Table A.4c: First-Year Treatment Effects (ITT)

|  | (1)         | (2)                        | (3)               | (4)               |
|--|-------------|----------------------------|-------------------|-------------------|
| Outcome Variable                                 | Mean        | No Controls                | Strata FEs        | Post-Lasso        |
| B. Employment and Productivity [admin]           |             |                            |                   |                   |
| Annual salary (share of baseline salary) [admin] | N/A         | N/A<br>N/A<br>N/A          | N/A<br>N/A<br>N/A | N/A<br>N/A<br>N/A |
|  | N=N/A       | N=N/A                      | N/A               | N/A               |
| Job promotion [admin]                            | 0.176       | -0.003 $(0.013)$ $[0.786]$ | N/A<br>N/A<br>N/A | N/A<br>N/A<br>N/A |
|  | $N{=}4,146$ | N=4,146                    | N/A               | N/A               |
| Job title change [admin]                         | N/A         | N/A<br>N/A<br>N/A          | N/A<br>N/A<br>N/A | N/A<br>N/A<br>N/A |
|  | N=N/A       | N=N/A                      | N/A               | N/A               |
| Job terminated [admin]                           | 0.113       | -0.013 $(0.010)$ $[0.612]$ | N/A<br>N/A<br>N/A | N/A<br>N/A<br>N/A |
|  | N=4,834     | N=4,834                    | N/A               | N'/A              |
| Sick leave (days/year) [admin]                   | 6.341       | 0.186 $(0.230)$ $[0.753]$  | N/A<br>N/A<br>N/A | N/A<br>N/A<br>N/A |
|  | $N{=}4,782$ | N=4,782                    | N/A               | N/A               |

Notes: This table replicates Appendix Table A.4c from Jones, Molitor, and Reif (QJE 2019) using public-use data. The Westfall-Young p-values, reported in brackets, do not exactly replicate the values from the original paper due to censoring in the public-use data. N/A indicates a censored value.