

Business Analytics

Session 9b. Optimization Basics and Linear Programming

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What is Optimization

- We now move into the 3rd module of this course: Optimization.
- Most of the decision making problems in practice can be phrased into the following prototype:

Maximize the reward (or minimize the cost) under some constraints.

- Examples:
 - Google maximizes advertising revenue without sacrificing user experiences.
 - VCs maximize return subject to risk tolerance.
 - Prediction models minimize loss on the training set without having an overly complex model.

Optimization Model

$$\max f(x), \text{ subject to } x \in \mathcal{X}$$

- x : **Decision variables**, which define a strategy or an action plan.
 - Control parameters to be decided.
 - Examples: price, advertisement allocation, investment portfolio, etc.
- $f(\cdot)$: **Objective function**, which defines the goal of the problem, the target to be optimized.
 - Expressed as a function of the decision variables.
 - Provides a criterion to compare alternate solutions/decisions.
 - Can be controlled by decision variables, but not directly.
 - Examples: profit, revenue, cost, risk, etc.
- \mathcal{X} : **Constraints**, defines when the decision variables are actually feasible.
 - Expressed in terms of decision variables.
 - Examples: Technical, financial, legal, and logical constraints, etc.
- Optimization triplet: **decision variables, objective function, constraints**.

Solution to Optimization Model

$$x^* = \operatorname{argmax} f(x), \text{ subject to } x \in \mathcal{X}$$

- For a general optimization, i.e., $f(\cdot)$ is a general objective function, \mathcal{X} is a general feasible set, it is **impossible** to obtain x^*
- When $f(\cdot)$ and \mathcal{X} satisfy some conditions, solving x^* is (relatively) easy or at least plausible.
 - $f(\cdot)$ is linear or concave.
 - \mathcal{X} is a convex set or a convex polytope.
- Two goals:
 - Translate decision problems into optimization models.
 - Solve optimization models using analytics tools.

Matrix

- Data are stored in matrices: $\mathbf{A}_{n \times m} = (\mathbf{A}_{i,j})_{n \times m}$
 - n data points, m covariates.

- Example:

$$\mathbf{A} = \begin{pmatrix} \mathbf{A}_{11} & \mathbf{A}_{12} & \mathbf{A}_{13} \\ \mathbf{A}_{21} & \mathbf{A}_{22} & \mathbf{A}_{23} \end{pmatrix} = \begin{pmatrix} 2 & 0 & -1 \\ 3 & 1 & 2 \end{pmatrix}$$

- Two matrices $\mathbf{A} = \mathbf{B}$ if each entry of \mathbf{A} is the same as the corresponding entry of \mathbf{B} , i.e., $\mathbf{A}_{ij} = \mathbf{B}_{ij}$ for all $1 \leq i \leq n, 1 \leq j \leq m$.
- Transpose: $\mathbf{B} = \mathbf{A}^T$, then $\mathbf{B}_{ij} = \mathbf{A}_{ji}$.
 - If \mathbf{A} is n by m , then \mathbf{A}^T is m by n .

Summation of Matrix

- Two matrices of the same dimensions ($n \times m$), A and B

$$A + B = \begin{pmatrix} A_{11} + B_{11} & A_{12} + B_{12} & \cdots & A_{1m} + B_{1m} \\ A_{21} + B_{21} & A_{22} + B_{22} & \cdots & A_{2m} + B_{2m} \\ \cdots & \cdots & \cdots & \cdots \\ A_{n1} + B_{n1} & A_{n2} + B_{n2} & \cdots & A_{nm} + B_{nm} \end{pmatrix}$$

- $A + B = B + A$, $(A + B) + C = A + (B + C)$, $A + O = A$, where all the entries of O is 0.
- Matrix subtraction: $A - B = A + (-B)$.

Multiplication of Matrix



- Two matrices $A_{p \times q}$ and $B_{q \times r}$: $M_{p \times r} = AB$
 - $M_{ij} = \sum_{k=1}^q A_{ik} B_{kj}$
- $(AB)C = A(BC)$, as long as the dimensions match.
- In general, $AB \neq BA$.
 - The dimensions may not even match.
- How do we represent the following in matrices:
 - $f(x) = \sum_{i=1}^n c_i x_i$
 - $\sum_{j=1}^n A_{ij} x_j \leq B_i$, for $i = 1, 2, \dots, m_1$
 - $\sum_{j=1}^n a_{ij} x_j = b_i$, for $i = 1, 2, \dots, m_2$

Google AdWords

Business Model of Google

- Although Google has more than 1 billion unique monthly visitors, its search engine is free to use.
- How does Google make money?
 - Google generates more than 110 billion USD in 2017.
- **Google AdWords:** The sponsored online ads system.
 - 97% of Google's revenues come from AdWords.

Sponsored Ads on Google

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Google AdWords

- Why do companies advertise on Google?
 - Google receives very heavy traffic.
 - Search pages are formatted in a very clean manner.
 - Companies can choose the queries their ads will be displayed so as to target the desired audience.
- Advertising on Google:
 1. Advertisers **place bids** for different queries in an auction (generalized second-price auction).
 2. Based on bids and quality score (fit of advertiser and ad to the queries), Google decides **price-per-click** of each advertiser and each query.
 3. Google then decides how often to **display** each ad for each query.

