



INTERNAL AUDIT Business Process

2020 09 13

DRAFT

RISK-BASED FRAUD MANAGEMMENT

PERFORM FRAUD RISK ASSESSMENT

DESIGN AND IMPLEMENT ANTI-FRAUD CONTROLS

CONTINOUS MONITORING

DEVELOP FRAUD RESPONSE PLAN

FRAUD INVESTIGATION

INPUTS

ACTIVITIES

- Strategic Plan
- Business Process
 Universe

Scoping Memo

- Audit Work Program
- Detailed Audit Reports
- Audit Findings Dashboard

- Detailed Audit Report
- Management Action Plan

1. Diagnose vulnerabiltiy to fraud

 Understanding Business Goals 3. Enterprise Risk Assessment

- 4. Assess design adequacy of controls
- 5. Development and Approval of Audit Plan

/ Program

- 6. Execution of Audit Procedures
- Analyze and discuss issues and set level of importance
- 8. Summarize Audit Findings
- 9. Present audit findings dashboard
- Monitor closure of audit findings

OUTPUT

Fraud Risk
 Mananagement

- Risk Universe with Classification
- Risk and Control Matrix
- Approved Audit Plan / Program
- Audit Work Papers
- Detailed Audit Reports
- Audit Findings Dashboard

- Documentation of Management Responses
- Action Plans with Timelines and Resources Needed
- Follow-up documentation
- Closing of Audit Findings

NO	PROCESS DESCRIPTION		OUTPUT
1	Scope and objectives definition	•	Scoping Memo
	Define scope and objectives.	·	Minutes of Meeting (for meetings conducted)
	Megawide's IAD scope are as follows (for all Subsidiaries and/or Affiliates):		
	 Risks relating to the achievement of Megawide's strategic objectives are appropriately identified and managed; 		
	 Controls are adequate in mitigation risks and achieving business objective; 		
	 Controls are consistently being implemented/complied by officers, directors, employees, contractors and vendors of Megawide as intended, as well as with applicable laws, rules, regulations and governance standards; 		
	 Operations or programs are being carried out effectively and efficiently; 		
	 Information and the means used to identify, measure, analyze, classify, and report such information are reliable and have integrity; 		
	 Quality and continuous improvement are fostered in the organization's control process; and 		
	 Resources and assets are acquired economically, used efficiently, and protected adequately. 		
	○ R : Audit Manager		
	A : Group Chief Audit Executive		
	o S:SBU		
	 C: Senior Management / Audit & Compliance Committee 		
	○ I : N/A		

NO	PROCESS DESCRIPTION		OUTPUT	
2	 Understanding Business Goals Identify & understand objectives and controls by securing & analyzing Annual Strategic Plans from Megawide & its subsidiaries. 	• N	coping Memo Jinutes of Meeting neetings conducted)	-
	 R: Audit Manager A: Group Chief Audit Executive S: SBU C: Senior Management / Audit & Compliance Committee I: N/A 			
3	 Enterprise Risk Assessment Develop and update (at least annually) the Risk Auditable Areas Identify inherent risks that could hinder attainment of Megawide's objectives. 		lisk Universe lassification	with
	 R: Audit Manager A: Group Chief Audit Executive S: SBU C: Senior Management / Audit & Compliance Committee I: N/A 			

NO	PROCESS DESCRIPTION	OUTPUT
4	Assess design adequacy of controls	 Risk and Control Matrix
	 Understand & Assess Control Environment. Considerations include: Past year's audit ratings Recommendation & status of implementation of committed action plan. 	
	 R: Audit Manager A: Group Chief Audit Executive S: SBU C: Senior Management / Audit & Compliance Committee I: N/A 	
5	 Development and approval of Audit Plan / Work Program Develop Audit Plan to streamline audit work / activity and engagement. Evaluate Risk & Controls associated with activity / business and process 	 Approved Audit Plan / Work Program
	 R: Audit Manager A: Group Chief Audit Executive S: SBU C: Senior Management / Audit & Compliance Committee I: N/A 	

NO	PROCESS DESCRIPTION	OUTPUT
6	Execution of Audit Procedures	Audit Work Paper
	Execute audit procedures for scoped-in accounts.	
	 R: Audit Supervisor A: Audit Manager S: Group Chief Audit Executive C: Group Chief Audit Executive I: N/A 	
7	 Analyze and Discuss issues and set level of importance Discuss detected issues & objectively assess the received comments. Clarify and corroborate the accuracy of information used and findings obtained. Analyze the need to perform additional test / assessment. 	 Detailed Audit Report Audit Findings Dashboard
	 R: Audit Supervisor A: Audit Manager S: Group Chief Audit Executive C: Group Chief Audit Executive I: N/A 	

8	Summarize Audit Findings	• Documentation of
	Summarize Audit Findings / Results & communicate to Management Team	Management Responses
	R : Audit Manager	
	A : Group Chief Audit Executive	
	○ S:SBU ○ C:SBU	
	○ I:N/A	
9	Present Audit Findings Dashboard	 Action Plans with Timelines and Resources
	Present Audit Findings and Management Response to Audit Committee	Needed
	o R : Audit Manager	
	A : Group Chief Audit Executive	
	S:SBUC:Senior Management / Audit & Compliance Committee	
	○ I: N/A	

NO	PROCESS DESCRIPTION	OUTPUT
10	Monitor closure of audit findings	Follow-up DocumentationClosing of Audit Findings
	Monitor status of observation and recommendations (performed on a quarterly basis) to:	
	 Monitor the disposition of results communicated to the management Ensure agreed management actions have been effectively implemented or; 	
	 Senior management has accepted the risk of not taking action 	
	○ R : Audit Manager	
	A : Group Chief Audit Executive	
	○ S:SBU	
	 C: Senior Management / Audit & Compliance Committee 	
	○ I:N/A	

Internal Audit Process Flow Chart

