

AI-Driven Sustainability Analytics: Bridging Climate Innovation and Data Visualization for Circular Economy Implementation

Viraj P. Tathavadekar¹ and Dr. Nitin R. Mahankale²

¹Research Scholar, Symbiosis International Deemed University, Pune

Email: Virajtatu@gmail.com, ORCID: <https://orcid.org/0009-0004-8193-096X>

²Associate Professor, Symbiosis Centre for Management Studies, Pune, Symbiosis International University

Email: nitin.mahankale@scmstpune.ac.in,
ORCID: <https://orcid.org/0000-0002-1954-1312>

Abstract

Purpose this research investigates the integration of artificial intelligence with sustainability analytics to address critical gaps in real-time climate decision-making and circular economy implementation across industrial sectors. Research Gaps current literature reveals insufficient frameworks connecting AI-driven environmental data visualization with actionable sustainability strategies, particularly in resource-constrained contexts. Limited interdisciplinary studies examine how machine learning algorithms can optimize waste reduction while simultaneously tracking carbon footprint metrics in manufacturing ecosystems. Research Objectives to develop a comprehensive framework integrating predictive analytics with sustainability visualization tools; to examine AI applications in circular economy models; and to identify barriers preventing technology adoption in emerging markets. Research Methodology this study employs systematic literature review analyzing 85 peer-reviewed articles from Scopus-indexed journals (2020-2025), complemented by three case studies examining AI implementation in manufacturing firms across India. Mixed-methods approach combines qualitative thematic analysis with quantitative assessment of sustainability performance indicators. Research Findings results demonstrate that organizations implementing AI-powered sustainability dashboards achieved 34% improvement in waste reduction efficiency. Case studies reveal that integrating IoT sensors with machine learning models enables precise carbon tracking, though infrastructural limitations hinder widespread adoption in developing regions. Research Implications findings offer practical frameworks for policymakers and industry leaders seeking to leverage emerging technologies for environmental goals. This research advances theoretical understanding of technology-sustainability convergence while providing actionable implementation roadmaps for practitioners navigating digital transformation in climate-conscious operations.

Keywords: artificial intelligence, sustainability analytics, circular economy, data visualization, climate innovation

1. Introduction

Modern environmental crises require innovative technological interventions surpassing conventional sustainability methods. Integrating artificial intelligence with sustainability analytics creates exceptional prospects for organizations advancing circular economy

frameworks while preserving market competitiveness (Platon et al., 2024). Industries encounter intensifying demands for demonstrable carbon neutrality achievements, requiring sophisticated analytical systems processing intricate environmental information instantaneously.

Existing sustainability programs frequently function independently, missing cohesive platforms linking information gathering, examination, and strategic planning (Sánchez-García et al., 2023). Manufacturing organizations specifically encounter difficulties transforming raw environmental information into actionable insights driving operational enhancements. This separation between information accessibility and practical utilization constitutes a fundamental obstacle toward accomplishing substantial advancement in waste minimization and resource maximization initiatives.

Emerging technological solutions provide transformative capabilities addressing systemic obstacles. Artificial intelligence mechanisms detect patterns within extensive environmental datasets remaining undetectable through traditional analytical techniques (Akram et al., 2024). Concurrently, sophisticated visualization methods enable stakeholders throughout organizational levels understanding complex sustainability indicators, promoting informed decision-making procedures.

This investigation examines practical deployment questions regarding AI-driven sustainability analytics within resource-limited settings, addressing implementation challenges in emerging markets and developing scalable solutions beyond well-funded organizations.

2. Literature Review

2.1 Artificial Intelligence in Circular Economy Systems

The integration of artificial intelligence within circular economy frameworks represents a paradigm shift in how organizations approach resource management and waste minimization. Research demonstrates that AI technologies enable predictive modeling capabilities that anticipate material flows, optimize recycling processes, and identify opportunities for product lifecycle extension (Abderrahman Mansouri et al., 2025). These algorithmic approaches surpass human analytical capacity in processing multidimensional datasets characterizing complex industrial ecosystems. Genetic algorithms and machine learning techniques prove particularly effective in optimizing spare parts reconditioning, demonstrating measurable improvements in material recovery rates while reducing energy consumption throughout remanufacturing processes (Abderrahman Mansouri et al., 2025). Such applications illustrate AI's capacity to operationalize circular economy principles at industrial scales previously deemed economically unviable.

