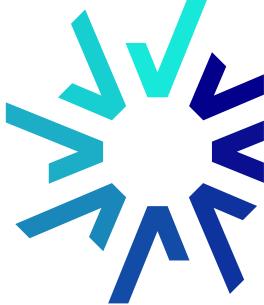


Today's BlueNord Presenters



Euan Shirlaw
Chief Executive Officer



Jacqueline Lindmark Boye
Chief Financial Officer



Miriam Jager Lykke
Chief Operating Officer



Cathrine Torgersen
Chief Corporate Affairs Officer