

NEGATIVE CUSTOMER REVIEWS

PREDICTIVE CLASSIFICATION MODEL

**PREPARED FOR OLIST
JUNE 17, 2021**

TODAY'S MODEL REVIEW

- Business Objective
- Visual Highlights
- Bad Review Model Solution
- Model Feature Importance
- Actionable Next Steps

PREDICTING BAD CUSTOMER REVIEWS

Business
Objective

Business Objective: Understand and predict bad customer reviews (scores 1 or 2) in order to try to minimize bad reviews and improve customer satisfaction.

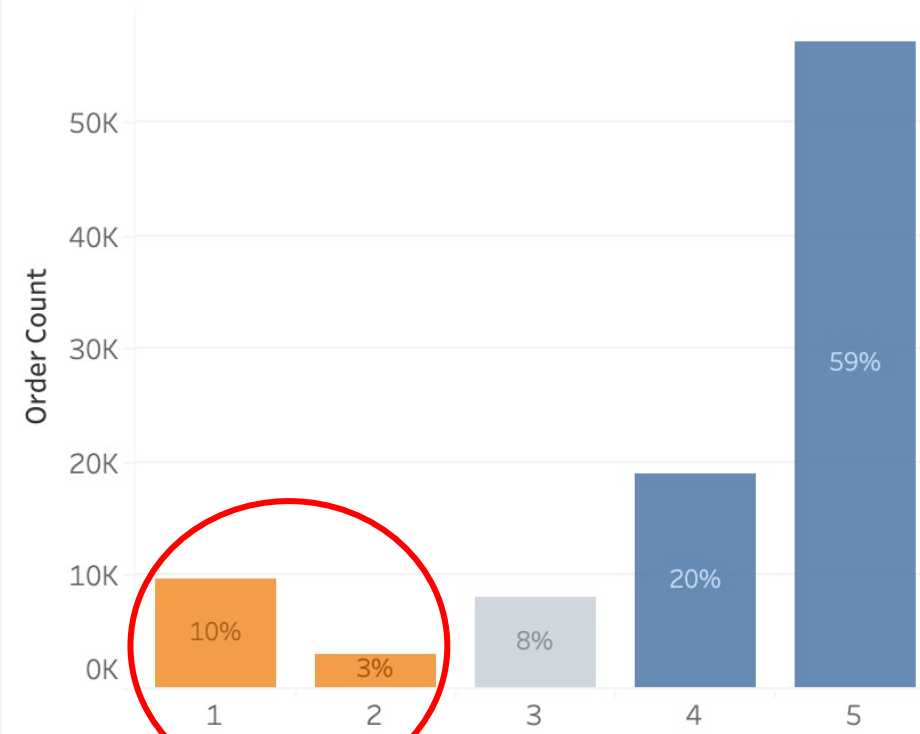
Requirements

- Understand dynamics that cause customers to leave a bad review
- Find the best prediction model to classify a bad review from a customer
- Deliverables should explain the relative influence of each predictor on the model
- Deliverables should suggest potential solutions to preventing bad customer reviews

Olist Customer Review Distribution

96,745 Orders | Jan 2017 - Aug 2018 | Delivered Status

Bad Review Ratings: 1 or 2 (13.2% Combined)