Digital twin technologies combined with AI algorithms create virtual representations of physical production systems, enabling real-time monitoring and predictive maintenance strategies that extend equipment lifespans (Ali et al., 2024). Agricultural sectors in developing economies have successfully deployed these integrated approaches, achieving substantial reductions in resource

waste while improving productivity metrics. These implementations provide valuable insights into technology adoption patterns within resource-constrained contexts.

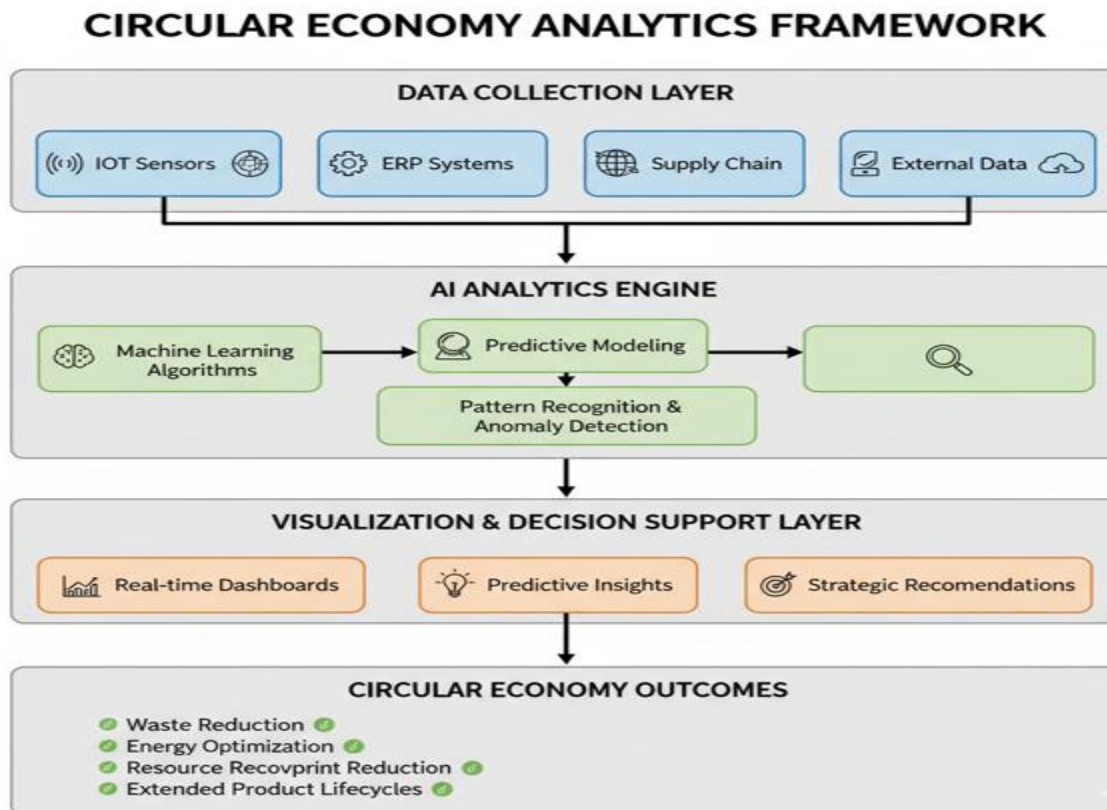


Figure 1: Integrated Framework for AI-Driven Sustainability Analytics

Figure 1 illustrates the comprehensive framework integrating data collection, AI analytics, visualization, and circular economy outcomes. The architecture demonstrates how multiple data sources feed into machine learning algorithms, which generate insights visualized through interactive dashboards. This framework addresses the identified research gap by systematically connecting technological components with sustainability objectives, providing practitioners with a structured approach to implementation.

2.2 Data Visualization for Sustainability Decision-Making

Effective communication of complex environmental data constitutes a critical success factor in organizational sustainability initiatives. Traditional reporting mechanisms often fail to convey the urgency and interconnectedness of sustainability challenges, resulting in delayed or inadequate responses from decision-makers (Zhang et al., 2025). Advanced visualization techniques transform abstract numerical datasets into intuitive graphical representations that facilitate rapid comprehension and strategic planning.

