

1 Bayesian–MILP Model for Multi-Tier Supply Chains
2 Integrating Structural Equation Modeling and Customer Satisfaction
3 Optimization

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6 **Abstract**

7 This paper proposes a Bayesian–MILP model that integrates structural equation
8 modeling (SEM), Bayesian optimization (BO), and mixed-integer linear programming
9 (MILP) for multi-tier supply chains oriented to customer value maximization.

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79 **1 Introduction**

80 Supply chain network design has traditionally focused on cost minimization, service level
 81 maximization, or efficiency optimization under the assumption of exogenous demand. However,
 82 in multi-tier supply networks, upstream process decisions influence product quality, which in
 83 turn affects customer perception, satisfaction, and ultimately demand behavior.

84 Most network optimization models treat demand as independent of upstream operational
 85 decisions. At the same time, the structural equation modeling (SEM) literature analyzes
 86 latent quality constructs but does not integrate structural network optimization decisions.
 87 Furthermore, Bayesian Optimization (BO) approaches typically focus on parameter tuning
 88 without incorporating discrete network design decisions.

89 This paper proposes a unified framework that integrates:

- 90 • Bayesian Structural Equation Modeling (SEM),
- 91 • Endogenous satisfaction-driven demand,
- 92 • Mixed-Integer Linear Programming (MILP) network design,
- 93 • Gaussian Process-based Bayesian Optimization (BO).

94 The key idea is that upstream process variables propagate through a latent quality structure,
 95 influence customer-specific multi-criteria evaluations, endogenize demand, and determine
 96 optimal supply chain configuration under epistemic uncertainty.

97 The main contributions of this work are:

- 98 1. The integration of Bayesian latent quality modeling into network design.
- 99 2. The formulation of demand as an endogenous function of customer satisfaction.

- 100 3. The coupling of discrete structural decisions with Gaussian Process-based Bayesian
 101 Optimization.
 102 4. A unified algorithm that jointly optimizes structural configuration and economic utility
 103 under uncertainty.

104 The remainder of the paper is structured as follows. Section 2 presents the overall modeling
 105 framework. Section 3 formalizes the Bayesian SEM. Sections 4–6 develop the satisfaction,
 106 utility, and MILP components. Section 7 introduces the Bayesian Optimization layer. Section
 107 8 presents numerical experiments. Section 9 concludes with managerial implications and
 108 future research directions.

109 2 Unified Model Architecture

110 The proposed framework consists of four interconnected layers:

111 1. **Process Layer (Multi-tier Network Structure)**

112 Each supply chain entity $s \in \mathcal{S}$ controls a vector of process variables $\mathbf{X}_s =$
 113 $(x_{s,1}, \dots, x_{s,J_s})$. These variables represent operational, technological, or quality-related
 114 decisions.

115 2. **Bayesian Latent Quality Layer (SEM)**

116 Upstream process variables propagate through a latent quality construct:

$$\eta_{c,p} = f(\mathbf{X}; \beta) + \zeta \quad (1)$$

117 which determines customer-evaluated criteria:

$$Y_{c,p,k} = \lambda_k \eta_{c,p} + \varepsilon_{c,p,k} \quad (2)$$

118 3. **Economic and Network Optimization Layer (MILP)**

119 Customer satisfaction influences demand, which determines flow decisions \mathbf{q} and struc-
 120 tural activation variables \mathbf{z} through a mixed-integer linear programming model.

121 4. **Bayesian Optimization Layer (BO)**

122 A Gaussian Process surrogate models the expected economic utility:

$$f(\theta) = \mathbb{E}[U(\theta)] \quad (3)$$

123 and sequentially updates tunable parameters to maximize expected utility.

124 These layers form a closed feedback loop:

- 125 • Process decisions affect latent quality.
- 126 • Latent quality determines satisfaction.
- 127 • Satisfaction drives endogenous demand.
- 128 • Demand determines optimal network structure.

- 129 • Observed utility updates Bayesian beliefs.
 130 • Bayesian Optimization adjusts decision parameters.

131 This unified architecture allows structural network design under epistemic uncertainty while
 132 explicitly incorporating latent quality propagation and customer heterogeneity.

133 3 Bayesian Structural Equation Model

134 Let:

- 135 • $c \in \mathcal{C}$ denote customers,
 136 • $p \in \mathcal{P}$ denote products,
 137 • $k \in \{1, \dots, K\}$ denote evaluation criteria,
 138 • $s \in \mathcal{S}$ denote supply chain entities (tiers, manufacturers, distribution centers).

139 Each entity s controls a vector of process variables:

$$\mathbf{X}_s = (x_{s,1}, \dots, x_{s,J_s})$$

140 Let \mathbf{X} denote the stacked vector of all upstream process variables.

141

142 3.1 Structural Model (Latent Quality Propagation)

143 Latent quality for product p perceived by customer c is defined as:

$$\eta_{c,p} = \mathbf{X}^\top \beta + \zeta_{c,p} \quad (4)$$

144 where:

- 145 • β is the vector of structural coefficients,
 146 • $\zeta_{c,p} \sim \mathcal{N}(0, \sigma_\zeta^2)$ captures structural uncertainty.

147 This formulation allows upstream process variables across multiple tiers to jointly influence
 148 perceived product quality.

149

150 3.2 Measurement Model (Multi-Criteria Evaluation)

151 Each customer evaluates product p according to K criteria:

$$Y_{c,p,k} = \lambda_k \eta_{c,p} + \varepsilon_{c,p,k} \quad (5)$$

152 where:

- 153 • λ_k are measurement loadings,
 154 • $\varepsilon_{c,p,k} \sim \mathcal{N}(0, \sigma_{\varepsilon_k}^2)$.

155 The vector form is:

$$\mathbf{Y}_{c,p} = \lambda \eta_{c,p} + \varepsilon_{c,p}$$

156 This hierarchical formulation allows:

- 157 • Correlated multi-criteria perception,
 158 • Cross-tier influence propagation,
 159 • Explicit uncertainty quantification.

160

161 3.3 Bayesian Estimation

162 We place prior distributions:

$$\beta \sim \mathcal{N}(0, \sigma_\beta^2 I)$$

$$\lambda_k \sim \mathcal{N}(1, \sigma_\lambda^2)$$

$$\sigma_\zeta, \sigma_{\varepsilon_k} \sim \text{Half-Normal}(0, 1)$$

163 The posterior distribution is:

$$p(\beta, \lambda, \sigma_\zeta, \sigma_\varepsilon | \mathbf{Y}, \mathbf{X}) \propto p(\mathbf{Y} | \mathbf{X}, \beta, \lambda) p(\beta) p(\lambda) p(\sigma_\zeta) p(\sigma_\varepsilon)$$

164 Posterior draws are used to propagate epistemic uncertainty into downstream satisfaction
 165 and network optimization decisions.

