Consumption Motion FAQs

Azure Data and Al

Azure Digital and Application Innovation

Azure Infrastructure

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Orchestration of Consumption Motions

Q: Are pinned CSAs the primary drivers of the Consumption Motions?

Consumption Motions do not have to be limited to pinned CSAs. Swarmed CSAs should be engaged also where there is an opportunity to accelerate adoption, expansion and/or if there is a need for optimization. Yes, there is a higher expectation for pinned CSAs to drive more such proactive execution in their accounts by embedding Consumption Motions into the account plans and mapping them to the customer's priority use cases.

Q: How are the Consumption Motions different than my normal day to day

Consumption Motions are packaging what many CSAs may already do into a repeatable, curated content so that we can increase consistency, efficiency, and quality of CSU execution. They are focused on proactive execution to accelerate deployment, retain, and expand usage of landed customers, for specific scenarios.

Q: How do Consumption Motions relate to sales plays?

Consumption Motions are aligned to Sales Plays and extend them beyond the landing of the workload. They are designed to accelerate consumption during the landing sales cycle and then retain and expand the customer's usage after they have landed on Azure. There is a many-to-many relationship between Sales plays and Consumption Motions — customers may land on Azure through one or more sales plays; and we will have one or more Consumption Motions to drive retention and expansion of their usage on Azure once they have landed.

Orchestration Across Other Roles in CSU

Q: What will be the time commitment for each of the team members executing a CP? (e.g., CSA, CSAM, CE, Specialist)

This will vary by consumption motion and step.

Q: How do we mandate CSAMs to prioritize CMs since they are not in our chain?

The primary priorities of the CSAM roles are centered on orchestrating support delivery and driving consumption planning for prioritized accounts and workloads. They will also monitor and support the execution of priority success engagements as needed. The CSAs will work with the CSAM to help orchestrate across the customer to ensure that their consumption plan for the account includes the consideration of the right Consumption Motion scenarios and that we are maximizing the leverage of MIPS and support offerings in the execution.

Q: How are CSAMs going to be trained about CPs? They are not included in the landing plan.

We are currently working on training for the CSAM community on the Consumption Motion process.

Q: What is the feedback mechanism / tool for customers and partners? For CSAs/ CSAMs/ CEs/ Specialists? For M2s/ M1s?

- Data and AI
 - https://forms.office.com/r/agvMvP3Vb9
- Application Innovation PLUS Infrastructure
 - o https://aka.ms/CMAzure Feedback

Q: What is the process for engaging AI Rangers?

The starting point for all technical resource requests should be the local CSU team. They will validate the request and determine whether it can be addressed through local resources or CEs or partners or if they need to request support from WW resources such as the AI Rangers. The requests for WW support will be submitted through OneAsk and managed consistently.

Q: How do we define a new engagement? Who creates MSX Engagement?

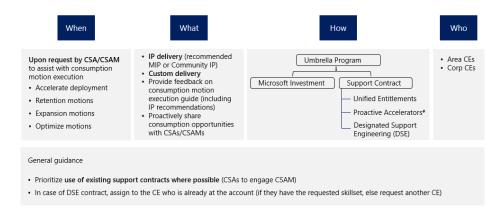
Consumption Motions will be a collaboration across an extended team in support of the client – it is led by the CSU and they are the orchestrators, but it is a team sport and involves all roles in the account team to support. The CSA should work with the STU Specialist to manage MSX in the optimal way. The CSA owns the accountability for progress of the respective milestone for the consumption motion itself.

Q: How do CSAMs engage in Consumption Motions (All Azure solutions areas)

CSAM Responsibilities in Consumption Motion Execution CSAMs should CSAMs shouldn't* Maintain awareness of Data & Al Consumption Motions. Create Consumption Motion related Success Area CSAs/CSA Managers to share the target accounts Engagements in MSX and prioritized Data & AI consumption motions with Own Consumption Motion related Success CSAMs/CSAM Managers Engagements in MSX Ensure consumption motions are aligned to the prioritized customer outcomes during Account Create Milestones within Consumption Motion related Success Engagements in MSX Update Consumption Motion Success Engagement When the consumption motions are prioritized for an or Milestone details without informing engagement account then: Link Support Programs and opportunities to owner prioritized Consumption Motions and Customer Priorities in the Account Plan Orchestrate Customer Success Plan and Program for prioritized solutions Manage/Escalate/Update risks and blockers for prioritized Consumption Motions Plan and Orchestrate resources (e.g., CEs) for the removal of technical blockers for prioritized Data & Al orchestration guidance <u>Account Team Orchestration</u> slide 33 – CSAM Responsibilities in Success Engagements que circumstances you may be asked to do these by your manager – they are not fundamentally a role expectation. sumption motions (1,100 content) will be shared with CSAMS through CSAM community calls and other channels like CS PMO

Q: How do CEs engage in Consumption Motions

CE Responsibilities in Consumption Motion Execution



Tracking Consumption Motions in MSX

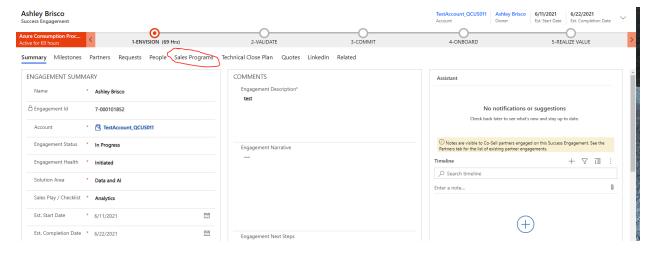
Q: How do I track that I have attempted to execute on Consumption Motions?

