

TECHNOLOGY AT WORK: THE FUTURE OF AUTOMATION

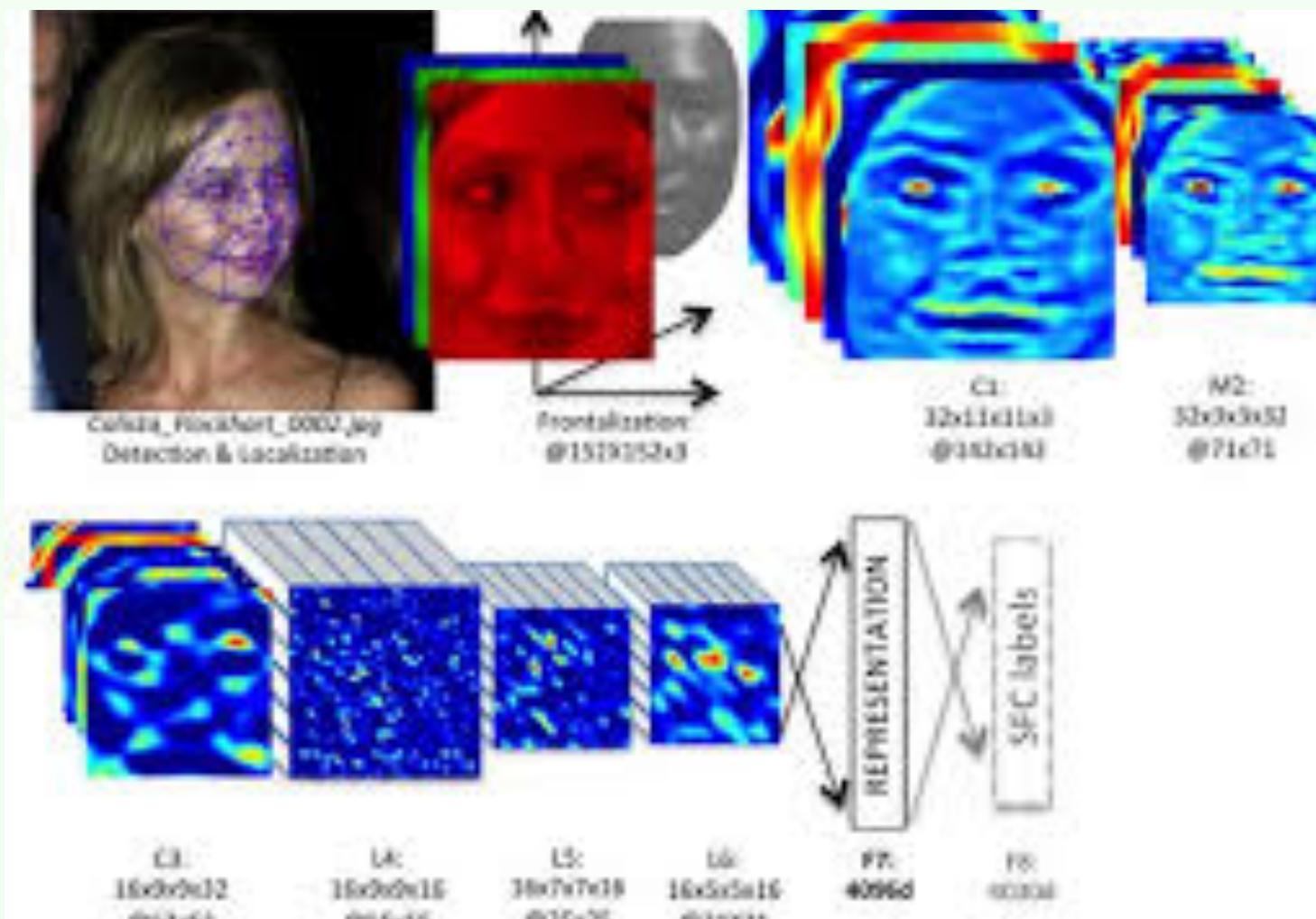
Michael A Osborne, @maosbot

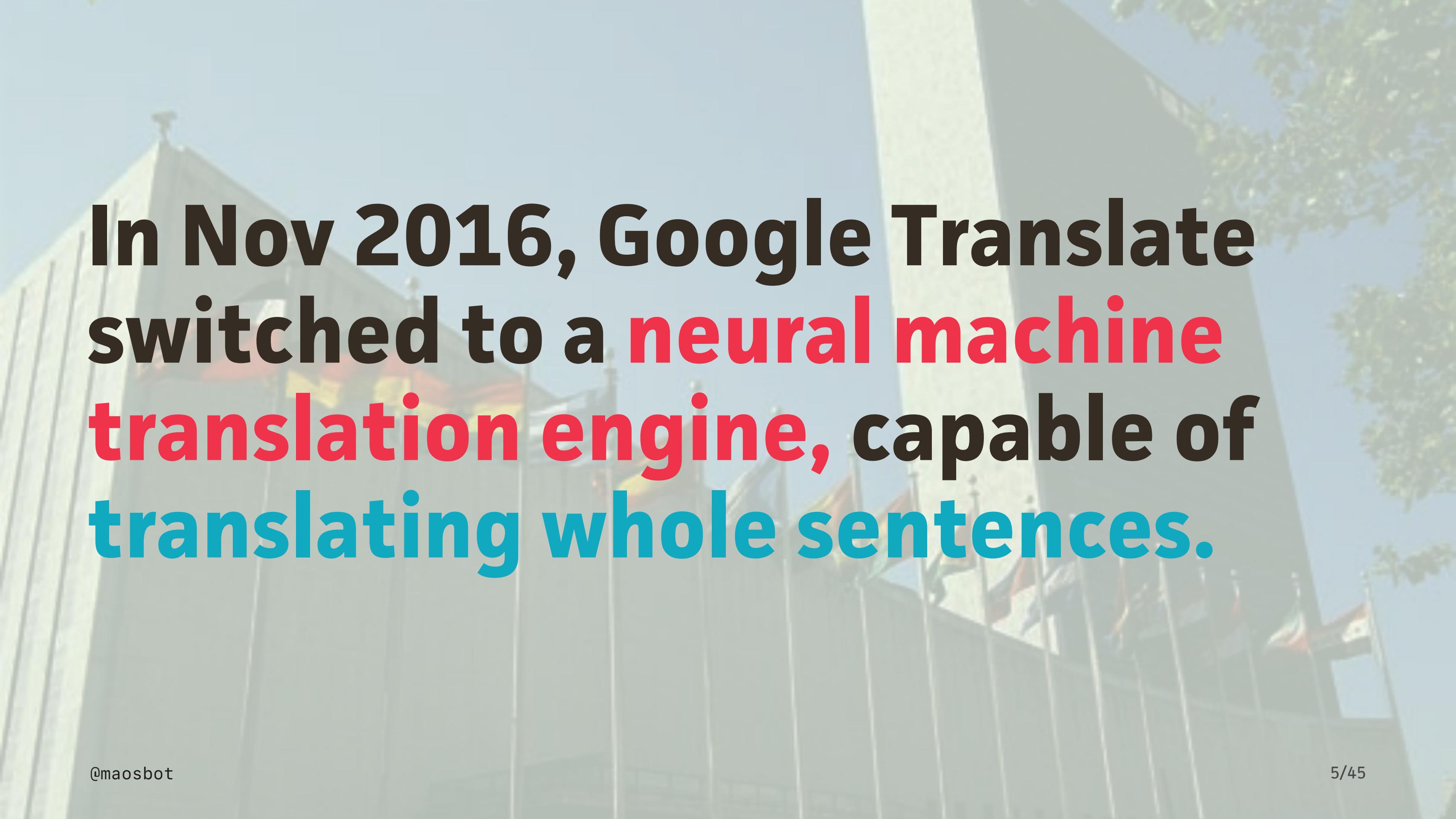
If a typical person can do a mental task
with less than one second of
thought, we can probably
automate it using AI either now
or in the near future.

— Andrew Ng, former Chief Scientist of Baidu (2016)

**Automation has always required
a task to be sufficiently well-
defined.**

Machine learning allows definition through data.





