Discussion of "The Cost of the Cold-Start Problem on Airbnb"

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Comments

1 Welfare losses from the cold-start problem

Rational inattention

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Rational inattention

A very simple model

Consider the following demand system (for some $\gamma < 1$):

$$q_{E} = \frac{1}{\omega_{E} + \omega_{I}} (\omega_{E} - p_{E} + \gamma p_{I}) \leq 1,$$

$$q_{I} = \frac{1}{\omega_{E} + \omega_{I}} (\omega_{I} - p_{I} + \gamma p_{E}) \leq 1.$$

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- Many disadvantages: corner cases, interpretation as probabilities.
- But perhaps one advantage: simple closed-form solutions.

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The corresponding inverse demand system is

$$\begin{split} p_E &= \frac{\omega_E + \omega_I}{1 - \gamma^2} \left(\frac{\omega_E + \gamma \omega_I}{\omega_E + \omega_I} - q_E - \gamma q_I \right) = \frac{\partial U}{\partial q_E}, \\ p_I &= \frac{\omega_I + \omega_E}{1 - \gamma^2} \left(\frac{\omega_I + \gamma \omega_E}{\omega_I + \omega_E} - q_I - \gamma q_E \right) = \frac{\partial U}{\partial q_I}. \end{split}$$

Period-1 surplus

Cold-start case: Consumers 1 and 2 acting independently.

• Integrating inverse demand, we'll get period 1's total surplus:

$$\label{eq:Ucold} \textit{U}^{\text{cold}}(\textit{q}) = \frac{\omega_{\textit{I}} + \omega_{\textit{E}}}{1 - \gamma^2} \bigg(\frac{\omega_{\textit{E}} + \gamma \omega_{\textit{I}}}{\omega_{\textit{E}} + \omega_{\textit{I}}} \textit{q}_{\textit{E}} + \frac{\omega_{\textit{I}} + \gamma \omega_{\textit{E}}}{\omega_{\textit{I}} + \omega_{\textit{E}}} \textit{q}_{\textit{I}} - \frac{1}{2} \textit{q}_{\textit{E}}^2 - \frac{1}{2} \textit{q}_{\textit{I}}^2 - \gamma \textit{q}_{\textit{E}} \textit{q}_{\textit{I}} \bigg).$$

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"Warm"-start case: single consumer acting over two periods.

• A single consumer would internalize learning about entrant:

$$U^{\mathsf{warm}}(q) = U^{\mathsf{cold}}(q) + q_{\mathsf{E}} \mathsf{u}_{\mathsf{2}}^{\mathsf{E}} + q_{\mathsf{I}} \mathsf{u}_{\mathsf{2}}^{\mathsf{I}}.$$

Period 1-demand functions (for $\gamma \approx 1$)

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$$q_E = rac{1}{\omega_E + \omega_I} (\omega_E - p_E + p_I),$$

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$$q_E = \frac{1}{\omega_E + \omega_I} (\omega_E + \underbrace{\left[u_2^E - u_2^I \right]}_{=\Delta u_2} - p_E + p_I),$$

$$q_I = \frac{1}{\omega_E + \omega_I} (\omega_I - \underbrace{\left[u_2^E - u_2^I \right]}_{=\Delta u_2} - p_I + p_E).$$

Period 1-Bertrand equilibria (for $\gamma \approx 1$)

Cold-start case: Consumers 1 and 2 acting independently.

$$\begin{split} \rho_E^{\text{cold}} &= \frac{1}{3} \Bigg(2 \Big(\omega_E - \underbrace{\left[\underline{\pi_{E2}^E} - \pi_{E2}^I \right]}_{=\Delta \pi_{E2}} \Big) + \Big(\omega_I + \underbrace{\left[\underline{\pi_{I2}^E} - \pi_{I2}^I \right]}_{=\Delta \pi_{I2}} \Big) \Bigg), \\ \rho_I^{\text{cold}} &= \frac{1}{3} \Bigg(2 \Big(\omega_I + \underbrace{\left[\underline{\pi_{I2}^E} - \pi_{I2}^I \right]}_{=\Delta \pi_{I2}} \Big) + \Big(\omega_E - \underbrace{\left[\underline{\pi_{I2}^E} - \pi_{I2}^E \right]}_{=\Delta \pi_{E2}} \Big) \Bigg). \end{split}$$

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"Warm"-start case: single consumer acting over two periods.

$$\begin{split} & \rho_E^{\text{warm}} = \frac{1}{3} \bigg(2 \big(\omega_E + \Delta \textit{u}_2 - \Delta \pi_{\textit{E2}} \big) + \big(\omega_I - \Delta \textit{u}_2 + \Delta \pi_{\textit{I2}} \big) \bigg) = \rho_E^{\text{cold}} + \frac{1}{3} \Delta \textit{u}_2, \\ & \rho_I^{\text{warm}} = \frac{1}{3} \bigg(2 \big(\omega_I - \Delta \textit{u}_2 + \Delta \pi_{\textit{I2}} \big) + \big(\omega_E + \Delta \textit{u}_2 - \Delta \pi_{\textit{E2}} \big) \bigg) = \rho_I^{\text{cold}} - \frac{1}{3} \Delta \textit{u}_2. \end{split}$$

What happens to welfare?

In terms of welfare, there are three relevant cases:

- **①** Cold-start Bertrand (\approx Lemma 1): $W(p_E^{cold}, p_I^{cold})$.
- ② Warm-start Bertrand: $W(p_E^{warm}, p_I^{warm}) = W(p_E^{cold} + \frac{1}{3}\Delta u_2, p_I^{cold} \frac{1}{3}\Delta u_2).$
- 3 Warm welfare max: (\approx Proposition 1) $W(p_F^{**}, p_I^{**}) = W(0, 0)$.

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- **3** Warm welfare max: (\approx Proposition 1) $W(p_E^{**}, p_I^{**}) = W(0, 0)$.

Cold-start problem: $W(p_E^{**}, p_I^{**}) > W(p_E^{cold}, p_I^{cold})$.

• I have a couple of questions here.

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Why not
$$W(p_E^{warm}, p_I^{warm}) > W(p_E^{cold}, p_I^{cold})$$
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• In words: welfare would \(\ \) if we had a single consumer.

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Is
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 actually true?

- There is a strategic response by the firms here.
- Theoretically and/or empirically (feasible in the full model?).

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Where do the welfare gains actually come from?

$$\mathsf{WGain} = \underbrace{W(p_E^{CF}, p_I^{CF}) - W(p_E^{warm}, p_I^{warm})}_{\mathsf{Market power}} + \underbrace{W(p_E^{warm}, p_I^{warm}) - W(p_E^{cold}, p_I^{cold})}_{\mathsf{Lack of social learning}}.$$

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Rational inattention reformulation?

Discrete choice models have an RI foundation.

• Matějka and McKay (2015); Caplin et al. (2019); Fosgerau et al. (2020).

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In a setting with learning, an RI formulation makes a lot of sense.

- Buyers arrive, observe reviews, and engage in costly learning.
- Cost of learning = e.g. expected reduction in entropy.
- Similar logit structure of demand (not harder to estimate?).
- Different notion of welfare (more straightforward comparisons?).
- Other interesting trade-offs: own learning v. relying on reviews, ...
- Highlight the cold-start problem even more?