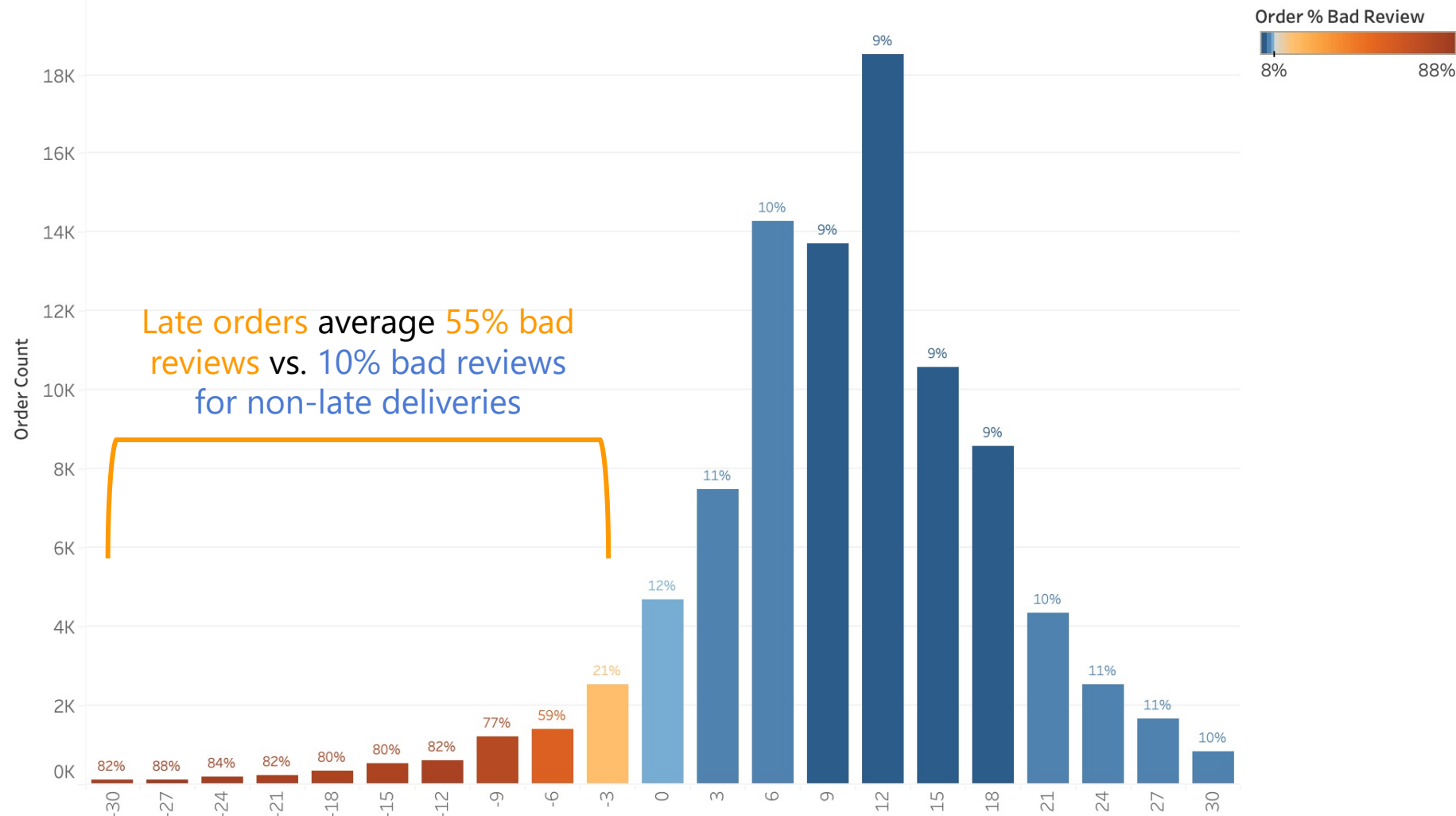


MEETING PROMISED DELIVERY DATES

Late
Delivery

Olist Delivered Days Late (vs. Promised Date)

