

## Step by Step Description

1. Organizing factors in columns B to O
2. Choosing clusters
  - Compute average value of column E in E1 with formula =AVERAGE(E12:E2213)
  - Compute the standard deviation of E in E2 with formula =STDEV(E12:E2213)
  - Copy these formulas to F1:O2 to compute the mean and standard deviation for the rest of the factors
  - In P12, compute the standardized median parent household income (the z-score) with the formula =STANDARDIZE(E12,E\$1,E\$2)
  - Copy this formula from Q12 to Z2213 to compute z-scores for all neighborhoods
3. Setting up the Solver model for cluster analysis
  - Enter trial values (integers between 1 to 2202) in D5:D9 for cluster anchors
  - Set C5:C9 as school names that the trial values represent. In C5, look up neighborhood name of the first cluster anchor with formula =VLOOKUP(\$D5,\$A\$11:\$Z\$2213,2)
  - Copy this formula to C6:C9 to identify the names of the four other schools
  - Identify the z-score for median parent household income in the first chosen school using the formula =VLOOKUP(\$D5,\$A\$11:\$Z\$2213,16)
  - Identify the z-scores for each of the five selected neighborhoods by copying this formula from E5 to E5:O9
4. Computing the squared distance
  - Compute the squared distance from each school to each of the five selected cluster candidates
    - Compute the distance from each school to the first cluster candidate using the formula =SUMXMY2(\$E\$5:\$O\$5,P12:Z12) in AA12 and copy this formula to AA12:AA2213
    - Compute the distance from each school to the second cluster candidate using the formula =SUMXMY2(\$E\$6:\$O\$6,P12:Z12) in AB12 and copy this formula to AB12:AB2213
    - Compute the distance from each school to the third cluster candidate using the formula =SUMXMY2(\$E\$7:\$O\$7,P12:Z12) in AC12 and copy this formula to AC12:AC2213
    - Compute the distance from each school to the fourth cluster candidate using the formula =SUMXMY2(\$E\$8:\$O\$8,P12:Z12) in AD12 and copy this formula to AD12:AD2213
    - Compute the distance from each school to the fifth cluster candidate using the formula =SUMXMY2(\$E\$9:\$O\$9,P12:Z12) in AE12 and copy this formula to AE12:AE2213
  - Compute the smallest distance from each city to the four cluster anchor by using the formula =MIN(AA12:AE12) in cell AF12 and copying it to AF12:AF2213
  - Compute the sum of squared distances of all cities using formula = SUM(AF12:AF2213) in AF9
  - Name column AH “assigned to,” determine which cluster each school is assigned to by using formula =MATCH(AF12,AA12:AE12,0) in AH12, and copy this formula to AH12:AH2213

5. Using the Solver window to find the optimal cluster anchors for the four clusters as shown below

**Solver Parameters**

Set Objective:

To: ☐ Max ☒ Min ☐ Value Of:

By Changing Variable Cells:

Subject to the Constraints:

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- 
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☒ Make Unconstrained Variables Non-Negative

Select a Solving Method:

**Solving Method**  
Select the GRG Nonlinear engine for Solver Problems that are smooth nonlinear. Select the LP Simplex engine for linear Solver Problems, and select the Evolutionary engine for Solver problems that are non-smooth.

6. Rearranging data
- Create a separate sheet named “Sorted” with the same data we have and sort the “Assigned to” column from small to large
  - Color code the different categories we sorted out