

## Problems with Expected Returns

### We Have a Problem!

Portfolio weights are sensitive to expected excess returns.

Stock	Expected Excess Returns		Unrestricted Weights		No Short Selling Weights	
	Hist	CAPM	Hist	CAPM	Hist	CAPM
INTC	-0.004	0.014	-0.557	0.279	0.000	0.279
AEP	0.003	0.006	-0.196	0.290	0.000	0.290
AMZN	0.033	0.011	0.670	0.038	0.304	0.038
MRK	0.000	0.006	-0.204	0.079	0.000	0.079
XOM	0.011	0.005	1.286	0.313	0.696	0.313
Total Weight:			1.000	1.000	1.000	1.000

## Models of Expected Returns

Historical Returns:  $r_{i,t} = \mu_i + \varepsilon_{i,t}$  where  $\varepsilon_{i,t} \sim N(0, \sigma_i^2)$   
$$\rightarrow \frac{1}{N} \sum_{t=1}^N r_{i,t} = \frac{1}{N} \sum_{t=1}^N \mu_i + \frac{1}{N} \sum_{t=1}^N \varepsilon_{i,t} \approx \mu_i$$

But past performance does not necessarily predict future performance.

CAPM: 
$$E(r_i) = r_f + \beta_i (E(r_m) - r_f)$$

But CAPM  $\beta$ s measured using historical data.  
–  $\beta$ s may change over time.

## Models of Expected Returns

Neither historical returns nor the CAPM are forward looking measures of expected returns.

Ideally we want a forward looking measure of expected returns.

Ideally we would like to ascertain the market's estimate of expected returns for each stock.

## Utility Maximization

Recall the Investor's utility maximization problem.

$$\text{Max}_w : w^T (\mu - r_f) - \lambda w^T S w$$

The solution to the problem is:

$$w = \frac{1}{2\lambda} S^{-1} (\mu - r_f)$$

Assumption:

- At any given time, in equilibrium, the market portfolio is mean-variance efficient.
- We can observe the market weights,  $w_m$ .

## Reverse the problem

Originally we were solving to calculate weights.

- But we can observe the market weights.
- We don't need to solve for weights, we observe the market weights.

We can solve instead for expected excess returns.

$$\text{Max}_w : w^T (\mu - r_f) - \lambda w^T S w$$

$$\rightarrow \mu - r_f - 2\lambda S w = 0$$

$$\rightarrow \mu - r_f = 2\lambda S w$$

## Reverse the problem

$$\text{Max}_w : w^T (\mu - r_f) - \lambda w^T S w$$

$$\rightarrow \mu - r_f - 2\lambda S w = 0$$

$$\rightarrow \mu - r_f = 2\lambda S w$$

We observe the market weights

Use historical data for variance-covariance matrix.

What value should be assign to  $\lambda$ ?

We know: 1) the average excess returns on the stock market.  
2) the risk of investing in the stock market.

If the market is mean-variance efficient we can estimate the price of risk ( $\lambda$ ):

$$\lambda = \frac{E(r_p - r_f)}{2\sigma_p^2}$$

## Get Data on Market and Risk Free Returns

Ken French's Data Library  
[http://mba.tuck.dartmouth.edu/pages/faculty/ken.french/data\\_library.html](http://mba.tuck.dartmouth.edu/pages/faculty/ken.french/data_library.html)

Monthly data on the stock market and the risk free rate (1 month T-Bill) can be downloaded here.

The screenshot shows the Ken French's Data Library website. It features a navigation menu on the left with links like 'HOME', 'U.S. STOCK EQUITY DATA', 'INTERNATIONAL DATA', 'COMMODITY DATA', and 'CREDIT DATA'. The main content area is titled 'Current Benchmark Returns' and includes a table with columns for 'September 2007', 'Last 3 Months', and 'Last 12 Months'. Below this, there are several links to download data, including 'Fama-French Factors', 'Fama-French Factors (1993-2007)', and 'Fama-French Factors (1993-2007)'. A callout box points to the 'Fama-French Factors' link, stating that monthly data on the stock market and the risk free rate (1 month T-Bill) can be downloaded here.