94,469 Orders | Jan 2017 - Aug 2018 | Delivered Status | +/- 30 Days Variance

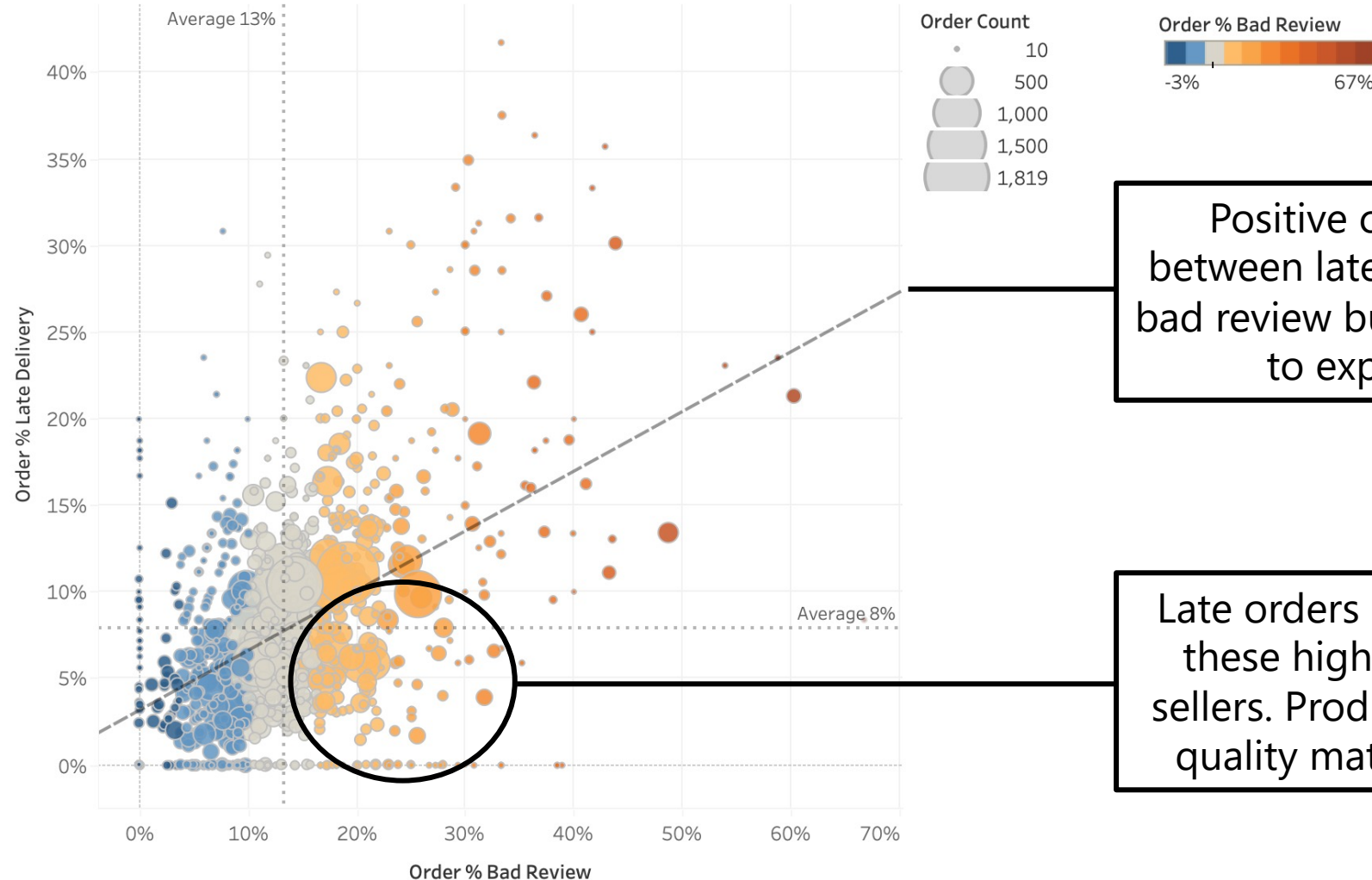


SELLER QUALITY MATTERS

Seller
Quality

Olist Sellers Bad Review % vs. Late Delivery %

96,745 Orders | Jan 2017 - Aug 2018 | Delivered Status | By Seller ID



Positive correlation
between late delivery and
bad review but not enough
to explain all