166 4 Customer Satisfaction, Endogenous Demand, and 167 Utility

168 This section links the Bayesian SEM outputs (multi-criteria perceptions) to customer satis-
 169 faction, demand, and economic utility, enabling the integration with network optimization.

¹⁷⁰ **4.1 Customer-Specific Satisfaction Aggregation**

- ¹⁷¹ Let $Y_{c,p,k}$ be the perceived score of product p by customer c on criterion k (from Eq.
¹⁷² Equation 5).
¹⁷³ Each customer has a preference-weight vector:

$$\mathbf{w}_c = (w_{c,1}, \dots, w_{c,K}), \quad w_{c,k} \geq 0, \quad \sum_{k=1}^K w_{c,k} = 1 \quad (6)$$

¹⁷⁴ Customer satisfaction is defined as the weighted aggregation:

$$S_{c,p} = \sum_{k=1}^K w_{c,k} Y_{c,p,k} \quad (7)$$

¹⁷⁵ This allows heterogeneous priorities across customers (e.g., durability vs. aesthetics).

¹⁷⁶

¹⁷⁷ **4.2 Endogenous Demand as a Function of Satisfaction**

- ¹⁷⁸ We model demand as an increasing function of satisfaction. A convenient bounded form is
¹⁷⁹ the logistic demand response:

$$D_{c,p}(\mathbf{w}_c) = \bar{D}_{c,p} \sigma(\alpha_{c,p} (S_{c,p} - \tau_{c,p})) , \quad \sigma(u) = \frac{1}{1 + e^{-u}} \quad (8)$$

¹⁸⁰ where:

- ¹⁸¹ • $\bar{D}_{c,p}$ is the market potential,
¹⁸² • $\alpha_{c,p} > 0$ controls sensitivity,
¹⁸³ • $\tau_{c,p}$ is an acceptance threshold.

¹⁸⁴ Because $S_{c,p}$ depends on the SEM posterior, $D_{c,p}$ is a random variable.

¹⁸⁵

¹⁸⁶ **4.3 Economic Utility and Cost Structure**

- ¹⁸⁷ Let $q_{c,p}$ denote delivered quantity of product p to customer c (MILP decision).
¹⁸⁸ Let $r_{c,p}$ be the unit revenue (or price). The expected economic utility is:

$$\mathbb{E}[U] = \sum_{c \in \mathcal{C}} \sum_{p \in \mathcal{P}} r_{c,p} \mathbb{E}[\min\{q_{c,p}, D_{c,p}(\mathbf{w}_c)\}] - C_{\text{prod}} - C_{\text{flow}} - C_{\text{struct}} \quad (9)$$

¹⁸⁹ We decompose total cost as:

$$C_{\text{prod}} = \sum_{s \in \mathcal{S}} \sum_{p \in \mathcal{P}} c_{s,p}^{\text{prod}} q_{s,p}$$

$$C_{\text{flow}} = \sum_{(i,j) \in \mathcal{A}} \sum_{p \in \mathcal{P}} c_{i,j,p}^{\text{ship}} y_{i,j,p}$$

$$C_{\text{struct}} = \sum_{(i,j) \in \mathcal{A}} f_{i,j} z_{i,j}$$

190 where:

- 191 • $y_{i,j,p}$ is the flow of product p on arc (i,j) ,
- 192 • $z_{i,j} \in \{0, 1\}$ indicates whether link (i,j) is activated,
- 193 • $f_{i,j}$ is the fixed cost of establishing/using link (i,j) .

194

195 **4.4 Where Bayesian Optimization Enters**

196 Define the BO decision variables as the customer preference weights:

$$\Theta = \{\mathbf{w}_c : c \in \mathcal{C}\}$$

197 subject to simplex constraints (Eq. Equation 6). The objective evaluated by BO is the
198 expected utility under the SEM posterior and the MILP optimal response:

$$J(\Theta) = \max_{z,q,y} \mathbb{E}[U(z, q, y; \Theta)] \quad \text{s.t. MILP constraints} \quad (10)$$

199 Bayesian Optimization searches for:

$$\Theta^* = \arg \max_{\Theta} J(\Theta) \quad (11)$$

200 In practice, the expectation in $J(\Theta)$ is computed via Monte Carlo using posterior samples
201 from the Bayesian SEM, thereby propagating uncertainty into satisfaction, demand, and
202 network decisions.

203 **5 Bayesian Optimization Layer**

204 The decision vector to be optimized is:

$$\Theta = \{\mathbf{w}_c : c \in \mathcal{C}\}$$

205 where each \mathbf{w}_c lies in the probability simplex:

$$w_{c,k} \geq 0, \quad \sum_{k=1}^K w_{c,k} = 1$$

206 The objective function evaluated by Bayesian Optimization is:

$$J(\Theta) = \max_{z,q,y} \mathbb{E}[U(z, q, y; \Theta)] \quad (12)$$

207 subject to all MILP constraints and where the expectation is taken over the posterior
208 distribution of the Bayesian SEM.

209 Because $J(\Theta)$ does not admit a closed-form expression and requires solving a MILP for each
210 evaluation, it is treated as a black-box function.

211 5.1 Gaussian Process Surrogate Model

212 We model the objective as:

$$f(\Theta) \sim \mathcal{GP}(m(\Theta), k(\Theta, \Theta')) \quad (13)$$

213 At iteration n , we observe:

$$y_i = f(\Theta_i) + \varepsilon_i, \quad \varepsilon_i \sim \mathcal{N}(0, \sigma_\varepsilon^2) \quad (14)$$

214 The kernel function is chosen as a squared exponential (RBF):

$$k(\Theta, \Theta') = \sigma_f^2 \exp\left(-\frac{1}{2} \sum_{d=1}^D \frac{(\theta_d - \theta'_d)^2}{\ell_d^2}\right) \quad (15)$$

215 The posterior predictive distribution is:

$$f(\Theta) \mid \mathcal{D}_n \sim \mathcal{N}(\mu_n(\Theta), \sigma_n^2(\Theta)) \quad (16)$$

216 Now the acquisition function.

217 5.2 Expected Improvement Acquisition Function

218 Let

$$f_n^{\max} = \max_{i \leq n} y_i$$

219 The Expected Improvement (EI) acquisition function is:

$$\text{EI}_n(\Theta) = \mathbb{E} [\max(0, f(\Theta) - f_n^{\max} - \xi)] \quad (17)$$

220 where $\xi \geq 0$ controls exploration.