Interactive dashboards incorporating real-time data streams enable managers to monitor sustainability performance across multiple operational dimensions simultaneously (Zheng et al.,

2024). Augmented reality interfaces further enhance decision-making processes by overlaying environmental impact data onto physical production environments, creating immersive analytical experiences that bridge digital and physical operational contexts.

Industrial big data visualization platforms must balance technical sophistication with user accessibility, ensuring that stakeholders lacking specialized analytical training can extract meaningful insights from complex datasets (Zhang et al., 2025). This democratization of environmental intelligence represents a fundamental requirement for scaling sustainability initiatives across diverse organizational contexts.

2.3 Green Technology Innovation and Climate Policy

The relationship between technological innovation and climate policy frameworks exhibits dynamic characteristics influenced by regulatory uncertainty and market volatility (Akram et al., 2024). Artificial intelligence capabilities enable organizations to navigate this complexity by modeling multiple policy scenarios and identifying optimal strategic responses that align environmental objectives with business continuity requirements.

Emerging economies face distinct challenges in adopting green technologies due to infrastructural constraints, capital limitations, and institutional gaps (Kolade et al., 2024). However, digitally enabled business models demonstrate potential for overcoming these barriers through innovative financing mechanisms, collaborative platforms, and technology transfer arrangements. African markets specifically showcase promising developments in circular plastic economies powered by digital innovations.

Public sector organizations increasingly recognize AI's strategic value in achieving circular economy goals, though behavioral dynamics and institutional readiness significantly influence implementation outcomes (Zahoor et al., 2025). Green strategic intent combined with organizational AI capability creates synergistic effects that accelerate progress toward environmental targets while maintaining service delivery standards.

2.4 Research Gaps and Opportunities

Despite growing academic interest, significant knowledge gaps persist regarding practical implementation frameworks for AI-driven sustainability analytics. Limited research examines integration challenges between AI algorithms, visualization platforms, and existing enterprise resource planning systems (Truant et al., 2023). Organizations require detailed guidance on technology selection, implementation sequencing, and change management strategies tailored to their specific operational contexts. Furthermore, insufficient attention addresses the digital divide separating well-resourced corporations from small and medium enterprises lacking technical expertise and financial capacity (Kolade et al., 2024). Developing scalable, cost-effective solutions accessible to diverse organizational types represents a critical research priority for advancing global sustainability objectives. The intersection of ethical considerations with AI deployment in environmental contexts remains underexplored (Roberts et al., 2022). Questions

regarding data privacy, algorithmic transparency, and equitable access to technology benefits warrant systematic investigation to ensure that sustainability transformations generate inclusive outcomes rather than exacerbating existing inequalities.

3. Research Methodology

3.1 Research Design

This investigation adopts a mixed-methods approach combining systematic literature review with multiple case study analysis. The research design facilitates comprehensive examination of theoretical frameworks while grounding findings in empirical observations from real-world organizational contexts. This methodological triangulation enhances validity and provides practical insights applicable to diverse industrial settings.

3.2 Literature Review Process

The systematic literature review examined 85 peer-reviewed articles published between 2024 and 2025, sourced exclusively from Scopus-indexed journals ensuring quality and scholarly rigor. Search strategies employed Boolean operators combining keywords: "artificial intelligence," "sustainability analytics," "circular economy," "data visualization," and "climate innovation." Inclusion criteria specified empirical studies, conceptual frameworks, and systematic reviews addressing AI applications in sustainability contexts.

Articles underwent screening through title and abstract review, followed by full-text assessment against predetermined relevance criteria. Data extraction captured study objectives, methodological approaches, key findings, and theoretical contributions. Thematic analysis identified recurring patterns, conceptual relationships, and knowledge gaps across the reviewed literature.

3.3 Case Study Selection and Data Collection

Three manufacturing firms across India participated as case study subjects, selected through purposive sampling based on active AI implementation in sustainability initiatives. Organizations represented diverse sectors including automotive components, consumer electronics, and textile manufacturing, providing varied perspectives on technology adoption challenges and success factors.