## Calculate $\lambda$ From Historical Data

	A	B	C	D	E	F	G	H	I	J	K	L	M
	Date	Market	Rf	Excess Stk Mkt Ret									
962	961	-0.0018	0.004	-0.0058									
963	962	0.0251	0.0042	0.0209									
964													
965													
966													
967													
968													
969													
970													
971													
972													
973	972	-0.0148	0.004	-0.0188									
974													
975	Full Period	Average Ex Ret	0.007										
976		Variance	0.003										
977		Lambda	1.114										
978													
979	1950 onwards	Average Ex Ret	0.006										
980		Variance	0.002										
981		Lambda	1.799										
982													

Is  $\lambda = 1.11$  (or 1.80) reasonable?

- It is based on last 80 (50) years of data.
- If you think it is too high or too low you can change it.

We will use a value of 1.5.

$\lambda = \text{Excess Mkt Ret} / (2 \times \text{Mkt Variance})$

## Implied Equilibrium Excess Returns

For this example we will assume that the market consists of only 5 stocks: INTC, AEP, AMZN, MRK, XOM.

We need to calculate the market weights. To do this we need two bits of data. The market capitalization of each stock, and the total market capitalization (assuming the market only consists of the 5 stocks).

Market capitalization data can be obtained from Yahoo!Finance.

# Implied Equilibrium Excess Returns

Named Cell: lambda

Named Range: w\_mkt

$=2*\lambda*MMULT(S,w_{mkt})$

Remember: CTRL + SHIFT + Enter

## Comparing Estimates of Expected Returns

Stock	Historical Excess Returns	CAPM Excess Returns	Implied Excess Returns
INTC	-0.0035	0.0135	0.0092
AEP	0.0026	0.0064	0.0032
AMZN	0.0326	0.0111	0.0074
MRK	0.0002	0.0057	0.0059
XOM	0.0111	0.0052	0.0064

# The Black-Litterman Asset Allocation Model

## The Black-Litterman Model - Overview

Combine information from two sources to create an estimate of expected returns.

Source 1: What does the current market tell us about expected excess returns?

- Implied excess equilibrium returns.

Source 2: What views does the investment manager have about particular stocks, sectors, asset classes, or countries?

The Black-Litterman model combines these different sources to produce estimates of expected returns.

## Combining Predicted and Implied Returns

$$E(r) = \left[ (\tau S)^{-1} + P^T \Omega^{-1} P \right]^{-1} \left[ (\tau S)^{-1} \Pi + P^T \Omega^{-1} Q \right]$$

Basic Notation:

$\tau$  = A scalar (Assume  $\tau = 1$ ).

$S$  = Variance-Covariance matrix for all assets under consideration.

$\Omega$  = Uncertainty surrounding your views.

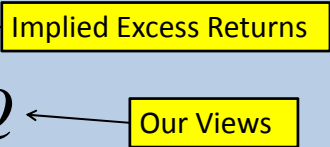
$\Pi$  = Implied Excess Returns.

$Q$  = Views on expected excess returns for some or all assets.

$P$  = Matrix identifying which assets you have views about.

## Understanding the Formula

Consider the second part first:

$$(\tau S)^{-1} \Pi + P^T \Omega^{-1} Q$$


We are combining implied excess returns with our own views on excess returns.

- A weighted average.

What are the weights?

- How confident the investor about his/her views relative to the implied excess returns.



## Understanding the formula

$$E(r) = \left[ (\tau S)^{-1} + P^T \Omega^{-1} P \right]^{-1} \left[ (\tau S)^{-1} \Pi + P^T \Omega^{-1} Q \right]$$

The second part of the formula combines implied excess returns with our views about different assets.

What does the first part do?

- The first term is there to ensure that the weights assigned to implied excess returns and our views add up to 1.

The formula is just a weighted average!

## An example

Consider 1 stock, AMZN.

