

ADMINISTRATION PROGRAMME

PROGRAMME DESCRIPTION

This programme covers the functions of the following 5 divisions of MOE HQ:

School Planning and Placement Division - Plans the capacity of schools and conduct school placement exercises; develops strategies for upgrading and development of schools; review land use and land policies affecting schools; facilitates school admission of returning Singaporeans and international students; develops, administers and monitors local and international scholarship schemes to increase the talent pool; develops and implements strategies and initiatives under the MOE CRM Framework to improve service delivery across all MOE touchpoints; and manages the Customer Service Centre.

HR Solutions & Capabilities Division - Recruits, deploys and manages employment matters for Education Officers, Executive & Administrative Staff and Allied Educators.

HR Strategy and Leadership Division - Reviews and formulates strategic HR policies, as well as oversees manpower planning, talent management and leadership development/succession planning.

Organisation Development Division - Enhances MOE HQ, divisions and schools organisation capacities through organisation structures, systems and processes reviews; leverages on organisational diagnostic tools and feedback mechanisms to build an engaged and empowered MOE staff workforce; and develops a culture of one-MOE excellence, innovation and organisational learning (OL).

Finance and Development Division - Formulates financial policies and oversees financial operations; establishes procurement policies and procedures; provides procurement services advice and training; ensures emergency and security preparedness through formulating crisis plans, conducting emergency trainings and validating readiness, implements building programmes and oversees estate management in schools and MOE HQ; plans and manages the MOE operating and development budgets; administers the Edusave and Post Secondary Education schemes; provides financial and accounting systems and support to MOE HQ and schools and a centralised service for the billing, collection and accounting of fees and charges from students in schools; reviews financial policies and develops management reporting in MOE; specifies facility provisions and infrastructure requirements of schools; facilitates community sharing of school facilities; and oversees charities and Institutions of a Public Character in the education sector.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014
KA	ADMINISTRATION PROGRAMME					
	TOTAL EXPENDITURE	\$225,299,144	\$252,671,100	\$204,643,800	\$235,446,100	\$30,802,300 15.1%
	Main Estimates					
	OPERATING EXPENDITURE	\$205,263,553	\$210,956,900	\$181,987,400	\$193,010,800	\$11,023,400 6.1%
	<i>RUNNING COSTS</i>	<i>\$125,491,722</i>	<i>\$134,761,300</i>	<i>\$138,997,800</i>	<i>\$146,698,000</i>	<i>\$7,700,200 5.5%</i>

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
	Expenditure on Manpower	\$76,675,955	\$76,507,800	\$81,321,200	\$87,435,800	\$6,114,600	7.5%
1200	Political Appointments	892,134	962,100	965,200	963,300	-1,900	-0.2
1500	Permanent Staff	75,783,821	75,545,700	80,356,000	86,472,500	6,116,500	7.6
	Other Operating Expenditure	\$44,746,177	\$53,900,200	\$53,902,800	\$54,756,300	\$853,500	1.6%
2100	Consumption of Products & Services	31,648,775	39,738,500	35,537,400	36,254,300	716,900	2.0
2300	Manpower Development	6,523,801	5,288,600	8,849,900	9,740,200	890,300	10.1
2400	International & Public Relations, Public Communications	6,160,528	7,586,400	6,728,700	7,744,100	1,015,400	15.1
2700	Asset Acquisition	105,417	196,900	196,900	186,600	-10,300	-5.2
2800	Miscellaneous	307,656	1,089,800	2,589,900	831,100	-1,758,800	-67.9
	Grants, Subventions & Capital Injections to Organisations	\$4,069,590	\$4,353,300	\$3,773,800	\$4,505,900	\$732,100	19.4%
3200	Grants, Subventions & Capital Injections to Educational Institutions	4,069,590	4,353,300	3,773,800	4,505,900	732,100	19.4
	<i>TRANSFERS</i>	<i>\$79,771,830</i>	<i>\$76,195,600</i>	<i>\$42,989,600</i>	<i>\$46,312,800</i>	<i>\$3,323,200</i>	<i>7.7%</i>
3500	Social Transfers to Individuals	41,186,830	47,195,600	42,989,600	46,312,800	3,323,200	7.7
3600	Transfers to Institutions & Organisations	38,585,000	29,000,000	0	0	0	0.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$20,035,591	\$41,714,200	\$22,656,400	\$42,435,300	\$19,778,900	87.3%
5100	Government Development	15,954,759	20,714,300	19,730,300	25,146,100	5,415,800	27.4
5200	Grants & Capital Injections to Organisations	4,080,832	20,999,900	2,926,100	17,289,200	14,363,100	490.9

Manpower

Category	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015
Political Appointments	4	4	4	4
Permanent Staff	740	961	1,001	1,001
TOTAL	744	965	1,005	1,005

PLANNING AND PUBLIC RELATIONS PROGRAMME

PROGRAMME DESCRIPTION

This programme covers the functions of the following 5 divisions of MOE HQ:

Planning Division - Formulates policies and strategies to achieve MOE's mission and vision; oversees MOE's international relations; conducts research and evaluation studies and international collaborative studies; evaluates educational programmes; provides timely management information to MOE HQ and schools for decision-making.

Higher Education Division - Formulates policies and strategies pertaining to the universities, polytechnics, Institute of Technical Education, tertiary arts institutions, and private education institutions; oversees issues relating to the operations and funding of publicly-funded tertiary institutions, as well as tuition grants and financial assistance schemes for tertiary students; administers and oversees policies relating to academic research funding for the publicly-funded tertiary institutions; oversees policies for private education, and registers and inspects private schools; and administers the higher education quality assurance framework for the tertiary institutions. Also oversees the Science Centre Board, Council for Private Education, and Institute of Southeast Asian Studies.

Communications Division - Promote effective communication of education policies and programmes to schools and MOE's other key stakeholders.

Engagement and Research Division – Understand, communicate and engage MOE's key stakeholder groups; build broader MOE capabilities for effective engagement and sense-making which feeds into MOE's policy and implementation process.