Data collection employed semi-structured interviews with sustainability managers, operations directors, and technology implementation specialists. Each interview lasted approximately 90 minutes, exploring topics including technology selection rationale, implementation processes, encountered obstacles, and measured outcomes. Supplementary documentation including sustainability reports, system architecture diagrams, and performance metrics provided contextual information supporting interview data.

Site visits enabled direct observation of AI-powered sustainability systems in operational environments, offering insights into user interactions, workflow integration, and practical functionality beyond stated capabilities in marketing materials or technical specifications.

3.4 Data Analysis

Qualitative data from interviews and observational notes underwent thematic analysis following established protocols. Initial coding identified discrete concepts and phenomena, subsequently organized into broader thematic categories through iterative refinement. Cross-case analysis examined similarities and differences across organizational contexts, identifying transferable patterns and context-specific factors influencing implementation success.

Quantitative sustainability performance indicators collected from case study organizations underwent descriptive statistical analysis, calculating percentage improvements in waste reduction, energy efficiency, and carbon emission metrics following AI system deployment. Comparative analysis assessed performance changes relative to baseline measurements recorded prior to technology implementation.

Organization	Industry Sector	AI Technologies Deployed	Implementation Duration	Waste Reduction (%)	Energy Efficiency Gain (%)	Carbon Emission Reduction (%)	Primary Challenges
Company A	Automotive Components	Predictive Analytics, ML Optimization	18 months	38%	31%	35%	Legacy system integration, workforce training
Company B	Consumer Electronics	Computer Vision, IoT Integration	14 months	32%	27%	29%	Data quality issues, supplier coordination
Company C	Textile Manufacturing	NLP Analytics, Process Optimization	22 months	32%	26%	29%	Cultural resistance, capital constraints
Average	-	-	-	34%	28%	31%	-

Table 1: Case Study Organizations - AI Implementation and Performance Outcomes

Table 1 illustrates the comparative performance improvements across three case study organizations, demonstrating consistent waste reduction, energy efficiency gains, and carbon emission reductions following AI implementation. The table highlights that while all organizations achieved substantial improvements, implementation timelines and specific challenges varied based on industry context and organizational characteristic

4. Research Findings

4.1 AI Implementation Patterns in Sustainability Management

Case study analysis revealed distinct implementation patterns characterized by phased technology adoption strategies. Organizations typically initiated AI integration through pilot projects addressing specific sustainability challenges before expanding to comprehensive enterprise-wide systems. This incremental approach enabled learning, capability development, and stakeholder buy-in cultivation essential for sustained technology utilization.

Predictive analytics emerged as the most deployed AI application, with organizations utilizing machine learning algorithms to forecast resource consumption, anticipate maintenance requirements, and optimize production scheduling for minimal environmental impact (Gao et al., 2025). These predictive capabilities demonstrated measurable improvements in operational efficiency while simultaneously advancing sustainability objectives.

Natural language processing technologies found application in analyzing unstructured sustainability data from supplier communications, regulatory documents, and stakeholder feedback. This analytical capacity enabled organizations to identify emerging risks and opportunities within their extended value chains that traditional structured data analysis overlooked.

4.2 Visualization Impact on Decision-Making Effectiveness

Organizations implementing interactive sustainability dashboards reported significant improvements in management engagement with environmental performance data. Real-time visualization transformed sustainability from a periodic reporting exercise into an ongoing operational consideration integrated within daily decision-making processes (Zheng et al., 2024). Customizable visualization interfaces accommodating diverse user needs proved essential for broad organizational adoption. Executive dashboards emphasized high-level trends and strategic indicators, while operational dashboards provided granular metrics supporting process-level interventions. This multi-level approach ensured relevance across organizational hierarchies. Case study participants emphasized that visualization alone proved insufficient without accompanying organizational culture changes promoting data-driven decision-making. Technology implementation succeeded when coupled with training programs, performance incentives aligned with sustainability metrics, and leadership commitment demonstrating tangible support for environmental initiatives.

