## **Capstone Project - The Battle of Neighborhoods**

### 1. Introduction

#### 1.1 Background

Toronto is a city with scores of neighborhoods, some of which have identities that have been imposed upon them by realtors, whereas others are of much longer standing and have a more distinctive character. The main premise of our research will center on investigating and determining the ideal locale in Toronto, Canada, for the establishment of a new dining experience, a restaurant targeting people whose taste palette is unconventional and outside the box. In this study, I endeavor to identify the right location by finding the right cluster of people and amenities, where income, age, education, household size combined with the right competitive mixture to create an enabling environment to support business and those who depend on it.

#### 1.2 Business Problem

Opening a successful restaurant is all about location; physical brick-and-mortar venues matter even in today's world of virtual reality. Location can make or break a restaurant. Toronto is Canada's business and financial capital. The city is the second largest financial services center in North America and has one of the highest concentrations of financial services company headquarters in the Americas. With its reputation for safety, soundness and stability, Toronto is fast becoming a global location destination for financial services. The object of this project is to identify the ideal location to start a new restaurant in Toronto, Canada.

### 1.3 Target Audience

Our target audience are prospective investors and entrepreneurs who consider to establish a restaurant in Toronto. One such critical aspect of an exercise of this nature, is selecting a location, that is, often what type of community, city, state or even country to locate their business in. This capstone project hopes to make this process a little less burdensome and scientific, by providing a robust and grounded analytical framework through which one can better assess the costs and benefits of a location relative to each other.

## 2. Data Acquisition and Cleaning

Neighborhoods in Toronto is provided in Wikipedia page (<a href="https://en.wikipedia.org/wiki/List\_of\_postal\_codes\_of\_Canada:\_M">https://en.wikipedia.org/wiki/List\_of\_postal\_codes\_of\_Canada:\_M</a>). I will use Python Requests and Beautiful-soup packages to scrape and extract the data table from the Wikipedia page. Then I used Toronto\_Geo list (<a href="https://cocl.us/Geospatial\_data">https://cocl.us/Geospatial\_data</a>) to get latitude and longitude into the Toronto neighborhood dataset based on postal code. Finally, I will connect Python with Foursquere API to get venue data for Toronto neighborhoods.

Venue Category	Venue Longitude	Venue Latitude	Venue	Neighborhood Longitude	Neighborhood Latitude	Neighbourhood	
Trail	-79.293942	43.676821	Glen Manor Ravine	-79.293031	43.676357	The Beaches	0
Health Food Store	-79.297734	43.678879	The Big Carrot Natural Food Market	-79.293031	43.676357	The Beaches	1
Pub	-79.297215	43.679181	Grover Pub and Grub	-79.293031	43.676357	The Beaches	2
Neighborhood	-79.292869	43.680563	Upper Beaches	-79.293031	43.676357	The Beaches	3
Cosmetics Shop	-79.351265	43.677820	MenEssentials	-79.352188	43.679557	Riverdale, The Danforth West	4
Greek Restaurant	-79.351434	43.677621	Pantheon	-79.352188	43.679557	Riverdale, The Danforth West	5
Italian Restaurant	-79.350115	43.677743	Cafe Fiorentina	-79.352188	43.679557	Riverdale, The Danforth West	6
Ice Cream Shop	-79.351187	43.677773	Dolce Gelato	-79.352188	43.679557	Riverdale, The Danforth West	7
Ice Cream Shop	-79.352295	43.677530	La Diperie	-79.352188	43.679557	Riverdale, The Danforth West	8
Yoga Studio	-79.352116	43.677622	Moksha Yoga Danforth	-79.352188	43.679557	Riverdale, The Danforth West	9
Greek Restaurant	-79.350196	43.677962	Mezes	-79.352188	43.679557	Riverdale, The Danforth West	10
Brewery	-79.351313	43.677663	Louis Cifer Brew Works	-79.352188	43.679557	Riverdale, The Danforth West	11
Greek Restaurant	-79.349486	43.678304	Alexandros	-79.352188	43.679557	Riverdale, The Danforth West	12
Fruit & Vegetable Store	-79.349969	43.677999	Valley Farm Produce	-79.352188	43.679557	Riverdale, The Danforth West	13
Italian Restaurant	-79.353934	43.677062	7 Numbers	-79.352188	43.679557	Riverdale, The Danforth West	14

(Dataframe: toronto venues)

I removed "Not Assigned" cells and only kept those boroughs which have "Toronto" written in the names in order to clean the data. As a result, there are 103 postal codes, 10 boroughs, and 98 neighborhoods left in the dataset.

	Postal code	Borough	Neighborhood
count	103	103	103
unique	103	10	98
top	M4G	North York	Downsview
freq	1	24	4

# 3. Methodology

An unsupervised machine learning algorithm – K-means clustering will be conducted to help determine where is the best place to run what kind of business. For this project the focus will be on looking for the cluster of neighborhood which has more restaurants than the others.

### 3.1 Frequency of Venue Category by Neighborhood

First, I converted Venue Category into dummy variables with values in 1 or 0.

