

DISCOVERY RESEARCH: WEB CONTENT GOVERNANCE (WIP PART 1)

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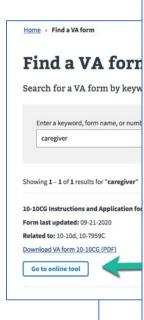
Agenda

- Intro
- Purpose of the discovery research
- Casual poll: Why even?
- Completed interviews: Share out
- Next: Interviews with Web Comms teams



Brief intro

- Have the unhelpful title of "Digital Service Expert"
- In the Digital Experience Product Office (Office of the CTO)
- Report directly up to the CTO, Charles Worthington
- Formerly PO of public website portfolio
- Previously at Autodesk, Wells Fargo, and eBay
- First internet job 1999
- Once fired from a customer phone support job for not getting customers off the phone fast enough



Content principles

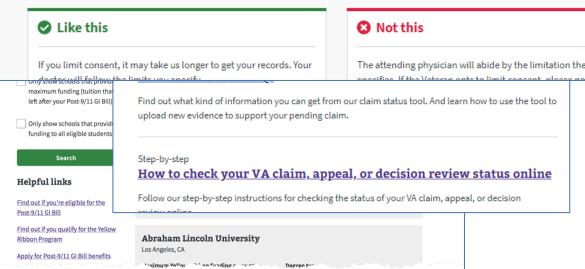
By consistently practicing language in an intentional way, we can provide content that supports Veterans' needs and improve their experience on our site.

Better content, not better bureaucracy

Our goal is to help you create consistent, clear, and customer-centered content on VA.gov, not to create another layer of bureaucracy.

We define better content as:

- . Consistent. We use words consistently to inspire trust and confidence in our customers.
- Conversational. We use everyday human words and plain language whenever possible.
 We talk like a human, not like Government.
- Clear and helpful. We break down complex information into simple, snackable chunks, and provide it progressively, when and where they need it, so it's easy to find, easy to understand, and not overwhelming.
- Empathetic. We talk person-to-person with our customers, and use language that puts
 the person first, not the disability, condition, age, gender, or race.



Purpose of discovery research

Reason for research:

To understand what we're already doing at VA, where we may have opportunities for reducing pain points, and adapt things that are working but may not yet be used on the modernized VA.gov.

Goal/desired outcome:

The right balance of standards and policies, business processes, and technical solutions that result in the maximum positive impact on Veteran experiences on the modernized site.

What:

- Informational interviews with members of different teams, such as the Web Governance Board, TeamSite Administration, central VA web comms teams, and business lines.
- VA.gov site deep dive
- Comparison of different governance models and activities

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Governance: Why even?

Name the missing thing. What should the ultimate goals of governance be?

- A. Reduce confusion and chaos (how to get support, where to request, which teams or roles are responsible for what, etc.)
- B. Helps organizational productivity.
- C. 3333333

Not-Goals: Things we want to avoid

'Busy' work with low impact on customer experience (work done for its own sake)

Processes with low impact on customer experience

More policies with low impact on customer experience

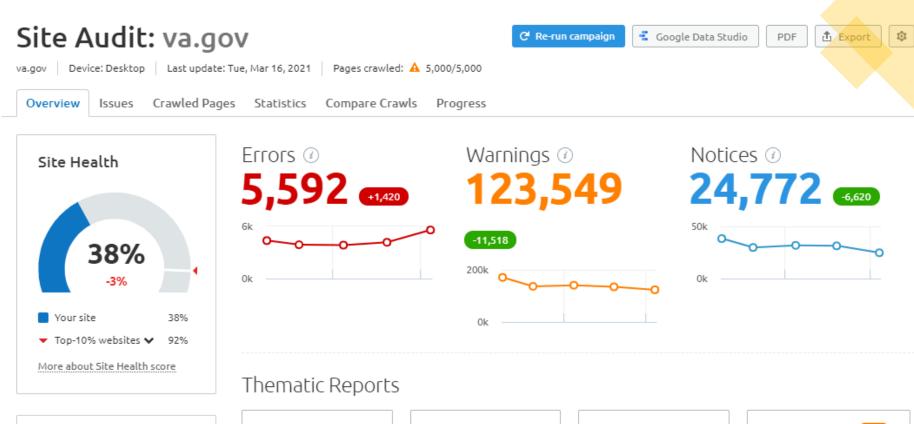
More documentation with low impact on customer experience

Activities with low impact on customer experience

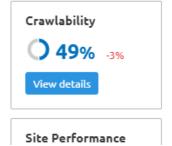
Site performance issues

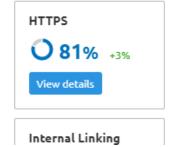
Common problems include:

- CSS, javascript, and HTML issues
- 40Xs broken links
- Bad 30X redirect chains and loops
- 502 server errors
- Broken images
- Duplicate title tags
- Duplicate meta tags
- Duplicate content
- Slow loading
- And more









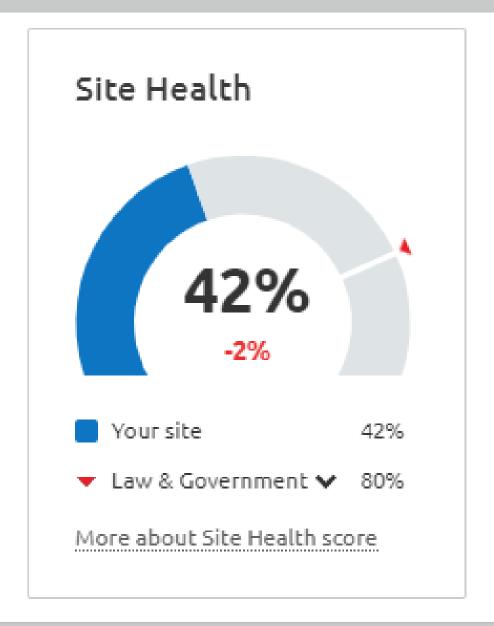




Avg government score: 80%

Avg private sector site score: 92%

Avg VA score: 32% to 54%



How can we make Veteran customer experience central to the goals of web content governance strategy and activities?

