

TO: Carl's Jr.® Franchisees

FROM: Robyn Morrow – OPS Development

DATE: June 3, 2011

SUBJECT: MSDS - Clabbergirl Baking Soda

A new MSDS sheet is required since we have changed vendors for our baking soda. Attached is the new MSDS sheet for Clabbergirl Baking Soda. A hard copy of this memo and the MSDS sheet will be sent directly to restaurants to keep in their files.

Please let me know if you have any questions. I can be reached at 805.745.7634.