Crystal Yan

EXPERIENCE

Product Lead/Senior Product Manager, Passbook — Remitly, Seattle

MAY 2019 - PRESENT

- Leading the New Initiatives team to build new growth businesses that expand the financial services Remitly offers to millions of immigrant customers who transfer over \$6B/year.
- First product manager for Passbook (passbook.app), modern banking for multinationals. Led strategy, design and execution across a team of 22 (product, design, engineering, marketing, compliance, customer service) and external partners to launch a digital bank in 9 months. I lead the teams accountable for our activation, retention, and payback metrics.
- Increased onboard rate from 30% to 67% in Q1 2020.

Policy Fellow, Public Interest Technology — New America

MAY 2020 - AUG 2020

• Investor & Advisor: Advised and invested a \$1.5M pandemic economic recovery fund in organizations working to improve social safety net policies through technology, design, and policy advocacy. Supported portfolio organizations by advising on program design, accelerating hiring, and building partnerships with U.S. Digital Response, NCoC, state and federal agencies.

Entrepreneur in Residence — United States Digital Service, *DC*

OCT 2017 - MAY 2019

- · Served a tour of duty with USDS (usds.gov), a startup within the federal government using design and technology to deliver better government services. Detailed to the Center for Medicare and Medicaid Services (CMS) and US Citizenship and Immigration Services (USCIS).
- Director of Design, USCIS (Aug 2018-May 2019) Led strategy to reduce backlog and wait time for 729K asylum seekers. Interviewed asylees from Ethiopia, Honduras, Malaysia. Launched Case Status Online. Redesigned Asylum website, call scripts & notices to improve efficacy of phone, email, walk-in inquiry operations by 11% at field offices. Hired and trained 4 designers.
- · Director of Product, CMS (May-Aug 2018) Led 4 executives on modernizing Medicare payments system that pays \$2B USD daily for 57M patients. Hired and onboarded team of 9.
- · Senior UX Lead, CMS (Mar-Apr 2018) Conducted market and user research for a discovery sprint to investigate the role of technology in the opioids crisis. Due to my recommendations, CMS invested \$50K to build the MVP of a Medicare claims API for drug data at point of care.
- Senior UX Lead, CMS (Jan-Feb 2018) Conducted research to journey map the experience of startups and researchers and presented health data policy change recommendations to CMS Administrator for a discovery sprint to improve access to Medicare and Medicaid data.
- Group Product Manager, CMS (Oct 2017-Jan 2018) Managed 6 product managers on go-to-market for a payments API program (qpp.cms.gov), saving \$100M USD in implementation.

Product & UX Consultant — Independent, Remote AUG 2016-SEPT 2018

· Clients: Empower, voter turnout app for organizers; Real Talk, health education app for teens

Senior Product Manager & UX Designer — FiscalNote, DC AUG 2015 - OCT 2017 (Promoted from Associate PM to PM in March 2016, from PM to Senior PM in September 2017)

- · Doubled product team in headcount and reduced ramp-up time for new hires by 50% by developing interviewing guides and onboarding programs; report directly to COO/VP of Product.
- Grew average contract value (ACV) 293.54% and closed first 1M+ contract by leading efforts to pivot from SMB market to enterprise market. Set and executed a roadmap for launching new EU, South America, and Asia product lines. Led product discovery with UX research and design, product delivery with engineering, and go-to-market with sales & marketing.
- · Launched company's first iOS app in four months with one engineer by producing hi-fidelity prototypes, running usability testing and beta testing, and iterating based on user feedback.
- Aligned senior product, sales, client success, and marketing executives by developing user personas to guide product strategy, marketing campaign targeting, and sales strategy.

Business Development — FiscalNote, *DC* Aug 2014 - Aug 2015

· Contributed to raising \$18M funding by exceeding sales quotas and closing \$386,842 in new revenue (34% of company revenue at the time). Grew ACV by 76.82% by training 35+ new hires on structuring pricing/contracts to maximize ACV. Closed first tech clients: Uber, Lyft, Coinbase.

IMPACT

729K

asylum seekers who will be interviewed sooner due to 11% backlog reduction

\$100M

saved from Medicare payments API

SPEAKING

Code for America Oakland, CA Data Day (keynote) Mexico City, Mexico StarsConf Santiago, Chile **Grace Hopper** Orlando, FL Microsoft Research Beijing, China

EDUCATION

Amherst College BA, Economics **Tsinghua University** International Affairs Beijing, China **International Honors Program Urban Planning &** Anthropology NYC, Delhi, Dakar,

GLOBAL EXPERIENCE

Buenos Aires

From 2011-2013, I worked in corporate strategy at Sinovation Ventures in Beijing, Standard Chartered Bank in Shanghai, and Infosys in Bangalore.