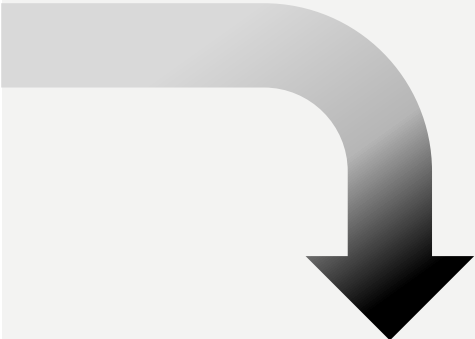
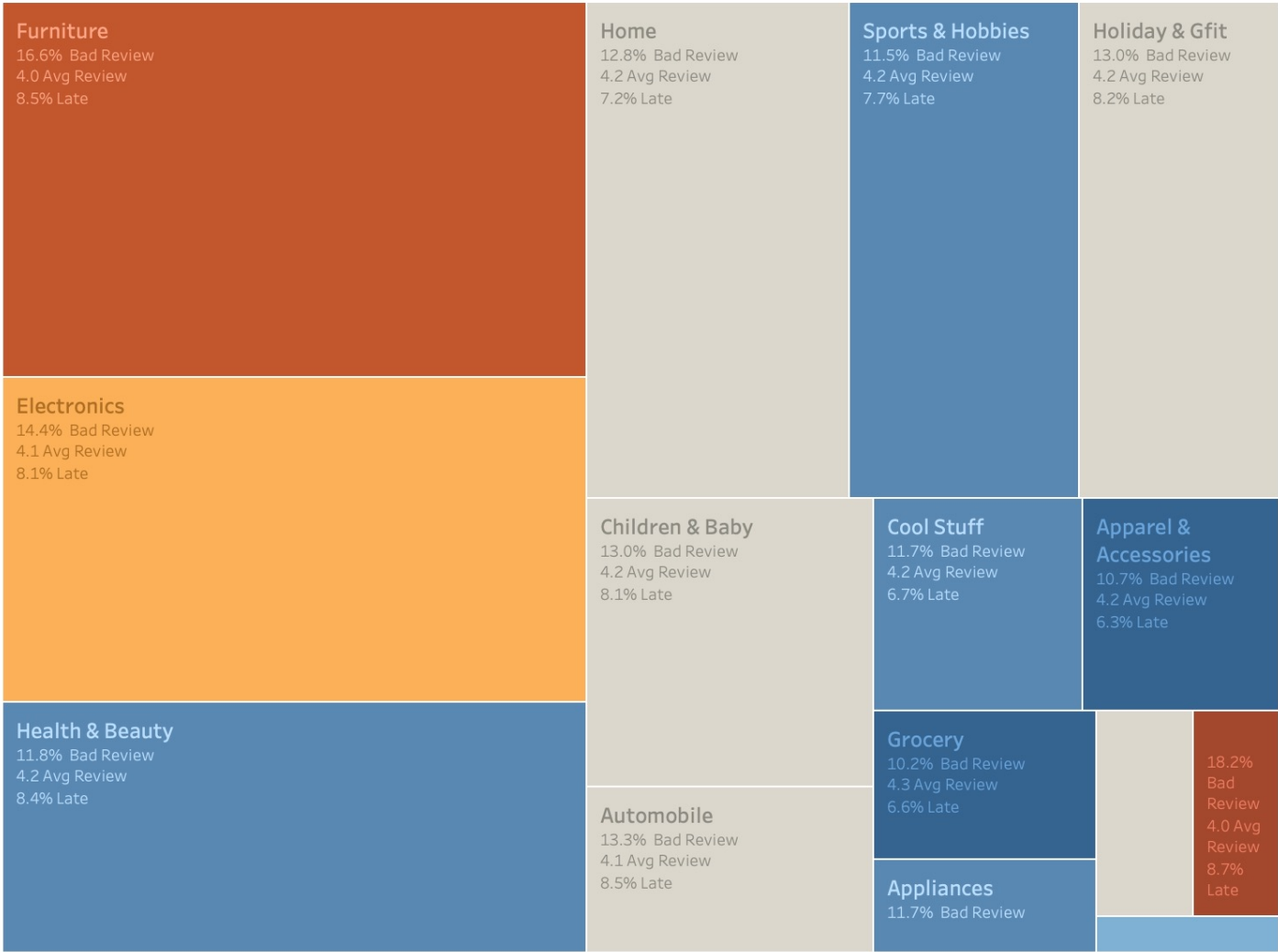
Late orders don't explain
these high bad review
sellers. Product and seller
quality matters as well.