Information Technology Branch – Ensure the strategic deployment of IT services and systems, and to provide quality IT services and a secured infrastructure to enable Ministry of Education to achieve excellence in using ICT for administration, management and education.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KB	PLANNING AND PUBLIC RELATIONS PROGRAMME						
	TOTAL EXPENDITURE	\$428,924,625	\$538,068,700	\$541,839,200	\$542,494,400	\$655,200	0.1%
	Main Estimates						
	OPERATING EXPENDITURE	\$413,135,630	\$519,136,400	\$523,209,800	\$537,962,900	\$14,753,100	2.8%
	<i>RUNNING COSTS</i>	<i>\$100,185,230</i>	<i>\$100,894,800</i>	<i>\$106,883,600</i>	<i>\$117,699,000</i>	<i>\$10,815,400</i>	<i>10.1%</i>
	Expenditure on Manpower	\$31,771,066	\$32,070,400	\$35,161,700	\$41,247,000	\$6,085,300	17.3%
1500	Permanent Staff	31,771,066	32,070,400	35,161,700	41,247,000	6,085,300	17.3
	Other Operating Expenditure	\$68,414,164	\$68,824,400	\$71,721,900	\$76,452,000	\$4,730,100	6.6%
2100	Consumption of Products & Services	64,970,548	66,728,100	69,232,900	72,850,100	3,617,200	5.2
2300	Manpower Development	968,635	555,600	486,200	534,200	48,000	9.9

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
2400	International & Public Relations, Public Communications	2,102,828	1,218,300	1,130,900	2,757,700	1,626,800	143.9
2700	Asset Acquisition	372,153	322,400	871,900	310,000	-561,900	-64.4
	<i>TRANSFERS</i>	<i>\$312,950,400</i>	<i>\$418,241,600</i>	<i>\$416,326,200</i>	<i>\$420,263,900</i>	<i>\$3,937,700</i>	<i>0.9%</i>
3500	Social Transfers to Individuals	28,481	32,000	43,000	25,200	-17,800	-41.4
3600	Transfers to Institutions & Organisations	308,812,574	414,624,900	414,542,800	417,785,000	3,242,200	0.8
3800	International Organisations & Overseas Development Assistance	4,109,345	3,584,700	1,740,400	2,453,700	713,300	41.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$15,788,994	\$18,932,300	\$18,629,400	\$4,531,500	-\$14,097,900	-75.7%
5100	Government Development	13,868,811	18,932,300	17,529,400	4,531,500	-12,997,900	-74.1
5200	Grants & Capital Injections to Organisations	1,920,184	0	1,100,000	0	-1,100,000	-100.0

Manpower

Category	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015
Permanent Staff	263	273	283	283
TOTAL	263	273	283	283

SCHOOL SERVICES AND EDUCATIONAL DEVELOPMENT PROGRAMME

PROGRAMME DESCRIPTION

This programme covers the functions of the following 7 divisions of MOE HQ:

Schools Division - Monitors, supervises and evaluates the operation of schools in order to ensure that the schools are well managed and implement education policies effectively; supervises, advises, develops and appraises Principals, Vice-Principals and other key officers.

Curriculum Planning and Development Divisions- Oversees the formal curriculum through working with schools, Institutes of Higher Learning, partners and stakeholders to design, review and revise syllabuses and develop instructional materials; providing leadership to school staff including Heads of Departments, Subject Heads, Level Heads, Senior Teachers and teachers in the effective implementation of syllabuses and instructional materials; developing and promoting the use of effective learner-centred pedagogies, curriculum models and assessment modes to better engage students and enhance learning; designing, organizing and implementing special programmes and projects to complement and enrich the curriculum; conceptualising, planning and conducting professional development for Heads of Departments, Subject Heads, Level Heads, Senior Teachers and teachers; conducting educational research to enhance design and delivery of curriculum; reviewing and authorising textbooks and supplementary materials; and providing consultancy to schools and MOE Divisions on matters related to curriculum.

Student Development Curriculum Division - Oversees the formal curriculum and co-curricular programmes in the four areas of student guidance, arts, physical education and sports, character and citizenship education. Works with schools, Institutes of Higher Learning, partners and stakeholders to design, review and revise syllabuses and develop instructional materials; provides leadership to schools in the effective implementation of syllabuses and instructional materials; develops and promotes the use of effective learner-centred pedagogies, curriculum models and assessment modes to better engage students and enhance learning; designs, organises and implements special programmes, events and projects to complement and enrich the curriculum; conceptualises, plans and conducts professional development for school staff; conducts educational research to enhance design and delivery of curriculum; reviews and authorises textbooks and supplementary materials; provides consultancy to schools and MOE Divisions on matters related to the student development curriculum; organises national programmes to identify, develop and recognise talents, student and school excellence in the four areas above.

Educational Technology Division - Oversees the planning, implementation and management of the ICT Masterplan in Education for 21st century learning. Provides leadership in the effective integration of ICT into learning and teaching and builds capacity of teachers, key personnel and school leaders through consultancy at schools so as to deepen the pedagogical use of ICT to transform student learning. Provides for the integration of technology into curriculum. Keen driver of responsible digital use among students through cyber wellness education efforts. Leads in active experimentation and reflective practice on innovative use of ICT, and identifies and translates ICT-enabled pedagogical practices and scales such innovative pedagogical practices across the system. Leads development of video and audio productions to support curriculum, assessment, professional development and communications.

Education Services Division - Uplift the quality of pre-school education through piloting MOE Kindergartens, developing kindergarten curriculum resources and sharing good practices. Oversee the quality, accessibility and affordability of special education, develop policies, provide educational leadership and set standards for quality assurance in SPED schools. Develop policies, raise the quality and strengthen the impact of services to our schools to enable them to support students with mild special educational needs. Develop policies, conduct research on identification and development of students' talents and abilities; develop/adapt and standardise psychological tests for academic and non-academic areas and administer psychological and general ability tests.

Provide thought leadership, guidance and support to the professional wing in the area of psycho-educational research and evaluation so as to inform policy decision, improve implementation and enhance accountability.

Academy of Singapore Teachers – The Academy provides professional development and training for in-service teachers, middle-level school leaders, allied educators and executive and administration staff. Its mission is to develop a teacher-led culture of professional excellence centred on the holistic development of the child. Through its various touch-points, the Academy seeks to nurture teacher and pedagogical leadership, encouraging the emergence of networked learning communities in which staff can collaborate with and learn from one another. It provides other learning opportunities to MOE staff through work attachments, workshops, fellowship and exchange programmes as part of its mandate to build a quality workforce. It supports the development of the teacher's identity and pride through the ethos conversations and Heritage Centre and provides counselling, staff wellbeing programmes and services through the OLIVE @ MOE Staff Well-Being Centre. MOE staff can also access learning and resources using the library at READ @ Academy and the online learning and management system, OPAL (One Portal, All Learners).

