





Newpark Resources, Inc. Savings & Investment Plan

Vendor Request for Proposal Summary of Vendor Responses June 6, 2012



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Section One:

Executive Summary



Executive Summary – Newpark's Priorities



The Goals of the Request for Proposal Include:

- ❖ A Fully Automated Administrative Recordkeeping Solution
- ❖ A Proactive Communications Partner for Educating Newpark's Diverse Employee Population Through Multiple Communication Channels (In-Person, Print, Electronic, Social Media)
- A Newly Custom Branded Design
- Communication Resources and Strategies with Measurable Results
- An Accessible Compliance Team
- "Auto Plan" Capabilities and Systems
- Open Architecture Investment Platform
- Complete Fee Disclosure and Transparency

Executive Summary – RFP Focus Points



- Vendor Overview
 - Commitment to Retirement Business, Brand Recognition, Culture and Fit
- Service Team
 - Relationship Manager, Daily Contact, and Ancillary Expertise
- Transition Services
 - "The Process", Team and Transition Experience
- Administrative Outsourcing and Automation
 - Depth / Breadth of Outsourcing; Ease of Use
- Employee Communication
 - Quality of Materials, Level of Flexibility, and Participant Retirement Planning Tools
 - Written Communication Strategy, Ability to Track and Measure Results
 - Custom Design
- "Participant Experience" and Plan Sponsor Website
 - Quality of the Website, Functionality, and Ease of Use
 - Smart Phone, Apps, Social Media Offerings
 - Customer Service Hours
- Investments
 - Open Architecture, Products, Solutions, Fee Transparency, Ability to Retain Current Funds
- Fees
 - > Administrative, Participant and Fulfillment; Total Plan Expenses

Executive Summary



RFP Submitted to 9 Vendors (Including Incumbent)

- Prudential Current
- Diversified
- Fidelity Advisor
- Fidelity Direct
- Great West Retirement
- > Lincoln
- Mass Mutual
- Principal
- Putnam

Executive Summary – The Process



 April 13, 2012 RFP Submitte 	j to	vendors
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April 30, 2012 Conference Call with Vendors

May 7, 2012
RFP Responses Received from Bidders

• Week of June 4, 2012
Review RFP Results and Select Finalists

Week of July 9, 2012
Finalist Presentations

August 31, 2012
 Notify Chosen Service Provider

January 2, 2013 Transition to New Recordkeeper (If Applicable)







Section Two:

Summary of RFP Responses



All Providers – Total Score



	Lincoln	Diversified	Principal	Prudential	Putnam	Fidelity Direct	Mass Mutual	Fidelity Advisor	Great West
Company Background	9	9	10	9	8	10	9	8	8
Service Team & Compliance	9	9	10	10	8	8	8	7	7
Transition Services	10	10	10	10	10	10	10	10	9
Outsourcing & Automation	10	9	9	10	10	7	9	7	8
Employee Communication	9	9	9	10	10	9	9	8	8
Participant Experience	10	10	10	10	10	10	8	8	8
Plan Sponsor Website	10	10	10	10	10	9	7	9	8
Investments	10	10	10	10	9	9	9	9	10
Fees	10	10	8	7	8	8	8	9	9
Total Score	97%	96%	96%	96%	92%	89%	86%	83%	83%

Vendor Overview – Lincoln Financial Group



Year Company Was Established	1905
Location of Headquarters	Radnor, PA
Location of Call Centers	Fort Wayne, IN; Radnor, PA
Total Firm (AUM)	\$160 Billion
Total AUM - Full Service Recordkeeping	\$39.1 Billion
Average Plan Asset Size (Total Firm)	\$1.3 Million
Average Plan Asset Size (Newpark Market Segment)	\$19.6 Million
Average # of Participants (Newpark Market Segment)	784
Number of Plans Won / Lost in 2011	1,093 / 1,238
% of Plans (DC) 1,001 – 2,500 Participants	1%
# of Clients – RM	15-25
Years Experience — RM	10 Years
Standard Blackout Period	3 Business Days
Hours for a Live Operator	8:00 A.M 8:00 P.M. EST, M-F; VRS – English & Spanish
Demo Website Information	http://resource.lfg.com/dcwebvideo User: video1; Pass: tryme