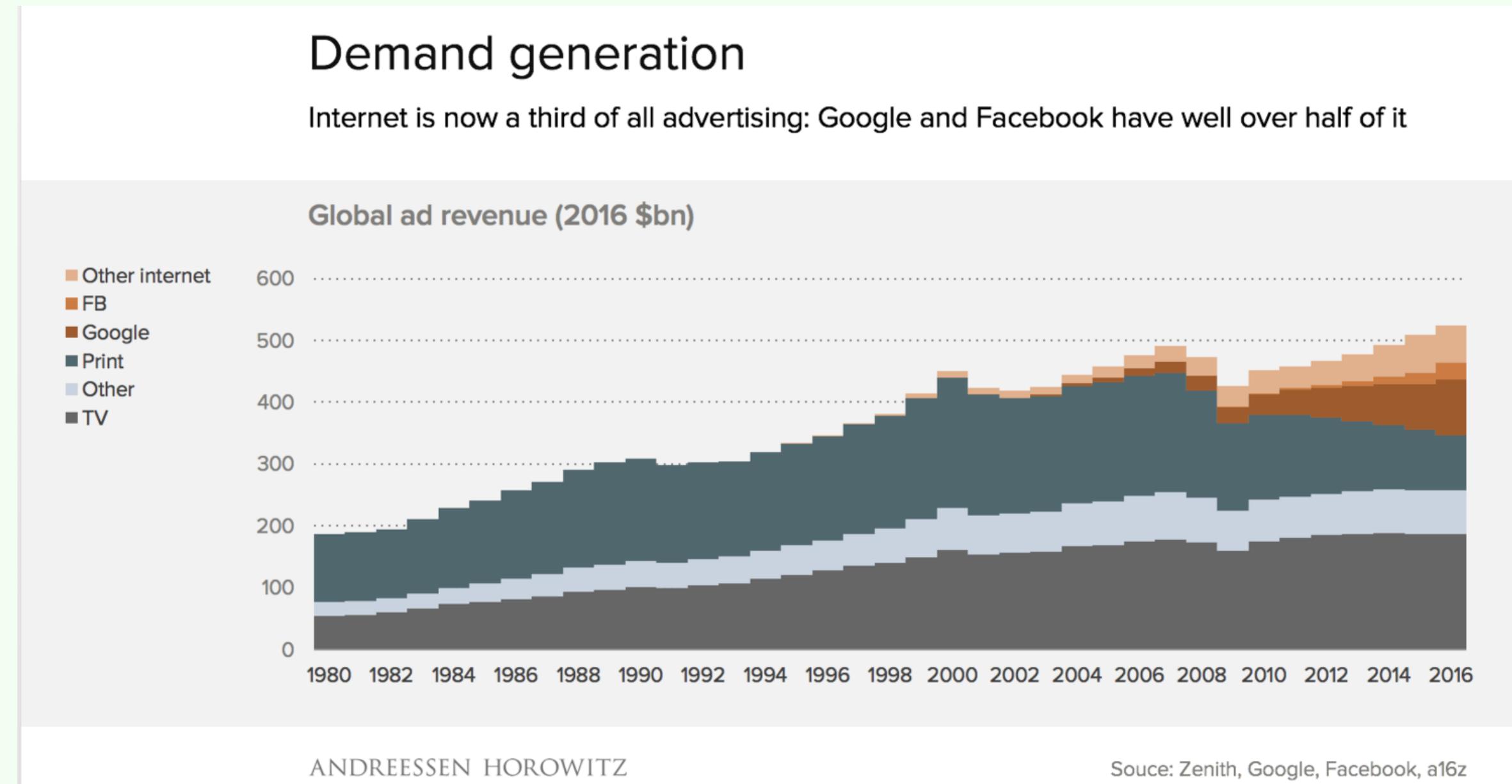
In Nov 2016, Google Translate switched to a neural machine translation engine, capable of translating whole sentences.

Please try to convince
your partner that their
job is automatable.

Machine learning enables scaling personalisation.

Demand generation

Internet is now a third of all advertising: Google and Facebook have well over half of it



China's AI push raises fears over widespread job cuts

Many Chinese manufacturers have reduced up to 40% of workforce as a result of automation



Wahaha has over the past decade cut an assembly-line workforce of 200-300 down to just a few people © AP

A woman with long dark hair is smiling and talking on a black cordless phone held to her ear with her right hand. She is wearing a light-colored cardigan over a white top. In the background, another person with blonde hair is visible, though out of focus.

**Google announced in Jul 2018
that it is developing Contact
Center AI, a virtual agent for call
centers.**

Retail, sales and service jobs will be increasingly affected by automation.

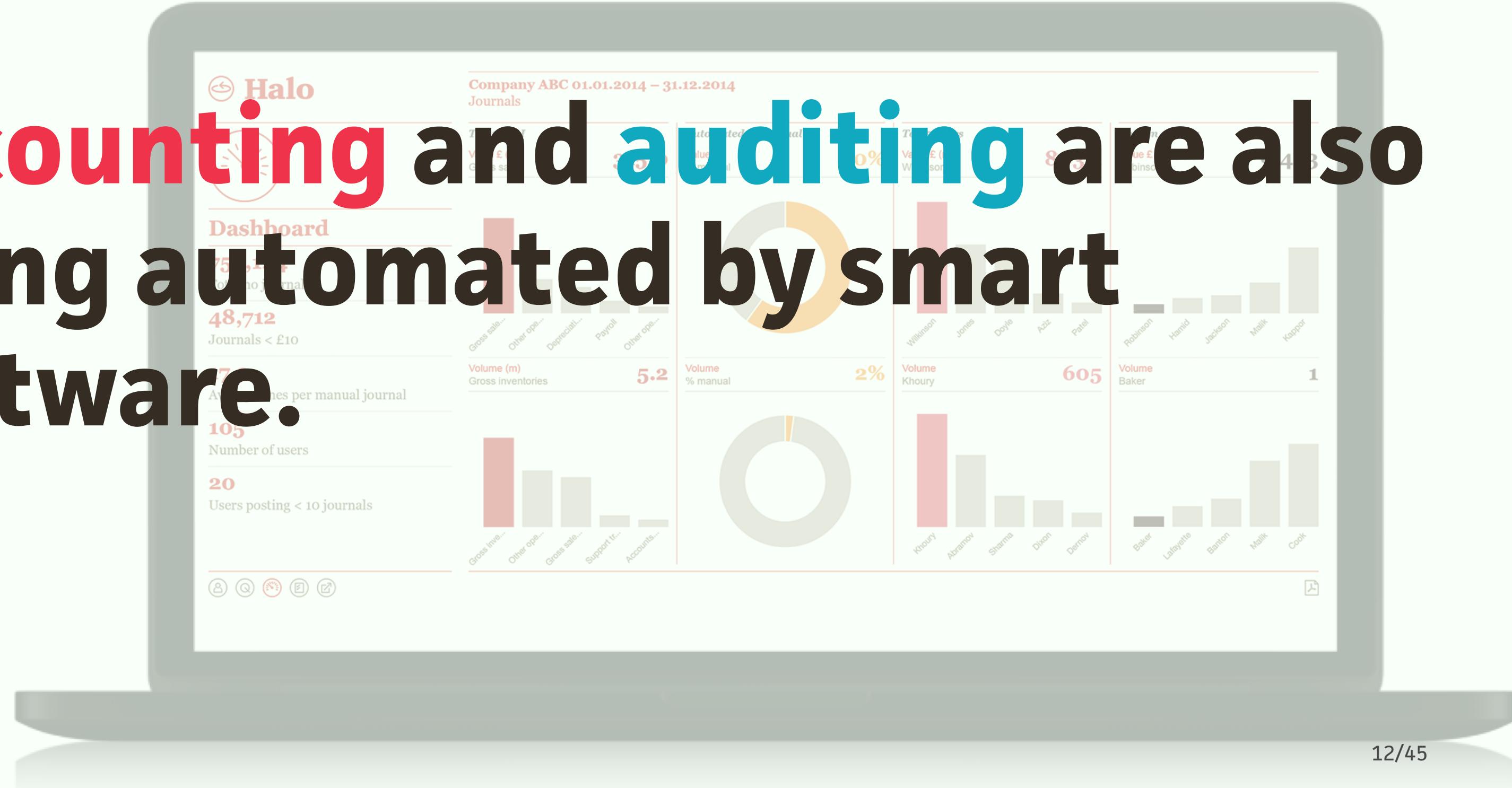
A screenshot of the Amazon.co.uk website. At the top, it shows the URL 'on.co.uk' with 'Try Prime'. Below that is a navigation bar with links for 'Michael's Amazon', 'Today's Deals', 'Search' (which is highlighted in red), and 'Kindle Store'. Underneath the search bar, there are links for 'co.uk', 'Your Browsing History', and 'Recommended For You'. A sidebar on the left lists categories like 'day', 'commended', 'dations', 'indle', 'tography', and '& True Accounts'. The main content area shows a search result for 'Books on Kindle' with a large image of a book cover and a 'LOOK INSIDE!' button.



**Robotic process
automation is
automating
clerical work.**



Accounting and auditing are also being automated by smart software.