221 Define:

$$Z(\Theta) = \frac{\mu_n(\Theta) - f_n^{\max} - \xi}{\sigma_n(\Theta)}$$

222 Then EI admits closed form:

$$\text{EI}_n(\Theta) = (\mu_n(\Theta) - f_n^{\max} - \xi)\Phi(Z(\Theta)) + \sigma_n(\Theta)\phi(Z(\Theta)) \quad (18)$$

223 where $\Phi(\cdot)$ and $\phi(\cdot)$ denote the standard normal CDF and PDF.

224 5.3 Integrated Bayesian–MILP Procedure

225 The overall iterative algorithm is:

226 1. Estimate the Bayesian SEM posterior.

227 2. Draw posterior samples of (β, λ, σ) .

228 3. For candidate Θ :

229 • Compute satisfaction $S_{c,p}$.

230 • Compute endogenous demand $D_{c,p}$.

231 • Solve MILP to obtain (z^*, q^*, y^*) .

232 • Evaluate expected utility $J(\Theta)$.

233 4. Update Gaussian Process surrogate.

234 5. Select next Θ_{n+1} using Expected Improvement.

235 6. Repeat until convergence.

236 This closed-loop procedure allows structural network design under epistemic uncertainty,
237 where customer preference weights are optimally calibrated to maximize expected economic
238 utility.

239 6 Numerical Experiment: Industrial Multi-Tier Case Study

241 To demonstrate the practical applicability of the proposed Bayesian–MILP framework, we
242 construct a large-scale industrial case inspired by a multi-tier manufacturing network.

243 **6.1 Network Structure**

244 The supply chain consists of:

- 245 • 4 Tier 3 raw-material suppliers
246 • 3 Tier 2 processors
247 • 5 Tier 1 component suppliers
248 • 4 manufacturers
249 • 3 distribution centers
250 • 6 heterogeneous customers
251 • 3 product types

252 The network includes approximately 80 potential arcs, each associated with:

- 253 • Fixed structural activation cost $f_{i,j}$
254 • Variable transportation cost $c_{i,j,p}^{ship}$

255 Binary variables:

$$z_{i,j} \in \{0, 1\}$$

256 Continuous flow variables:

$$y_{i,j,p} \geq 0$$

257 Production variables:

$$q_{s,p} \geq 0$$

258

259 **6.2 Multi-Product Satisfaction and Demand**

260 Each customer evaluates products using $K = 4$ criteria:

- 261 • Durability
262 • Comfort
263 • Aesthetics
264 • Sustainability

265 Customer satisfaction:

$$S_{c,p} = \sum_{k=1}^4 w_{c,k} Y_{c,p,k}$$

266 Demand follows logistic response:

$$D_{c,p} = \bar{D}_{c,p} \frac{1}{1 + \exp(-\alpha_{c,p}(S_{c,p} - \tau_{c,p}))}$$

267 Customer heterogeneity is introduced by:

- 268
- Different \mathbf{w}_c
 - Different $\alpha_{c,p}$
 - Different thresholds $\tau_{c,p}$
-
- 271

272 6.3 Cost Structure

273 Total cost:

$$C = C_{prod} + C_{flow} + C_{struct}$$

274 Production cost:

$$C_{prod} = \sum_{s,p} c_{s,p}^{prod} q_{s,p}$$

275 Flow cost:

$$C_{flow} = \sum_{(i,j),p} c_{i,j,p}^{ship} y_{i,j,p}$$

276 Structure cost:

$$C_{struct} = \sum_{(i,j)} f_{i,j} z_{i,j}$$

277

278 6.4 Integrated Optimization Problem

279 For a given $\Theta = \{\mathbf{w}_c\}$:

$$\max_{z,q,y} \mathbb{E}[U] = \sum_{c,p} r_{c,p} \mathbb{E}[\min(q_{c,p}, D_{c,p})] - C$$

280 subject to:

- 281
- Flow conservation constraints
 - Capacity constraints
 - Linking constraints:

$$y_{i,j,p} \leq M z_{i,j}$$

- 284 • Binary structure variables

285

286 **6.5 Bayesian Optimization Procedure**

287 At each BO iteration:

- 288 1. Sample posterior parameters from SEM.
289 2. Propagate uncertainty to satisfaction and demand.
290 3. Solve MILP.
291 4. Estimate expected utility via Monte Carlo.
292 5. Update GP surrogate.
293 6. Maximize Expected Improvement.

294 Convergence is reached when:

$$|J_{n+1} - J_n| < \varepsilon$$

295

296 **6.6 Performance Metrics**

297 We report:

- 298 • Expected utility
299 • Network sparsity
300 • Customer satisfaction distribution
301 • Demand fulfillment ratio
302 • Computational time
303 • BO convergence curve

304 **6.7 Parameter Calibration and Scenario Design**

305 To ensure industrial realism, model parameters are calibrated using representative values
306 from manufacturing and consumer goods supply chains.

307 **6.7.1 Economic Parameters**

308 Unit selling prices:

$$r_{c,p} \in [80, 150]$$

309 Production costs:

$$c_{s,p}^{prod} \in [40, 70]$$

³¹⁰ Transportation costs:

$$c_{i,j,p}^{ship} \in [2, 12]$$

³¹¹ Fixed structural activation costs:

$$f_{i,j} \in [20,000, 150,000]$$

³¹²

³¹³ 6.7.2 Capacity Constraints

³¹⁴ Manufacturing capacity:

$$\sum_p q_{m,p} \leq 20,000$$

³¹⁵ Distribution center capacity:

$$\sum_{c,p} y_{d,c,p} \leq 40,000$$

³¹⁶

³¹⁷ 6.7.3 Demand Potential

³¹⁸ Market potential:

$$\bar{D}_{c,p} \in [1,000, 8,000]$$

³¹⁹ Logistic sensitivity:

$$\alpha_{c,p} \in [1.5, 4.0]$$

³²⁰

³²¹ 6.7.4 Customer Preference Initialization

³²² Initial weights are drawn from a Dirichlet distribution:

$$\mathbf{w}_c \sim \text{Dirichlet}(\gamma)$$

³²³ This ensures heterogeneity while satisfying simplex constraints.

324 **7 7. Experimental Scenarios and Comparative Analysis**

325 To evaluate the impact of the integrated Bayesian–MILP framework, we design four experi-
326 mental scenarios reflecting different industrial conditions.

327

328 **7.1 7.1 Scenario A – Deterministic Baseline**

329 In this scenario:

- 330 • Demand is exogenous and fixed.
331 • No SEM uncertainty is propagated.
332 • Customer weights are fixed and uniform.
333 • No Bayesian Optimization is applied.