Vendor Overview – Lincoln Financial Group



Strengths	 Participant Website – User-Friendly / Intuitive; Gap Analysis Integrated Throughout Enrollment Process; Balances, Personal Rate of Return and Retirement Consultant Contact Information on Landing Page Plan Sponsor Website – "Best in Class" Landing Page with Balances, Number of Participants and Search for Participant; User-Friendly / Intuitive; Includes Reminders / Tasks Participant Statement – Personal Rate of Return on First Page; Included Beneficiary, Loan, and Investment Earnings Information; PS Messaging; Fee Disclosure Incorporated; Estimated Monthly Income Included Access to Dedicated Compliance Consultant Fulfillment – Distribution of Enrollment Books, Notices , SMM's, SPD's, etc. Fully Included
Weaknesses	 Enrollment Book – Black & White; Extensive in Length (48 Pages); Custom Cover Only Gap Analysis Statement – Not User-Friendly; Not Aesthetically Pleasing; Three Alternative Action Plans Provided, Not Intuitive; Projected Depletion Date by Age
Service Team	 Client Service Team – Rachel Knapp (RM), Dallas, TX, 12 Clients, Average \$45 MM
Differentiators	 LifeSpan – Asset Allocation Models Built on Underlying Funds Using Age and Risk Tolerance Unique Approach to Employee Education – Dedicated Personal Retirement Consultant Name and Number Provided Fully Custom Employee Communication – "Best in Class"; High Quality Look and Feel; Extensive Samples Provided (Quick Enroll Cards, Wallet Cards, Spanish Materials) Social Media – facebook.com/lincoInfinancialgroup; Phone App in Development for 2012 Fees: 27 Basis Points Total Annual Administrative Cost: \$125,652

Vendor Overview – Diversified



Year Company Was Established	1953
Location of Headquarters	Harrison, NY
Location of Call Centers	Cedar Rapids, IA
Total Firm (AUM)	\$66.45 Billion
Total AUM - Full Service Recordkeeping	\$51.54 Billion
Average Plan Asset Size (Total Firm)	\$21.47 Million
Average Plan Asset Size (Newpark Market Segment)	\$97.5 Million
Average # of Participants (Newpark Market Segment)	2,994
Number of Plans Won / Lost in 2011	92 / 42
% of Plans (DC) 1,001 – 2,500 Participants	8%
# of Clients – RM	8 - 12
Years Experience — RM	19
Standard Blackout Period	2 days
Hours for a Live Operator	8:00 A.M 9:00 P.M. EST, M-F; VRS – English & Spanish
Demo Website Information	http://www.divinvest.com/demos_public/start.html

Vendor Overview – Diversified



Strengths	 Retirement Services – Only Line of Business Participant Website – Above Average; Nice Layout and User-Friendly; Gap Analysis on Landing Page – Includes "Take Action" Button Plan Sponsor Website – Above Average; Customizable Dashboard / Widgets; User-Friendly / Intuitive; "Search For Participant" Located on Landing Page Conversion Timeline – Above Average; Stoplight Status (Red, Yellow, Green), Responsible Party and Notes All Contained On Working Document Access to Dedicated Compliance Consultant Fulfillment – Mailing of Notices & SPDs Included Year 1, Charged "At Cost" Ongoing; Fee Disclosure & Enrollment Books Fully Included
Weaknesses	 Participant Brand Recognition Participant Statement – Basic Information; No Retirement Income Projections; Plan Messaging Available; No Beneficiary Information
Service Team	 Client Service Team – Steve Farmer (RM), Houston, TX, 10 Clients, Average \$150 MM Paige Hopper (Daily), Cedar Rapids ,IA, 11 Clients, Average \$45.75 MM Communication Specialist – Matt Gyorog Compliance Specialist – Virginia McLymont Conversion Specialist – Paul Falotico, Harrison ,NY (Positive Lockton Experience)
Differentiators	 PortfolioXpress – Asset Allocation Models Built on Underlying Funds Using Age and Risk Tolerance Personalized Retirement Projection (OnTrack) – Easy to Understand; In-Depth Look at Investment Savings Strategy; Provides Easy-to-Implement Action Plan; Cannot be Included at Conversion, Annually Thereafter Custom Communications Using Newpark's Look & Feel – Above Average Transition Materials Social Media – Phone App Currently Available (View Only); Interactive Facebook Page – facebook.com/yourmoneymatters Fees: 25 Basis Points Total Annual Administrative Cost: \$124,655

