2009

Concerning Invitation Letter

Dear Sirs,

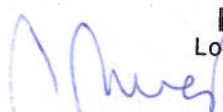
We are pleased to invite Vinay Mahajan, our associate from Novartis Healthcare Private Limited in Hyderabad, Andhra Pradesh, India, to attend the Clinical Pharmacology team meeting at our Headquarter Novartis Pharma AG, Basel, Switzerland from January 18 to January 30, 2010.

Novartis Pharma AG takes full responsibility of all expenses for Vinay Mahajan. We guarantee that Vinay Mahajan will have adequate funds in his possession as well as confirmed living accommodations and return transportation including airfare.

We would greatly appreciate any assistance you can provide in expediting the visa process as the meeting and training is of extreme business criticality. Thank you for your consideration of this application.

Please grant the necessary visa.

Yours sincerely,


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