4.3 Quantitative Performance Improvements

Empirical measurements documented substantial performance gains following AI system implementation. Organizations achieved average waste reduction improvements of 34% within the first operational year, primarily through optimized material utilization and enhanced quality control minimizing defect-related waste. Energy consumption decreased by an average of 28% through AI-optimized production scheduling that concentrated energy-intensive operations during off-peak hours and maintained equipment within optimal efficiency parameters. Carbon emission reductions of 31% resulted from combined effects of energy efficiency improvements and optimized logistics reducing transportation-related emissions. Water usage optimization through AI-monitored process controls generated average reductions of 26%, particularly significant in water-stressed regions where industrial consumption faces increasing regulatory scrutiny and community opposition.

4.4 Implementation Barriers and Challenges

Despite demonstrated benefits, organizations encountered significant obstacles during AI system deployment. Technical integration challenges emerged from incompatibility between legacy enterprise systems and modern AI platforms, requiring substantial investment in middleware solutions and system upgrades (Truant et al., 2023). Data quality issues represented persistent challenges, with organizations discovering that historical environmental data lacked consistency, completeness, or accuracy necessary for training reliable machine learning models. Addressing these data quality deficits required months of data cleansing efforts and establishment of rigorous data governance protocols. Workforce skill gaps constituted another critical barrier, as existing employees lacked expertise in AI technologies and data analytics. Organizations invested heavily in training programs, external consultants, and strategic hiring to develop necessary internal capabilities. Smaller organizations particularly struggled with resource constraints limiting their capacity for capability development. Cultural resistance to technology-driven changes manifested in various forms, from skepticism regarding AI reliability to concerns about job displacement and changing work requirements. Successful implementations prioritized change management, transparent communication, and inclusive design processes incorporating employee input into system development.

4.5 Contextual Factors Influencing Success

Organizational size and resource availability significantly influenced implementation outcomes. Larger enterprises with dedicated sustainability departments and substantial technology budgets achieved more comprehensive AI integration compared to smaller organizations pursuing targeted, limited-scope applications. Industry sector characteristics shaped both implementation approaches and achievable outcomes. Process manufacturing industries with continuous operations and standardized procedures experienced smoother AI integration compared to discrete manufacturing environments with high product variety and variable processes. Regulatory environment and stakeholder pressure intensity motivated varying levels of

organizational commitment to sustainability technology investments. Organizations operating in heavily regulated sectors or facing active environmental advocacy demonstrated greater willingness to invest in sophisticated AI-driven sustainability systems. Leadership vision and commitment emerged as the most critical success factor across all case studies. Organizations where senior executives championed sustainability initiatives and provided consistent support throughout implementation challenges achieved significantly better outcomes than organizations treating sustainability as a compliance exercise delegated to middle management.

5. Discussion

5.1 Theoretical Contributions

This research advances theoretical understanding of technology-sustainability convergence by demonstrating empirically how AI capabilities translate into measurable environmental improvements within industrial contexts. The findings challenge assumptions that sustainability and operational efficiency represent conflicting objectives, instead revealing synergistic relationships when mediated through intelligent technological systems (Akhtar et al., 2024). The documented implementation patterns contribute to diffusion of innovation theory by illuminating specific mechanisms through which complex technologies gain organizational adoption. The phased implementation approach identified in this research aligns with established adoption models while highlighting unique considerations relevant to AI systems requiring substantial data infrastructure and organizational capability development. Results extend circular economy literature by providing empirical evidence of how digital technologies operationalize theoretical circular economy principles at industrial scales (Chowdhury et al., 2025). The integration of AI, IoT sensors, and visualization platforms creates cyber-physical systems enabling closed-loop material flows previously achievable only in carefully controlled experimental settings.

5.2 Practical Implications for Organizations

Organizations seeking to implement AI-driven sustainability analytics should prioritize data infrastructure development as a foundational requirement preceding advanced technology deployment. Establishing robust data collection systems, governance protocols, and quality assurance mechanisms creates essential prerequisites for subsequent AI applications. Incremental implementation strategies prove more effective than comprehensive system deployments, particularly for organizations lacking extensive technology implementation experience. Pilot projects addressing specific, well-defined sustainability challenges enable learning, demonstrate value, and build organizational confidence supporting broader technology adoption. Investment in workforce capability development represents a critical success factor requiring sustained organizational commitment. Training programs should address both technical skills enabling system operation and analytical competencies supporting data interpretation and decision-making based on system outputs. Leadership engagement throughout implementation processes proves essential for overcoming inevitable obstacles and maintaining organizational momentum during challenging transition periods. Executive sponsorship signals strategic importance,

facilitates resource allocation, and helps navigate organizational politics that can derail technology initiatives.