MARKETPLACE PRODUCT VARIETY

Product
Category

Olist Product Category Distribution

96,745 Orders | Jan 2017 - Aug 2018 | Delivered Status

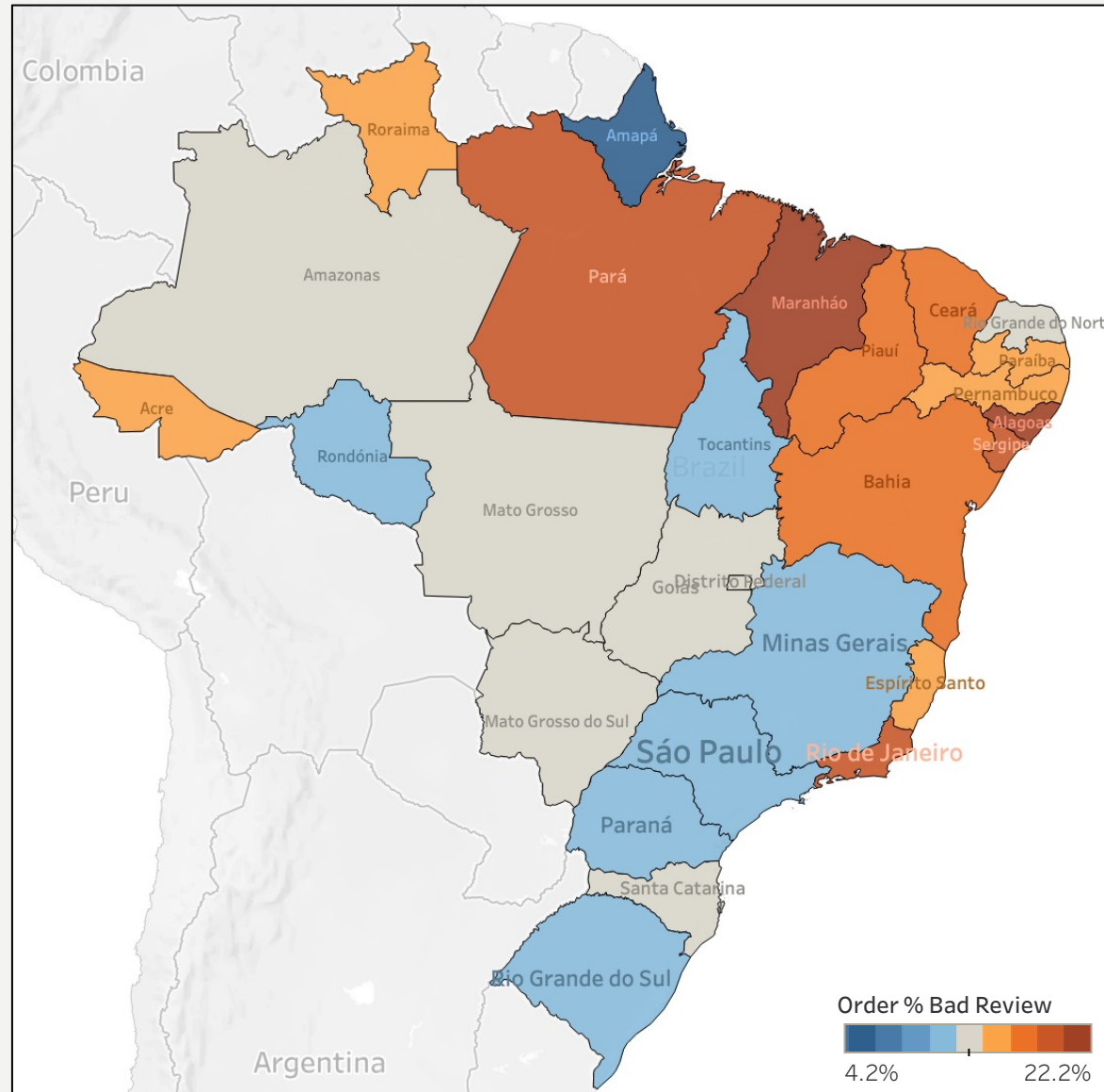






























The bad review rate (%) for each unique product varies substantially and many aren't meeting customer expectations

