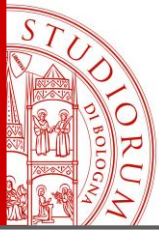


# Resource-Constrained Project Scheduling: Heuristics

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# Topological Sorting Algorithm for the Project Scheduling Problem (PSP, no resources)

**INPUT: Jobs J, Precedence Network N**

1. Initialize:
  - Empty schedule S
  - Auxiliary precedence network  $N' := N$
2. Repeat the following until all jobs are scheduled:
  - a) Pick a job  $j$  that has not been scheduled yet and has NO predecessors in the CURRENT precedence network  $N'$ .
  - b) Remove  $j$  from the CURRENT precedence network  $N'$ .
  - c) Schedule  $j$  in S to begin at the earliest possible start time. This is the latest end time in S of all predecessors of  $j$  in N.

This is an **exact algorithm** for the Project Scheduling Problem without resources.

## **Alternative description:**

- Find a topological ordering  $\Sigma$  of the nodes in N.
- Schedule jobs in the order given by  $\Sigma$  at the earliest possible times.



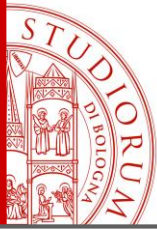
# Topological Sorting Heuristic for the RCPSP

## TopoSort

**INPUT: Jobs J, Precedence Network N, Resources R**

1. Initialize:
  - Empty schedule S
  - Auxiliary precedence network N'
2. Repeat the following until all jobs are scheduled:
  - a) Pick a job j that has not been scheduled yet and has NO predecessors in the CURRENT precedence network N'.
  - b) Remove j from the CURRENT precedence network N'.
  - c) Schedule j to begin at the earliest possible start time. This is at least the latest end time of all predecessors of j in N. In general, it is later due to resources limitations in the CURRENT schedule.

This is a **heuristic** method for the RCPSP (PSP with resources).



# $\alpha$ - Point Heuristic for the RCPSP

**INPUT:** Jobs  $J$ , Precedences  $A$ , Resources  $R$ , Scheduling Threshold  $\alpha$

1. Solve the linear relaxation (LP) for an RCPSP formulation (IP).  
This gives you a fractional value  $x_{j,t}$  for each potential start time\*  $t$  for each job  $j$ .
2. Initialize empty job ordering  $\Sigma$ .
3. For potential job start time\*  $t$  from 0 to  $\text{MAX}(T)$  do:
  - For each job that is NOT in  $\Sigma$ , calculate the start potential  $a_{j,t}$  at time  $t$ :  $a_{j,t} = \sum_{t'=0}^t x_{j,t'}$
  - Let candidate set  $C_t$  contain all jobs that are not in  $\Sigma$  and for which  $a_{j,t} \geq \alpha$ .
  - Append jobs in  $C_t$  that are “precedence-feasible” to  $\Sigma$ .\*\*
4. Schedule jobs according to the ordering  $\Sigma$ .

\*Can also be done using job end times.

\*\*Try appending in decreasing order of  $a_{j,t}$ . All predecessors of the job must already be in  $\Sigma$ .

The  $\alpha$  – point (in time) for a job  $j$  is the time  $t$  when  $a_{j,t} \geq \alpha$ .

**Strategy:** Run this heuristic for various values of  $\alpha$  and return the best schedule.

Example:  $\alpha \in \{0.1, 0.2, \dots, 1.0\}$

For very large RCPSPs, solving the LP can be time consuming!

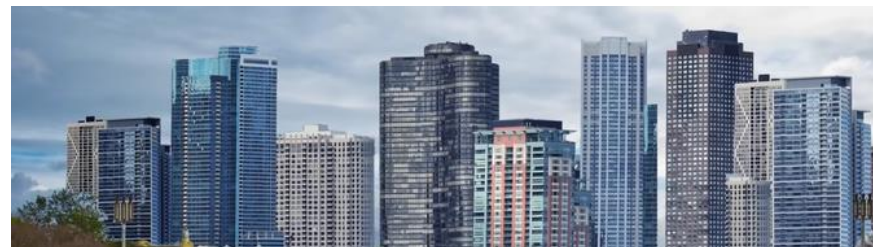
# Es. Capitol Construction (2a. Re-revisited)

La Capitol Construction Company deve completare la ristrutturazione del suo attuale ufficio il più rapidamente possibile...