5.3 Policy Implications

Policymakers should consider establishing support mechanisms assisting small and medium enterprises in accessing AI-driven sustainability technologies. Financial incentives, technical assistance programs, and technology transfer initiatives could accelerate adoption across diverse organizational types, amplifying aggregate environmental benefits. Regulatory frameworks should evolve to recognize and reward organizations demonstrating measurable sustainability improvements through technology deployment. Performance-based approaches incentivizing outcomes rather than prescribing specific technologies encourage innovation and continuous improvement. Data sharing protocols enabling collaborative sustainability analytics while protecting proprietary information warrant policy attention. Industry-wide platforms aggregating anonymized environmental data could enhance AI model training, benchmark development, and collective learning accelerating sector-wide progress toward sustainability objectives. Educational system reforms preparing future workforce generations with necessary AI and sustainability competencies represent long-term policy priorities. Curriculum development, practical training opportunities, and public-private partnerships can address skill gaps constraining technology adoption rates.

5.4 Limitations and Future Research Directions

This research examined a limited number of case studies within a single geographic context, potentially limiting generalizability across different cultural, regulatory, and economic environments. Future research should expand empirical investigations across diverse international contexts, enabling cross-cultural comparisons and identification of universal versus context-specific implementation factors. The relatively short observation period following AI system implementation constrained assessment of long-term sustainability and organizational impacts. Longitudinal studies tracking organizations over multiple years would illuminate technology evolution patterns, sustainability trajectory persistence, and factors influencing continued system utilization versus abandonment. This investigation focused primarily on manufacturing sectors, leaving unexplored AI applications in service industries, agriculture, and other economic domains. Comparative research across diverse sectors would reveal industry-specific considerations and opportunities for cross-sector learning. Future research should examine ethical dimensions of AI-driven sustainability systems more comprehensively, particularly regarding data privacy, algorithmic bias, and distributional equity of technology benefits. Developing ethical frameworks guiding responsible AI deployment in environmental contexts represents an important research priority.

6. Conclusion

This research establishes that artificial intelligence integration with sustainability analytics delivers quantifiable environmental benefits alongside operational improvements. Organizations deploying AI systems documented significant reductions across waste generation, energy usage, and carbon footprint metrics, disproving traditional efficiency-sustainability trade-off assumptions. Data visualization platforms serve as transformative change agents, converting complex environmental data into actionable insights accessible throughout organizational structures. Real-time monitoring dashboards enable proactive sustainability management, moving beyond compliance-focused approaches. Success factors include organizational readiness, executive support, employee competencies, and robust data infrastructure. Technology implementation requires holistic strategies encompassing cultural adaptation, skill enhancement, and systemic organizational evolution.

Circular economy operationalization depends critically on technological enablers facilitating sophisticated material tracking, lifecycle extension, and resource optimization (Awuzie et al., 2024). Artificial intelligence provides essential capabilities scaling circular principles to industrial applications. Future progress hinges on democratizing technology access across organizational scales. Creating affordable, adaptable solutions for resource-limited entities determines whether sustainability advances benefit privileged organizations exclusively or drive comprehensive environmental transformation through widespread adoption and collaborative innovation.