Product Id	Product Category Parent	Order % Bad Review	Order Count
fd0065af7f09af4b82a0ca8f3eed1852	Automobile	90.0%	10.0
6d2fde7d12bb6ff367dbda120ba8828e	Electronics	83.3%	12.0
cd46a885543f0e169a49f1eb25c04e43	Electronics	82.1%	28.0
b36f3c918c91478c4559160022d3f14e	Other	73.3%	15.0
b1d207586fca400a2370d50a9ba1da98	Other	71.4%	42.0
16bf176650a888512655cc94f61860e3	Holiday & Gfit	63.6%	11.0
89b121bee266dcd25688a1ba72eefb61	Electronics	59.6%	57.0
86ecc269de40ba13205e7beeee12f26f	Electronics	58.3%	12.0
25c38557cf793876c5abdd5931f922db	Children & Baby	55.3%	38.0
7b35ccd93a2184646c03b70326626923	Sports & Hobbies	55.0%	20.0
43ee88561093499d9e571d4db5f20b79	Furniture	53.8%	13.0
63085bb4366ded27bcb63cbb59b4103a	Children & Baby	53.8%	13.0
0cf41187284d7f099adc8415a743ebbd	Children & Baby	53.1%	32.0
fb01a5fc09b9b9563c2ee41a22f07d54	Electronics	52.2%	23.0
1dec4c88c685d5a07bf01dcb0f8bf9f8	Automobile	51.4%	35.0

REVIEWS VARY BY BRAZIL STATE

By State