Compito	Simbolo	Precedenza	Durata	Persone	Costi (in 1000)
Preparare opzioni di finanziamento	A	-	2	3	3
Preparare schizzi preliminari	B	-	3	2	1
Delineare le specifiche	C	-	1	1	3
Preparare disegni	D	A	4	3	4
Scrivere le specifiche	E	C, D	5	3	1
Eseguire le stampe	F	B	1	1	1

Resource availability:  $q_{Persone} = 4$ ,  $q_{Costi} = 5$

- Trova una soluzione con il algoritmo TopoSort
- Trova una soluzione con il algoritmo  $\alpha$  - Point

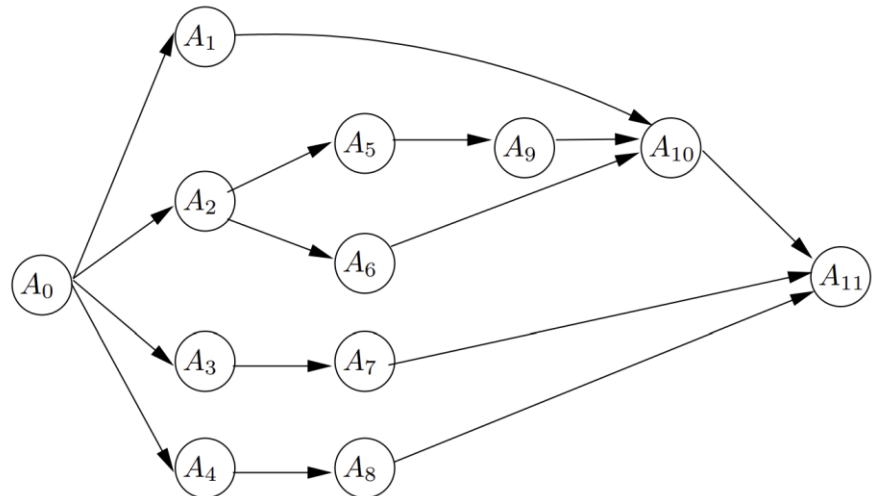


# Exercise 1)

In Table 1.1, a RCPSP instance is given with  $n = 10$  real activities and  $|\mathcal{R}| = 2$  resources with availabilities  $B_1 = 7$  and  $B_2 = 4$ .

$A_i$	$A_0$	$A_1$	$A_2$	$A_3$	$A_4$	$A_5$	$A_6$	$A_7$	$A_8$	$A_9$	$A_{10}$	$A_{11}$
$p_i$	0	6	1	1	2	3	5	6	3	2	4	0
$b_{i1}$	0	2	1	3	2	1	2	3	1	1	1	0
$b_{i2}$	0	1	0	1	0	1	1	0	2	2	1	0

1. Find a schedule using the TopoSort Heuristic
2. Find a schedule using the  $\alpha$  - Point Heuristic
3. Find an optimal schedule using the IP or CP
3. Visualize all schedules using Gantt charts  
Verify your results visually.  
Compare results.





# Exercise 2)

## 1. Implement an RCPSP Heuristic

Option 1: TopoSort Heuristic (TopoSort) Build the Excel IP model.

Option 2:  $\alpha$ -Point Heuristic.

Option 3: Both heuristics.

Use the language/system of your choice.

## 2. Run your algorithm on larger test instances

Data on Virtuale.

Careful: Different data formats!

Feel free to use other large RCPSP instances.

## 3. Can you visualize your results?

## 4. How good are your results compared to an exact method?

Use an exact IP Solver or MiniZinc?