

# Implementation - Recognize This as the Most Important "Stage" of the Policy Process

- What is Implementation?
- Why is it so Important?
- Top-Down and Bottom-Up Characteristics for Design, Implementation, and Evaluation
- Three Eras of Implementation Studies, Plus the 4th Emerging Era
- The Complexity of Joint Action



# Policy Failure and Learning - Know and Understand These Concepts Well

- Why Policies May Not Work
- Explanations for Policy Failure (Table 10.1)
- Nature of Failure - What is it and Why is it Hard to Define?
- Programmatic vs. Theoretic Failure
- Single- and Double-Loop Learning
- Problems with Learning
- Policy-Oriented Learning