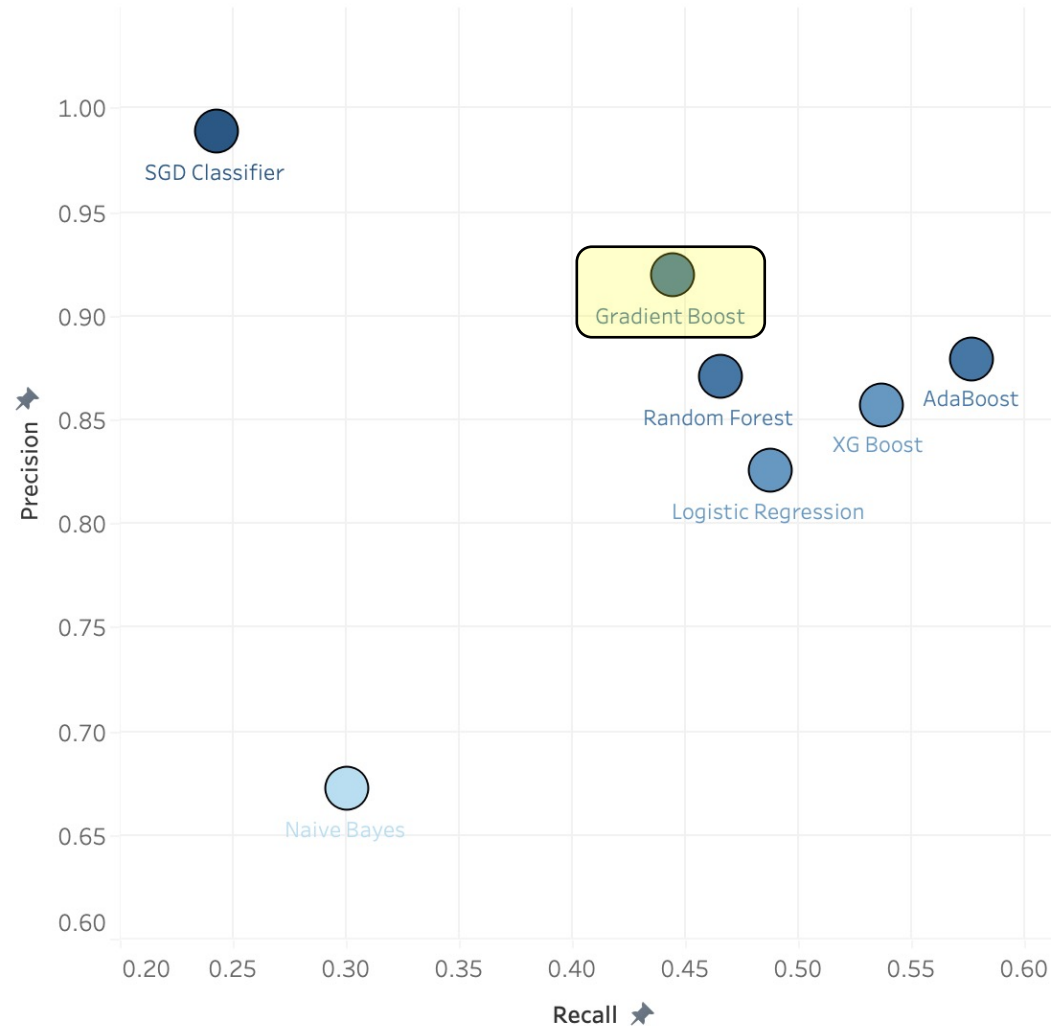
	Customer State	Order % Bad Review	Delivery Days	Order % Late	Product Index
	Acre	15.0%	21	3.8%	122
	Alagoas	22.2%	25	23.7%	164
	Amapá	6.0%	27	3.0%	49
	Amazonas	13.8%	26	4.1%	110
	Bahia	17.7%	19	13.8%	140
	Ceará	17.7%	21	15.3%	137
	Distrito Federal	13.5%	13	7.0%	109
	Espírito Santo	14.7%	16	12.2%	117
	Goiás	13.8%	16	8.0%	112
	Maranhão	20.5%	22	19.2%	165
	Mato Grosso	13.2%	18	6.6%	118
	Mato Grosso do Sul	13.4%	16	11.1%	108
	Minas Gerais	12.1%	12	5.5%	98
	Pará	18.8%	24	12.4%	149
	Paraíba	15.3%	20	11.0%	121
	Paraná	11.2%	12	4.8%	95
	Pernambuco	15.2%	18	10.7%	122
	Piauí	16.6%	19	15.6%	134
	Rio de Janeiro	18.9%	15	13.3%	148
	Rio Grande do Norte	13.6%	19	10.9%	117
	Rio Grande do Sul	12.1%	15	6.9%	104
	Rondônia	11.9%	19	2.9%	103
	Roraima	15.0%	30	12.5%	120
	Santa Catarina	13.5%	15	9.6%	110
	São Paulo	11.0%	9	5.7%	92
	Sergipe	19.3%	21	15.4%	148
	Tocantins	12.0%	18	12.4%	90
	Grand Total	13.2%	13	7.9%	111