- The implied excess returns are 0.74% per month and the variance is 2.015%<sup>2</sup>.
- We predict excess returns of 2% per month. The uncertainty surrounding this view is reflected by a variance of 0.50%<sup>2</sup>.
- Assume  $\tau = 1$ .  $P = 1$

## A more complicated example

Stock	Historical Excess Returns	CAPM Excess Returns	Implied Excess Returns
INTC	-0.0035	0.0135	0.0092
AEP	0.0026	0.0064	0.0032
AMZN	0.0326	0.0111	0.0074
MRK	0.0002	0.0057	0.0059
XOM	0.0111	0.0052	0.0064

## Incorporating Investor Views

### Views:

- 1) Analysts tell you that AEP has found a way to store electricity. Based on this breakthrough, they expect AEP to outperform XOM by 1% per month.
- 2) Given the current economic conditions we think that INTC will outperform AMZN by 1.75% per month.

The views expressed above are relative views of assets.

- Relative views are common in reality.
- Absolute views, such as AEP having returns of 2% per month, are much less common.

## Views vs Implied Excess Returns

View 1) AEP outperforms XOM by 1% per month.

- The difference in implied excess returns is -0.32% per month.
- We would expect that incorporating our view will lead to an increase in our holdings of AEP and a decrease in XOM.

View 2) INTC will outperform AMZN by 1.75% per month.

- The difference in implied excess returns is 0.18% per month.
- We would expect that incorporating our view will increase our holdings of INTC and reduce our holdings of AMZN.

## Incorporating Our Views

To link our views to implied excess returns we need a link matrix,  $P$ .

Matrix  $P$  is constructed in the following way:

Each row represents a view, each column represents a company:

$$P = \begin{matrix} & \begin{matrix} \text{INTC} & \text{AEP} & \text{AMZN} & \text{MRK} & \text{XOM} \end{matrix} \\ \begin{matrix} \text{View 1} \\ \text{View 2} \end{matrix} & \begin{bmatrix} & & & & \\ & & & & \end{bmatrix} \end{matrix}$$

## The View Vector and Uncertainty

What do  $Q$  and  $\Omega$  look like?

$$Q + \varepsilon = \begin{bmatrix} Q_1 \\ \vdots \\ Q_k \end{bmatrix} + \begin{bmatrix} \varepsilon_1 \\ \vdots \\ \varepsilon_k \end{bmatrix} \rightarrow Q + \varepsilon = \begin{bmatrix} 0.01 \\ 0.0175 \end{bmatrix} + \begin{bmatrix} \varepsilon_1 \\ \varepsilon_2 \end{bmatrix}$$

where

$$\begin{bmatrix} \varepsilon_1 \\ \vdots \\ \varepsilon_k \end{bmatrix} \sim N \left( \begin{bmatrix} 0 \\ \vdots \\ 0 \end{bmatrix}, \begin{bmatrix} \omega_{11} & \cdots & \omega_{1k} \\ \vdots & \ddots & \vdots \\ \omega_{k1} & \cdots & \omega_{kk} \end{bmatrix} \right) \leftarrow \boxed{\Omega}$$

## Calculating $\Omega$

There is no best way to calculate  $\Omega$ . It will depend on how confident you are of your predictions.

Black and Litterman recommend:

$$\Omega = \tau P S P^T$$

We have assumed the  $\tau = 1$  so we can ignore  $\tau$ .

