Introduction to Decision

Tree - I

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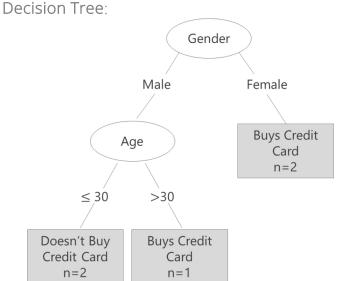
Introduction to Decision Tree

- One of the popular predictive modeling techniques, **Decision Tree** uses data mining techniques for predicting a class or value
- Decision Tree breaks down a data set into smaller subsets and presents
 association between target variable(dependent) and independent variables as a
 tree structure.
- Final result is a tree with Decision Nodes and Leaf Nodes.
- A decision node has two or more branches and leaf node represents a classification or decision.

Decision Tree – Basic Framework

Suppose we have information about 5 customers and their decision about buying a credit card. This data can be represented as a

Customer No.	Gender	Age	Occupation	Buys Credit Card
01	Male	≤30	Student	No
02	Male	≤30	Professional	No
03	Female	≤30	Business	Yes
04	Male	>30	Business	Yes
05	Female	>30	Professional	Yes



- First subset is based on
 Gender. All females opt for credit cards.
- Males, however, can be split further, based on Age. Male customers of age ≤30 years do not buy a credit card, whereas those >30 do buy cards.

What is CART?

The term Classification And Regression Tree (CART) analysis is an umbrella term used to refer to predictive decision tree procedures, first introduced by Breiman et al.

Classification Tree

When the predicted outcome is the class to which the data belongs

is categorical
Independent variables can be
either continuous or categorical or
both

Regression Tree

When the predicted outcome can be considered a real number

In such cases, dependent variable is continuous

Independent variables can be either continuous or categorical or both

Decision Tree Algorithms

Trees used for regression and trees used for classification have some similarities - but also some differences, such as the procedure used to determine where to split.

There are many specific decision-tree algorithms. Notable ones include:

- 1. ID3 (Iterative Dichotomiser 3)
- 2. C4.5 (Successor of ID3)
- 3. CART (Classification And Regression Tree)
- 4. CHAID (CHi-squared Automatic Interaction Detector)
 Performs multi-level splits when computing classification trees
- 5. MARS (Multivariate Adaptive Regression Splines)

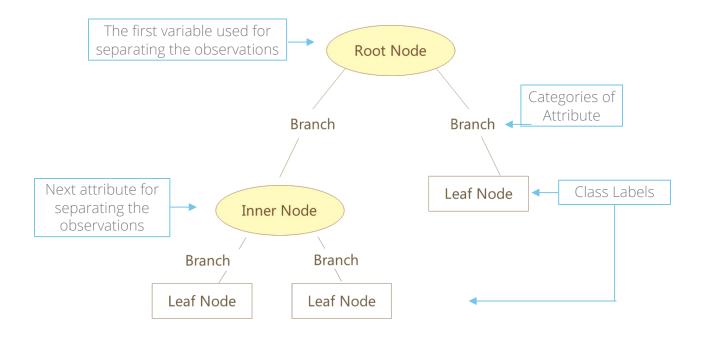
 Extends decision trees to handle numerical data better
- 6. Conditional Inference Trees

Statistics-based approach that uses non-parametric tests as splitting criteria, corrected for multiple testing to avoid overfitting. This approach results in unbiased predictor selection and does not require pruning

Decision Tree – Basic Components

Component	Description	Alternate terms	
Root node	Has no incoming edges and zero or more outgoing edges	Parent node	
Inner node	Each has exactly one incoming edge and two or more outgoing edges	Decision nodes / Child nodes	
Leaf node	Each has exactly one incoming edges and no outgoing edges	Terminal nodes	
Branches	Branches Categories of attributes		

Decision Tree – Basic Components





Binary and Non Binary Trees

Consider the same example illustrated earlier.

Occupation is the nominal attribute under consideration, with three distinct categories.

Customer No.	Occupation	Buys Credit Card	
01	Student	No	
02	Professional	No	
03	Business	Yes	
04	Business	Yes	
05	Professional	Yes	

There are two ways in which a decision node can be split into further





Non-Binary Tree

Introduction to CHAID

The acronym **CHAID** stands for Chi Square Automatic Interaction Detection CHAID is ,

Developed in South Africa and was published in 1980 by Gordon V. Kass, who had completed a PhD thesis on this topic

A type of decision tree technique used for classification problem

An exploratory method used to study the relationship between a dependent variable and a series of independent variables

Builds non-binary trees (trees where more than 2 branches can attach to the root node or any node)

Can be effectively applied in case of large data sets

Introduction to CHAID

- Chi-square test of independence is used at each step to determine the strength of relationship between dependent and independent variables.
- The independent variables should be categorical so if data contains continuous predictors then they must be converted to categorical variables.
- Chi-square test is used to measure association between dependent and independent variables as well as amongst independent variables.
- Each pair is assessed to identify the least significantly different via a Bonferroni adjusted p-value which is calculated for merged cross table.