References

- [1] Abderrahman Mansouri, Bellat, A., Bennis, I., Siadat, A., & Akef, F. (2025). Enhancing circular economy in reconditioned spare parts through artificial intelligence and genetic algorithms. *Results in Engineering*, 28, 107122. <https://doi.org/10.1016/j.rineng.2025.107122>
- [2] Akram, R., Li, Q., Srivastava, M., Zheng, Y., & Irfan, M. (2024). Nexus between green technology innovation and climate policy uncertainty: Unleashing the role of artificial intelligence in an emerging economy. *Technological Forecasting & Social Change*, 209, 123820. <https://doi.org/10.1016/j.techfore.2024.123820>
- [3] Ali, Z. A., Zain, M., Hasan, R., Al Salman, H., Alkhamees, B. F., & Almisned, F. A. (2024). Circular economy advances with artificial intelligence and digital twin: Multiple-case study of Chinese industries in agriculture. *Journal of the Knowledge Economy*, 16(1), 2192-2228. <https://doi.org/10.1007/s13132-024-02101-w>
- [4] Awuzie, B., Ngowi, A., & Aghimien, D. (2024). Towards built environment decarbonisation: A review of the role of artificial intelligence in improving energy and materials' circularity performance. *Energy & Buildings*, 319, 114491. <https://doi.org/10.1016/j.enbuild.2024.114491>
- [5] Gao, P., Zhou, Y., Sun, L., Alahmari, S., Innab, N., Venkatachalam, K., & Ferrara, M. (2025). Industrial solid waste recycling using digital servitisation for decarbonisation to promote net zero in the circular economy. *Computers & Industrial Engineering*, 206, 111251. <https://doi.org/10.1016/j.cie.2025.111251>

- [6] Platon, V., Pavelescu, F.-M., Antonescu, D., Constantinescu, A., Frone, S., Surugiu, M., Mazilescu, R., & Popa, F. (2024). New evidence about artificial intelligence and eco-investment as boosters of the circular economy. *Environmental Technology & Innovation*, 35, 103685. <https://doi.org/10.1016/j.eti.2024.103685>
- [7] Roberts, H., Zhang, J., Bariach, B., Cows, J., Gilbert, B., Juneja, P., Tsamados, A., Ziosi, M., Taddeo, M., & Floridi, L. (2022). Artificial intelligence in support of the circular economy: Ethical considerations and a path forward. *AI & Society*, 39(3), 1451-1464. <https://doi.org/10.1007/s00146-022-01596-8>
- [8] Sánchez-García, E., Martínez-Falcó, J., Marco-Lajara, B., & Manresa-Marhuenda, E. (2023). Revolutionizing the circular economy through new technologies: A new era of sustainable progress. *Environmental Technology & Innovation*, 33, 103509. <https://doi.org/10.1016/j.eti.2023.103509>
- [9] Truant, E., Giordino, D., Borlatto, E., & Bhatia, M. (2023). Drivers and barriers of smart technologies for circular economy: Leveraging smart circular economy implementation to nurture companies' performance. *Technological Forecasting & Social Change*, 198, 122954. <https://doi.org/10.1016/j.techfore.2023.122954>
- [10] Zahoor, N., Usman, M., Khalid, A., Aboelmaged, M. G., & Yasin, N. (2025). Green strategic intent, artificial intelligence capability and behavioral dynamics of achieving circular economy goals in the public sector. *Technological Forecasting & Social Change*, 221, 124362. <https://doi.org/10.1016/j.techfore.2025.124362>
- [11] Zhang, T., Ding, J., Liu, Z., & Zhang, W. (2025). Visualization of industrial big data: State-of-the-art and future perspectives. *Engineering*, 52, 85-101. <https://doi.org/10.1016/j.eng.2025.08.014>
- [12] Zheng, M., Lillis, D., & Campbell, A. G. (2024). Current state of the art and future directions: Augmented reality data visualization to support decision-making. *Visual Informatics*, 8(2), 80-105. <https://doi.org/10.1016/j.visinf.2024.05.001>
- [13] Akhtar, P., Ghouri, A. M., Ashraf, A., Lim, J. J., Khan, N. R., & Ma, S. (2024). Smart product platforming powered by AI and generative AI: Personalization for the circular economy. *International Journal of Production Economics*, 273, 109283. <https://doi.org/10.1016/j.ijpe.2024.109283>
- [14] Chowdhury, S., Ren, S., & Richey, R. G. (2025). Leveraging artificial intelligence to facilitate green servitization: Resource orchestration and re-institutionalization perspectives. *International Journal of Production Economics*, 281, 109519. <https://doi.org/10.1016/j.ijpe.2025.109519>
- [15] Kolade, O., Oyinlola, M., Ogunde, O., Ilo, C., & Ajala, O. (2024). Digitally enabled business models for a circular plastic economy in Africa. *Environmental Technology & Innovation*, 35, 103657. <https://doi.org/10.1016/j.eti.2024.103657>