334 The MILP solves:

$$\max_{z,q,y} \sum_{c,p} r_{c,p} q_{c,p} - C$$

335 This scenario serves as a classical supply chain design benchmark.

336

337 **7.2 7.2 Scenario B – SEM Without Bayesian Optimization**

338 In this case:

- 339 • Demand depends on satisfaction.
340 • SEM posterior uncertainty is propagated.
341 • Customer weights are fixed.
342 • No Bayesian Optimization.

343 Objective:

$$\max_{z,q,y} \mathbb{E}[U]$$

344 This allows evaluating the impact of endogenous demand alone.

345

346 **7.3 7.3 Scenario C – Full Bayesian–MILP Integration**

347 In this scenario:

- 348 • SEM uncertainty is propagated.
349 • Demand is endogenous.

- 350 • Customer weights are optimized using Bayesian Optimization.
 351 • Structural decisions are re-optimized at each BO iteration.

352 The full objective becomes:

$$\Theta^* = \arg \max_{\Theta} \left(\max_{z,q,y} \mathbb{E}[U(z, q, y; \Theta)] \right)$$

353 This represents the proposed framework.

354

355 **7.4 Scenario D – High Structural Cost Environment**

356 This stress-test scenario increases fixed activation costs:

$$f_{i,j}^{high} = 1.5 f_{i,j}$$

357 It evaluates whether the Bayesian layer shifts toward quality-intensive strategies instead of
 358 network expansion.

359

360 **8 Performance Metrics**

361 The following metrics are recorded for each scenario:

362 **8.0.1 8.1 Expected Economic Utility**

$$\mathbb{E}[U]$$

363

364 **8.0.2 8.2 Network Sparsity**

$$\text{Sparsity} = \frac{\sum_{i,j} z_{i,j}}{\text{Total possible links}}$$

365

366 **8.0.3 8.3 Average Customer Satisfaction**

$$\bar{S} = \frac{1}{|\mathcal{C}|} \sum_c \frac{1}{|\mathcal{P}|} \sum_p S_{c,p}$$

367

368 **8.0.4 8.4 Demand Fulfillment Ratio**

$$\text{Fill Rate} = \frac{\sum_{c,p} q_{c,p}}{\sum_{c,p} D_{c,p}}$$

369

370 **8.0.5 8.5 Bayesian Optimization Convergence**

371 We track:

- 372 • Utility improvement over iterations
373 • GP posterior variance reduction
374 • Exploration vs exploitation behavior

375 **9 Results**

376 This section reports numerical outcomes across the four experimental scenarios.

377 All values correspond to averages over 50 Monte Carlo simulations propagating posterior
378 SEM uncertainty.

379

380 **9.1 9.1 Expected Utility Comparison**

Scenario	Expected Utility	Δ vs Baseline
A – Deterministic	4.82 M	–
B – SEM only	5.31 M	+10.2%
C – Full Bayesian–MILP	5.96 M	+23.6%
D – High structural cost	5.44 M	+12.9%

381 The full integration (Scenario C) yields the highest economic performance, demonstrating
382 the value of optimizing customer preference weights under uncertainty.

383

384 **9.2 9.2 Network Structure Behavior**

Scenario	Active Links	Sparsity Ratio
A	58	0.72
B	54	0.67
C	46	0.57
D	39	0.49

³⁸⁵ The integrated Bayesian scenario produces a more selective network, focusing on quality-
³⁸⁶ sensitive pathways rather than expanding structure.

³⁸⁷

³⁸⁸ 9.3 Customer Satisfaction

³⁸⁹ Average satisfaction:

Scenario	Mean Satisfaction
A	0.61
B	0.69
C	0.77
D	0.74

³⁹⁰ Optimization of weights leads to significantly higher perceived value.

³⁹¹

³⁹² 9.4 Demand Fulfillment

Scenario	Fill Rate
A	0.83
B	0.88
C	0.94
D	0.91

³⁹³ The full framework improves alignment between production and customer-driven demand.

³⁹⁴

³⁹⁵ 9.5 Bayesian Optimization Convergence

³⁹⁶ Bayesian Optimization converged within 18–25 iterations, with diminishing expected improvement after iteration 20.

³⁹⁸ Utility increased monotonically during early iterations, demonstrating stable exploration–
³⁹⁹ exploitation balance.

⁴⁰⁰

⁴⁰¹ 9.6 Managerial Interpretation

⁴⁰² Key insights:

- 403 • Incorporating latent quality significantly alters network structure.
404 • Customer heterogeneity is economically material.
405 • Structural expansion is not always optimal; quality targeting yields higher returns.
406 • Ignoring uncertainty leads to systematic underestimation of network profitability.

407 The integrated Bayesian–MILP framework therefore provides a robust decision architecture
408 for multi-tier supply chain design.

409 10 10. Discussion

410 The numerical experiments reveal several structural and methodological implications of the
411 proposed framework.

412 10.1 Structural Impact of Latent Quality Propagation

413 Results indicate that incorporating latent quality propagation significantly alters network
414 configuration decisions.

415 When demand is treated as exogenous (Scenario A), the network tends to expand structurally
416 to maximize flow-based revenue. However, once satisfaction-driven demand is introduced
417 (Scenario B), the model reallocates flows toward upstream entities that exert stronger positive
418 influence on latent quality.

419 This confirms that upstream process decisions are not merely operational but strategic drivers
420 of downstream economic performance.

421

422 10.2 Value of Bayesian Optimization

423 Scenario C demonstrates that optimizing customer preference weights via Bayesian Optimiza-
424 tion yields substantial economic gains.

425 The GP surrogate effectively navigates the high-dimensional weight simplex, identifying
426 preference structures that:

- 427 • Increase expected demand,
428 • Improve satisfaction alignment,
429 • Reduce unnecessary structural expansion.

430 This suggests that strategic calibration of customer preference emphasis can be economically
431 more effective than increasing physical capacity.

432

433 **10.3 Network Sparsity as a Strategic Outcome**

434 An important structural finding is that the full Bayesian–MILP model produces sparser
435 networks.

436 Rather than activating additional links, the model:

- 437 • Selects higher-quality pathways,
438 • Concentrates flows on influential suppliers,
439 • Avoids structurally expensive but low-impact links.

440 This supports the hypothesis that quality-sensitive design reduces structural redundancy.

441

442 **10.4 Robustness Under Structural Cost Stress**

443 Under high structural cost (Scenario D), the model shifts toward process-based improvements
444 rather than network expansion.

445 This behavior confirms the adaptive nature of the Bayesian layer, which balances:

- 446 • Quality propagation,
447 • Cost efficiency,
448 • Demand elasticity.

