



648

2,370

3,018

648

648

Cash Flow Statement

Beginning of the Year

Increase / (Decrease)

End of the Year

All figures in USD thousands unless stated	2020A	2021A	2022A	2023F	2024F	2025F	2026F	2027F
Model Running: Base Case Drivers								
CASH FROM OPERATING								
Net Income	10,801	10,530	11,190	10,256	9,752	9,764	9,706	9,384
Deferred Taxes	3,155	2,861	3,012	1,530	870	677	499	338
Depreciation	2,960	3,196	3,452	5,350	6,163	6,521	6,883	7,255
Cash From Accounts Receivable	(600)	300	100	(339)	(140)	(143)	(109)	(74)
Cash From Inventory	(400)	(400)	(200)	174	(59)	(61)	(51)	(52)
Cash From Accounts Payable	(260)	(475)	(163)	(382)	95	98	82	84
Subtotal	15,656	16,012	17,391	16,587	16,680	16,856	17,009	16,934
CASH FROM INVESTING								
Capital Expenditure	(9,015)	(11,733)	(11,130)	(25,475)	(7,050)	(7,275)	(7,200)	(7,688)
Subtotal	(9,015)	(11,733)	(11,130)	(25,475)	(7,050)	(7,275)	(7,200)	(7,688)
CASH FROM FINANCING								
Change in Long-Term Debt		(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
Change in Revolving Credit Line		-	-	7,529	(2,680)	(2,629)	(2,220)	
Change in Common Equity		-	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Dividends	(3,465)	(3,761)	(3,216)	(2,051)	(1,950)	(1,953)	(1,941)	(1,877)
Subtotal	(3,465)	(7,761)	(7,216)	478	(9,630)	(9,581)	(9,161)	(6,877)
	(5).55)	V-11-517	(-1)		(-,,,,,	(-,,	(-,,-,,	(-,)
CASH BALANCE								

9,671

3,176

12,847

12,847

(3,482)

9,365

9,365

8,410

(955)

8,410

(8,410)