The primary mechanism of tracking execution of Consumption Motions is through MSX. You need to update the MSX milestone/engagement with the Sales Program Name = "Consumption Motion name/code" per the execution guidance. We will also track the results of Consumption Motions by focusing on revenue tranche velocity – whether we are successful in moving customers up to the next tranche and reducing the churn.

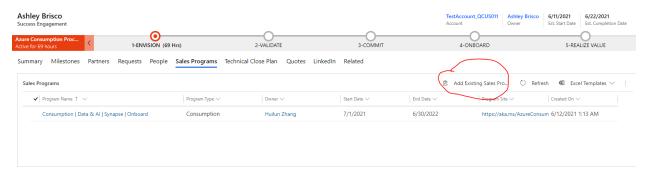
Q: What are the sales program names & how do I search for them in an engagement?

Solution Area	MSX Sales Programs	Detailed list of all Sales	
	Starting	Programs	
Data and Al	Consumption DAI	Master List (first tab)	
Digital and Application Innovation	Consumption Apps	Master List (first tab)	
Azure Infrastructure	Consumption Infra	Master List (first tab)	

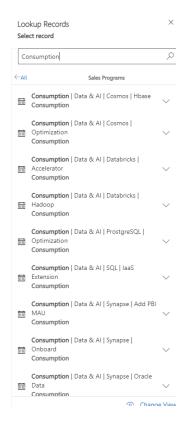
For all engagements (new or existing) that are going to be leveraged for a Consumption Motion execution, a Sales Program name needs to be assigned to the engagement in order to maintain a healthy tracking of those milestones relevant to Consumption Motions. IN the engagement, go to the "Sales Program Tab".



Then click "Add Existing Sales Program"



Then in lookup field, start typing "Consumption....." They will all reveal themselves for you to choose the right one.



Q: Are the sales program names enabled at the milestone level?

Not yet, until 2Q, Sales Programs are on enabled at the Engagement level. The MSX team is working to have Sales Programs enabled at the milestone level, but not available at this time.

Q: Should I open a new engagement for Consumption Motions?

We will share details in execution guide. If there is already an engagement, then CSAs don't need to create a new engagement otherwise CSA will need to create an engagement with milestones. The CSA will need to work with their STU counterpart if a new engagement is needed.

Q: Should I open a new milestone for Consumption Motions?

A new milestone is likely going to be required. CSA should work with STU counterpart on whether to open a new engagement with new milestones or use existing engagement and open a new milestone.

Q. How do I quantify an 'optimization' milestone because it will be a negative pipeline item?

Cosmos DB optimization is cost optimization so initially CSAs can add 5% of Cosmos DB ACR as a negative milestone. CSAs will add accurate milestone after assessment phase.

PostgreSQL is not cost optimization so we don't need to add any negative milestone. Initially CSAs can add \$500/M as a milestone. CSAs will add accurate milestones after reviewing the checklist with customer.

Where to find Consumption Motion Details

Q: Where will content for Consumption Motions be held?

All execution guides available on https://aka.ms/AzureConsumptionMotions

Q: When and how often will we (M2s and M1s) get the first list of Accounts by Area?

The Areas have full empowerment to add/edit to this recommended list of Consumption Motion targets. We can refresh the list again as needed after the segmentation changes are applied in the system. We will maintain a controlled governance process for any Corp-driven edits to the list – the Areas have full empowerment to edit as and when needed.

- Data and Al
 - Contact Huilun Zhang for more information on the <u>Master List</u>
- Digital and Application Innovation PLUS Infrastructure
 - o H1 Pilot Target Account List

Q. What do we do about a TPID that has many 'child' TPIDs?

We did not use GPID, only TPID, so the account should already be child account. You will be able to manage the pipeline and see reporting at the TPID level.

Q: In the targeted TPID list what was the criteria for selecting the relevant TPIDs?

The selection criteria differ by Consumption Motion. There is a ReadME page that describes the criteria for each consumption motion.

Q: Are the target accounts taken from Account Grid?

This depends on the targeting criteria for the Consumption Motion. It is usually not a direct pull from account grid, but there may be some leverage of the data from account grid. Please refer to the targeting criteria for each play to understand the recommendation for each scenario.

Sales Plays & Consumption Motions

Q: Are Consumption Motions aligned to Sales Plays?

