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### MINISTRY OF LAW

#### OVERVIEW

##### Mission Statement

Advancing access to justice, the rule of law, the economy and society through policy, law and services.

##### Vision Statement

A Trusted Legal System; A Trusted Singapore.

#### FY2015 EXPENDITURE ESTIMATES

##### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
	<b>TOTAL EXPENDITURE</b>	<b>\$440,411,687</b>	<b>\$636,127,600</b>	<b>\$620,875,200</b>	<b>\$500,494,400</b>	<b>-\$120,380,800</b>	<b>-19.4%</b>
	Main Estimates						
	<b>OPERATING EXPENDITURE</b>	<b>\$167,257,866</b>	<b>\$192,815,400</b>	<b>\$183,755,100</b>	<b>\$180,264,400</b>	<b>-\$3,490,700</b>	<b>-1.9%</b>
	<i>RUNNING COSTS</i>	<i>\$152,236,461</i>	<i>\$184,391,600</i>	<i>\$174,538,200</i>	<i>\$167,925,300</i>	<i>-\$6,612,900</i>	<i>-3.8%</i>
	<b>Expenditure on Manpower</b>	<b>\$39,078,576</b>	<b>\$47,767,000</b>	<b>\$45,618,400</b>	<b>\$48,742,800</b>	<b>\$3,124,400</b>	<b>6.8%</b>
1200	Political Appointments	1,785,761	1,893,000	2,021,000	1,891,000	-130,000	-6.4
1500	Permanent Staff	36,870,471	45,297,800	43,242,000	46,275,600	3,033,600	7.0
1600	Temporary, Daily-Rated & Other Staff	422,344	576,200	355,400	576,200	220,800	62.1
	<b>Other Operating Expenditure</b>	<b>\$106,054,065</b>	<b>\$127,618,600</b>	<b>\$118,077,600</b>	<b>\$118,267,900</b>	<b>\$190,300</b>	<b>0.2%</b>
2100	Consumption of Products & Services	103,685,855	124,038,700	114,887,300	112,899,700	-1,987,600	-1.7
2300	Manpower Development	1,264,723	2,270,800	1,027,200	2,267,900	1,240,700	120.8
2400	International & Public Relations, Public Communications	955,756	1,080,700	1,619,000	2,870,200	1,251,200	77.3
2700	Asset Acquisition	146,687	218,400	150,400	65,100	-85,300	-56.7
2800	Miscellaneous	1,044	10,000	393,700	165,000	-228,700	-58.1
	<b>Grants, Subventions &amp; Capital Injections to Organisations</b>	<b>\$7,103,820</b>	<b>\$9,006,000</b>	<b>\$10,842,200</b>	<b>\$914,600</b>	<b>-\$9,927,600</b>	<b>-91.6%</b>
3100	Grants, Subventions & Capital Injections to Statutory Boards	7,103,820	9,006,000	10,842,200	914,600	-9,927,600	-91.6
	<i>TRANSFERS</i>	<i>\$15,021,405</i>	<i>\$8,423,800</i>	<i>\$9,216,900</i>	<i>\$12,339,100</i>	<i>\$3,122,200</i>	<i>33.9%</i>
3500	Social Transfers to Individuals	15,733	15,800	15,800	15,800	0	0.0
3600	Transfers to Institutions & Organisations	14,760,842	8,268,600	8,877,600	11,245,700	2,368,100	26.7