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KC	SCHOOL SERVICES AND EDUCATIONAL DEVELOPMENT PROGRAMME						
	TOTAL EXPENDITURE	\$285,038,009	\$300,890,800	\$356,882,900	\$340,197,500	-\$16,685,400	-4.7%
	Main Estimates						
	OPERATING EXPENDITURE	\$275,052,958	\$293,803,400	\$352,191,700	\$334,709,800	-\$17,481,900	-5.0%
	<i>RUNNING COSTS</i>	<i>\$239,429,472</i>	<i>\$252,853,900</i>	<i>\$271,638,700</i>	<i>\$312,172,300</i>	<i>\$40,533,600</i>	<i>14.9%</i>
	Expenditure on Manpower	\$173,936,908	\$176,497,400	\$194,652,900	\$205,784,100	\$11,131,200	5.7%
1500	Permanent Staff	173,936,908	176,497,400	194,652,900	205,784,100	11,131,200	5.7
	Other Operating Expenditure	\$65,488,762	\$73,622,500	\$74,581,100	\$103,627,500	\$29,046,400	38.9%
2100	Consumption of Products & Services	34,262,189	37,014,100	39,522,400	62,918,300	23,395,900	59.2
2300	Manpower Development	24,186,959	27,565,400	24,542,600	27,291,700	2,749,100	11.2
2400	International & Public Relations, Public Communications	5,964,823	7,499,300	9,152,700	11,965,000	2,812,300	30.7
2700	Asset Acquisition	1,052,626	1,540,200	1,333,300	1,449,300	116,000	8.7
2800	Miscellaneous	22,165	3,500	30,100	3,200	-26,900	-89.4
	Grants, Subventions & Capital Injections to Organisations	\$3,801	\$2,734,000	\$2,404,700	\$2,760,700	\$356,000	14.8%
3200	Grants, Subventions & Capital Injections to Educational Institutions	3,801	2,734,000	2,404,700	2,760,700	356,000	14.8
	<i>TRANSFERS</i>	<i>\$35,623,486</i>	<i>\$40,949,500</i>	<i>\$80,553,000</i>	<i>\$22,537,500</i>	<i>-\$58,015,500</i>	<i>-72.0%</i>
3500	Social Transfers to Individuals	1,427,070	1,892,200	1,828,300	2,525,200	696,900	38.1
3600	Transfers to Institutions & Organisations	34,196,416	39,015,000	78,715,000	20,012,300	-58,702,700	-74.6
3800	International Organisations & Overseas Development Assistance	0	42,300	9,700	0	-9,700	-100.0

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$9,985,051	\$7,087,400	\$4,691,200	\$5,487,700	\$796,500	17.0%
5100	Government Development	5,802,378	5,092,200	2,646,700	5,487,700	2,841,000	107.3
5200	Grants & Capital Injections to Organisations	4,182,672	1,995,200	2,044,500	0	-2,044,500	-100.0

Manpower

Category	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015
Permanent Staff	1,176	1,481	1,662	1,662
TOTAL	1,176	1,481	1,662	1,662

GOVERNMENT SCHOOLS AND JUNIOR COLLEGES PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The functions carried out under this programme include overseeing the administration and operation of Government primary schools, Government secondary schools and Government junior colleges.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KD	GOVERNMENT SCHOOLS AND JUNIOR COLLEGES PROGRAMME						
	TOTAL EXPENDITURE	\$3,948,008,275	\$4,191,448,500	\$4,249,693,800	\$4,512,708,800	\$263,015,000	6.2%
	Main Estimates						
	OPERATING EXPENDITURE	\$3,657,275,904	\$3,747,538,800	\$3,862,637,500	\$4,032,664,600	\$170,027,100	4.4%
	<i>RUNNING COSTS</i>	<i>\$3,463,480,504</i>	<i>\$3,550,296,400</i>	<i>\$3,659,469,400</i>	<i>\$3,809,719,000</i>	<i>\$150,249,600</i>	<i>4.1%</i>
	Expenditure on Manpower	\$2,990,589,463	\$3,045,998,100	\$3,139,894,500	\$3,277,154,200	\$137,259,700	4.4%
1500	Permanent Staff	2,990,589,463	3,045,998,100	3,139,894,500	3,277,154,200	137,259,700	4.4
	Other Operating Expenditure	\$472,839,595	\$504,198,300	\$519,474,900	\$532,464,800	\$12,989,900	2.5%
2100	Consumption of Products & Services	373,232,471	404,887,900	413,703,000	432,210,100	18,507,100	4.5
2300	Manpower Development	36,027,640	34,699,700	33,971,600	34,050,400	78,800	0.2
2400	International & Public Relations, Public Communications	62,726	122,600	83,500	102,500	19,000	22.8
2700	Asset Acquisition	63,365,539	64,004,800	70,833,500	65,642,700	-5,190,800	-7.3
2800	Miscellaneous	151,218	483,300	883,300	459,100	-424,200	-48.0
	Grants, Subventions & Capital Injections to Organisations	\$51,446	\$100,000	\$100,000	\$100,000	\$0	0.0%
3200	Grants, Subventions & Capital Injections to Educational Institutions	51,446	100,000	100,000	100,000	0	0.0
	<i>TRANSFERS</i>	<i>\$193,795,400</i>	<i>\$197,242,400</i>	<i>\$203,168,100</i>	<i>\$222,945,600</i>	<i>\$19,777,500</i>	<i>9.7%</i>
3500	Social Transfers to Individuals	193,795,400	197,242,400	203,168,100	222,945,600	19,777,500	9.7
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$290,732,371	\$443,909,700	\$387,056,300	\$480,044,200	\$92,987,900	24.0%
5100	Government Development	246,210,000	338,126,100	284,875,300	338,381,500	53,506,200	18.8
5200	Grants & Capital Injections to Organisations	44,522,371	105,783,600	102,181,000	141,662,700	39,481,700	38.6

Manpower

Category	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015
Permanent Staff	33,627	36,051	36,137	36,137
TOTAL	33,627	36,051	36,137	36,137

SPECIAL EDUCATION SCHOOLS PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The programme is undertaken to administer and operate Special Education Schools.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KE	SPECIAL EDUCATION SCHOOLS PROGRAMME						
	TOTAL EXPENDITURE	\$126,726,136	\$122,563,000	\$138,476,500	\$145,303,400	\$6,826,900	4.9%
	Main Estimates						
	OPERATING EXPENDITURE	\$125,117,166	\$122,563,000	\$138,411,000	\$145,078,400	\$6,667,400	4.8%
	<i>TRANSFERS</i>	<i>\$125,117,166</i>	<i>\$122,563,000</i>	<i>\$138,411,000</i>	<i>\$145,078,400</i>	<i>\$6,667,400</i>	<i>4.8%</i>
3600	Transfers to Institutions & Organisations	125,117,166	122,563,000	138,411,000	145,078,400	6,667,400	4.8
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$1,608,970	\$0	\$65,500	\$225,000	\$159,500	243.5%
5200	Grants & Capital Injections to Organisations	1,608,970	0	65,500	225,000	159,500	243.5

Manpower

Category	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015
Permanent Staff	29	125	125	125
TOTAL	29	125	125	125