Price-Per-Click (PPC) and Budget

- **Price-Per-Click:** How much the advertiser pays Google when a user clicks its ad for that query.

Advertiser	Query 1 "4G LTE"	Query 2 "largest LTE"	Query 3 "best LTE network"
AT&T	\$5	\$5	\$20
T-Mobile	\$10	\$5	\$20
Verizon	\$5	\$20	\$25

- **Budget:** The maximum total payment of the advertiser to Google.
 - Each time user clicks on the ad, the budget is depleted by PPC amount.

Advertiser	Daily Budget
AT&T	\$170
T-Mobile	\$100
Verizon	\$160

Click-Through Rate (CTR)

- **Click-through rate (CTR)**: The probability a user clicks on an ad.
 - CTR can be viewed as "click per user".

Advertiser	Query 1 "4G LTE"	Query 2 "largest LTE"	Query 3 "best LTE network"
AT&T	0.10	0.10	0.08
T-Mobile	0.10	0.15	0.10
Verizon	0.10	0.20	0.20

- If we have 100 users who search "largest LTE" (all allocated to T-Mobile), how many clicks will T-Mobile's ad receive on average?
- **PPC × CTR**: Average money an advertiser pays Google for **each display** of its ad for the query.
 - If we allocate 100 "best LTE network" queries to AT&T, what is the expected payment from AT&T to Google.

Advertiser	Query 1 "4G LTE"	Query 2 "largest LTE"	Query 3 "best LTE network"
AT&T	$\$5 \times 0.10 = \0.5	$\$5 \times 0.10 = \0.5	$\$20 \times 0.08 = \1.6
T-Mobile	$\$10 \times 0.10 = \1	$\$5 \times 0.15 = \0.75	$\$20 \times 0.1 = \2
Verizon	$\$5 \times 0.10 = \0.5	$\$20 \times 0.20 = \4	$\$25 \times 0.2 = \5

Query Estimates

- Google cannot control how many times a query will be requested - Driven by users!
- Instead, Google estimates the number of times a query will be requested over a given day.

Query	Estimated # of Requests
"4G LTE"	140
"largest LTE"	80
"best LTE network"	80

Google's Problem

- **Key Question:** How many times to display each ad for each query to maximize revenue?
- **Decisions:** For each ad and each query, the number of times the ad will be displayed for that query.
- **Constraints:**
 - Budget: **Average** amount paid by each advertiser cannot exceed the budget
 - Query estimates: Total ads for a given query cannot exceed the number of requests for that query

First Approach: Greedy Strategy

Greedy Strategy: Display the most profitable ad.

- Most profitable (feasible) allocation: Q_3 to Verizon (\$5).

	Q_1	Q_2	Q_3	Budget
AT&T				170
T-Mobile				100
Verizon			32	$160 - 32 \times 5 = 0$
Numbers	140	80	$80 - 32 = 48$	

- Most profitable (feasible) allocation: Q_3 to T-Mobile (\$2).

	Q_1	Q_2	Q_3	Budget
AT&T				170
T-Mobile			48	$100 - 48 \times 2 = 4$
Verizon			32	0
Numbers	140	80	$48 - 48 \times 1 = 0$	

- Most profitable (feasible) allocation: Q_1 to T-Mobile (\$1).

	Q_1	Q_2	Q_3	Budget
AT&T				170
T-Mobile	4		48	$4 - 4 \times 1 = 0$
Verizon			32	0
Numbers	$140 - 4 = 136$	80	0	

First Approach: Greedy Strategy

- Most profitable (feasible) allocation: Q_1 to AT&T (\$0.5).

	Q_1	Q_2	Q_3	Budget
AT&T	136			$170 - 136 \times 0.5 = 102$
T-Mobile	4		48	0
Verizon			32	0
Numbers	$136 - 136 = 0$	80	0	

- Most profitable (feasible) allocation: Q_2 to AT&T (\$0.5).

	Q_1	Q_2	Q_3	Budget
AT&T	136	80		$102 - 80 \times 0.5 = 62$
T-Mobile	4		48	0
Verizon			32	0
Numbers	0	$80 - 80 = 0$	0	

- Revenue of the greedy strategy:

$$170 + 100 + 160 - 62 = \$368$$

- Question:** Can we do a better job?