Neighbourhood	Airport	Airport Food Court	Airport Gate			Airport Terminal		Antique Shop	Aquarium
The Beaches	0	0	0	0	0	0	0	0	0
The Beaches	0	0	0	0	0	0	0	0	0
The Beaches	0	0	0	0	0	0	0	0	0
The Beaches	0	0	0	0	0	0	0	0	0
Riverdale, The Danforth West	0	0	0	0	0	0	0	0	0

(Dataframe: toronto\_onehot)

Then I got the frequency of each venue category for neighborhoods.

Neighbourhood	Airport	Airport Food Court	Airport Gate	Airport Lounge	Airport Service	Airport Terminal	American Restaurant	Antique Shop
Adelaide, King, Richmond	0.000000	0.000000	0.000000	0.000000	0.000000	0.000000	0.033333	0.000000
Bathurst Quay, CN Tower, Harbourfront West, Is	0.058824	0.058824	0.058824	0.117647	0.176471	0.117647	0.000000	0.000000
Berczy Park	0.000000	0.000000	0.000000	0.000000	0.000000	0.000000	0.000000	0.000000
Brockton, Exhibition Place, Parkdale Village	0.000000	0.000000	0.000000	0.000000	0.000000	0.000000	0.000000	0.000000

(Dataframe: toronto grouped)

Sorted the frequencies in descending order and kept 5 most common venue categories. Here is how the result looks:

5th	4th	3rd	2nd	1st	Neighbourhood
Smoke Shop	Lounge Smoke		Café	Coffee Shop	Adelaide, King, Richmond
Harbor / Marina	Airport Harbor / M		Airport Lounge	Airport Service	Bathurst Quay, CN Tower, Harbourfront West, Is
Park	Seafood Restaurant	Beer Bar	Cocktail Bar	Coffee Shop	Berczy Park
Pet Store	Coffee Shop	Nightclub	Breakfast Spot	Café	Brockton, Exhibition Place, Parkdale Village
Fast Food Restaurant	Gym / Fitness Center	Garden	Spa	Yoga Studio	Business Reply Mail Processing Centre 969 Eastern

(Data frame: toronto neighborhood)

### 3.2 Clustering Neighborhoods

I conducted K-means clustering (k=10) with data frame toronto\_grouped which has frequencies of venue category for each neighborhood. Once I got Cluster Labels I added Latitude and Longitude by merging data frame toronto\_venues on Neighborhoods to complete the final data frame for visualization on the map.

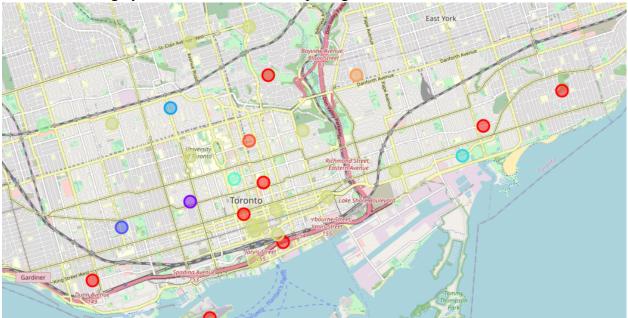
5th	4th	3rd	2nd	1st	Cluster Labels	Longitude	Latitude	Neighbourhood	Borough
Yoga Studio	Health Food Store	Pub	Trail	Neighborhood	0	-79.293031	43.676357	The Beaches	East Toronto
Pizza Place	Yoga Studio	Ice Cream Shop	Italian Restaurant	Greek Restaurant	8	-79.352188	43.679557	Riverdale, The Danforth West	East Toronto
Ice Cream Shop	Liquor Store	Gym	Fast Food Restaurant	Sandwich Place	0	-79.315572	43.668999	India Bazaar, The Beaches West	East Toronto
Middle Eastern Restaurant	Neighborhood	Bakery	Coffee Shop	Café	7	-79.340923	43.659526	Studio District	East Toronto
Donut Shop	Swim School	Construction & Landscaping	Bus Line	Park	7	-79.388790	43.728020	Lawrence Park	Central Toronto

(Data frame: toronto Nei Lable)

### 4. Results

Let us use Folium to populate the clusters on the map. The orange cluster represented Cluster 8

which has more restaurants than the other clusters. Cluster 8 is located around East Toronto area which I would highly recommend to consider opening new restaurants here.



## 5. Discussion

Density of a certain kind of business is an important factor to consider when looking for a location. Higher density means better popularity but also means more competition in this region. To make a restaurant outstanding among the competition, investors and entrepreneurs also need to continue analyzing more details such as types of surrounding restaurants and local culture in order to determine target customers and marketing strategy.

## 6. Conclusion

Machine learning provides useful algorithms to explore a greater volume and variety of data quickly. Due to the size and complexity of these data sets, machine learning can help unlock value from all this data in a way that humans cannot. Decision makers can leverage technologies to drive efficiency. However, decision-making steps still need humans involved to make sure the results support the initial purposes of the project.