Vendor Overview – Principal Financial Group



Year Company Was Established	1879
Location of Headquarters	Des Moines, IA
Location of Call Centers	Cedar Falls, Des Moines, IA; Grand Island, NE
Total Firm (AUM)	\$335 Billion
Total AUM - Full Service Recordkeeping	\$128.8 Billion
Average Plan Asset Size (Total Firm)	\$3 Million
Average Plan Asset Size (Newpark Market Segment)	\$155 Million
Average # of Participants (Newpark Market Segment)	4,012
Number of Plans Won / Lost in 2011	2,177 / 1,759
% of Plans (DC) 1,001 – 2,500 Participants	18%
# of Clients – RM	15
Years Experience – RM	18 Years
Standard Blackout Period	2 – 3 Business Days
Hours for a Live Operator	7:00 A.M 9:00 P.M. EST, M-F; VRS – English & Spanish
Demo Website Information	Participant: www.principal.com User: Demoid01; Pass: abc123 Plan Sponsor: www.principal.com User: Demoid01; Pass: abc123; Employer Access Code: abc123

Vendor Overview – Principal Financial Group



Strengths	 Participant Website – Above Average; Easy to Navigate; Personal Progress Report, Gap Analysis and Personal Rate of Return All on Landing Page; Not Intuitive "Take Action" to Improve Gap Plan Sponsor Website – Plan Balance and "Search For Participant" on Landing Page; Client Service Team Contact Information Listed; Above Average Reporting
Weaknesses	 Enrollment Book – Extensive Information Provided; More than 50 Pages in Length; Not User-Friendly Employee Communication – Limited Customization; Lower Quality Look and Feel Gap Analysis - Below Average; Only Provided in Q4 Statement; Stand-Alone Gap Analysis Can Be Developed as Part of a Communication Campaign Fulfillment– Mailing of Notices & SPDs Charged at Production + Mailing Costs; Enrollment Books \$3.50 / Book (If Sent to Participants' Homes); Mailing of Annual Fee Disclosure Included
Service Team	 Client Service Team – Don Huegerich (RM), Dallas TX, 12 Clients, Average \$118 MM
Differentiators	 506 Clients in the Oil & Gas Industry RetireView – Asset Allocation Models Built on Underlying Funds Using Age and Risk Tolerance Participant Statement – "Best in Class"; Easy to Understand / Intuitive; Includes Personal Rate of Return and Contribution History; Beneficiary and Loan Information Included Social Media – Facebook.com/PrincipalFinancial; Twitter.com/ThePrincipal; Text Alerts Including Personal Rate of Return; Mobile Website and App Fees: 31 Basis Points Total Annual Administrative Cost: \$152,748

Vendor Overview – Prudential



Year Company Was Established	1875
Location of Headquarters	Scranton, PA
Location of Call Centers	Scranton, PA; Dubuque, IA; Hartford, CT
Total Firm (AUM)	\$229.5 Billion
Total AUM - Full Service Recordkeeping	\$139.4 Billion
Average Plan Asset Size (Total Firm)	\$25.9 Million
Average Plan Asset Size (Newpark Market Segment)	\$178.3 Million
Average # of Participants (Newpark Market Segment)	3,206
Number of Plans Won / Lost in 2011	71 / 84
% of Plans - 1,001 – 2,500 Participants	4%
# of Clients – RM	18 Clients
Years Experience — RM	20 Years
Standard Blackout Period	3 Business Days
Hours for a Live Operator	8:00 A.M 9:00 P.M. EST, M-F, VRS – English & Spanish
Demo Website Information	http://salespartner.prudential.com; User: pguest; Pass: your2012