Modeling the Problem

- **Decisions:**

Advertiser	Query 1 "4G LTE"	Query 2 "largest LTE"	Query 3 "best LTE network"
AT&T	X_{A1}	X_{A2}	X_{A3}
T-Mobile	X_{T1}	X_{T2}	X_{T3}
Verizon	X_{V1}	X_{V2}	X_{V3}

- **Revenue:**

$$0.5X_{A1} + 0.5X_{A2} + 1.6X_{A3} + X_{T1} + 0.75X_{T2} + 2X_{T3} + 0.5X_{V1} + 4X_{V2} + 5X_{V3}$$

- **Constraints:**

- Budget for AT&T: $0.5X_{A1} + 0.5X_{A2} + 1.6X_{A3} \leq 170$
- Budget for T-Mobile: $X_{T1} + 0.75X_{T2} + 2X_{T3} \leq 100$
- Budget for Verizon: $0.5X_{V1} + 4X_{V2} + 5X_{V3} \leq 160$
- Number of Q_1 : $X_{A1} + X_{T1} + X_{V1} \leq 140$
- Number of Q_2 : $X_{A2} + X_{T2} + X_{V2} \leq 80$
- Number of Q_3 : $X_{A3} + X_{T3} + X_{V3} \leq 80$
- Non-negativity: $X_{A1}, X_{A2}, X_{A3}, X_{T1}, X_{T2}, X_{T3}, X_{V1}, X_{V2}, X_{V3} \geq 0$
- We ignore the integer constraints for now.

Linear Programming (LP) for Google AdWords

$$\begin{aligned} \max \quad & 0.5X_{A1} + 0.5X_{A2} + 1.6X_{A3} + X_{T1} + 0.75X_{T2} + 2X_{T3} \\ & + 0.5X_{V1} + 4X_{V2} + 5X_{V3} \end{aligned}$$

Subject to

$$0.5X_{A1} + 0.5X_{A2} + 1.6X_{A3} \leq 170$$

$$X_{T1} + 0.75X_{T2} + 2X_{T3} \leq 100$$

$$0.5X_{V1} + 4X_{V2} + 5X_{V3} \leq 160$$

$$X_{A1} + X_{T1} + X_{V1} \leq 140$$

$$X_{A2} + X_{T2} + X_{V2} \leq 80$$

$$X_{A3} + X_{T3} + X_{V3} \leq 80$$

$$X_{A1}, X_{A2}, X_{A3}, X_{T1}, X_{T2}, X_{T3}, X_{V1}, X_{V2}, X_{V3} \geq 0$$

Solving the Linear Program in Python

- Use the the package "cvxopt".
 - pip install cvxopt
- Demonstration.
- Optimal Ad Display Strategy:

Advertiser	Query 1 "4G LTE"	Query 2 "largest LTE"	Query 3 "best LTE network"
AT&T	$X_{A1}^* = 40$	$X_{A2}^* = 40$	$X_{A3}^* = 80$
T-Mobile	$X_{T1}^* = 100$	$X_{T2}^* = 0$	$X_{T3}^* = 0$
Verizon	$X_{V1}^* = 0$	$X_{V2}^* = 40$	$X_{V3}^* = 0$

- Optimal Revenue=\$428
 - 16.3% higher than the greedy strategy (\$368)
- In practice, the problem scale is much larger.
 - Hundreds of thousands of bidders, over \$100 billion.
 - Gains from optimization models at this scale become enormous.

Linear Programming Triplet for Google AdWords

- **Decision variables:** How many ads to display for each advertiser and each query?
- **Objective function:** The revenue of Google per day.
- **Constraints:**
 - The total revenue from one advertiser is within its budget
 - The total displays for one query cannot exceed its total number.

Linear Programming: General Formulation

$$\max_{(x_1, x_2, \dots, x_n)} c_1 x_1 + c_2 x_2 + \dots + c_n x_n$$

subject to

$$\left\{ \begin{array}{ll} G_{11}x_1 + G_{12}x_2 + \dots + G_{1n}x_n & \leq h_1 \\ G_{2,1}x_1 + G_{2,2}x_2 + \dots + G_{2n}x_n & \leq h_2 \\ \dots\dots\dots & \\ G_{m_1,1}x_1 + G_{m_1,2}x_2 + \dots + G_{m_1,n}x_n & \leq h_{m_1} \\ A_{11}x_1 + A_{12}x_2 + \dots + A_{1n}x_n & = b_1 \\ A_{2,1}x_1 + A_{2,2}x_2 + \dots + A_{2n}x_n & = b_2 \\ \dots\dots\dots & \\ A_{m_2,1}x_1 + A_{m_2,2}x_2 + \dots + A_{m_2,n}x_n & = b_{m_2} \\ x_1 \geq 0, x_2 \geq 0, \dots, x_n \geq 0 & \end{array} \right.$$

Notes on LP

- Maximization and minimization problems are easily transformable.
 - $\max f(x)$ is equivalent to $\min[-f(x)]$
- In the constraints, " \geq " is equivalent to " \leq "; " $>$ " is equivalent to " $<$ ".
 - $g(x) \geq 0$ is equivalent to $-g(x) \leq 0$; $g(x) > 0$ is equivalent to $-g(x) < 0$
- If all the constraints are strict inequalities (" $>$ " and " $<$ "), we cannot find an optimal solution.
 - When building LP models, try not to include strict inequalities as constraints.

Homework

- Submit your choice of final topic to me by 10:00pm, Sunday, April 14.
- Review the questions discussed today.
- Read *Analytics Edge*, Chapter 12.2-12.4.
- Finish Homework 9 (NO need to submit it).
- Read the required reading for Session 10.