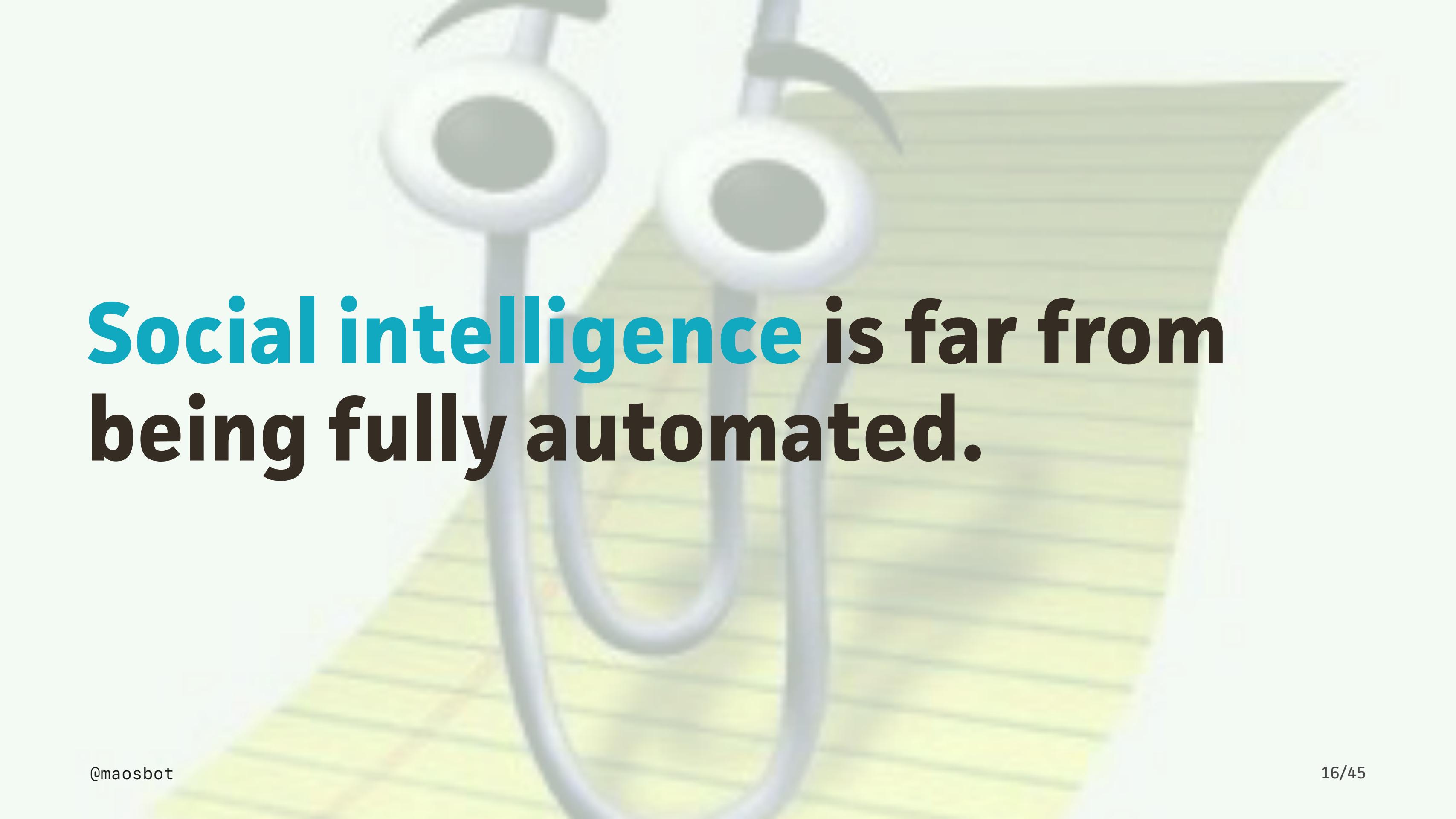
Logistics tasks are now being automated with the use of mobile robotics.



Logistics tasks are now being automated with the use of mobile robotics.



**What are
humans
still good for?**



Social intelligence is far from
being fully automated.

**Humans also have
the edge over
machines in
*creativity.***

Source: 'Sunspring' (2016), via [ArsTechnica](#).

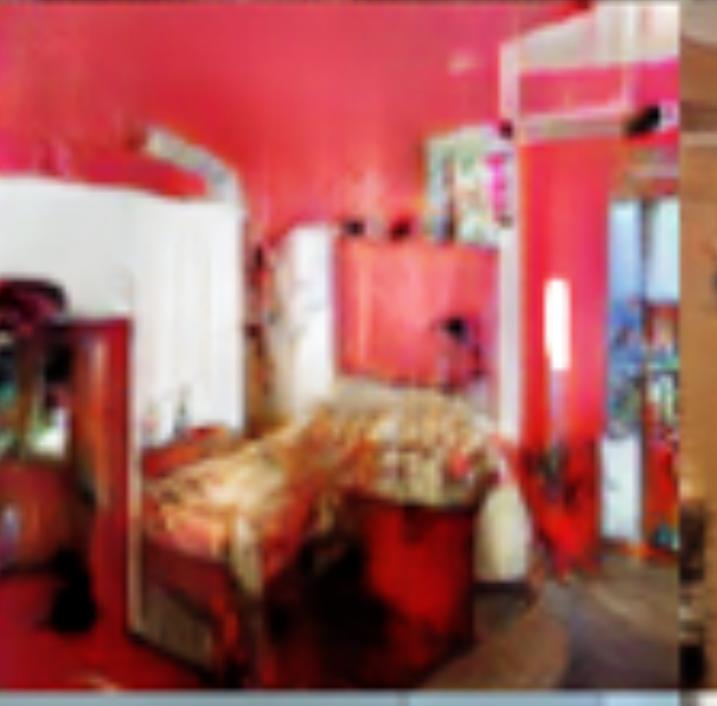
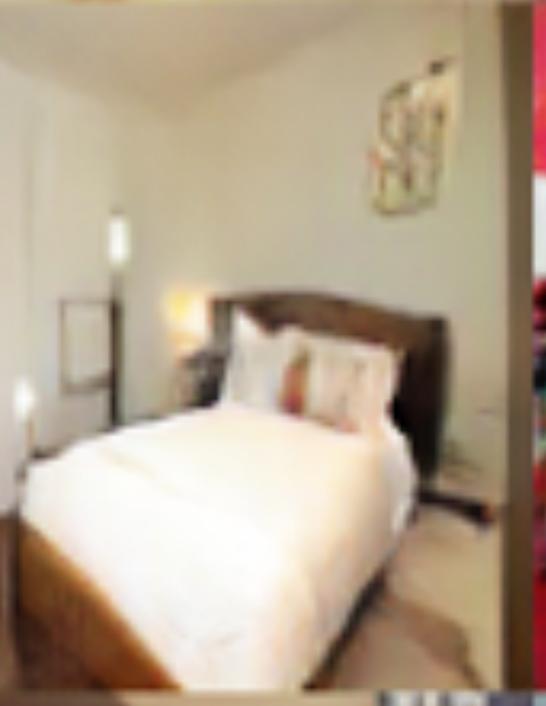
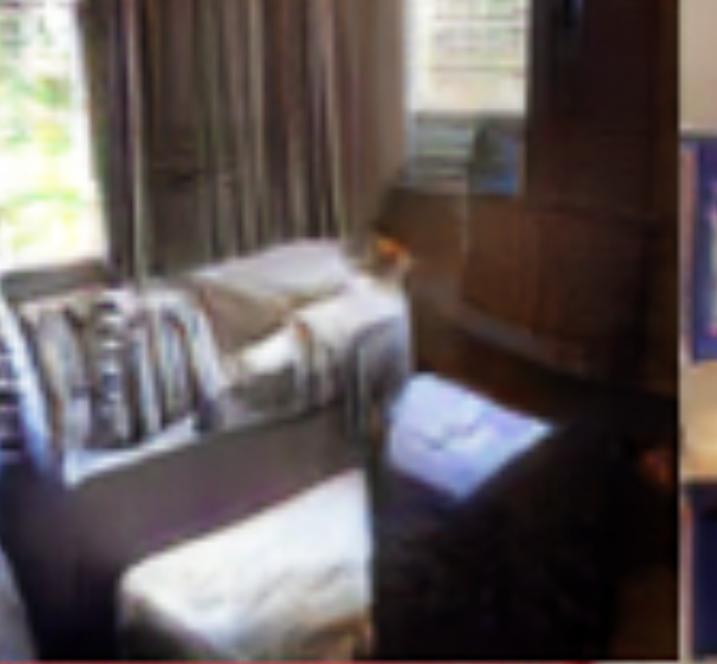
I T L E :
NSPRING

I A L O G U E :
T MAY NEVER BE FORGIVEN,
T THAT IS JUST TOO BAD."