Vendor Overview – Prudential



Strengths	 Participant Website – Easy to Use, Intuitive; Gap Analysis on Landing Page, Personal Rate of Return, Ability to Change Deferral Percentage on Landing Page; Side Navigation Bar – Clear to Understand Plan Sponsor Website – Recently Upgraded; Above Average Landing Page, Includes Participation Rates, Plan Balances, and Average Deferral Rates; Intuitive; Payroll Alerts on Plan Pages; Plan Highlights Page and "Quick Answers" on Plan Participant Statement – Above Average; User-Friendly; Beneficiary Information Displayed on Q3 Statements Only; Incorporates Gap Analysis When Retirement Income Calculator is Completed Online Gap Analysis Statement – Provides Information on Monthly Income Basis Including Social Security; Extensive Call Center Hours (8:00 A.M. – 9:00 P.M. EST) Fulfillment – Mailing of All Notices, Fee Disclosure, Enrollment Books, and SPDs Fully Included
Weaknesses	 2010 Reorganization Impacted Retirement Service Model 2011 Reorganization Impacted Communication Department and Education Specialists 2011 Win / Loss Ratio – 71 / 84
Service Team	 Client Service Team – Kevin Tigges (RM), Dubuque, IA, 18 Clients, Average \$100 MM
Differentiators	 GoalMaker Custom Target Date Models Custom Communications Using Newpark's Look & Feel Enrollment Book – "Best in Class"; Includes Personalized Gap Analysis Social Media – Retirement Calculator SmartPhone App, Mobile (View-Only) Website Fees: 30 Basis Points (30% Reduction from Current Required Revenue) Total Annual Administrative Cost: \$170,608

Vendor Overview – Putnam Investments



Year Company Was Established	1937
Location of Headquarters	Boston, MA
Location of Call Centers	Andover, MA; Denver, CO
Total Firm (AUM)	\$151 Billion
Total AUM - Full Service Recordkeeping	\$150.7 Billion
Average Plan Asset Size (Total Firm)	\$35.4 Million
Average Plan Asset Size (Newpark's Market Segment)	\$132.1 Million
Average # of Participants (Newpark's Market Segment)	4,253
Number of Plans Won / Lost in 2011	127 / 0
% of Plans (DC) 1,001 – 2,500 Participants	1.1%
# of Clients – RM	20 Clients
Years Experience – RM	19 Years
Standard Blackout Period	5 Business Days
Hours for a Live Operator	9:00 A.M 10:00 P.M. EST, M-F; VRS – English & Spanish
Demo Website Information	https://demo.putnam.com User: demo_jwatson-lockton; Pass: newparkresources

Vendor Overview – Putnam Investments



Strengths	 Participant Website – Interactive Retirement Income Tool "Best in Class"; Easy "Take Action" Button; Modern, Clean Look and Feel Enrollment Book – Most Customized Look – "Outside of the Box"; Easy to Read, "Best-in-Class" Design in Production Fulfillment – Mailing of Notices, Fee Disclosure, and Enrollment Books Fully Included; SAR, SMM, SPDs Mailed "At Cost"
Weaknesses	 2007 Reorganization Impacted Retirement Service Model No Print Gap / Retirement Income Analysis Available; Accessed via Lifetime Income Analysis Web-Tool Participant Statement – Not Aesthetically Pleasing; No Beneficiary Information Included; PS Messaging Included
Service Team	 Client Service Team – John Lynch (RM), Andover MA, 1 Client, \$7 MM
Differentiators	 Plan Sponsor Website – "Best in Class"; Intuitive, Informative, Landing Page; Critical Alerts and To-Do List Tabs at Top of Landing Page; New Wave Reporting Capabilities Custom Communications Using Newpark's Look & Feel Social Media – Twitter and Facebook Pages; In-House Television Studio Available for Newpark to Use Custom Pre-Conversion Website With Password Protection Provided for Newpark Fees: 33 Basis Points Total Annual Administrative Cost: \$180,738

Vendor Overview – Fidelity Direct



Year Company Was Established	1946
Location of Headquarters	Boston, MA
Location of Call Centers	Covington, KY; Westlake, TX; Raleigh, NC
Total Firm (AUM)	\$1.6 Trillion
Total AUM - Full Service Recordkeeping	\$769.3 Billion
Average Plan Asset Size (Total Firm)	\$57.1 Million
Average Plan Asset Size (Newpark's Market Segment)	\$29.4 Million
Average # of Participants (Newpark's Market Segment)	608
Number of Plans Won / Lost in 2011	772 / 358
% of Plans (DC) 1,001 – 2,500 Participants	4%
# of Clients – RM	15 - 25
Years Experience – RM	12.6 Years
Standard Blackout Period	3 - 5 Business Days
Hours for a Live Operator	8:30 A.M. – 8:30 P.M. EST M-F; VRS – English & Spanish
Demo Website Information	Participant: <pre>http://testdrive.fidelity.com/newparkresources/nbng/login.html</pre>