GOVERNMENT-AIDED SCHOOLS AND JUNIOR COLLEGES PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The main functions carried out under this programme include the administration and operation of Government-aided primary schools, Government-aided secondary schools and Government-aided junior colleges.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KF	GOVERNMENT-AIDED SCHOOLS AND JUNIOR COLLEGES PROGRAMME						
	TOTAL EXPENDITURE	\$1,119,908,820	\$1,187,426,200	\$1,165,527,600	\$1,227,596,500	\$62,068,900	5.3%
	Main Estimates						
	OPERATING EXPENDITURE	\$1,103,414,699	\$1,152,926,500	\$1,143,813,300	\$1,206,661,200	\$62,847,900	5.5%
	<i>RUNNING COSTS</i>	<i>\$1,103,414,699</i>	<i>\$1,152,926,500</i>	<i>\$1,143,813,300</i>	<i>\$1,206,661,200</i>	<i>\$62,847,900</i>	<i>5.5%</i>
	Grants, Subventions & Capital Injections to Organisations	\$1,103,414,699	\$1,152,926,500	\$1,143,813,300	\$1,206,661,200	\$62,847,900	5.5%
3200	Grants, Subventions & Capital Injections to Educational Institutions	1,103,414,699	1,152,926,500	1,143,813,300	1,206,661,200	62,847,900	5.5
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$16,494,121	\$34,499,700	\$21,714,300	\$20,935,300	-\$779,000	-3.6%
5100	Government Development	194,306	450,000	1,200,000	5,400,000	4,200,000	350.0
5200	Grants & Capital Injections to Organisations	16,299,815	34,049,700	20,514,300	15,535,300	-4,979,000	-24.3

Manpower

Category	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015
Permanent Staff	7,811	7,578	7,578	7,578
Others	2,008	2,342	2,377	2,377
TOTAL	9,819	9,920	9,955	9,955

INDEPENDENT SCHOOLS PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The programme is undertaken to administer and operate Independent Schools.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KG	INDEPENDENT SCHOOLS PROGRAMME						
	TOTAL EXPENDITURE	\$366,935,514	\$385,217,800	\$380,014,000	\$377,734,800	-\$2,279,200	-0.6%
	Main Estimates						
	OPERATING EXPENDITURE	\$333,384,891	\$346,733,000	\$344,200,500	\$360,747,500	\$16,547,000	4.8%
	<i>RUNNING COSTS</i>	<i>\$318,413,408</i>	<i>\$326,289,000</i>	<i>\$323,929,200</i>	<i>\$340,329,200</i>	<i>\$16,400,000</i>	<i>5.1%</i>
	Grants, Subventions & Capital Injections to Organisations	\$318,413,408	\$326,289,000	\$323,929,200	\$340,329,200	\$16,400,000	5.1%
3200	Grants, Subventions & Capital Injections to Educational Institutions	318,413,408	326,289,000	323,929,200	340,329,200	16,400,000	5.1
	<i>TRANSFERS</i>	<i>\$14,971,483</i>	<i>\$20,444,000</i>	<i>\$20,271,300</i>	<i>\$20,418,300</i>	<i>\$147,000</i>	<i>0.7%</i>
3500	Social Transfers to Individuals	14,971,483	20,444,000	20,271,300	20,418,300	147,000	0.7
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$33,550,623	\$38,484,800	\$35,813,500	\$16,987,300	-\$18,826,200	-52.6%
5100	Government Development	24,275,655	27,688,100	27,160,000	10,096,300	-17,063,700	-62.8
5200	Grants & Capital Injections to Organisations	9,274,968	10,796,700	8,653,500	6,891,000	-1,762,500	-20.4

NATIONAL INSTITUTE OF EDUCATION PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the National Institute of Education (NIE). The function of NIE is to train educators in Singapore and develop the pool of quality educators for the public education system. NIE also provides pre-service and in-service training of educators, including leadership development programmes for senior educators.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KH	NATIONAL INSTITUTE OF EDUCATION PROGRAMME						
	TOTAL EXPENDITURE	\$99,667,604	\$113,901,200	\$94,875,400	\$93,193,800	-\$1,681,600	-1.8%
	Main Estimates						
	OPERATING EXPENDITURE	\$99,667,604	\$113,901,200	\$94,875,400	\$93,193,800	-\$1,681,600	-1.8%
	<i>TRANSFERS</i>	<i>\$99,667,604</i>	<i>\$113,901,200</i>	<i>\$94,875,400</i>	<i>\$93,193,800</i>	<i>-\$1,681,600</i>	<i>-1.8%</i>
3500	Social Transfers to Individuals	901,704	1,130,000	1,141,000	1,352,000	211,000	18.5
3600	Transfers to Institutions & Organisations	98,765,899	112,771,200	93,734,400	91,841,800	-1,892,600	-2.0

NATIONAL UNIVERSITY OF SINGAPORE PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the National University of Singapore (NUS). The mission of NUS is to transform the way people think and do things through education, research and service. NUS' vision is to look towards a Global Knowledge Enterprise as a leading global university centred in Asia, influencing the future.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KI	NATIONAL UNIVERSITY OF SINGAPORE PROGRAMME						
	TOTAL EXPENDITURE	\$1,247,651,834	\$1,067,682,600	\$1,145,448,400	\$1,091,512,500	-\$53,935,900	-4.7%
	Main Estimates						
	OPERATING EXPENDITURE	\$1,178,886,807	\$1,028,997,300	\$1,101,939,600	\$1,090,731,700	-\$11,207,900	-1.0%
	<i>TRANSFERS</i>	<i>\$1,178,886,807</i>	<i>\$1,028,997,300</i>	<i>\$1,101,939,600</i>	<i>\$1,090,731,700</i>	<i>-\$11,207,900</i>	<i>-1.0%</i>
3500	Social Transfers to Individuals	58,128,684	47,217,900	50,309,000	41,863,400	-8,445,600	-16.8
3600	Transfers to Institutions & Organisations	1,120,758,123	981,779,400	1,051,630,600	1,048,868,300	-2,762,300	-0.3
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$68,765,027	\$38,685,300	\$43,508,800	\$780,800	-\$42,728,000	-98.2%
5200	Grants & Capital Injections to Organisations	68,765,027	38,685,300	43,508,800	780,800	-42,728,000	-98.2

