

innovative ways to decrease flow days for systems and components, increase parts availability to the repair line, and control material costs through process reviews and adoption of commercial practices and engineering standards.

CSAG Financial and Performance Summary

Financial Performance (\$M)	FY 2023	FY 2024	FY 2025
Total Revenue	\$13,893.8	\$15,647.9	\$15,873.5
Total Expenses (with Work In Progress)	\$13,996.1	\$15,464.7	\$15,250.4
Other Adjustments Affecting NOR and Other Changes	\$33.1	\$12.1	\$12.1
Net Operating Results	\$(102.3)	\$183.1	\$623.3
Non Recoverable Adjustments Impacting AOR	\$0.0	\$0.0	\$0.0
Accumulated Operating Results	\$(302.3)	\$(215.2)	\$271.9

Overall, CSAG projects a \$271.9M AOR for FY 2025.

Cash (\$M)	FY 2023	FY 2024	FY 2025
BOP Cash Balance	\$862.9	\$290.6	\$554.8
Disbursements	\$14,393.5	\$15,197.6	\$15,224.2
Collections	\$13,821.2	\$15,461.7	\$15,815.6
Transfers In/Out	\$0.0	\$0.0	\$0.0
EOP Cash Balance	\$290.6	\$554.8	\$1,146.2
Lower Range	\$403.0	\$170.9	\$266.0
Upper Range	\$1,512.2	\$816.3	\$1,323.4