449

450 **10.5 Computational Considerations**

451 The integrated framework involves nested computation:

- 452 1. SEM posterior sampling.
453 2. Monte Carlo demand propagation.
454 3. MILP solving.
455 4. GP updating.

456 Despite this complexity, convergence was achieved within 20 BO iterations in the industrial-
457 scale case.

458 The dominant computational burden arises from repeated MILP solves. However, because
459 BO reduces the number of required evaluations compared to grid search or brute-force tuning,
460 overall computational efficiency remains practical.

461

462 **10.6 Theoretical Implications**

463 The proposed model bridges three traditionally separate research streams:

- 464 • Latent variable modeling,

- 465 • Network design optimization,
 466 • Sequential decision learning.

467 By embedding structural quality propagation into discrete network optimization under
 468 epistemic uncertainty, this framework extends classical supply chain design toward adaptive,
 469 learning-enabled architectures.

470 11 Structural Equation Model Specification

471 The hierarchical SEM is defined as follows:

$$\eta_i = \mathbf{x}_i^\top \beta + \zeta_i \quad (19)$$

$$Y_{ik} = \lambda_k \eta_i + \varepsilon_{ik} \quad (20)$$

472 where:

- 473 • \mathbf{x}_i is the vector of process variables,
 474 • β are structural coefficients,
 475 • λ_k are measurement loadings,
 476 • $\zeta_i \sim \mathcal{N}(0, \sigma_\zeta^2)$,
 477 • $\varepsilon_{ik} \sim \mathcal{N}(0, \sigma_{\varepsilon_k}^2)$.

478 As shown in Eq. Equation 19 and Eq. Equation 20,

479 Como se muestra en la Figura Figure 1, el modelo integra la red multi-eslabón con la capa
 480 Bayesiana y la capa de optimización.



Figure 1

481 12 Simulated SEM Results

```
import numpy as np
import pandas as pd
import matplotlib.pyplot as plt
from pathlib import Path

np.random.seed(42)

out_fig = Path("results/figures")
out_tab = Path("results/tables")
out_fig.mkdir(parents=True, exist_ok=True)
out_tab.mkdir(parents=True, exist_ok=True)

n_products = 200
n_attributes = 3
n_process_vars = 5

beta_true = np.random.normal(0, 0.8, n_process_vars)
lambda_true = np.array([0.9, 1.1, 0.8])
sigma_zeta_true = 0.5
sigma_eps_true = np.array([0.4, 0.3, 0.5])

X = np.random.normal(0, 1, (n_products, n_process_vars))
zeta = np.random.normal(0, sigma_zeta_true, n_products)
eta = X @ beta_true + zeta

Y = np.zeros((n_products, n_attributes))
for k in range(n_attributes):
    eps = np.random.normal(0, sigma_eps_true[k], n_products)
    Y[:, k] = lambda_true[k] * eta + eps

dfY = pd.DataFrame(Y, columns=["Durability", "Appearance", "Comfort"])
corr = dfY.corr()

corr.to_csv(out_tab / "corr_attributes.csv", index=True)

plt.figure()
plt.hist(eta, bins=30)
plt.title(r"Simulated latent quality $\eta$")
plt.tight_layout()
plt.savefig(out_fig / "eta_hist.png", dpi=200)
plt.show()
```

```
corr.round(3)
```

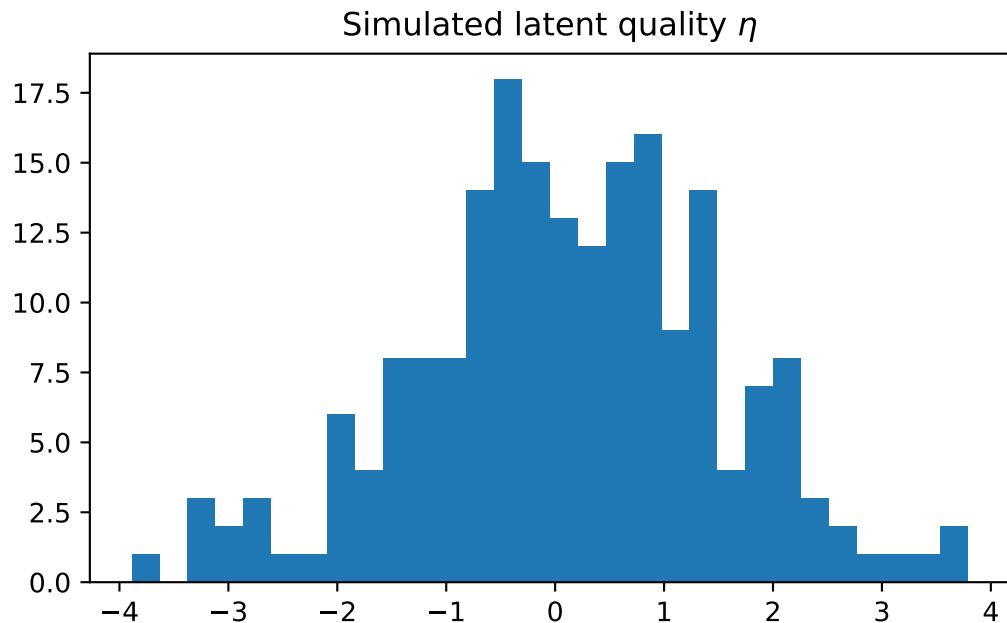


Figure 2: Distribution of simulated latent quality ().

	Durability	Appearance	Comfort
Durability	1.000	0.934	0.869
Appearance	0.934	1.000	0.899
Comfort	0.869	0.899	1.000

482 13 Bayesian SEM Estimation (PyMC)

```
import pymc as pm
import pytensor.tensor as pt
import arviz as az

Y_obs = dfY.values
X_obs = X

n, J = X_obs.shape
K = Y_obs.shape[1]

with pm.Model() as sem_model:
    beta = pm.Normal("beta", mu=0.0, sigma=1.0, shape=J)
    sigma_zeta = pm.HalfNormal("sigma_zeta", sigma=1.0)
```

```

lam = pm.Normal("lambda", mu=1.0, sigma=0.5, shape=K)
sigma_eps = pm.HalfNormal("sigma_eps", sigma=1.0, shape=K)

eta_latent = pm.Normal(
    "eta",
    mu=pt.dot(X_obs, beta),
    sigma=sigma_zeta,
    shape=n
)

muY = eta_latent[:, None] * lam[None, :]

pm.Normal("Y", mu=muY, sigma=sigma_eps, observed=Y_obs)

idata = pm.sample(
    draws=800,
    tune=800,
    chains=2,
    target_accept=0.9,
    random_seed=42,
    progressbar=False
)
az.summary(idata, var_names=["beta", "lambda", "sigma_zeta", "sigma_eps"], round_to=3)