NANYANG TECHNOLOGICAL UNIVERSITY PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Nanyang Technological University (NTU). NTU aspires to become a great global university founded on Science and Technology. Its mission is to nurture creative and entrepreneurial leaders through a broad education in diverse disciplines.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KJ	NANYANG TECHNOLOGICAL UNIVERSITY PROGRAMME						
	TOTAL EXPENDITURE	\$770,091,696	\$854,452,000	\$883,247,600	\$891,903,100	\$8,655,500	1.0%
	Main Estimates						
	OPERATING EXPENDITURE	\$746,692,161	\$801,035,800	\$800,764,500	\$863,873,700	\$63,109,200	7.9%
	<i>TRANSFERS</i>	<i>\$746,692,161</i>	<i>\$801,035,800</i>	<i>\$800,764,500</i>	<i>\$863,873,700</i>	<i>\$63,109,200</i>	<i>7.9%</i>
3500	Social Transfers to Individuals	45,116,875	39,519,400	50,548,100	40,323,100	-10,225,000	-20.2
3600	Transfers to Institutions & Organisations	701,575,287	761,516,400	750,216,400	823,550,600	73,334,200	9.8
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$23,399,534	\$53,416,200	\$82,483,100	\$28,029,400	-\$54,453,700	-66.0%
5200	Grants & Capital Injections to Organisations	23,399,534	53,416,200	82,483,100	28,029,400	-54,453,700	-66.0

INSTITUTE OF SOUTHEAST ASIAN STUDIES PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Institute of Southeast Asian Studies (ISEAS). ISEAS is a regional research centre dedicated to the study of social, political, and economic trends and developments in Southeast Asia and its wider geostrategic and economic environment.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014
KK	INSTITUTE OF SOUTHEAST ASIAN STUDIES PROGRAMME					
	TOTAL EXPENDITURE	\$12,287,912	\$12,296,300	\$12,312,400	\$13,747,300	\$1,434,900 11.7%
	Main Estimates					
	OPERATING EXPENDITURE	\$12,287,912	\$12,296,300	\$12,312,400	\$13,747,300	\$1,434,900 11.7%
	<i>RUNNING COSTS</i>	<i>\$12,287,912</i>	<i>\$12,296,300</i>	<i>\$12,312,400</i>	<i>\$13,747,300</i>	<i>\$1,434,900</i> <i>11.7%</i>
	Grants, Subventions & Capital Injections to Organisations	\$12,287,912	\$12,296,300	\$12,312,400	\$13,747,300	\$1,434,900 11.7%
3200	Grants, Subventions & Capital Injections to Educational Institutions	12,287,912	12,296,300	12,312,400	13,747,300	1,434,900 11.7

Manpower

Category	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015
Others	69	71	71	77
TOTAL	69	71	71	77

SINGAPORE POLYTECHNIC PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under Singapore Polytechnic (SP). The main function of SP is to train quality manpower in the technical and professional areas to support the economy through the various stages of Singapore's growth.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KL	SINGAPORE POLYTECHNIC PROGRAMME						
	TOTAL EXPENDITURE	\$315,527,562	\$330,305,200	\$344,606,300	\$331,514,700	-\$13,091,600	-3.8%
	Main Estimates						
	OPERATING EXPENDITURE	\$279,100,902	\$292,524,900	\$287,278,700	\$300,987,100	\$13,708,400	4.8%
	<i>RUNNING COSTS</i>	<i>\$272,575,562</i>	<i>\$286,056,100</i>	<i>\$277,093,300</i>	<i>\$290,669,800</i>	<i>\$13,576,500</i>	<i>4.9%</i>
	Grants, Subventions & Capital Injections to Organisations	\$272,575,562	\$286,056,100	\$277,093,300	\$290,669,800	\$13,576,500	4.9%
3200	Grants, Subventions & Capital Injections to Educational Institutions	272,575,562	286,056,100	277,093,300	290,669,800	13,576,500	4.9
	<i>TRANSFERS</i>	<i>\$6,525,340</i>	<i>\$6,468,800</i>	<i>\$10,185,400</i>	<i>\$10,317,300</i>	<i>\$131,900</i>	<i>1.3%</i>
3500	Social Transfers to Individuals	6,525,340	6,468,800	10,185,400	10,317,300	131,900	1.3
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$36,426,660	\$37,780,300	\$57,327,600	\$30,527,600	-\$26,800,000	-46.7%
5200	Grants & Capital Injections to Organisations	36,426,660	37,780,300	57,327,600	30,527,600	-26,800,000	-46.7

Manpower

Category	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015
Others	1,693	1,819	1,737	1,715
TOTAL	1,693	1,819	1,737	1,715

NGEE ANN POLYTECHNIC PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under Ngee Ann Polytechnic (NP). The function of NP is to educate and train practice-oriented people through pre-employment training and continuing education courses to meet the technological, economic and social needs of Singapore.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KM	NGEE ANN POLYTECHNIC PROGRAMME						
	TOTAL EXPENDITURE	\$350,100,033	\$309,271,000	\$301,203,400	\$316,895,500	\$15,692,100	5.2%
	Main Estimates						
	OPERATING EXPENDITURE	\$272,548,279	\$280,275,100	\$282,925,700	\$294,300,500	\$11,374,800	4.0%
	<i>RUNNING COSTS</i>	<i>\$264,924,969</i>	<i>\$271,675,000</i>	<i>\$270,867,100</i>	<i>\$281,786,400</i>	<i>\$10,919,300</i>	<i>4.0%</i>
	Grants, Subventions & Capital Injections to Organisations	\$264,924,969	\$271,675,000	\$270,867,100	\$281,786,400	\$10,919,300	4.0%
3200	Grants, Subventions & Capital Injections to Educational Institutions	264,924,969	271,675,000	270,867,100	281,786,400	10,919,300	4.0
	<i>TRANSFERS</i>	<i>\$7,623,310</i>	<i>\$8,600,100</i>	<i>\$12,058,600</i>	<i>\$12,514,100</i>	<i>\$455,500</i>	<i>3.8%</i>
3500	Social Transfers to Individuals	7,623,310	8,600,100	12,058,600	12,514,100	455,500	3.8
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$77,551,754	\$28,995,900	\$18,277,700	\$22,595,000	\$4,317,300	23.6%
5200	Grants & Capital Injections to Organisations	77,551,754	28,995,900	18,277,700	22,595,000	4,317,300	23.6

Manpower

Category	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015
Others	1,713	1,925	1,913	1,895
TOTAL	1,713	1,925	1,913	1,895