# Incorporating Investor Views

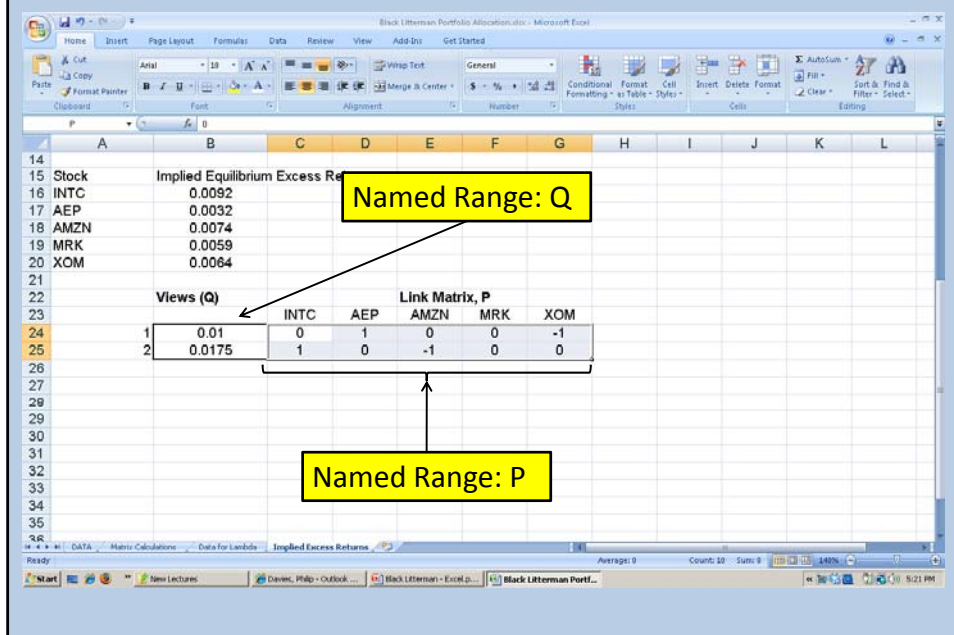
## Views:

- 1) Analysts tell you that AEP has found a way to store electricity. Based on this breakthrough, they expect AEP to outperform XOM by 1% per month.
- 2) Given the current economic conditions we think that INTC will outperform AMZN by 1.75% per month.

The views expressed above are relative views of assets.

- Relative views are common in reality.
- Absolute views, such as AEP having returns of 2% per month, are much less common.

## Views and Links, Q and P



## Uncertainty about views

Implied Equilibrium Excess Returns

Stock	INTC	AEP	AMZN	MRK	XOM
INTC	0.0092				
AEP	0.0032				
AMZN	0.0074				
MRK	0.0059				
XOM	0.0064				

Views (Q)

	INTC	AEP	AMZN	MRK	XOM
1	0.01	0	1	0	-1
2	0.0175	1	0	-1	0

Link Matrix, P

	INTC	AEP	AMZN	MRK	XOM
1	0	1	0	0	-1
2	1	0	-1	0	0

Omega

	INTC	AEP
1	0.0051	-0.0012
2	-0.0012	0.0168

Named Range: pi

Named Range: Omega

=MMULT(MMULT(P,S),TRANSPOSE(P))

## Calculating Expected Excess Returns

exp\_ret\_1

=MINVERSE(MINVERSE(S)+  
(MMULT(MMULT(TRANSPOSE(P),MINVERSE(Omega)),P)))

Remember: CTRL + SHIFT + ENTER

Expected Return Calculation

	INTC	AEP	AMZN	MRK	XOM
INTC	0.0109	0.0008	0.0089	0.0016	0.0007
AEP	0.0006	0.0033	0.0009	0.0011	0.0017
AMZN	0.0089	0.0009	0.0153	0.0016	0.0003
MRK	0.0016	0.0011	0.0016	0.0061	0.0011
XOM	0.0007	0.0017	0.0003	0.0011	0.0026

First Part of Expected Return Formula

$$[(\tau S)^{-1} + P^T \Omega^{-1} P]^{-1}$$

## Calculating Expected Excess Returns

Excel screenshot showing the calculation of Expected Excess Returns. The formula bar displays:

$$=MMULT(MINVERSE(S),pi) + MMULT(MMULT(TRANSPOSE(P),MINVERSE(Omega)),Q)$$

Remember: Ctrl + Shift + Enter

The formula is also represented as:

$$[(\tau S)^{-1} \Pi + P^T \Omega^{-1} Q]$$

The spreadsheet shows the following data:

Stock	INTC	AEP	AMZN	MRK	XOM
1	0.01	0	1	0	0
2	0.0175	1	0	-1	0

Expected Return Calculation:

	INTC	AEP	AMZN	MRK	XOM
INTC	0.0109	0.0006	0.0089	0.0016	0.0007
AEP	0.0006	0.0033	0.0009	0.0011	0.0017
AMZN	0.0089	0.0009	0.0153	0.0016	0.0003
MRK	0.0016	0.0011	0.0016	0.0061	0.0011
XOM	0.0007	0.0017	0.0003	0.0011	0.0026

Second Part of Expected Return Formula:

1.75245
2.30435
-1.07392
0.44809
-0.43097

## Calculating Expected Excess Returns

Excel screenshot showing the calculation of Expected Excess Returns using named ranges.