R O P & A C T I O N :
CHARACTER PULLS A BOOK FROM A SH
IPS THROUGH IT AND PUTS IT BACK

T I O N A L S C I E N C E I D E A :
A FUTURE WITH MASS UNEMPLOYMENT
JNG PEOPLE ARE FORCED TO SELL BL

GAVE IT A CUP OF REALLY HOT TE

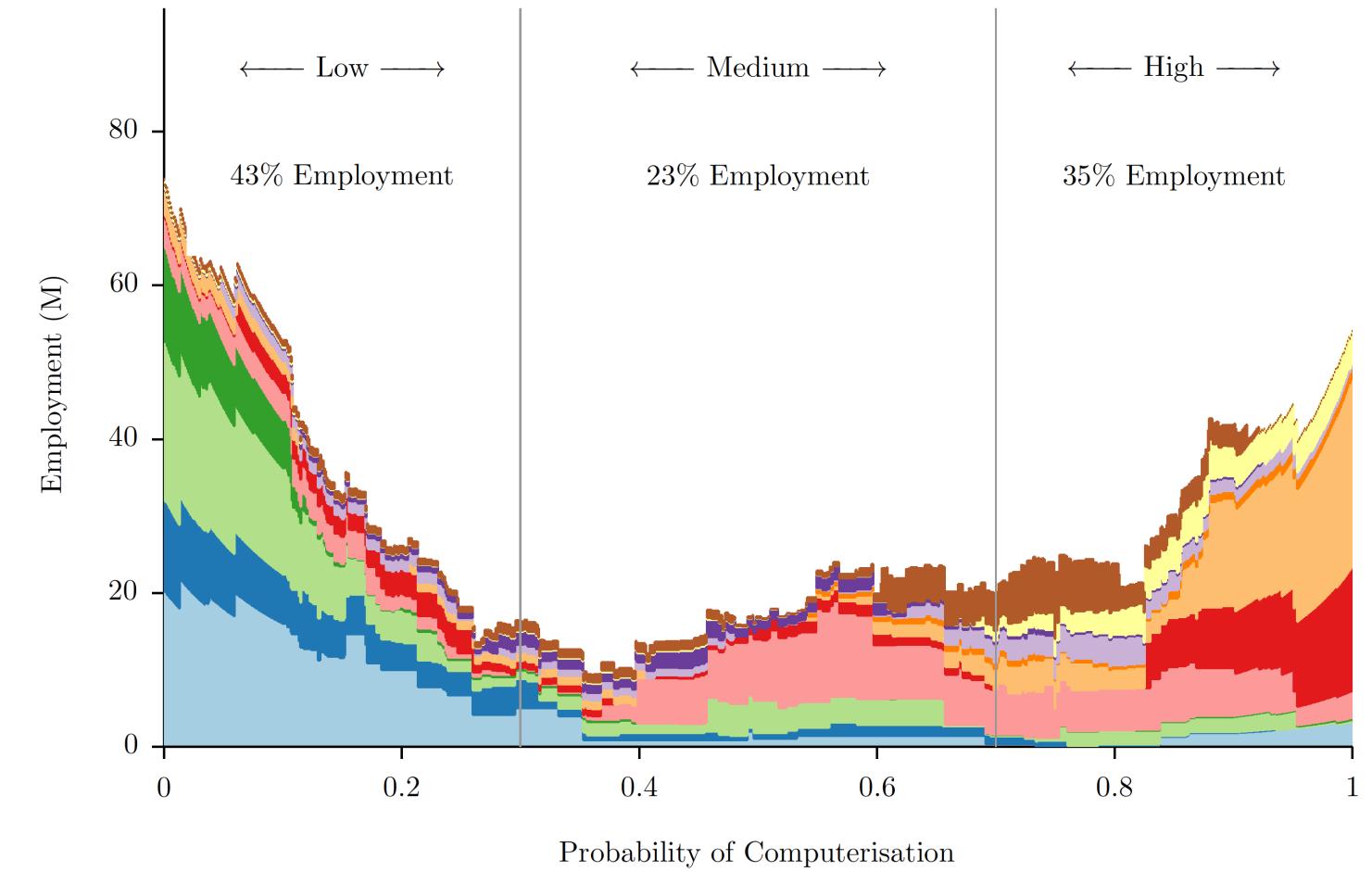
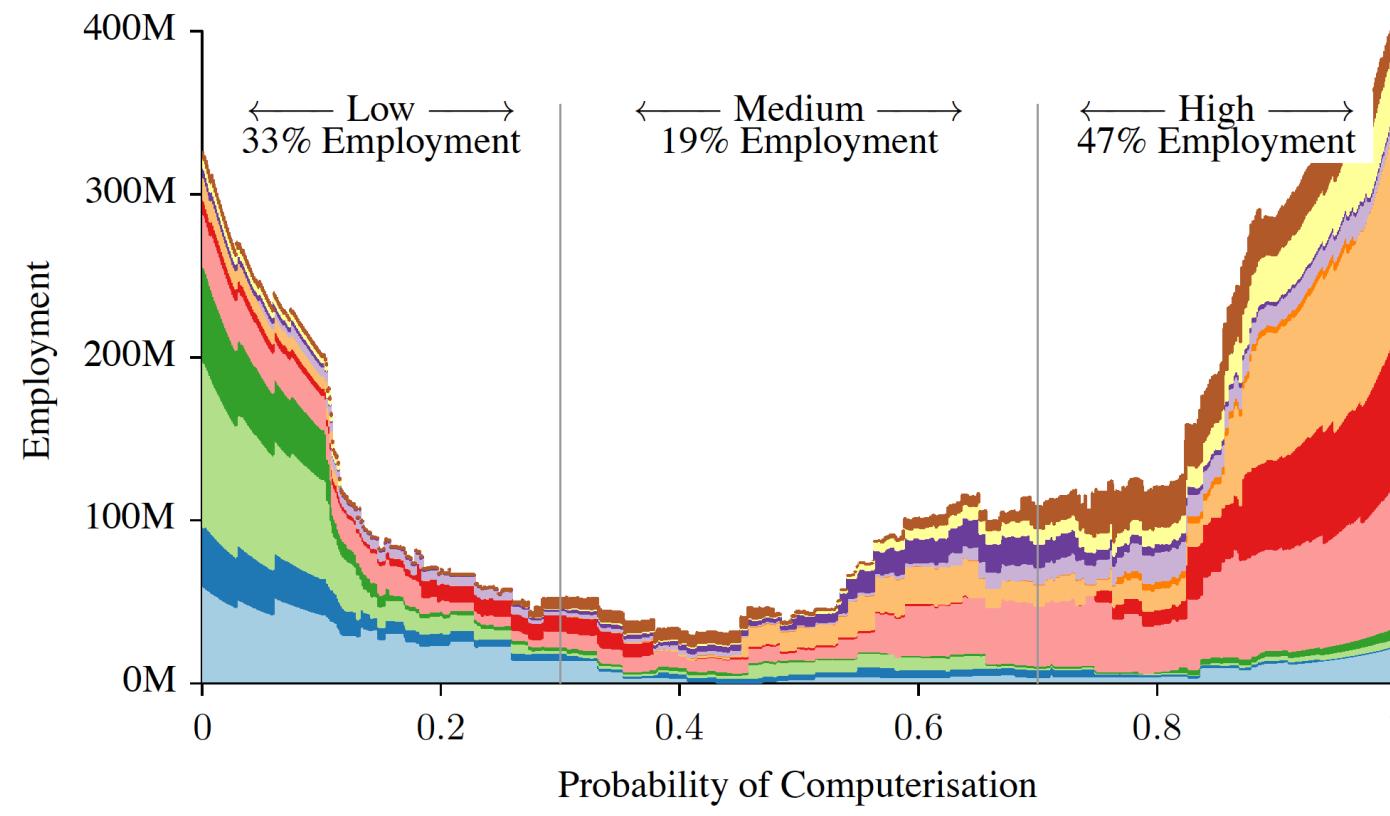
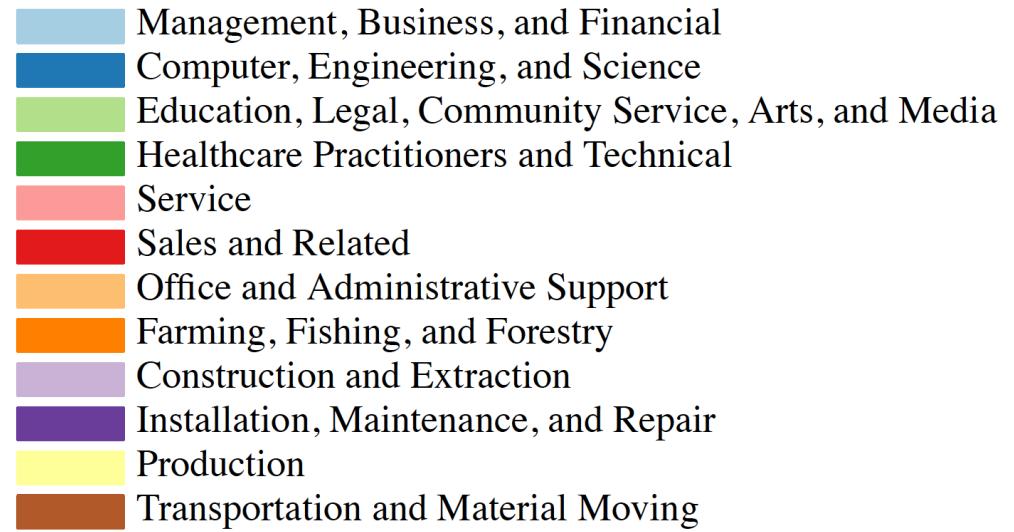