TEMASEK POLYTECHNIC PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under Temasek Polytechnic (TP). The function of TP is to equip school leavers with the essential knowledge, skills and attitudes that will lead them to satisfying and rewarding careers and further education.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KN	TEMASEK POLYTECHNIC PROGRAMME						
	TOTAL EXPENDITURE	\$306,826,458	\$288,908,800	\$283,426,200	\$290,681,000	\$7,254,800	2.6%
	Main Estimates						
	OPERATING EXPENDITURE	\$263,389,196	\$270,655,800	\$275,548,300	\$290,681,000	\$15,132,700	5.5%
	<i>RUNNING COSTS</i>	<i>\$255,188,446</i>	<i>\$261,561,700</i>	<i>\$261,552,400</i>	<i>\$276,604,300</i>	<i>\$15,051,900</i>	<i>5.8%</i>
	Grants, Subventions & Capital Injections to Organisations	\$255,188,446	\$261,561,700	\$261,552,400	\$276,604,300	\$15,051,900	5.8%
3200	Grants, Subventions & Capital Injections to Educational Institutions	255,188,446	261,561,700	261,552,400	276,604,300	15,051,900	5.8
	<i>TRANSFERS</i>	<i>\$8,200,750</i>	<i>\$9,094,100</i>	<i>\$13,995,900</i>	<i>\$14,076,700</i>	<i>\$80,800</i>	<i>0.6%</i>
3500	Social Transfers to Individuals	8,200,750	9,094,100	13,995,900	14,076,700	80,800	0.6
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$43,437,262	\$18,253,000	\$7,877,900	\$0	-\$7,877,900	-100.0%
5200	Grants & Capital Injections to Organisations	43,437,262	18,253,000	7,877,900	0	-7,877,900	-100.0

Manpower

Category	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015
Others	1,698	1,788	1,714	1,724
TOTAL	1,698	1,788	1,714	1,724

INSTITUTE OF TECHNICAL EDUCATION PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Institute of Technical Education (ITE). The function of ITE is to provide pre-employment training to secondary school leavers and continuing education and training to working adults, through a broad-based, multi-disciplinary curriculum with specialisations in a variety of fields ranging from engineering and infocommunications technology to business and service skills.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KO	INSTITUTE OF TECHNICAL EDUCATION PROGRAMME						
	TOTAL EXPENDITURE	\$397,675,554	\$415,609,400	\$430,024,100	\$461,404,000	\$31,379,900	7.3%
	Main Estimates						
	OPERATING EXPENDITURE	\$376,895,919	\$411,650,000	\$425,028,100	\$461,404,000	\$36,375,900	8.6%
	<i>RUNNING COSTS</i>	<i>\$368,378,319</i>	<i>\$402,961,200</i>	<i>\$409,227,400</i>	<i>\$445,521,200</i>	<i>\$36,293,800</i>	<i>8.9%</i>
	Grants, Subventions & Capital Injections to Organisations	\$368,378,319	\$402,961,200	\$409,227,400	\$445,521,200	\$36,293,800	8.9%
3200	Grants, Subventions & Capital Injections to Educational Institutions	368,378,319	402,961,200	409,227,400	445,521,200	36,293,800	8.9
	<i>TRANSFERS</i>	<i>\$8,517,600</i>	<i>\$8,688,800</i>	<i>\$15,800,700</i>	<i>\$15,882,800</i>	<i>\$82,100</i>	<i>0.5%</i>
3500	Social Transfers to Individuals	8,517,600	8,688,800	15,800,700	15,882,800	82,100	0.5
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$20,779,636	\$3,959,400	\$4,996,000	\$0	-\$4,996,000	-100.0%
5200	Grants & Capital Injections to Organisations	20,779,636	3,959,400	4,996,000	0	-4,996,000	-100.0

Manpower

Category	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015
Others	2,668	3,369	3,265	3,498
TOTAL	2,668	3,369	3,265	3,498

SCIENCE CENTRE BOARD PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Science Centre Board (SCB). The functions of SCB are: to disseminate knowledge of science and technology to the general public and, in particular, to students, through imaginative and enjoyable means; to establish a centre of excellence and innovation in non-formal science education; and to serve as a catalyst for youth to develop their creativity and to nurture their interest in careers in related fields.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KP	SCIENCE CENTRE BOARD PROGRAMME						
	TOTAL EXPENDITURE	\$18,015,937	\$17,490,100	\$19,532,100	\$25,771,100	\$6,239,000	31.9%
	Main Estimates						
	OPERATING EXPENDITURE	\$18,015,937	\$17,490,100	\$19,532,100	\$25,771,100	\$6,239,000	31.9%
	<i>RUNNING COSTS</i>	<i>\$18,015,937</i>	<i>\$17,490,100</i>	<i>\$19,532,100</i>	<i>\$25,771,100</i>	<i>\$6,239,000</i>	<i>31.9%</i>
	Grants, Subventions & Capital Injections to Organisations	\$18,015,937	\$17,490,100	\$19,532,100	\$25,771,100	\$6,239,000	31.9%
3200	Grants, Subventions & Capital Injections to Educational Institutions	18,015,937	17,490,100	19,532,100	25,771,100	6,239,000	31.9

Manpower

Category	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015
Others	138	202	163	203
TOTAL	138	202	163	203

NANYANG POLYTECHNIC PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under Nanyang Polytechnic (NYP). The function of NYP is to provide quality education and training to prepare and equip school leavers with knowledge and skills required for work and further education.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KQ	NANYANG POLYTECHNIC PROGRAMME						
	TOTAL EXPENDITURE	\$307,257,665	\$299,203,400	\$303,996,200	\$290,270,900	-\$13,725,300	-4.5%
	Main Estimates						
	OPERATING EXPENDITURE	\$264,897,732	\$273,804,300	\$273,836,000	\$289,415,900	\$15,579,900	5.7%
	<i>RUNNING COSTS</i>	<i>\$257,978,552</i>	<i>\$266,862,400</i>	<i>\$262,601,700</i>	<i>\$277,981,700</i>	<i>\$15,380,000</i>	<i>5.9%</i>
	Grants, Subventions & Capital Injections to Organisations	\$257,978,552	\$266,862,400	\$262,601,700	\$277,981,700	\$15,380,000	5.9%
3200	Grants, Subventions & Capital Injections to Educational Institutions	257,978,552	266,862,400	262,601,700	277,981,700	15,380,000	5.9
	<i>TRANSFERS</i>	<i>\$6,919,180</i>	<i>\$6,941,900</i>	<i>\$11,234,300</i>	<i>\$11,434,200</i>	<i>\$199,900</i>	<i>1.8%</i>
3500	Social Transfers to Individuals	6,919,180	6,941,900	11,234,300	11,434,200	199,900	1.8
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$42,359,933	\$25,399,100	\$30,160,200	\$855,000	-\$29,305,200	-97.2%
5200	Grants & Capital Injections to Organisations	42,359,933	25,399,100	30,160,200	855,000	-29,305,200	-97.2

Manpower

Category	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015
Others	1,443	1,823	1,788	1,738
TOTAL	1,443	1,823	1,788	1,738

