

# Potential Impacts of Environmental Policy on Airline Markets

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#### On The Future of Human Mobility

- Our focus is on the emergence and effective power of the following groups of pressure:
  - environmentally-conscious consumers
     (who care about "greeness" quality, who are willing to pay the cost of the pollution, to partially internalize the externality)
  - environmentally-conscious citizens
     (who put pressure on politicians for intervention)
- on market results

   (driven by consumers, firms, regulators, policy makers, aircraft manufacturers, etc)

## **Environmentally-Conscious Consumers**



#### Background

- Concerns over global warming: policy makers targeting aircraft emissions to reduce greenhouse gases.
- EU from 2012: airlines will hold emission permits. Reports on emissions mandatory from 2010.
- Emissions permits will vary in accordance with fuel consumption:
   the permit price is then effectively added to fuel price, even though
   most of the permits will be freely distributed.
- Thus, the planned trading system can be viewed as equivalent to a carbon-tax scheme applied to aviation, which would explicitly raise the price of fuel.
- Emission trading system will alter airline choices in the same way of an increase in the effective price of fuel: becomes part of airlines' cost structure.

#### Recent Literature

- Brueckner & Zhang (2009) Airline Emission Charges: Effects on Airfares, Service Quality, and Aircraft Design
- The effect of airline emissions charges on airfares, airline service quality, aircraft design features, and network structure
- Results: emission charges will raise fares, reduce flight frequency, increase load factors, and raise aircraft fuel efficiency, while having no effect on aircraft size.
- the effect of emission charges on the optimal structure of airline networks is ambiguous.
  - Under some parameter values, emission charges may generate a shift away from current hub-and-spoke (HS) networks toward point-to-point (PTP).
  - But the profitability of HS networks could be reinforced by emission charges under other parameter values.

#### Recent Literature

- The model of Brueckner & Zhang (2009) assumes that the total volume of airline passengers is fixed and thus unaffected by fuel prices and hence emission charges.
- There is no loss of competitive advantage to other means of transportation (trains for example)
- This may be unrealistic given the current status intermodal competition

#### Competition between trains and planes

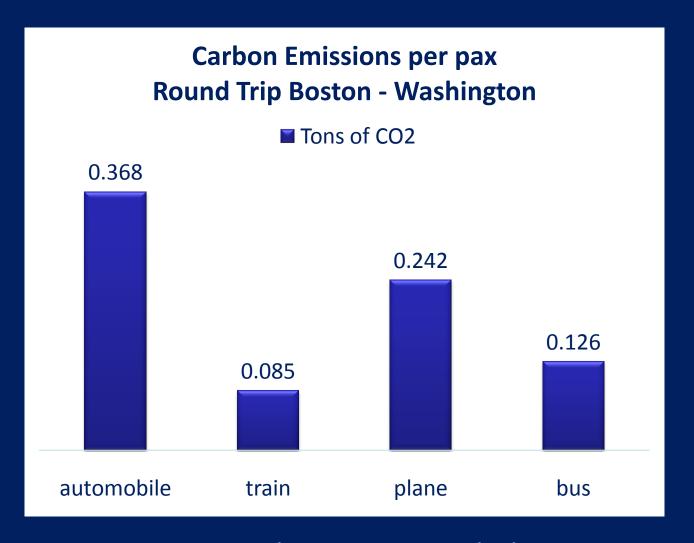
- Travelling by train: Is it a greener way to go?
- In UK:
  - "Travel greener with Arriva to Wales"
  - "Hop aboard Eurostar and generate 10 times less CO2 than flying to Paris"

"Emit 78% less than flying with Virgin's Pendolino trains to

Glasgow".

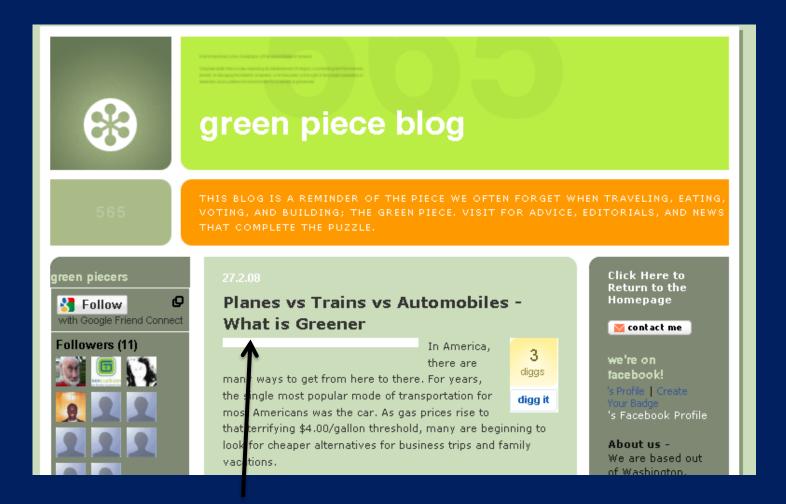


#### Competition between trains and planes



source: Carbon Footprint Calculator

#### Competition between trains and planes



Environmentally-conscious consumers are now everywere and are increasingly influential citizens

#### Major Challenges

#### Issues:

- How environmental taxation will affect airlines?
- Will travelers' preferences be changed when choosing between travel by trains and planes?
- Which air markets will be more affected?
- Will the network structure choice by airlines be impacted?