Case Study – Employee Churn Model

Background

 A company has comprehensive database of its past and present workforce, with information on their demographics, education, experience and hiring background as well as their work profile. The management wishes to see if this data can be used for predictive analysis, to control attrition levels.

Objective

• To develop an Employee Churn model via Decision Tree

Available Information

- · Sample size is 83
- Gender, Experience Level (<3, 3-5 and >5 years), Function (Marketing, Finance, Client Servicing (CS)) and Source (Internal or External) are independent variables
- Status is the dependent variable (=1 if employee left within 18 months from joining date)

Data Snapshot

EMPLOYEE CHURN DATA

Donondont

Independent

	Depend Variab		riables	
	1	1	1	-
	sn status 1 1	function exp CS <3	gender source M external	
Columns	Description	Type	Measurement	Possible values
sn	Serial Number	-	-	-
status	= 1 If the Employee Left Within 18 Month of Joining = 0 Otherwise	S Binary	1,0	2
function	Employee Job Profile	Categorical	CS, FINANCE, MARKETING	3
exp	Experience in Years	Categorical	<3,3-5,>5	3
gender	Gender of the Employee	Categorical	M,F	2
source	Whether the Employe was Appointed via Internal or External Links	categorical	external, internal	2

CHAID Algorithm

• CHAID algorithm has three main steps:



Step 1: Preparing Predictors

- All continuous predictor variables are converted to categorical variables. Example:
 Experience Level (<3, 3-5 and >5 years)
- The categorical variables are considered with the natural categories
- Example: Function (Marketing, Finance, Client Servicing)

CHAID Algorithm

Step 2: Merging Categories

- In this step categories of predictors are assessed for possible merging
- For every predictor all possible pairs of categories are considered
- Example: For predictor "function", Marketing-Finance, Marketing-CS and Finance-CS are assessed pairwise
- A chi-squared test of independence is used to decide whether categories in the pair are to be combined or not
- The level of significance value used in the testing is named as alpha-to-merge
- If the adjusted p-value (Bonferroni) for a particular pair is greater than alpha-tomerge, then the categories are merged together
- This merging is continued until no categories can be merged further

CHAID Algorithm

Step 3: Selecting the Split Variable

- Chi-square test of independence between dependent variable and each of predictors is performed.
- Predictor variable with the smallest adjusted p-value (Bonferroni) is considered as a first split variable and appears at first node.
- If there is tie between 2 predictors then the predictor with largest chi-square statistic value is considered as the split variable.
- The level of significance value is named as alpha-to-split is decided apriori.
- The process is repeated at each node using subset of data defined by the node.
- If the smallest (Bonferroni) adjusted p-value for any predictor is greater than some alpha-to-split value, then no further splits will be performed, and the respective node is a terminal node.

This process is continued until no further splits can be performed

Bonferroni Adjustment in CHAID

- Bonferroni adjustment acts as a safeguard against false decisions in case of multiple hypothesis testing problems.
- If n dependent or independent tests are performed simultaneously at level of significance α , then there is a chance of false rejection or acceptance of null hypothesis.
- To control the false rejection/acceptance, α (Probability of type I error) is adjusted to α/n , making the decision rule stricter .
- Instead of adjusting the α value , one can also adjust the p-value obtained for each test .
- $p_{adj} = min(p_{raw}*n, 1)$, p_{raw} is the p-value for individual test, tested at α .

In CHAID algorithm, both the steps (Merging /Splitting), include multiple chi-square tests, hence Bonferroni adjusted P-values are used.

Package "CHAID" in R

```
# Importing the Data
empdata<-read.csv("EMPLOYEE CHURN DATA.csv",header=T)</pre>
# Decision Tree Using Package "CHAID"
install.packages("partykit")
install.packages("CHAID",
                 repos="http://R-Forge.R-project.org", type="source")
library(CHAID)
library(partykit)
              Package "CHAID" is no longer available on CRAN.
              "CHAID" can be downloaded from R-Forge
              Repository. We also install package "partykit"
              because CHAID is built upon "partykit".
```

Package "CHAID" in R

```
empdata$function.<-as.factor(empdata$function.)</pre>
empdata$exp<-as.factor(empdata$exp)</pre>
empdata$gender<-as.factor(empdata$gender)</pre>
empdata$source<-as.factor(empdata$source)</pre>
# Decision Tree Using Package "CHAID"
tree<-chaid(formula=status~function.+exp+gender+source,data=empdata)
tree
 > tree
Model formula:
 status ~ function. + exp + gender + source
 Fitted party:
 [1] root
    [2] \exp < 3: 1 (n = 35, err = 28.6\%)
    [3] \exp >= 3 and <= 5, > 5
        [4] function. in CS: 1 (n = 11. err = 45.5%)
        [5] function. in FINANCE, MARKETING: 0 (n = 37, err = 5.4%)
 Number of inner nodes:
 Number of terminal nodes: 3
```