SIM UNIVERSITY PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under SIM University and covers programmes that are publicly-funded. SIM University aims to empower society through lifelong education, and to help improve the educational level and professional skills of working adults, by providing opportunities to acquire tertiary education through part-time study with flexible and modular programmes. SIM University also provides applied, practice-oriented full-time undergraduate programmes, whose aim is to develop socially-conscious professionals who can meet industry needs.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KR	SIM UNIVERSITY PROGRAMME						
	TOTAL EXPENDITURE	\$48,051,875	\$56,681,100	\$55,444,900	\$86,190,100	\$30,745,200	55.5%
	Main Estimates						
	OPERATING EXPENDITURE	\$48,051,875	\$56,681,100	\$55,444,900	\$86,190,100	\$30,745,200	55.5%
	<i>TRANSFERS</i>	<i>\$48,051,875</i>	<i>\$56,681,100</i>	<i>\$55,444,900</i>	<i>\$86,190,100</i>	<i>\$30,745,200</i>	<i>55.5%</i>
3500	Social Transfers to Individuals	193,320	287,000	682,300	658,200	-24,100	-3.5
3600	Transfers to Institutions & Organisations	47,858,555	56,394,100	54,762,600	85,531,900	30,769,300	56.2

SINGAPORE MANAGEMENT UNIVERSITY PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Singapore Management University (SMU). SMU strives to be a premier university, internationally recognised for its world-class research and distinguished teaching, and to create and disseminate knowledge. SMU aspires to generate leading-edge research with global impact as well as to produce broad-based, creative and entrepreneurial leaders for the knowledge-based economy.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KS	SINGAPORE MANAGEMENT UNIVERSITY PROGRAMME						
	TOTAL EXPENDITURE	\$191,215,168	\$175,565,600	\$171,114,500	\$189,177,500	\$18,063,000	10.6%
	Main Estimates						
	OPERATING EXPENDITURE	\$185,258,959	\$167,081,800	\$159,977,200	\$170,970,300	\$10,993,100	6.9%
	<i>TRANSFERS</i>	<i>\$185,258,959</i>	<i>\$167,081,800</i>	<i>\$159,977,200</i>	<i>\$170,970,300</i>	<i>\$10,993,100</i>	<i>6.9%</i>
3500	Social Transfers to Individuals	2,841,420	2,513,600	4,721,800	4,573,800	-148,000	-3.1
3600	Transfers to Institutions & Organisations	182,417,539	164,568,200	155,255,400	166,396,500	11,141,100	7.2
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$5,956,209	\$8,483,800	\$11,137,300	\$18,207,200	\$7,069,900	63.5%
5200	Grants & Capital Injections to Organisations	5,956,209	8,483,800	11,137,300	18,207,200	7,069,900	63.5

NANYANG ACADEMY OF FINE ARTS PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Nanyang Academy of Fine Arts (NAFA). NAFA is a private arts institution, which offers certificate, diploma and degree courses in the visuals arts and the performing arts. Children's programmes are also offered. NAFA's mission is to "develop the creativity and artistic potential of our students to become excellent art practitioners and to meet the needs of a knowledge-based economy".

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KT	NANYANG ACADEMY OF FINE ARTS PROGRAMME						
	TOTAL EXPENDITURE	\$18,850,673	\$19,584,700	\$19,157,600	\$19,124,500	-\$33,100	-0.2%
	Main Estimates						
	OPERATING EXPENDITURE	\$18,850,673	\$19,584,700	\$19,157,600	\$19,124,500	-\$33,100	-0.2%
	<i>TRANSFERS</i>	<i>\$18,850,673</i>	<i>\$19,584,700</i>	<i>\$19,157,600</i>	<i>\$19,124,500</i>	<i>-\$33,100</i>	<i>-0.2%</i>
3500	Social Transfers to Individuals	421,835	323,100	1,043,700	993,100	-50,600	-4.8
3600	Transfers to Institutions & Organisations	18,428,838	19,261,600	18,113,900	18,131,400	17,500	0.1

LASALLE COLLEGE OF THE ARTS PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the LASALLE College of the Arts (LASALLE). LASALLE is a private arts institution offering certificate, diploma and degree courses in the visuals arts and the performing arts. LASALLE's Statement of Purpose is that it "exists for the education of students; for the enrichment of art; for the promotion of artistic communication; and for the cultural and economic well-being of Singapore."

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KU	LASALLE COLLEGE OF THE ARTS PROGRAMME						
	TOTAL EXPENDITURE	\$18,645,876	\$21,859,100	\$21,676,300	\$21,437,200	-\$239,100	-1.1%
	Main Estimates						
	OPERATING EXPENDITURE	\$18,645,876	\$21,859,100	\$21,676,300	\$21,437,200	-\$239,100	-1.1%
	<i>TRANSFERS</i>	<i>\$18,645,876</i>	<i>\$21,859,100</i>	<i>\$21,676,300</i>	<i>\$21,437,200</i>	<i>-\$239,100</i>	<i>-1.1%</i>
3500	Social Transfers to Individuals	344,880	148,600	998,600	829,200	-169,400	-17.0
3600	Transfers to Institutions & Organisations	18,300,996	21,710,500	20,677,700	20,608,000	-69,700	-0.3

REPUBLIC POLYTECHNIC PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under Republic Polytechnic (RP). The function of RP is to nurture innovation, professional competency and entrepreneurial learning. It aims to be an educational institution of choice by nurturing individuals to prepare them for a dynamic world in partnership with stakeholders, leveraging on problem-based learning.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KV	REPUBLIC POLYTECHNIC PROGRAMME						
	TOTAL EXPENDITURE	\$229,149,284	\$230,022,600	\$239,244,300	\$244,857,600	\$5,613,300	2.3%
	Main Estimates						
	OPERATING EXPENDITURE	\$217,711,081	\$222,216,500	\$232,832,200	\$244,857,600	\$12,025,400	5.2%
	<i>RUNNING COSTS</i>	<i>\$208,166,076</i>	<i>\$212,734,800</i>	<i>\$217,690,100</i>	<i>\$229,424,800</i>	<i>\$11,734,700</i>	<i>5.4%</i>
	Grants, Subventions & Capital Injections to Organisations	\$208,166,076	\$212,734,800	\$217,690,100	\$229,424,800	\$11,734,700	5.4%
3200	Grants, Subventions & Capital Injections to Educational Institutions	208,166,076	212,734,800	217,690,100	229,424,800	11,734,700	5.4
	<i>TRANSFERS</i>	<i>\$9,545,005</i>	<i>\$9,481,700</i>	<i>\$15,142,100</i>	<i>\$15,432,800</i>	<i>\$290,700</i>	<i>1.9%</i>
3500	Social Transfers to Individuals	9,545,005	9,481,700	15,142,100	15,432,800	290,700	1.9
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$11,438,203	\$7,806,100	\$6,412,100	\$0	-\$6,412,100	-100.0%
5200	Grants & Capital Injections to Organisations	11,438,203	7,806,100	6,412,100	0	-6,412,100	-100.0