Sources: Stalenhag, simonstalenhag.se; Mao, Li, Xie, Lau, Wang and Smolley (2017)

will an
algorithm
take your job?

We used a **machine learning** method to classify the **automatability** of occupations using data from the US.

Job Title	Persuasion	Originality	Social Perceptiveness	Fine Arts
Administrative Services Managers	46	41	52	0
Tax Examiners and Collectors and Revenue Agents	45	39	43	0
Accountants and Auditors	45.5	41	44.5	0
Budget Analysts	37	41	41	0
Loan Officers	45	30	43	0
Tax Preparers	37	34	37	0

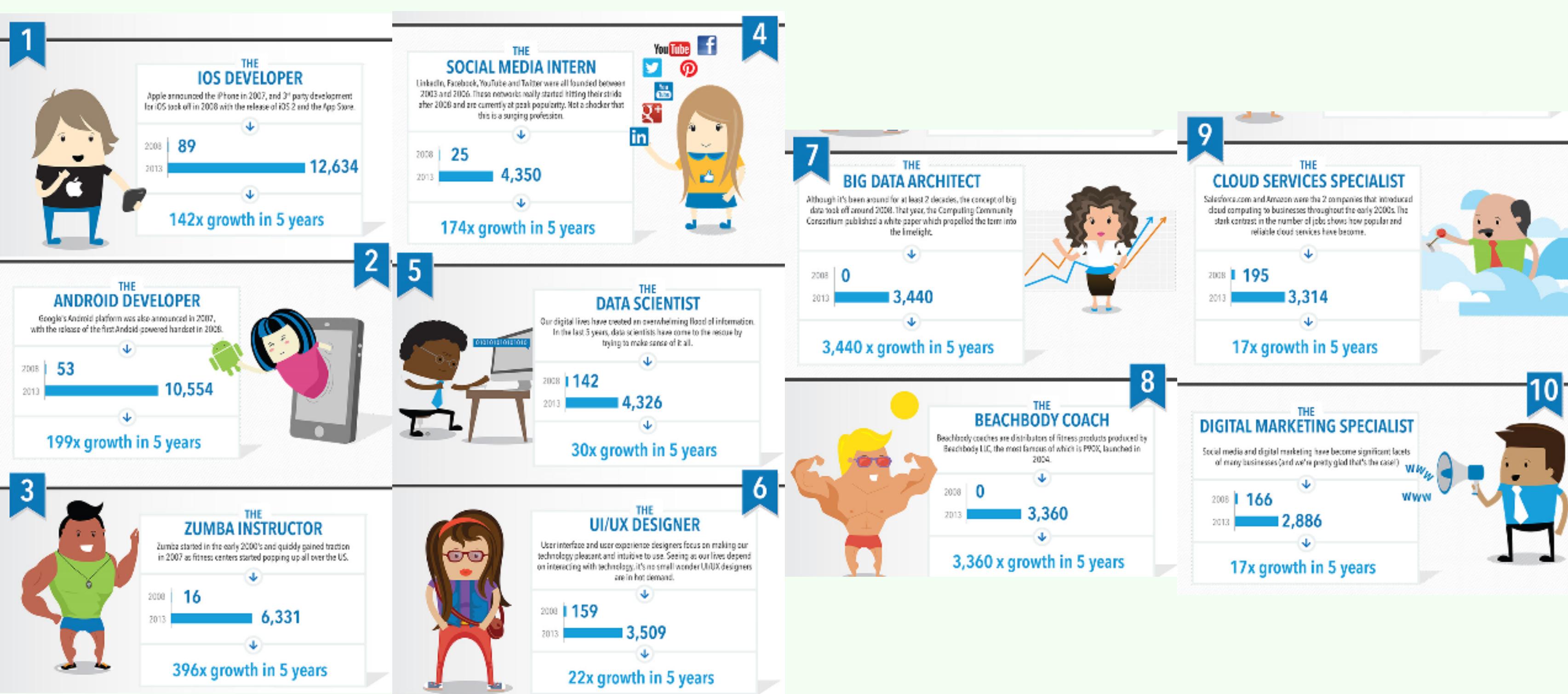


Is this time
different?



**Will new
technologies
threaten the
historical pattern
of employment
resisting
technological
change?**





Automation can **create** jobs.

Effect

Change in European jobs
1999-2010

**Displacement by
technology**

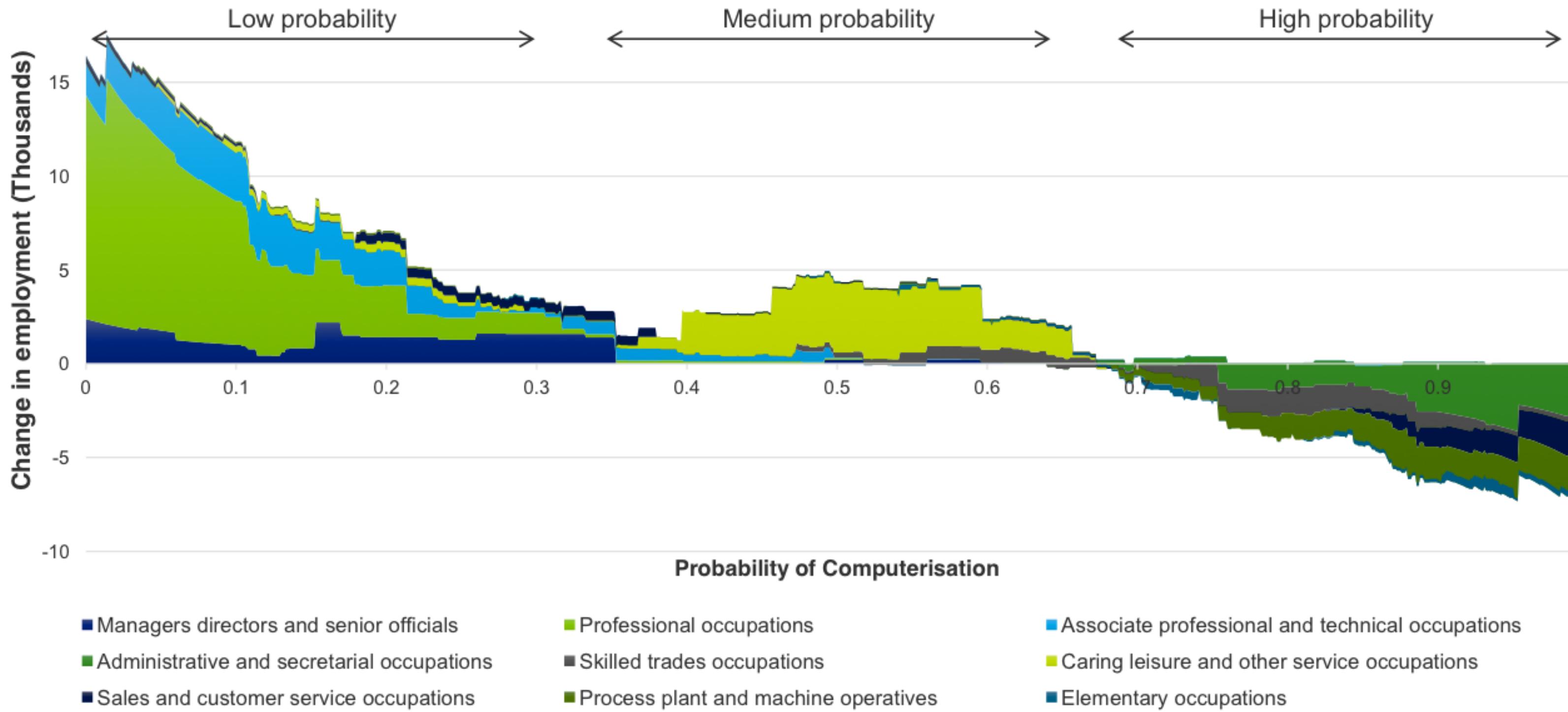
- 10M

Increased demand

+ 9M

Multiplier effect

+ (6 ± 2)M



We consider:

- ★ Technological change;
- ★ Globalisation;
- ★ Demographics
- ★ Environmental sustainability;
- ★ Urbanisation;
- ★ Increasing inequality; and
- ★ Political uncertainty.