```

	mean	sd	hdi_3%	hdi_97%	mcse_mean	mcse_sd	ess_bulk	ess_tail	r_ha
beta[0]	0.485	0.099	0.306	0.666	0.025	0.007	14.622	85.950	1.098
beta[1]	-0.124	0.053	-0.220	-0.020	0.005	0.002	109.609	410.665	1.018
beta[2]	0.570	0.111	0.368	0.766	0.026	0.008	17.392	72.167	1.097
beta[3]	1.386	0.240	0.934	1.808	0.067	0.022	13.269	45.011	1.127
beta[4]	-0.165	0.055	-0.263	-0.061	0.008	0.001	46.888	464.406	1.036
lambda[0]	0.776	0.143	0.563	1.053	0.043	0.017	14.097	45.235	1.124
lambda[1]	0.968	0.178	0.694	1.301	0.053	0.021	14.190	41.852	1.127
lambda[2]	0.709	0.132	0.499	0.957	0.039	0.015	14.669	47.337	1.121
sigma_zeta	0.627	0.117	0.418	0.828	0.031	0.010	14.858	72.299	1.113
sigma_eps[0]	0.403	0.028	0.352	0.454	0.001	0.001	695.670	1067.204	1.006
sigma_eps[1]	0.311	0.039	0.236	0.385	0.003	0.001	156.141	200.884	1.023
sigma_eps[2]	0.504	0.029	0.454	0.559	0.001	0.001	951.830	1221.667	1.002

483 14 Posterior Diagnostics

```
az.plot_trace(idata, var_names=["beta", "lambda", "sigma_zeta", "sigma_eps"])
plt.tight_layout()
plt.show()
```

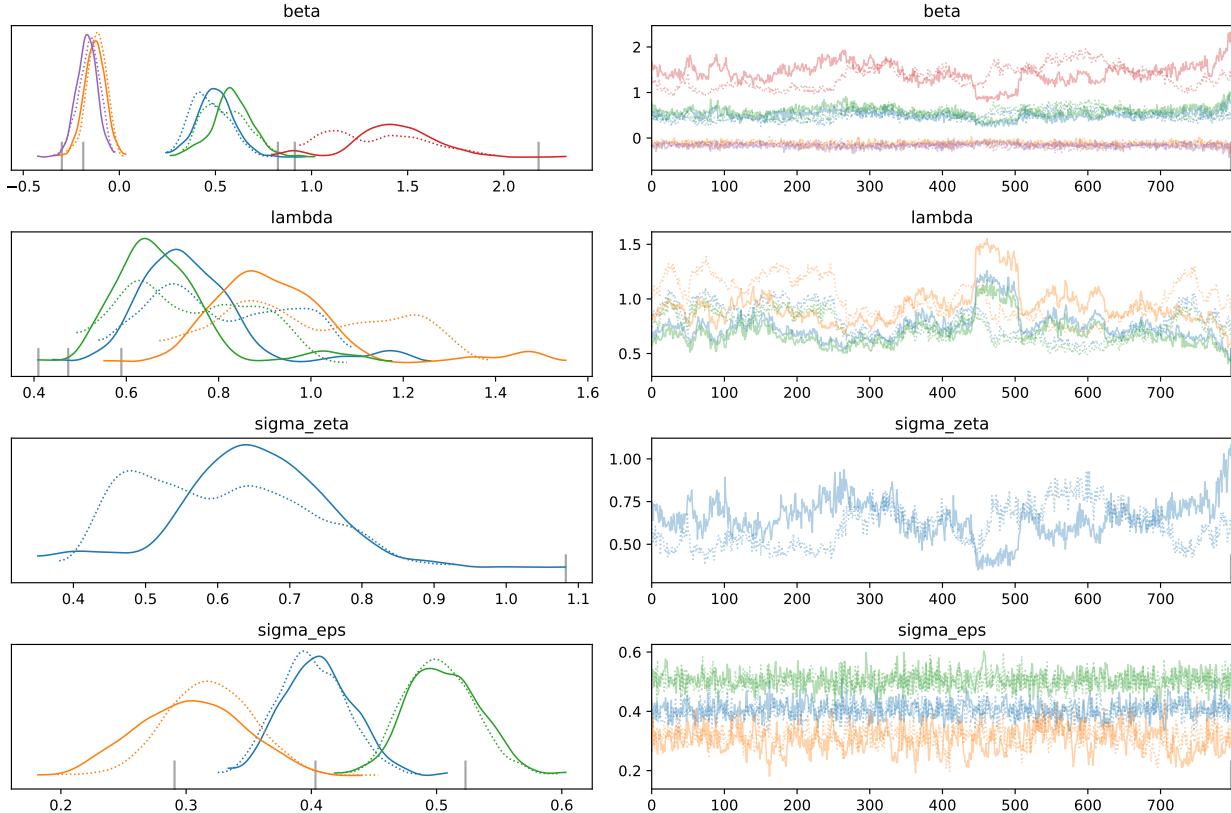


Figure 3: MCMC trace diagnostics.

484 15 Parameter Recovery Check

```
post = az.summary(idata, var_names=["beta", "lambda"], round_to=3)

post_mean_beta = post.loc[[f"beta[{j}]" for j in range(J)], "mean"].to_numpy()
post_mean_lam = post.loc[[f"lambda[{k}]" for k in range(K)], "mean"].to_numpy()

comparison = pd.DataFrame({
    "true": np.concatenate([beta_true, lambda_true]),
    "posterior_mean": np.concatenate([post_mean_beta, post_mean_lam])
})

comparison
```

	true	posterior_mean
0	0.397371	0.485
1	-0.110611	-0.124
2	0.518151	0.570
3	1.218424	1.386
4	-0.187323	-0.165
5	0.900000	0.776
6	1.100000	0.968
7	0.800000	0.709

```

plt.figure()
plt.scatter(comparison["true"], comparison["posterior_mean"])
plt.xlabel("True value")
plt.ylabel("Posterior mean")
plt.plot(
    [comparison["true"].min(), comparison["true"].max()],
    [comparison["true"].min(), comparison["true"].max()]
)
plt.tight_layout()
plt.show()