MODEL PERFORMANCE COMPARISON

Model
Summary

Olist Bad Customer Review Prediction Model

Precision - Recall Tradeoffs (20% Test Set)



Recommend Gradient Boost Model

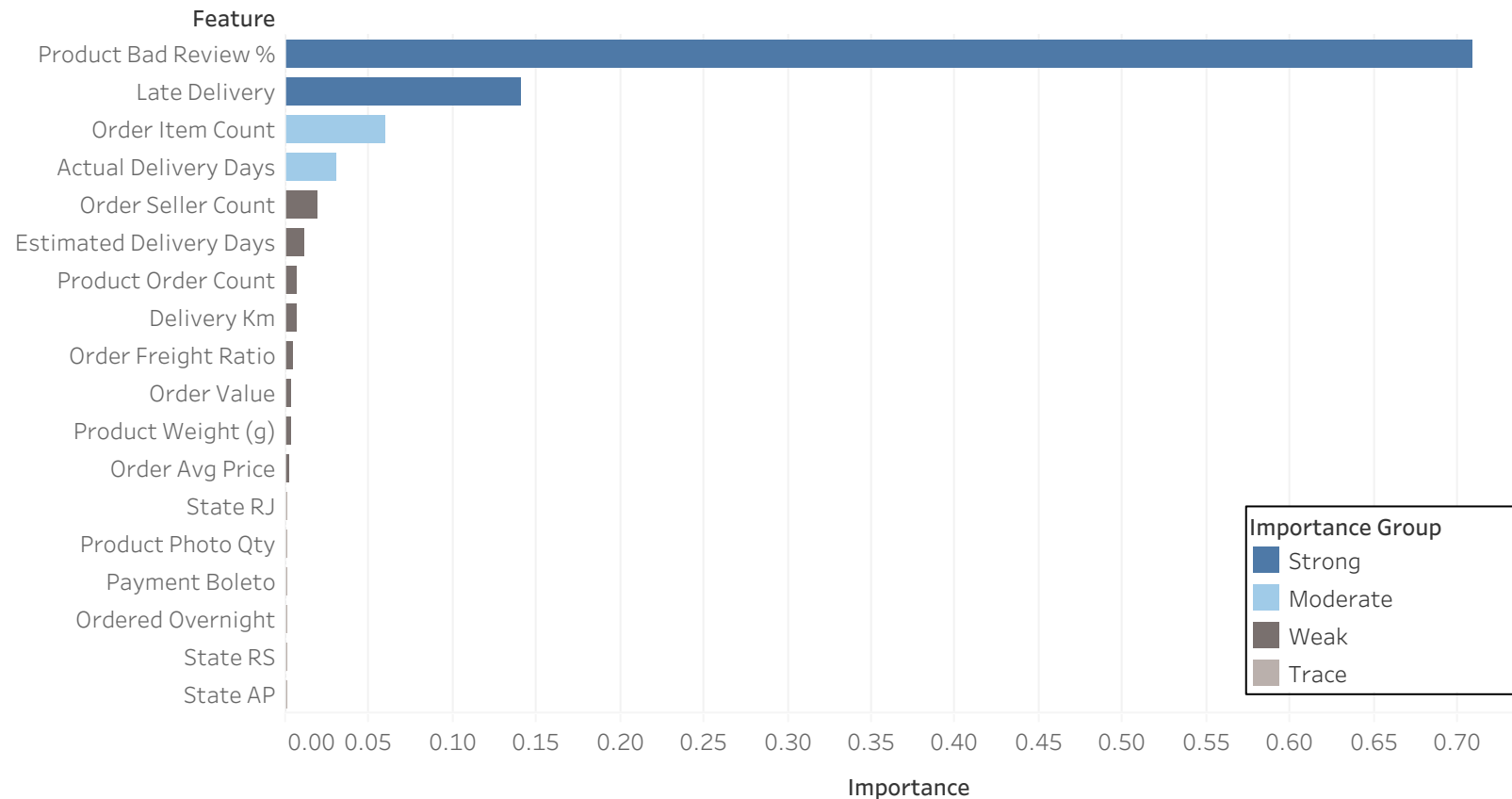
- Predicts bad reviews with 92% precision
- Captures 44% of bad reviews (recall)
- Even higher precision possible for lower recall (95% precision @ 37% recall)
- Understandable feature importance
- Model performs relatively efficiently

MODEL PREDICTOR IMPORTANCE

Gradient
Boost Model

Gradient Boost Bad Review Prediction Model

Relative Importance Of Features



Strong Impact

- Products w/ high bad review rates
- Order delivered late

Moderate Impact

- Count of items on order
- Actual days to deliver

Weak Impact

- Count of sellers on order
- Estimated days to deliver
- Total sales of product
- Delivery distance in Kilometers
- Ratio of freight to product costs
- Order Value
- Average price of items

NEXT STEPS

1. Define customer retention actions
2. Perform randomized trials on treatment/control groups
3. Measure ROI uplift from each action/experiment
4. Formalize high-performing actions into business

**Predictive capabilities may be expanded with broader customer data profiles.
Explore potential data such as:**

- Review Comment – Parse text sentiment to derive insight into customer complaints
- Customer Service – Incorporate Contacts/Call/Emails, Tickets, Website/App Usage
- Demographics – Credit Score, Income, Home Ownership, Household Size, Persona/Lifecycle, Time at Address, Other customer demographics
- Supplier – Incorporate supplier product, process, inventory and quality metrics

"In God we trust, all others bring data." – Edward Deming

Insight Consulting Group is a boutique consulting firm specializing in analytics, business intelligence, strategy, data visualization, and data warehousing for Fortune 500 client accounts.

Visit www.insightconsultinggrp.com for more information.

Please contact us at:

Chuck Utterback, Principal 770.298.3169
chuck.utterback@insightconsultinggrp.com

<https://github.com/cutterback>
<https://www.linkedin.com/in/chuckutterback/>

THANKS