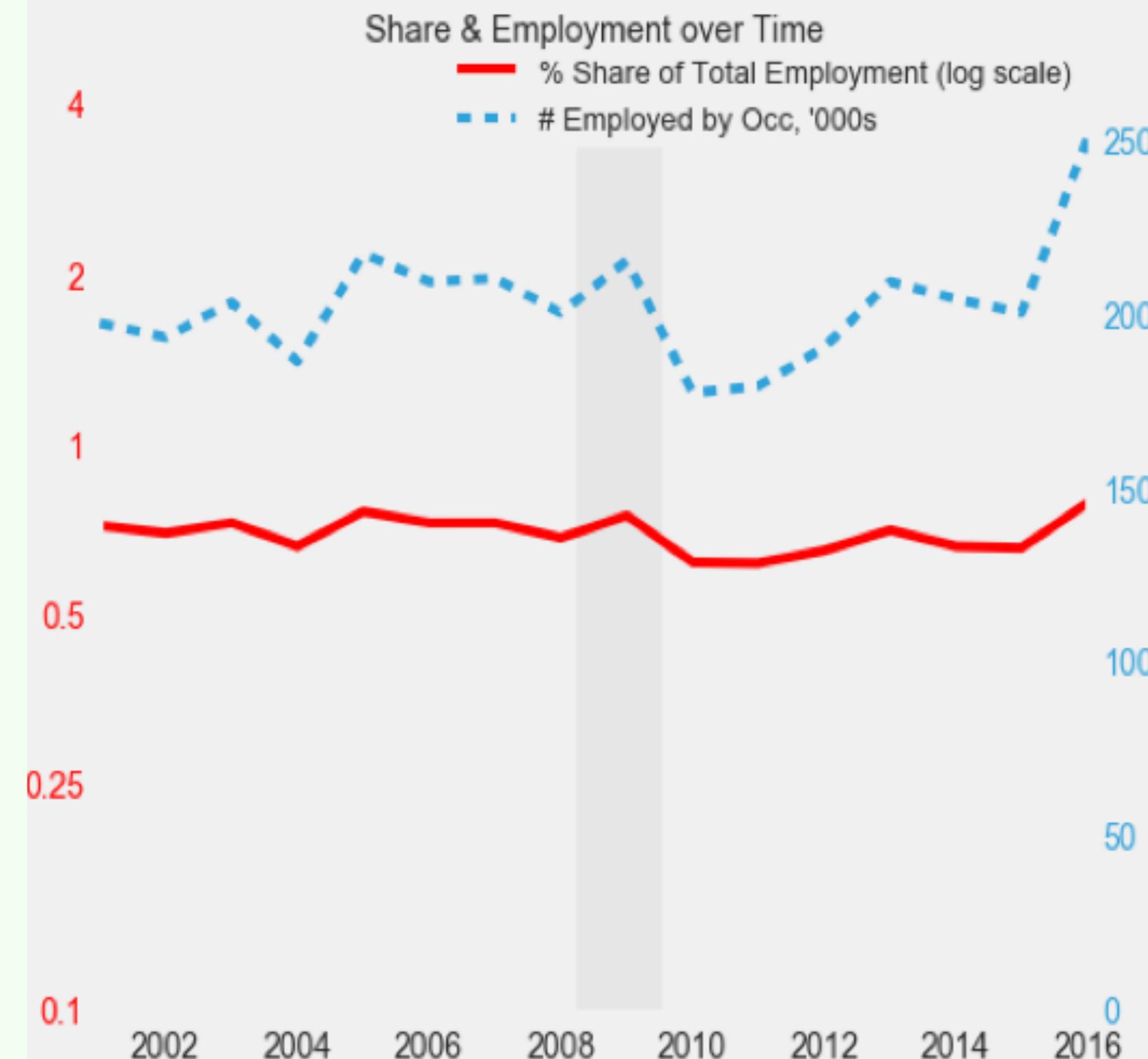
What is the probability of increased future demand for UK van drivers?

1. Between 0.00 and 0.25.
2. Between 0.25 and 0.50.
3. Between 0.50 and 0.75.
4. Between 0.75 and 1.00.

EMPLOYMENT SHARES

**what is the probability
of increased future
demand for UK van
drivers?**

1. Between 0.00 and 0.25: the probability is 0.22.
2. Between 0.25 and 0.50.
3. Between 0.50 and 0.75.
4. Between 0.75 and 1.00.



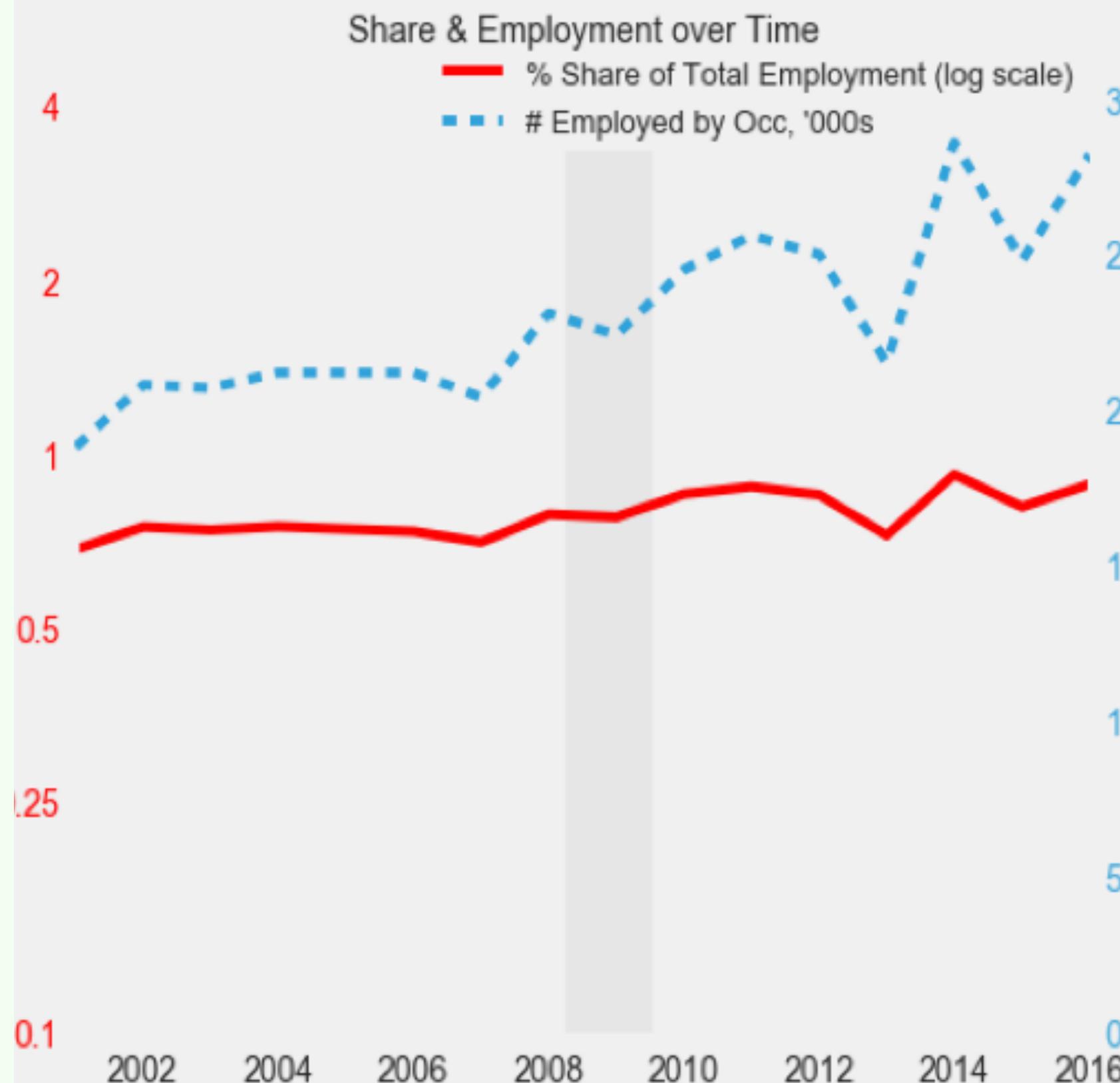
What is the probability of increased future demand for UK waiters and waitresses?