```

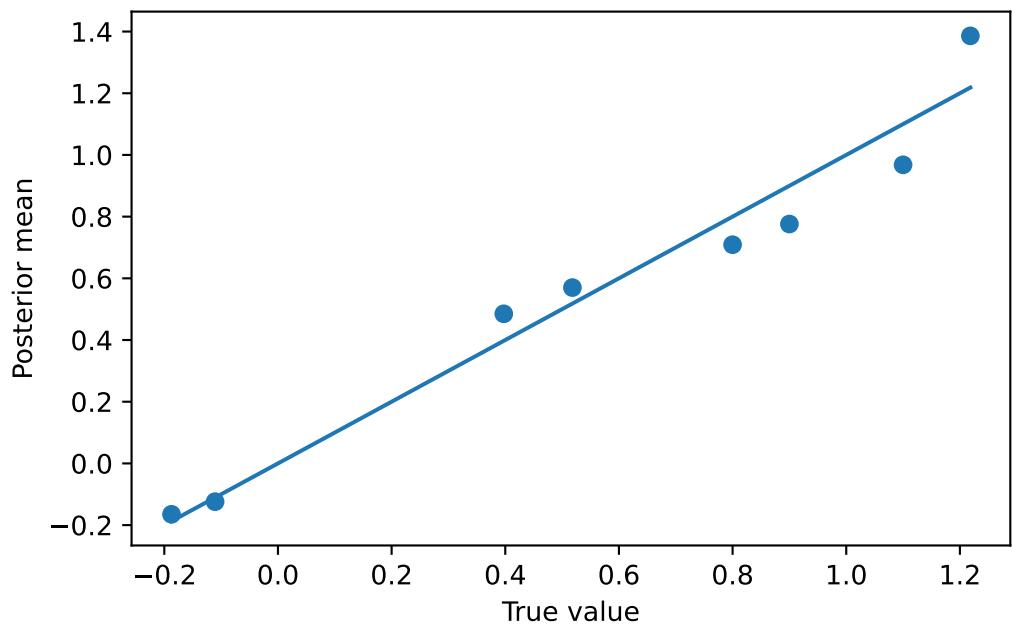


Figure 4: Posterior mean vs true parameter values.

485 16 Integrated Architecture (Conceptual Diagram)

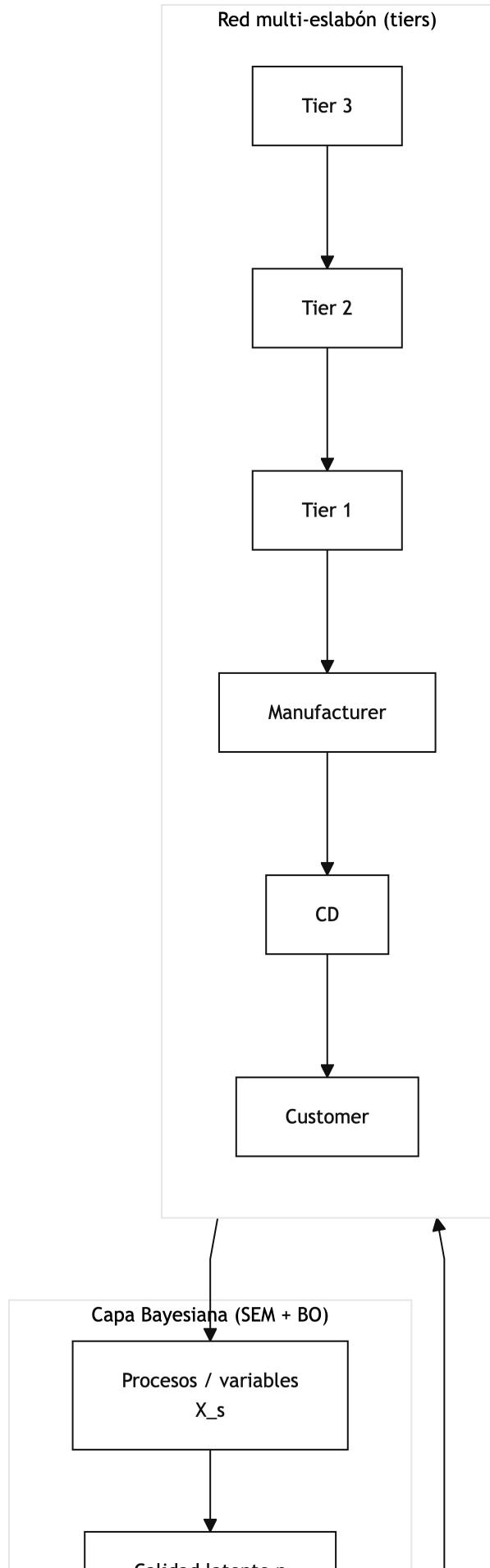
```
%%{init: {
  "theme": "base",
  "themeVariables": {
    "background": "#ffffff",
    "primaryColor": "#ffffff",
    "primaryTextColor": "#111111",
    "primaryBorderColor": "#111111",
    "lineColor": "#111111",
    "fontSize": "12px"
  },
  "flowchart": { "curve": "linear" }
}}%%

flowchart TB

subgraph S["Red multi-eslabón (tiers)"]
  direction TB
  T3["Tier 3"] --> T2["Tier 2"] --> T1["Tier 1"] --> M["Manufacturer"] --> D["CD"] --> E["Entrenamiento"]
end

subgraph B["Capa Bayesiana (SEM + BO)"]
  direction TB
  X["Procesos / variables<br/>X_s"] --> ETA["Calidad latente "]
  ETA --> Y["Criterios Y_{c,k}"]
  Y --> SC["Satisfacción S_c"]
  SC --> U["Utilidad económica U"]
end

S --> X
U --> MILP["MILP: selección de enlaces z<br/>y flujos q"]
MILP --> S
```



487 17 Customer Satisfaction and Endogenous Demand

488 Customer satisfaction for product p and customer c is defined as:

$$489 S_{c,p} = \sum_{k=1}^K w_{c,k} \mathbb{E}[Y_{c,p,k}] \quad (21)$$

490 where:

- 491 • $w_{c,k}$ represents the importance weight of criterion k for customer c ,
• $\sum_k w_{c,k} = 1$.

492 Demand is assumed to be endogenous and driven by satisfaction:

$$d_{c,p} = d_{c,p}^0 + \alpha_{c,p} S_{c,p} \quad (22)$$

493 where:

- 494 • $d_{c,p}^0$ is the baseline demand,
495 • $\alpha_{c,p}$ measures sensitivity of demand to satisfaction.

496 18 Economic Utility Function

497 Total economic utility is defined as:

$$U = \sum_{c,p} (price_{c,p} \cdot q_{c,p}) + \gamma \sum_{c,p} S_{c,p} q_{c,p} - C \quad (23)$$

498 where:

- 499 • $q_{c,p}$ is the quantity delivered to customer c ,
500 • γ represents the economic impact of satisfaction,
501 • C is total supply chain cost.