Vendor Overview – Fidelity Direct



Strengths	 Annual Communication Program Targeted to a Participant's Life Stage Through Multiple Touch Points Plan Sponsor Website – Recently Upgraded, Plan Balance and Participant Search Available on Landing Page; Extensive Reporting Available; Ability to Approve or Deny Loans and Withdrawals Participant Website – Recently Upgraded; Total Account Balances on Landing Page (Including Other Fidelity Retail Accounts); Good Quick Links; Gap Analysis Not Easy to Find – No Take Action Button; Personal Rate of Return Not Easy to Find Participant Statement – Not Aesthetically Pleasing But Easy to Read; No Beneficiary Information Included; Shows Current Contribution Rate Gap Analysis Statement – Mailed to Participants Annually (In Design for 2013 Launch) 2011 Win / Loss Ratio – 772 / 358
Weaknesses	 Fulfillment – Will Not Fulfill Mailing of Notices & SPDs; Mailing of Fee Disclosure & Enrollment Books Fully Included Unable to Utilize ERISA Budget Account to Pay Advisor
Service Team	 Client Service Team – Chris Holder (RM), Westlake, TX, 18 Clients, Average \$80 MM (Positive Lockton Experience)
Differentiators	 Financial Planning Services – 5 Fidelity Investor Centers in the Houston Area Conversion Services – Over 101 Conversions From Prudential Enrollment Book – Traditional Book Not Provided; Utilitzes Multi-Toiuch Approach Including Fast Facts Sumamry Custom Communications Using Newpark's Look & Feel Social Media – Facebook, Twitter, Transactional SmartPhone & iPad Apps Fees: 30 Basis Points – Lockton Paid From Participant Accounts Total Annual Administrative Cost: \$156,074

Vendor Overview – MassMutual



Year Company Was Established	1851
Location of Headquarters	Springfield, MA
Location of Call Centers	Memphis, TN; Springfield, MA
Total Firm (AUM)	\$448 Billion
Total AUM - Full Service Recordkeeping	\$48.2 Billion
Average Plan Asset Size (Total Firm)	\$29.2 Million
Average Plan Asset Size (Newpark Market Segment)	\$96 Million
Average # of Participants (Newpark Market Segment)	2,061
Number of Plans Won / Lost in 2011	365 / 244
% of Plans (DC) 1,001 – 2,500 Participants	2%
# of Clients – RM	12-14
Years Experience – RM	8 Years
Standard Blackout Period	1 Business Day
Hours for a Live Operator	8:00 A.M 8:00 P.M. EST, M-F; VRS – English & Spanish
Demo Website Information	http://www.massmutualrsdemo.com; User: retire; Pass: allocate

Vendor Overview – MassMutual



Strengths	 Access to Dedicated Compliance Consultant Participant Statement – Above Average Summary Page and Layout; Easy to Understand; Appropriate Investment and Plan Messaging; Beneficiary Information Included; Gap Analysis & Suggested Strategy Included Fulfillment – Mailing of All Notices, Fee Disclosure, Enrollment Books, and SPDs Fully Included
Weaknesses	 Participant Brand Recognition Gap Analysis Statement – Not Intuitive, Weak Call-to-Action Plan Sponsor Website – Not User-Friendly; Limited Custom Reporting Participant Website – Limited Landing Page, No Personal Rate of Return; Gap Analysis – Limited "Take Action"; Above Average Education Tools; Cannot Post Notices or SPD's to Participant Nor Plan Sponsor Website
Service Team	 Client Service Team – Judy Lecke (RM), San Antonio, TX, 22 Clients, Average \$40 MM
Differentiators	 Employee Communication – Lockton Experience "Best in Class" Transition Communication; Enrollment Book – "Best in Class"; Most Intuitive; PIN Included in Book Social Media – YouTube Page; Interactive Facebook Page – facebook.com/massmutual; Interactive iTunes Apps Fees: 34 Basis Points Total Annual Administrative Cost: \$182,159

Vendor Overview – Fidelity Advisor



Year Company Was Established	1946
Location of Headquarters	Boston, MA
Location of Call Centers	Westlake, TX; Smithfield, RI
Total Firm (AUM)	\$1.52 Billion
Total AUM - Full Service Recordkeeping	\$875.9 Billion
Average Plan Asset Size (Total Firm)	\$57.1 Million
Average Plan Asset Size (Newpark Market Segment)	\$20 Million
Average # of Participants (Newpark Market Segment)	1,000
Number of Plans Won / Lost in 2011	827 / 138
% of Plans (DC) 1,001 – 2,500 Participants	2%
# of Clients – RM	30 - 40
Years Experience – RM	10 Years
Standard Blackout Period	5 Business Days
Hours for a Live Operator	8:30 A.M 8:30 P.M. EST, M-F; VRS – English & Spanish
Demo Website Information	Participant: <pre>http://testdrive.fidelity.com/newparkresources/nbng/login.html User: newpark@demo.com; Pass: newpark</pre> Plan Sponsor: http://testdrive.fidelity.com/pswng/login.html?1 User: newpark@demo.com; Pass: newpark