Code	Object Class	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015	Change over FY2014	
3800	International Organisations & Overseas Development Assistance	244,831	139,400	323,500	1,077,600	754,100	233.1
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>\$64,264,400</b>	<b>\$60,381,000</b>	<b>\$55,186,800</b>	<b>\$49,683,000</b>	<b>-\$5,503,800</b>	<b>-10.0%</b>
4100	Expenses on Land Sales	64,264,400	60,381,000	55,186,800	49,683,000	-5,503,800	-10.0
	Development Estimates						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>\$273,153,820</b>	<b>\$443,312,200</b>	<b>\$437,120,100</b>	<b>\$320,230,000</b>	<b>-\$116,890,100</b>	<b>-26.7%</b>
5100	Government Development	269,878,050	440,496,200	434,161,600	317,937,200	-116,224,400	-26.8
5200	Grants & Capital Injections to Organisations	3,275,770	2,816,000	2,958,500	2,292,800	-665,700	-22.5
	<b>OTHER DEVELOPMENT FUND OUTLAYS</b>	<b>\$241,281,042</b>	<b>\$129,518,900</b>	<b>\$135,714,200</b>	<b>\$7,580,000</b>	<b>-\$128,134,200</b>	<b>-94.4%</b>
5500	Land-Related Expenditure	241,281,042	129,518,900	135,714,200	7,580,000	-128,134,200	-94.4

## Establishment List

Category/Personnel	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015
<b>POLITICAL APPOINTMENTS</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>
Minister	1	1	1	1
Minister of State	1	1	1	1
<b>PERMANENT STAFF</b>	<b>408</b>	<b>438</b>	<b>508</b>	<b>508</b>
Accounting Profession (2008)	1	1	0	0
Administrative	7	7	9	9
Commissioner of Appeals	1	0	1	1
Corporate Support	69	70	0	0
Information Service (2008)	3	3	3	3
Legal	48	45	59	59
Management Executive Scheme (2008)	120	142	185	185
Management Support Scheme (2008)	140	148	251	251
Management Support Scheme (Language Officer)	3	5	0	0
Operations Support	14	14	0	0
Shorthand Writers	2	3	0	0
<b>OTHERS</b>	<b>535</b>	<b>583</b>	<b>534</b>	<b>590</b>
Library (Technical)	1	1	0	0
Singapore Land Authority	534	582	534	590
<b>TOTAL</b>	<b>945</b>	<b>1,023</b>	<b>1,044</b>	<b>1,100</b>

## **FY2014 BUDGET**

The revised total expenditure of the Ministry of Law (MinLaw) (excluding agency fees for land sales and land-related expenditure) in FY2014 is estimated to be \$620.88 million, which is \$180.46 million or 41.0% higher than the actual FY2013 expenditure of \$440.41 million.

### ***Operating Expenditure***

The revised operating expenditure in FY2014 is estimated to be \$183.76 million, which is \$16.50 million or 9.9% higher than the actual FY2013 expenditure of \$167.26 million. The higher estimate is mainly due to office refurbishment costs arising from organisational transformation and higher projected manpower costs.

### ***Development Expenditure***

The Ministry's development expenditure in FY2014 is estimated to be \$437.12 million, which is \$163.97 million or 60.0% higher than the actual FY2013 expenditure of \$273.15 million. The increase in expenditure is due to higher payouts for the acquisitions of land in FY2014.

### ***Other Consolidated Fund Outlays***

The revised agency fees for land sales in FY2014 is \$55.19 million, a decrease of \$9.07 million or 14.1% over the actual FY2013 expenditure of \$64.26 million. The reduction is mainly due to a decrease in land sales through direct alienation.

### ***Other Development Fund Outlays***

#### ***Land-related Expenditure***

A sum of \$135.71 million has been provided in FY2014, which is \$105.57 million or 43.8% lower than FY2013 expenditure, as the bulk of the compensation payments to land owners affected by the development of Thomson Line has been made in FY2013.

## **FY2015 BUDGET**

The total expenditure of MinLaw for FY2015 (excluding agency fees for land sales and land-related expenditure) is projected to be \$500.49 million, a decrease of \$120.38 million or 19.4% from the revised FY2014 expenditure of \$620.88 million. Of the total projected FY2015 expenditure, \$180.26 million or 36.0% is for operating expenditure whilst \$320.23 million or 64.0% is for development expenditure.

### ***Operating Expenditure***

The FY2015 provision of \$180.26 million is a decrease of \$3.49 million or 1.9% over that of the revised FY2014 provision for operating expenditure. The decrease in expenditure is because the bulk of the spending for office refurbishment costs will take place in FY2014.