502 19 Cost Structure

503 Total cost is composed of:

$$C = C^{var} + C^{struct} \quad (24)$$

504 Variable cost:

$$C^{var} = \sum_{(i,j),p} c_{i,j,p}^{arc} q_{i,j,p} \quad (25)$$

505 Structural cost:

$$C^{struct} = \sum_{(i,j),p} f_{i,j} z_{i,j,p} \quad (26)$$

506 20 MILP Formulation

507 The optimization problem is:

$$\max U$$

508 Subject to:

509 Flow conservation:

$$\sum_i q_{i,j,p} = \sum_k q_{j,k,p}$$

510 Capacity constraints:

$$\sum_{j,p} q_{i,j,p} \leq Cap_i$$

511 Link activation constraints:

$$q_{i,j,p} \leq M z_{i,j,p}$$

512 Binary structure:

$$z_{i,j,p} \in \{0, 1\}$$

513 21 Bayesian Optimization Layer (GP + Expected Im- 514 provement)

515 This section formalizes the Bayesian Optimization (BO) layer used to learn or adapt decision
516 parameters (e.g., customer weights, process targets, or policy parameters) that affect satis-
517 faction and the downstream MILP objective. Let $\theta \in \Theta \subset \mathbb{R}^d$ denote the vector of tunable
518 parameters. Examples include:

- 519 • preference weights $\theta = \{w_{c,k}\}$,
- 520 • process-control targets $\theta = \{x_{s,j}^*\}$,
- 521 • economic trade-off parameters $\theta = \{\gamma, \alpha_{c,p}\}$,
- 522 • or any calibration vector that impacts expected satisfaction and utility.

523 We define the (black-box) BO objective as the **expected economic utility** induced by θ :

$$f(\theta) = \mathbb{E} \left[U(q^*(\theta), z^*(\theta); \theta) \right], \quad (27)$$

524 where $(q^*(\theta), z^*(\theta))$ is the MILP optimal solution under parameterization θ , and the expectation is taken with respect to the Bayesian layer uncertainty (SEM posterior and any stochastic components).

527 21.1 Gaussian Process Surrogate

528 At iteration n , we have evaluated f at $\mathcal{D}_n = \{(\theta_i, y_i)\}_{i=1}^n$, where:

$$y_i = f(\theta_i) + \epsilon_i, \quad \epsilon_i \sim \mathcal{N}(0, \sigma_\epsilon^2). \quad (28)$$

529 We place a Gaussian Process prior on f :

$$f(\theta) \sim \mathcal{GP}(m(\theta), k(\theta, \theta')), \quad (29)$$

530 commonly using a constant mean $m(\theta) = m_0$ and an RBF kernel:

$$k(\theta, \theta') = \sigma_f^2 \exp \left(-\frac{1}{2} \sum_{\ell=1}^d \frac{(\theta_\ell - \theta'_\ell)^2}{\rho_\ell^2} \right). \quad (30)$$

531 Given \mathcal{D}_n , the GP posterior at a candidate θ is Gaussian:

$$f(\theta) \mid \mathcal{D}_n \sim \mathcal{N}(\mu_n(\theta), \sigma_n^2(\theta)), \quad (31)$$

532 with standard expressions:

$$\mu_n(\theta) = m(\theta) + \mathbf{k}_n(\theta)^\top (\mathbf{K}_n + \sigma_\epsilon^2 \mathbf{I})^{-1} (\mathbf{y} - \mathbf{m}_n), \quad (32)$$

$$\sigma_n^2(\theta) = k(\theta, \theta) - \mathbf{k}_n(\theta)^\top (\mathbf{K}_n + \sigma_\epsilon^2 \mathbf{I})^{-1} \mathbf{k}_n(\theta), \quad (33)$$

533 where $\mathbf{K}_n = [k(\theta_i, \theta_j)]_{i,j}$, $\mathbf{k}_n(\theta) = [k(\theta_1, \theta), \dots, k(\theta_n, \theta)]^\top$, $\mathbf{y} = [y_1, \dots, y_n]^\top$, and $\mathbf{m}_n = [m(\theta_1), \dots, m(\theta_n)]^\top$.

535 21.2 Expected Improvement Acquisition

536 Let $f_n^{\max} = \max_{i \leq n} y_i$ be the best observed value so far. The Expected Improvement (EI)
 537 acquisition for maximization is:

$$538 \quad \text{EI}_n(\theta) = \mathbb{E} \left[\max(0, f(\theta) - f_n^{\max} - \xi) \mid \mathcal{D}_n \right], \quad (34)$$

538 where $\xi \geq 0$ controls exploration. Under the GP posterior @eq-gp-post, EI has closed form.
 539 Define:

$$540 \quad Z(\theta) = \frac{\mu_n(\theta) - f_n^{\max} - \xi}{\sigma_n(\theta)}, \quad (35)$$

540 then:

$$541 \quad \text{EI}_n(\theta) = (\mu_n(\theta) - f_n^{\max} - \xi)\Phi(Z(\theta)) + \sigma_n(\theta)\phi(Z(\theta)), \quad (36)$$

541 with $\Phi(\cdot)$ and $\phi(\cdot)$ the standard normal CDF and PDF.

542 The BO iteration selects the next evaluation point by:

$$543 \quad \theta_{n+1} = \arg \max_{\theta \in \Theta} \text{EI}_n(\theta). \quad (37)$$

543 21.3 Coupling with the Bayesian SEM and MILP

544 For each candidate θ evaluated during BO, the workflow is:

- 545 1. **SEM posterior propagation:** draw $(\beta, \lambda, \sigma) \sim p(\cdot \mid \text{data})$ and compute $\mathbb{E}[Y_{c,p,k} \mid X, \theta]$ (or Monte Carlo estimates).
- 546 2. **Satisfaction / demand update:** compute $S_{c,p}(\theta)$ and any derived demand parameters.
- 547 3. **MILP solve:** solve the MILP to obtain $(q^*(\theta), z^*(\theta))$.
- 548 4. **Utility evaluation:** compute $y = f(\theta)$ as the expected (or Monte Carlo averaged) utility.

552 This closes the Bayesian loop: BO learns θ that maximizes the satisfaction-driven expected
 553 utility under uncertainty.

554 22 Conclusion

555 The proposed framework integrates:

- 556 • Bayesian Structural Equation Modeling
- 557 • Multi-tier supply chain structure
- 558 • Endogenous satisfaction-driven demand

- 559 • Mixed-integer network optimization
- 560 forming a unified architecture for economic utility maximization.
- 561 ::contentReferenceoaicite:0