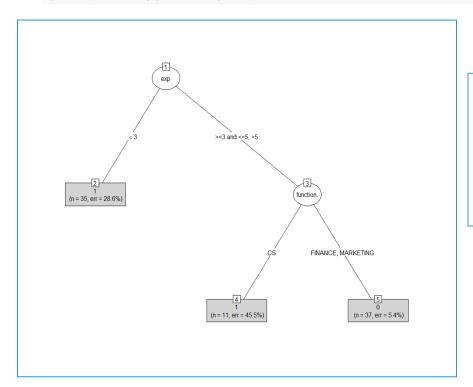
Coverting all variables into factor variables

empdata\$status<-as.factor(empdata\$status)</pre>

Decision Tree Using Package "CHAID"

Plotting chaid output

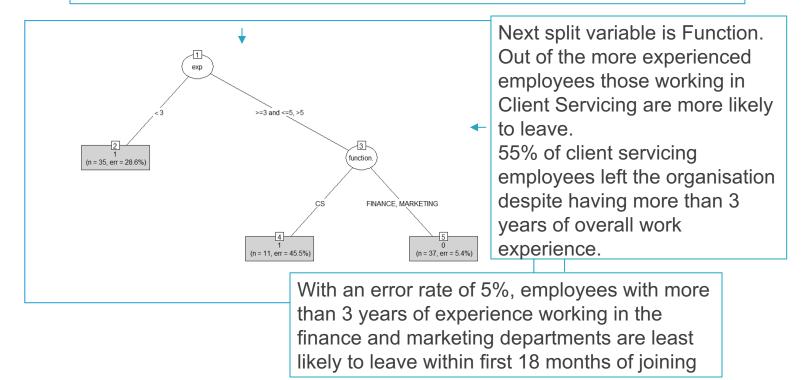
plot(tree,type="simple")



There are 35 employees with exp<3. Out of which 25 Left within 18 months. 25/35=0.714. Err=28.6%

Decision Tree Interpretation – Case Study

Exp is the first split variable. 71% of employees with less than 3 years of experience left the organisation within the first 18 months of joining.



Predicted Probability and ROC Curve

0 1 1 0.2857143 0.7142857 2 0.2857143 0.7142857 3 0.4545455 0.5454545 4 0.4545455 0.5454545 5 0.2857143 0.7142857 6 0.4545455 0.5454545

First column gives probability for Y=0 and second column gives probability of Y=1

Predicted Probability and ROC Curve

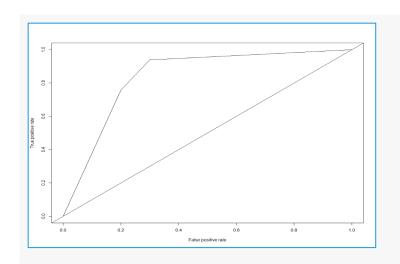
```
#ROC Curve and Area Under ROC Curve
install.packages("ROCR")
library(ROCR)

pred<-prediction(predtree[,2],empdata$status)
perf<-performance(pred,"tpr","fpr")

plot(perf)
abline(0,1)</pre>
```

- prediction() function prepares data required for ROC curve.
- performance() function creates performance objects,
 "tpr" (True positive rate), "fpr" (False positive rate).
- plot() function plots the objects created using performance
- abline() adds a straight line to the plot.

Predicted Probability and ROC Curve



auc<-performance(pred,"auc")</pre>

auc@y.values

[[1]]

[1] 0.8393939

□ The estimated area under ROC curve is 0.8394

Quick Recap

Decision Tree

- Breaks down a data set into smaller subsets and presents association between target variable(dependent) and independent variables as a tree structure.
- A decision tree is made of root node, internal nodes and terminal nodes, joined by branches.

Types of Decision Tree

- The term Classification And Regression Tree (CART) analysis is an umbrella term used to refer to predictive decision tree procedures
- Classification Tree

 Categorical dependent variable
- Regression Tree 🛘 Continuous dependent variable

Decision Tree Algorithms

- ID3 (Iterative Dichotomiser 3)
- C4.5 (Successor of ID3)
- CART (Classification And Regression Tree)
- CHAID (CHi-squared Automatic Interaction Detector)
- MARS (Multivariate Adaptive Regression Splines)
- Conditional Inference Trees

CHAID Tree

• **chaid()** in package **"CHAID"** fits a classification tree by CHAID algorithm.