### ***Development Expenditure***

The FY2015 development expenditure provision of \$320.23 million is a decrease of \$116.89 million or 26.7% from the revised FY2014 provision. The decrease is mainly due to acquisitions of land sites with lower compensation costs in FY2015 compared to FY2014.

***Other Consolidated Fund Outlays***

The total agency fees for land sales projected for FY2015 is \$49.68 million, a decrease of \$5.51 million or 10.0% from the revised FY2014 provision. The agency fees for land sales are projected to be lower in FY2015 due to a drop in the number of sale sites.

***Other Development Fund Outlays******Land-related Expenditure***

A sum of \$7.58 million has been provided in FY2015. This is lower than FY2014 provision of \$135.71 million (\$128.13 million or 94.4% lower) as the bulk of expenditure on land-related matters is expected to be transacted in FY2014.

## Total Expenditure by Programme

Code	Programme	Running Costs	Transfers	Operating Expenditure	Development Expenditure	Total Expenditure
RA	Management and Policies	18,763,900	12,339,100	31,103,000	2,461,200	33,564,200
RB	Information Technology	10,612,500	0	10,612,500	0	10,612,500
RD	Appeals Board	213,100	0	213,100	0	213,100
RE	Public Trustee	1,615,300	0	1,615,300	0	1,615,300
RF	Registries of Moneylenders and Pawnbrokers	2,397,300	0	2,397,300	0	2,397,300
RG	Insolvency	12,307,600	0	12,307,600	0	12,307,600
RI	Legal Aid	7,367,900	0	7,367,900	839,800	8,207,700
RJ	Support Services	26,779,400	0	26,779,400	0	26,779,400
RN	Lands and Properties Administration	86,254,200	0	86,254,200	316,929,000	403,183,200
RO	Community Mediation	1,614,100	0	1,614,100	0	1,614,100
<b>Total</b>		<b>\$167,925,300</b>	<b>\$12,339,100</b>	<b>\$180,264,400</b>	<b>\$320,230,000</b>	<b>\$500,494,400</b>

## Development Expenditure by Project

Project Title	Total Project Cost	Actual Expenditure up to end of FY2012	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015
<b>DEVELOPMENT EXPENDITURE</b>	...	...	<b>\$273,153,820</b>	<b>\$443,312,200</b>	<b>\$437,120,100</b>	<b>\$320,230,000</b>
<i>GOVERNMENT DEVELOPMENT</i>	...	...	<i>269,878,050</i>	<i>440,496,200</i>	<i>434,161,600</i>	<i>317,937,200</i>
<b>Management and Policies Programme</b>						
Minor Development Projects	...	...	1,240,337	9,217,500	5,725,800	2,327,400
<b>Legal Aid Programme</b>						
LAB Case System	7,908,000	0	0	2,500,000	240,000	839,800
<b>Lands and Properties Administration Programme</b>						
Downtown Line 3	...	1,311,855	60,630	0	1,649,700	3,018,100
Thomson Line	...	87,471	57,726,070	52,281,100	52,459,200	4,040,000
Remediation of former Kallang Gasworks	26,940,000	0	0	0	0	525,000
Environmental Site Assessment and Consultancy Services at Pasir Panjang	3,150,000	0	0	0	0	105,000
Resettlement	...	181,449,200	78,981	118,000	116,900	106,400
Land Acquisition for General Development	...	7,676,581,872	205,989,399	368,200,000	369,732,600	300,318,900
Improvement to State Lands / Provision of Amenities	...	178,362,461	4,225,305	8,179,600	4,237,400	6,656,600
Completed Projects	...	...	557,329	0	0	0

Project Title	Total Project Cost	Actual Expenditure up to end of FY2012	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015
<i>GRANTS &amp; CAPITAL INJECTIONS TO ORGANISATIONS</i>	...	...	3,275,770	2,816,000	2,958,500	2,292,800
<b>Management and Policies Programme</b>						
NUS Law	...	0	722,500	0	133,800	133,800
<b>Lands and Properties Administration Programme</b>						
3D National Topographical Mapping	4,030,000	0	0	1,989,000	1,607,500	1,159,000
New Generation OneMap	2,000,000	0	0	0	0	1,000,000
Completed Projects	...	...	2,553,270	827,000	1,217,200	0