Manpower

Category	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015
Others	1,501	1,743	1,743	1,750
TOTAL	1,501	1,743	1,743	1,750

SINGAPORE EXAMINATIONS AND ASSESSMENT BOARD PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under Singapore Examinations and Assessment Board (SEAB). The functions of SEAB are to develop and conduct national examinations including Primary School Leaving Examination (PSLE), Singapore-Cambridge General Certificate of Education (GCE) N(T)-, N(A)-, O- and A-Level examinations; develop testing instruments and advise schools on assessment matters. SEAB serves as the examining authority for any of the national examinations or such modules or components of any of the national examinations. SEAB also provides advisory, consultancy services and training relating to assessments.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KW	SINGAPORE EXAMINATIONS AND ASSESSMENT BOARD PROGRAMME						
	TOTAL EXPENDITURE	\$30,824,432	\$32,649,400	\$33,917,000	\$32,354,500	-\$1,562,500	-4.6%
	Main Estimates						
	OPERATING EXPENDITURE	\$30,386,225	\$31,974,000	\$32,354,200	\$32,354,500	\$300	0.0%
	<i>RUNNING COSTS</i>	<i>\$30,386,225</i>	<i>\$31,974,000</i>	<i>\$32,354,200</i>	<i>\$32,354,500</i>	<i>\$300</i>	<i>0.0%</i>
	Grants, Subventions & Capital Injections to Organisations	\$30,386,225	\$31,974,000	\$32,354,200	\$32,354,500	\$300	0.0%
3100	Grants, Subventions & Capital Injections to Statutory Boards	30,386,225	31,974,000	32,354,200	32,354,500	300	0.0
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$438,207	\$675,400	\$1,562,800	\$0	-\$1,562,800	-100.0%
5200	Grants & Capital Injections to Organisations	438,207	675,400	1,562,800	0	-1,562,800	-100.0

Manpower

Category	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015
Others	193	220	236	236
TOTAL	193	220	236	236

SINGAPORE UNIVERSITY OF TECHNOLOGY AND DESIGN PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Singapore University of Technology and Design (SUTD). SUTD's goal is to advance knowledge and nurture technically-grounded leaders to serve vital societal needs of the nation, region, and the world. The university will accomplish this through a multi-disciplinary approach anchored in the foundations of science, technology and other areas of scholarship, with a focus on Design.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KX	SINGAPORE UNIVERSITY OF TECHNOLOGY AND DESIGN PROGRAMME						
	TOTAL EXPENDITURE	\$189,093,209	\$84,532,100	\$127,177,000	\$119,232,700	-\$7,944,300	-6.2%
	Main Estimates						
	OPERATING EXPENDITURE	\$81,289,129	\$83,570,200	\$112,457,500	\$119,232,700	\$6,775,200	6.0%
	<i>TRANSFERS</i>	<i>\$81,289,129</i>	<i>\$83,570,200</i>	<i>\$112,457,500</i>	<i>\$119,232,700</i>	<i>\$6,775,200</i>	<i>6.0%</i>
3500	Social Transfers to Individuals	2,644,793	2,679,400	2,680,100	2,009,900	-670,200	-25.0
3600	Transfers to Institutions & Organisations	78,644,335	80,890,800	109,777,400	117,222,800	7,445,400	6.8
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$107,804,081	\$961,900	\$14,719,500	\$0	-\$14,719,500	-100.0%
5200	Grants & Capital Injections to Organisations	107,804,081	961,900	14,719,500	0	-14,719,500	-100.0

SINGAPORE INSTITUTE OF TECHNOLOGY PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Singapore Institute of Technology (SIT). SIT offers applied, practice-oriented full-time undergraduate programmes that focus on Science & Technology disciplines and produce graduates who are specialists with deep technical expertise. SIT also offers degree programmes in partnership with overseas universities.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KY	SINGAPORE INSTITUTE OF TECHNOLOGY PROGRAMME						
	TOTAL EXPENDITURE	\$575,155,946	\$167,427,800	\$185,385,100	\$187,815,600	\$2,430,500	1.3%
	Main Estimates						
	OPERATING EXPENDITURE	\$428,263,330	\$88,472,300	\$89,912,600	\$159,456,900	\$69,544,300	77.3%
	<i>TRANSFERS</i>	<i>\$428,263,330</i>	<i>\$88,472,300</i>	<i>\$89,912,600</i>	<i>\$159,456,900</i>	<i>\$69,544,300</i>	<i>77.3%</i>
3500	Social Transfers to Individuals	1,591,209	1,873,400	2,681,200	5,811,600	3,130,400	116.8
3600	Transfers to Institutions & Organisations	426,672,121	86,598,900	87,231,400	153,645,300	66,413,900	76.1
	Development Estimates						
	DEVELOPMENT EXPENDITURE	\$146,892,616	\$78,955,500	\$95,472,500	\$28,358,700	-\$67,113,800	-70.3%
5200	Grants & Capital Injections to Organisations	146,892,616	78,955,500	95,472,500	28,358,700	-67,113,800	-70.3

COUNCIL FOR PRIVATE EDUCATION PROGRAMME

PROGRAMME DESCRIPTION

This programme comes under the Council for Private Education (CPE). CPE regulates the private education sector, and administers the regulatory framework under the Private Education Act (PEA). The CPE also does consumer education, to enable existing and prospective students to make more informed decisions regarding private education.

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
KZ	COUNCIL FOR PRIVATE EDUCATION PROGRAMME						
	TOTAL EXPENDITURE	\$11,384,121	\$10,271,500	\$10,695,500	\$11,434,900	\$739,400	6.9%
	Main Estimates						
	OPERATING EXPENDITURE	\$11,384,121	\$10,271,500	\$10,695,500	\$11,434,900	\$739,400	6.9%
	<i>RUNNING COSTS</i>	<i>\$11,384,121</i>	<i>\$10,271,500</i>	<i>\$10,695,500</i>	<i>\$11,434,900</i>	<i>\$739,400</i>	<i>6.9%</i>
	Grants, Subventions & Capital Injections to Organisations	\$11,384,121	\$10,271,500	\$10,695,500	\$11,434,900	\$739,400	6.9%
3100	Grants, Subventions & Capital Injections to Statutory Boards	11,384,121	10,271,500	10,695,500	11,434,900	739,400	6.9

Manpower

Category	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015
Others	67	75	75	75
TOTAL	67	75	75	75