#### Assumptions for the next decades

- Environmentally-conscious citizens force politicians, emission charges/permits. The result is a fuel cost increase
- Emergence of "greeness" as major attribute by environmentally-conscious consumers, which may be incorporated or not by carriers in their product quality (ex. by enhancements in the carbon offsetting programs).
- Both business and leisure travelers value product greeness;
   businessmen may value it more but value other attributes too.
- Intermodal competition with trains, which have a higher greeness quality perception (supported or not by engineering arguments)

#### Assumptions for the next decades

- Intrinsic quality (time): FSC > LCC > Train, but not on short haul routes
- Price elasticity: Train, LCC > FSC
- Environmental perceived quality: Train > FSC > LCC
- Costs: FSC > LCC, Train
- Cost Pass-Through to prices: FSC > LCC, Train.
- Network Structure: LCCs still with PTP; FSCs still with HS

- Air travel will be impacted by the price increase but demand may also be reduced by the greeness awareness. In both cases, trains will be benefited.
- Dilemma for FSCs: the higher the greeness awareness the higher their perceived quality by businessmen in comparison to LCCs. But they will have to face trains more intensively.

- Price increases due to emission charges will impact LCCs and FSCs differently.
- LCCs might have some fat to burn and might pass something to prices, but at a risk of incurring in more price competition with trains
- FSCs will be in a situation where they become even closer to LCCs or will be forced to withdraw some markets.
- A survival approach for FSCs might be to enhance their dominance at more convenient/congested airports and invest in both intrinsic and environmental quality. All this may compensate the impact of demand diversion.

In short haul-markets, emission charges then may result in

- higher prices of both FSCs/LCCs and more diversion to trains
- lower differentiation among carriers
- increasing consolidation, possibly mergers of FSCs and LCCs and of air and rail carriers: more intermodal integration
- higher concentration: less air carriers serving short haul routes

#### PTP Networks

- short-haul or regional routes will become increasingly expensive.
   Even denser routes such as London-Paris may be visibly affected.
- Longer routes eg. London-Alicante, London-Barcelona, will face price increases but still exist with fewer purchase alternatives.
- This may confer LCCs with higher stage length with more market power but will strongly impact the classic Southwest Airlines paradigm for LCCs (multifrequency with operations in short-haul routes)

#### **HS Networks**

- Become intermodal eg. London-SP with alternatively, direct services from St Pancras to CDG by train and then CDG-GRU.
- Regional airlines may take a hit. Some spokes might eventually vanish.
- Note that this is already happening in places such as Frankfurt and AMS-Schiphol, but the connection rail-air might become seamless, with dedicated carriages for air travelers, baggage dispatch when entering the train and so on. In other words, more integration railair in several dimensions.
- In the end: all the HS network structure may be at risk, as traffic density (and economies of density and scope) may vanish.

#### Technology

- Both FSCs and LCCs have strong incentives to be proactive with manufacturers with regards to new technologies
  - FSCs aiming at not losing many environmental quality-sensitive pax to trains
  - LCCs aiming at not losing many price-sensitive pax and some environmental quality-sensitive to trains
- The amount of taxation will determine who will be more impacted
   = size of externalities (hard to assess)

#### Technology

- focus on fuel-efficiency, energy recovery, possibly solar panels in body/wings (?), not only for production purposes but for marketing purposes (enhance "greeness")
- new "intermodal hub & spoke" increasing the need of greater/faster access to aircraft eg. Simultaneous use of several doors

Technology + Marketing more environment-oriented

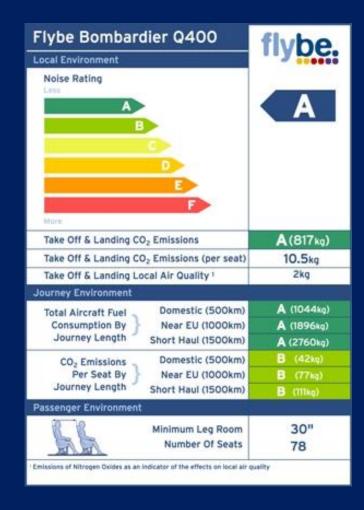
The "easyJet ecoJet": to cut CO2 emissions by 50% by 2015



#### Marketing more environment-oriented









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# Thank you!