1. Between 0.00 and 0.25.
2. Between 0.25 and 0.50.
3. Between 0.50 and 0.75.
4. Between 0.75 and 1.00.

EMPLOYMENT SHARES

What is the probability of increased future demand for UK waiters and waitresses?

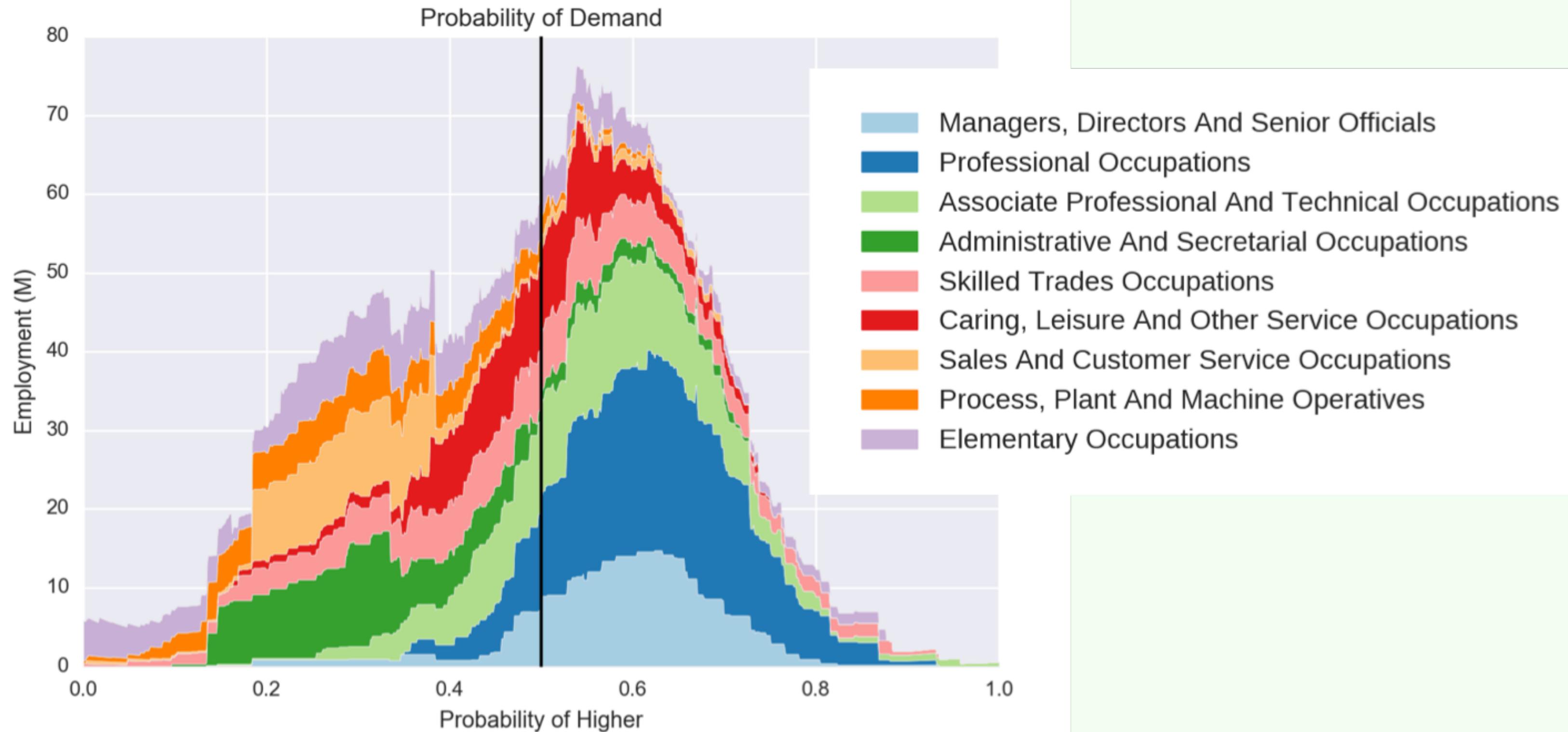
1. Between 0.00 and 0.25.
2. Between 0.25 and 0.50.
3. Between 0.50 and 0.75.
4. **Between 0.75 and 1.00: the probability is 0.77.**





Waiters and waitresses are predicted to **increase in demand despite automatability.**

- ★ “In theory: more automation; in practice, waiters are the human face of the business which commands premiums as a result.”
- ★ “**Cheaper than robots, demand for hospitality increases**”



**What can you do now to prepare for AI?
which skills will be needed?**

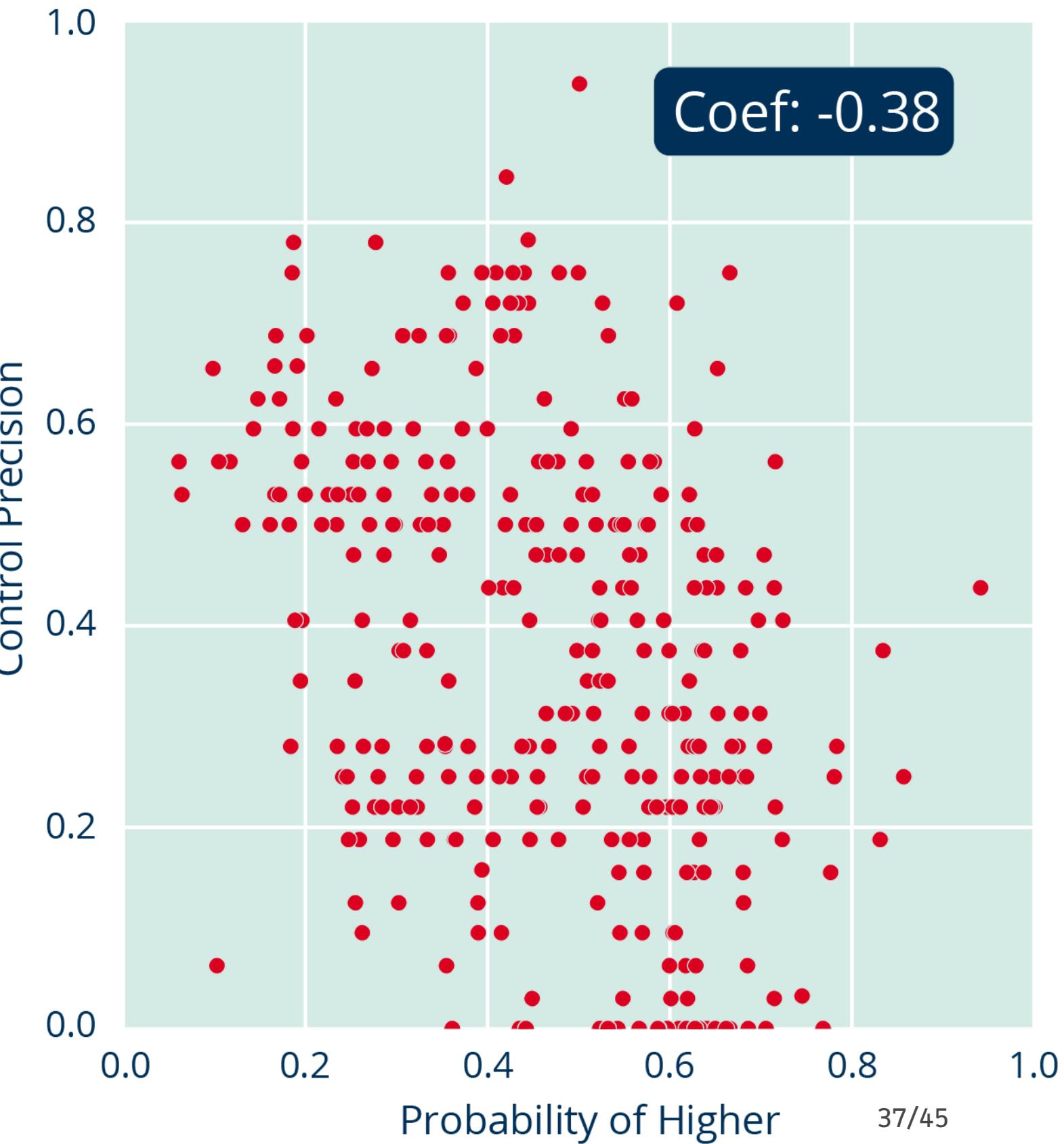
Increasing demand is linked to advanced cognitive skills.