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So far...completed interviews with 6 people on 4 teams.

TeamSite interviews: Service model rather than governance model

- Robust help website with user guides and tutorials – sent out to every new user. (Not required though.)
- Required annual user agreement checkbox.
- Users who don't submit the annual UA are automatically locked out, and after 30-60 days, removed from the CMS.

Web standards and governance are left to each site folder's line of business.

Minimal baked-in (technical/dev-driven) governance, but **well-oiled and responsive service model.**

VA WEB CMS SUPPORT (TEAMSITE) HOME

The **VA Web CMS Support** team manages and maintains the VA Entergoreatly enhances website management capabilities, helps to ensure star update costs and provides for enhanced web content authoring.

TeamSite Help

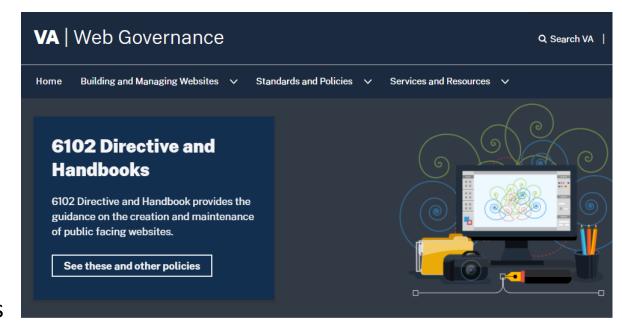
- FAQs
- Training Tutorials
- Tips and Tricks
- Contacting Support
- · Calendar User Guide (PDF)

Site Management

- · Site Migration/Site Creation Guide
- TeamSite Administrative Tool
- Web Request Site
- Web Registry Site
- 6102 Site
- Enterprise Web Infrastructure Support (EWIS)

Web Governance Board interviews: Governing body at very high organization level (policies, handbooks, standards setting)

- 6102 Handbook
- Web Governance website
- Reviews web requests via Web Ops form
- Reviews and decides requests for custom sites custom site waiver
- Pain point: Business compliance with web governance policies; web registry as a system of record –details get outdated, incomplete view of sites
- Web content plain language, 508-compliance, URL standards, redirects, etc. out of scope i.e., business web comms teams' responsibilities



Web Ops interview: Strictly server support, and not involved in setting, supporting, or resolving governance issues

TeamSite publishing – Web Ops review is triggered (i.e., publishing to the server stopped) when 80+ files or invalid files are submitted.

Resolution of trigger – Site owner's responsibility. (Typically, site owner reaches out to TeamSite admin and TeamSite admin will try to help them pinpoint error that needs resolving.)

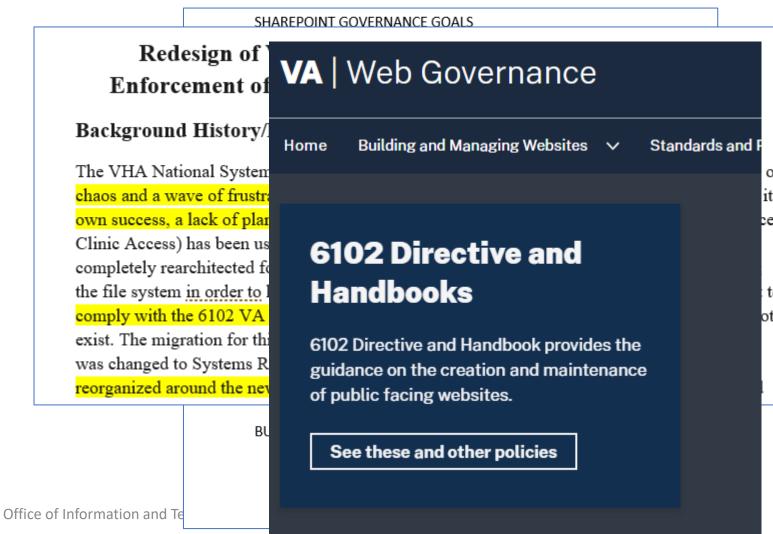
Otherwise out of scope for WebOps. WebOps is strictly infrastructure (server) support.

It is the site owner (web comms) responsibility for making sure their site works.



WIP summary: Robust governance documentations, standards, and governance bodies. Governance practice, enforcement, and compliance primarily left up to each web comms teams.

- Web Governance Board (maintains the web governance site and the 6102 Handbook)
- Mobile Apps Governance Board (no longer active)
- SharePoint Governance
- VA 508 Office Policies page on the intranet http://vaww.section508.va.gov/Policies.as
- VHA, VBA, NCA, VAMC how-to and web guidance documents



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Next: Interview sessions (currently in flight) with web comms and business teams