Named Range: exp\_ret\_1

Named Range: exp\_ret\_2

The formula bar displays:

$$=MMULT(exp\_ret\_1,exp\_ret\_2)$$

The spreadsheet shows the following data:

	INTC	AEP	AMZN	MRK	XOM
1	0.01	0	1	0	0
2	0.0175	1	0	-1	0

Expected Return Calculation:

	INTC	AEP	AMZN	MRK	XOM
INTC	0.0109	0.0006	0.0089	0.0016	0.0007
AEP	0.0006	0.0033	0.0009	0.0011	0.0017
AMZN	0.0089	0.0009	0.0153	0.0016	0.0003
MRK	0.0016	0.0011	0.0016	0.0061	0.0011
XOM	0.0007	0.0017	0.0003	0.0011	0.0026

Second Part of Expected Return Formula:

1.75245
2.30435
-1.07392
0.44809
-0.43097

Exp Excess Ret:

INTC	0.0114
AEP	0.0075
AMZN	0.0018
MRK	0.0060
XOM	0.0040

## Do the Expected Returns Make Sense?

	Imp Ex Returns	Exp Ex Returns
INTC	0.0092	0.0114
AEP	0.0032	0.0075
AMZN	0.0074	0.0018
MRK	0.0059	0.0060
XOM	0.0064	0.0040

- 1) We think AEP will outperform XOM by 1% per month.
  - The expected excess return for AEP has gone up from 0.32% to 0.75%, while XOM returns have fallen to 0.40% per month.
- 2) We think INTC will outperform AMZN by 1.75% per month.
  - INTCs expected excess returns have increased to 1.14%, while AMZN expected excess returns have decreased to 0.18%.

## Portfolio Weights

The screenshot shows an Excel spreadsheet with the following data:

Portfolio Allocation Calculations		Z					
		$\mu - r_f$			$\tau$		
		Hist	CAPM	BL	Hist	CAPM	BL
INTC		-0.004	0.0135	0.0114	-2.05493	0.94891	1.1173
AEP		0.003	0.0064	0.0075	-0.72153	0.98562	1.4813
AMZN		0.033	0.0111	0.0018	2.47172	0.12823	-0.4387
MRK		0.000	0.0057	0.0060	-0.75199	0.26896	0.4481
XOM		0.011	0.0052	0.0040	4.74604	1.06336	0.3920
	Sum				3.6893	3.39507	3.0000

Portfolio Allocation Outputs		Unrestricted Weights			No Short Selling Weights			Mkt Weights
		Hist	CAPM	BL	Hist	CAPM	BL	
INTC		-0.557	0.279	0.372	0.000	0.279	0.267	0.183
AEP		-0.196	0.290	0.494	0.000	0.290	0.441	0.023
AMZN		0.670	0.038	-0.146	0.304	0.038	0.000	0.044
MRK		-0.204	0.079	0.149	0.000	0.079	0.131	0.149
XOM		1.286	0.313	0.131	0.696	0.313	0.162	0.602
	Total Weight	1.000	1.000	1.000	1.000	1.000	1.000	

Expected Ex Portfolio Returns		Average of selected cells					
		0.0376	0.0081	0.0091	0.0177	0.0081	0.0078
Expected Ex Portfolio Returns		0.0376	0.0081	0.0091	0.0177	0.0081	0.0078



## Do the results make sense?

	Market Weights	New Portfolio Weights
INTC	0.18	0.372
AEP	0.02	0.494
AMZN	0.04	-0.146
MRK	0.15	0.149
XOM	0.60	0.131
Total Weight	1.00	1.00

- 1) We think AEP will outperform XOM by 1% per month.
  - There is a large increase in our investment in AEP, at the expense of investment in XOM.
- 2) We think INTC will outperform AMZN by 1.75% per month.
  - There is a large increase in our holdings of INTC, while we actually sell AMZN short.