1. Judgement and Decision Making
2. Fluency of Ideas
3. Active Learning
4. Systems Evaluation
5. Originality
6. Learning Strategies
7. Deductive Reasoning
8. Complex Problem Solving
9. Systems Analysis

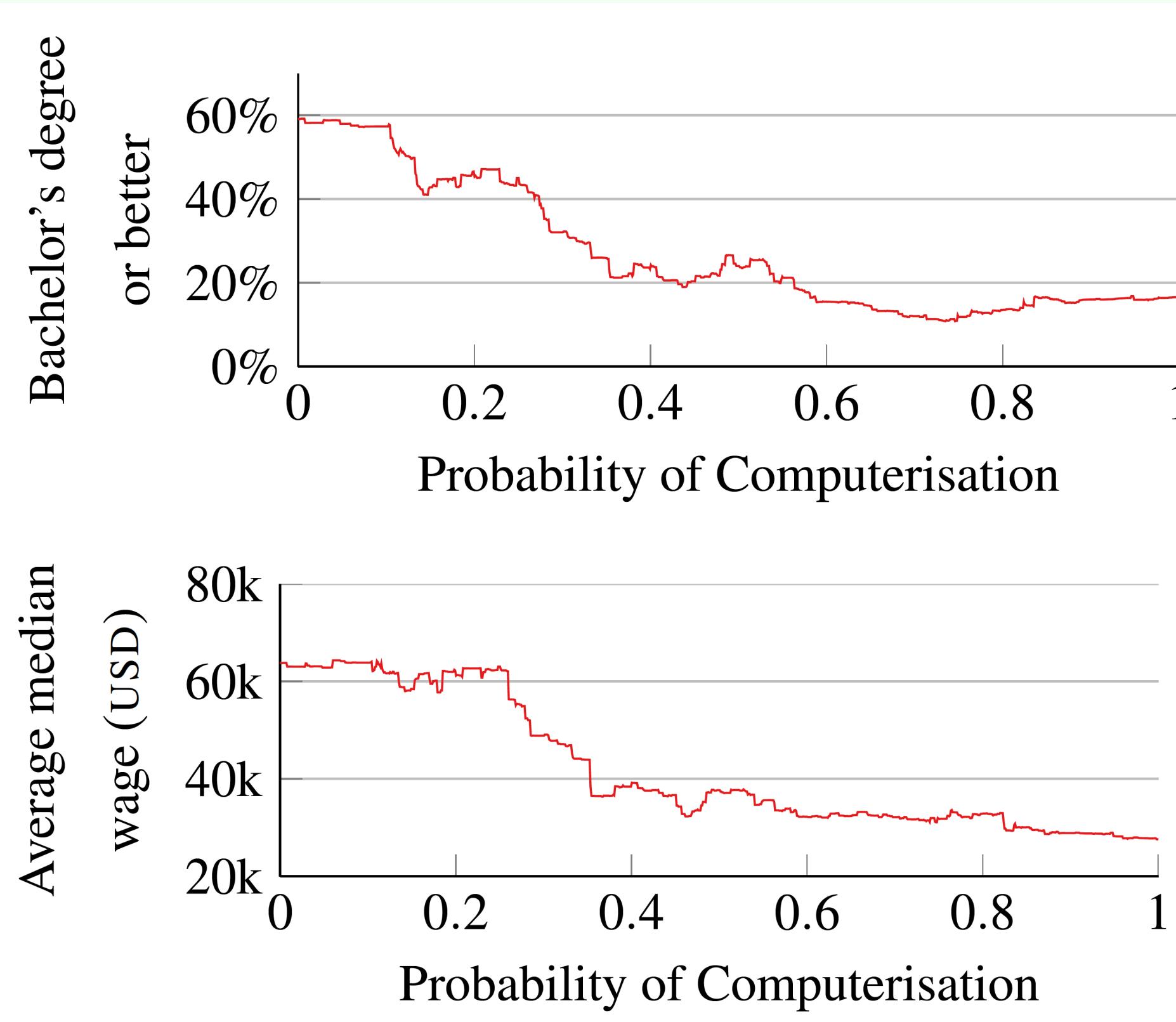


Decreasing demand is linked to physical and psycho-motor skills.

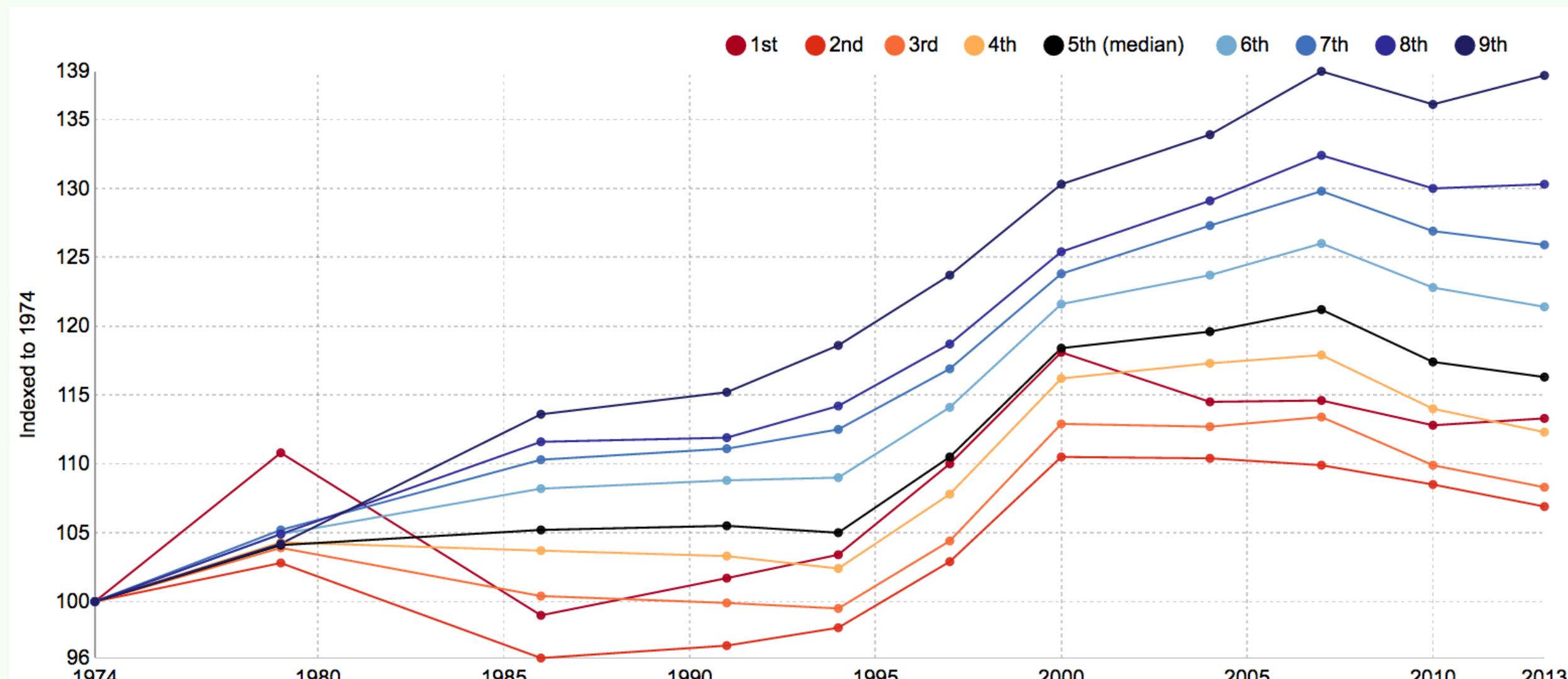
1. Control Precision
2. Static Strength
3. Manual Dexterity
4. Rate Control
5. Peripheral Vision
6. Multi-limb Coordination
7. Night Vision
8. Operation and Control
9. Sound Localisation



**But what about the
quality of jobs?**



Household income has stagnated in the US.



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Data Source: Based on data from the Luxembourg Income Study.

Income inequality in the UK over 700 years (1290-2010)

Share of total income going to the top 5% of income earners

All series refer to *pre-tax* incomes



Income inequality in the UK over 700 years (1290-2010)

Share of total income going to the top 5% of income earners

All series refer to *pre-tax* incomes

It took ~60 years for the English industrial revolution to improve the wages of workers.



A woman with long dark hair is wearing a white headset with a microphone. She is smiling and looking towards the camera. She is sitting at a desk with a laptop and some papers. In the background, there are other people in an office setting.

Would you want
an algorithm
as a manager?

In 1910, A.J Fischer was granted a patent for the first electric-powered washing machine.