Vendor Overview – Fidelity Advisor



Strengths	 Participant Brand Recognition; Commitment to Retirement Enrollment Book – Personalized; Not Aesthetically Pleasing; Strong Education Material Included; Good Plan Highlights Participant Statement – Average; Not Aesthetically Pleasing; Includes Personal Rate of Return, Statement Glossary; No Beneficiary Information Plan Sponsor Website –Recently Upgraded, Plan Balance and Participant Search Available on Landing Page; Extensive Reporting Available; Ability to Approve or Deny Loans and Withdrawals Participant Website – Recently Upgraded; Total Account Balances on Landing Page (Including Other Fidelity Retail Accounts); Good Quick Links; Gap Analysis Not Easy to Find – No Take Action Button; Personal Rate of Return Not Easy to Find Gap Analysis Statement – Mailed to Participants Annually (In Design for 2013 Launch)
Weaknesses	 Fulfillment – Will Not Fulfill Mailing of Notices & SPDs; Mailing of Fee Disclosure & Enrollment Books Fully Included Service Team Typically Relies on Advisor to Support Compliance and Education Needs Communication – No Case Studies Provided; Annual Education Program – Below Average; Only Semi-Custom Communication Available (Logo Only) Social Media – Active Twitter and Facebook Pages; No SmartPhone Apps Available
Service Team	 Client Service Team – Ryan Olson (RM), Westlake, TX, 30 Clients, Average \$15.4 MM
Differentiators	 Conversion Services – Over 180 Conversions From Prudential Custom Target Date Models Available Fees: 26 Basis Points Total Annual Administrative Cost: \$141,626

Vendor Overview – Great-West



Year Company Was Established	1907
Location of Headquarters	Greenwood Village, CO
Location of Call Centers	Greenwood Village, CO; Glendale, WI; Andover, MA
Total Firm (AUM)	\$151 Billion
Total AUM - Full Service Recordkeeping	\$71.5 Billion
Average Plan Asset Size (Total Firm)	\$6.7 Million
Average Plan Asset Size (Newpark Market Segment)	\$66.5 Million
Average # of Participants (Newpark Market Segment)	1,392
Number of Plans Won / Lost in 2011	3,419 / 2,929
% of Plans (DC) 1,001 – 2,500 Participants	1%
# of Clients – RM	5 - 10
Years Experience – RM	17
Standard Blackout Period	5 Business Days
Hours for a Live Operator	9:00 A.M. – 8:00 P.M. EST M-F; VRS – English & Spanish
Demo Website Information	www.gwrsdemo.com

Vendor Overview – Great-West



Strengths	 Participant Website – Recently Upgraded; Above Average Look & Feel; Easy to Navigate; Personal Rate of Return and Projected Retirement Income on Landing Page Plan Sponsor Website - Recently Upgraded; Easy to Navigate; Balances, Invoice Notifications and Alerts on Landing Page; No Custom Reporting
Weaknesses	 Enrollment Kit – Limited Education Provided; Custom Cover and Introduction Page; Extensive in Length and Investment / Forms Sections Participant Statement – Not Aesthetically Pleasing; Personal Rate of Return Included; Basic Information; No Beneficiary or Loan Information Gap Analysis Statement – Online Tool Only Limited Compliance & Legal Assistance – Lockton Experience Fulfillment – Mailing of Notices Fully Included; Extensive Costs for Enrollment Book and SPD Mailings; Bulk Shipping to Plan Sponsor Not Available Communication – Annual Education Program – Below Average; Only Semi-Custom Communication Available (Logo Only) Social Media – Not Available
Service Team	 Client Service Team – Shelley Fredrick (RM), Greenwood Village, CO, 8 Clients, Average \$75 MM
Differentiators	 141 Clients in the Oil & Gas Industry Fees: 25 Basis Points Total Annual Administrative Cost: \$142,732







Section Three:

Summary of Recordkeeping Fees









Appendix

