

Delivering Transformational Growth

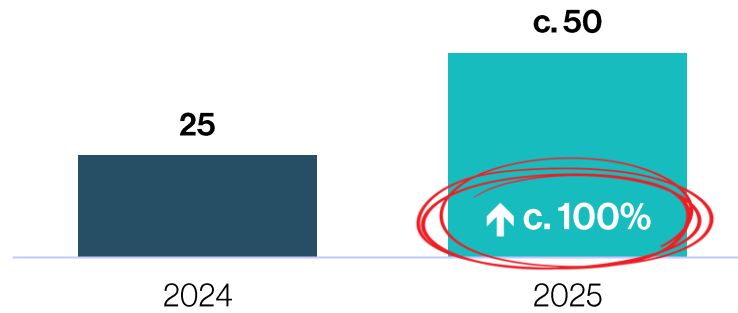
Performance step-change for BlueNord in 2025:

- Production **↑ > 100%**
- Gas weighting of **~45%**
- Lifting cost **c. 50%**
- Emissions intensity **↓ ~30%**

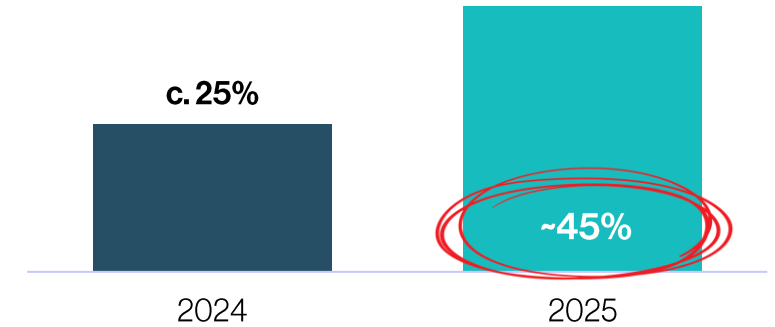
Total distributions paid and proposed of \$302m⁽¹⁾

- 1) Cash dividend of \$203m (paid), \$49m (proposed) and share-buyback of \$50m
- 2) Cash and undrawn but available RBL capacity

Net Production | mboe/d



Commodity Mix | % gas



Lifting Cost | USD/boe



Emissions Intensity | Kg CO₂/boe