### *Other Development Fund Outlays*

Project Title	Total Project Cost	Actual Expenditure up to end of FY2012	Actual FY2013	Estimated FY2014	Revised FY2014	Estimated FY2015
<b>OTHER DEVELOPMENT FUND OUTLAYS</b>	...	...	<b>\$241,281,042</b>	<b>\$129,518,900</b>	<b>\$135,714,200</b>	<b>\$7,580,000</b>
<i>LAND-RELATED EXPENDITURE</i>	...	...	<i>241,281,042</i>	<i>129,518,900</i>	<i>135,714,200</i>	<i>7,580,000</i>
<b>Lands and Properties Administration Programme</b>						
Downtown Line 3	...	3,376,000	0	0	5,396,000	7,580,000
Completed Projects	...	...	241,281,042	129,518,900	130,318,200	0

## KEY PERFORMANCE INDICATORS

### Desired Outcomes

- A sound and progressive legal framework
- Access to legal help for low income residents
- Accessible and effective community mediation services
- An efficient public trustee system
- A vibrant legal services sector
- A sound and efficient insolvency regime
- Optimal use of land resources
- An efficient and reliable land titles registration system
- A robust intellectual property infrastructure

### Key Performance Indicators

Desired Outcome	Performance Indicator	Actual FY2012	Actual FY2013	Revised <sup>1</sup> FY2014	Estimated FY2015
A sound and progressive legal framework	World ranking of Singapore's legal framework in the IMD's World Competitiveness Yearbook	2 <sup>nd</sup>	2 <sup>nd</sup>	1 <sup>st</sup>	Top 5
	World ranking of Singapore's legal framework in the WEF's Global Competitiveness Report - Settling Disputes	1 <sup>st</sup>	1 <sup>st</sup>	1 <sup>st</sup>	Top 5
Access to legal help for low income residents	% of persons who received legal advice, assistance and aid from the Legal Aid Bureau within the respective performance standards of the services	100	100	>95*	>95
Accessible and effective community mediation services	Settlement rate of cases mediated by the Community Mediation Centre (%)	71	72	>70*	>70
An efficient public trustee system	% of beneficiaries of un-nominated CPF monies and small estates who received the distribution from Public Trustee within four weeks of receipt of complete documentation and monies	95	99	>95*	>95
A vibrant legal services sector	Value-add of the legal services sector (\$ billions)	1.8	2.1	2.1*	2.1
A sound and efficient insolvency regime	% of discharged bankruptcy cases where all dividends are paid to creditors within 4 weeks of discharge	96.0	99.3	>95.0*	>95.0
	World ranking in Ease of Resolving Insolvency in the World Bank Doing Business Survey	2 <sup>nd</sup>	4 <sup>th</sup>	19 <sup>th</sup> 2	15 <sup>th</sup>

<sup>1</sup> All revised FY2014 figures are actual except those indicated with an asterisk (\*) which are estimates.

<sup>2</sup> The World Bank Doing Business Survey ranking methodology was changed in FY2014.

Desired Outcome	Performance Indicator	Actual FY2012	Actual FY2013	Revised <sup>1</sup> FY2014	Estimated FY2015
Optimal use of land resources	Utilisation rate of State land available for use (%)	85.0	94.0	94.5	94.0
	Occupancy rate of usable state properties managed (%)	98.8	97.4	97.5	95.0
An efficient and reliable land titles registration system	World ranking in registering properties in the World Bank Doing Business Survey	36 <sup>th</sup>	28 <sup>th</sup>	24 <sup>th</sup>	24 <sup>th</sup>
A robust Intellectual Property Infrastructure	World ranking of Singapore's intellectual property protection in the WEF's Global Competitiveness Report	2 <sup>nd</sup>	2 <sup>nd</sup>	2 <sup>nd</sup>	Top 5