Consumption Motions are aligned to sales plays in terms of priority focus, but new consumption motions will be identified in a regular cadence, while existing ones will remain as well. They will not necessarily follow a calendar cadence.

Latest list of Consumption Motions https://aka.ms/AzureConsumptionMotions

General Questions

Q: What is the guidance on prioritization? E.g., MACC commitments vs CPs. The revenue impact will be miniscule in some cases, so how will we ensure CPs are meaningful for the CSAs to prioritize?

The CSU execution priorities are designed to deliver 3 key outcomes: 1) Accelerate deployment (technical activities in the sales cycle) 2) Retain customers (Optimized usage) 3) Expand usage (within the same workload and to adjacent workloads). Any request that aligns with these 3 categories should be in-scope and prioritized for CSU execution. The prioritization within these 3 categories follows the usual approach of being based on incremental ACR impact, strategic impact, competitive impact, etc.

Consumption Motions are just offering structured, repeatable ways to proactively execute against these 3 categories – there is not a separate prioritization of Consumption Motions by themselves.

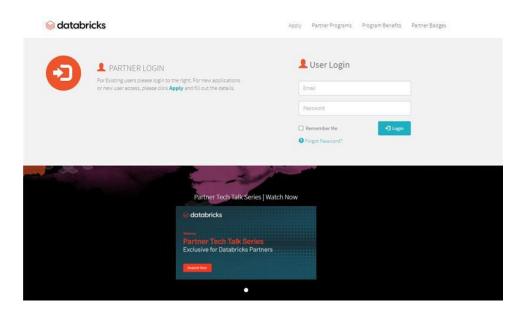
Q: How are CPs aligned to IPS (Industry Priority Scenarios)?

The Industry Priority Scenarios are the focus for sales plays to acquire customers and land workloads onto Azure and are primarily driven by the ATU/STU. The primary focus for CSU is technical workloads-based execution. We can certainly enhance the CSU execution by aligning with use cases defined by the IPS and there is an opportunity to develop more technical content (solution accelerators etc.) for specific industry-based use cases. The Consumption Motions are tailored to deep technical specialization of Azure D&AI workloads in Wave 1, but we will work towards addition of more technical content to address Industry requirements. Over time, the Consumption Motions will likely expand to be modified for certain industries based on the pain point identified.

Q: Why are there no Al Workloads in Wave 1?

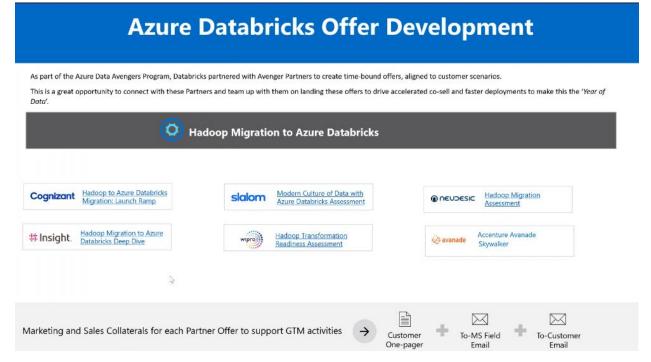
In Wave 1 we are prioritizing the Data/Analytics Consumption Motions, but the next Wave will include some AI specific Consumption Motions

Q: If I want to access the Databricks information I only get a login page:



All MSFT employees have access to it and they will need to register using @microsoft.com email address.

Q: Where are these [Databricks migration] partners available?



Q: Will you be providing such guidance to the Field and training for CEs?

We are currently working with our WW CSU CE leaders on how to properly role out this content to the field. Today CSAs will engage CEs and CSAMs through their existing channels of engagement if a step within a Consumption Motion requires MIP delivery. We are also working to leverage the scale of our WW CSU CE team to assist in field execution.

Q: What is the recommendation on how to land a consumption motion into an account where there is little consumption to date, due to lack of both CSU/STU engagement. How should we get the CSA engaged as best practice? This isn't a business model we normally support, particularly as we are guided to spend our time on the top 70% of ADS spending accounts as the CSU.

- The CSU team generally covers Strategic and Major-growth segments proactively, and the rest of the Majors segment opportunistically.
- o In addition, the general guidance is to cover the accounts who deliver 70% of ADS rev with a pinned CSA and rest of the EOU to be covered by swarming resources opportunistically.
- So, based on these 2 points if there is a consumption play in an account with little consumption, they should treat it as opportunistic coverage which can have 2 options: 1) assign swarming CSA if they opportunity is big enough to prioritize (regardless of the history of ACR in the account) 2) leverage partners we are working on partner-ready versions of the consumption plays and will share that in the next few weeks; if there is a trusted partner in your geo who can deliver a particular workload, you can reach out to WW team for support in readying the partner and enabling them to do the execution of the consumption play
- Finally, the recommendation is to mark such opportunities as "Accept" in the target xls but leave the assigned CSA blank if you don't have capacity or cannot prioritize this over other engagements in progress - that will indicate to us that we should look to support with partners and other alternative resourcing options.