Data Analytics in Moneyball Theory: the

Story of a Winning Team

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**ABSTRACT** 

Since the beginning of team sports, people have been living with a fantasy of a "dream team". More

specifically, a team composing of players who can maximize the team's performance would naturally

gain an advantage against other teams. In this paper, I would try to identify what makes a player great in

soccer using data analytic tools. I would also try to develop more insight on a managerial level, to identify

which players are more "worthy".

Keywords:

Moneyball, Data, FIFA

INTRODUCTION

The famous "Moneyball Theory" refers to a revolutionary thought originated from professional baseball.

In the 1990s, Billy Beane, the general manager of the Oakland Athletics, wnet against professional scouts

and build a team of "undervalued" talents using analytic tools. Using the statistics, he built a seemingly

losing team and turned them into winners.(2) Here, I would like to examine the theory using FIFA 2019

data. Specifically, I would look into the statistics of players, and try to develop visualizations of player

metrics and valuation of players.

DATA ACQUISITION AND CLEAN-UP

I used the data collected from the FIFA 2019 official dataset(amanthedorkknight), and load the data using

Pandas package. All coding has been done using Jupyter Notebook.

```
import numpy as np
import matplotlib.pyplot as plt

dataset = pd.read_csv("data.csv")

dataset.head()

dataset.shape

dataset.info()
```

The codes above show us that the dataset contains 18207 entries and 89 columns. The question is which dimensions to keep. For our purposes, we assume that a player does not change positions, at least in the near future. Therefore we eliminate all columns regarding the player's performance in different positions. (As is shown in figure 1). Also, we need to convert the height and weight metrics. Height used empirical metrics, and follows a form like "5'7", therefore we need to split the object into two integers, and then translate them into centimeters using the formula CM = 30.48 \* Feet + 2.54 \* Inch. For weight, we first truncate the "lbs" string, convert into integers, and then translate it into kilograms using the formula KG = 0.45359 \* lbs. Furthermore, I would like to avoid having NA or NaN in the dataset. I omitted these variables after excluding the dataset of irrelevant columns. The following code serves this purpose.

```
#Drop one column from the dataset
#@param: df : dataframe to edit

# String: the label
#@return: the edited dataframe

def dataDrop(df,String):
    x = df[df.columns.drop(String)]
    return x

#preprocess the data
#change this method if want to change parameters
#@param: df : dataframe to edit
```

```
#@return: the edited dataframe
def eliminateColumns(df, lst):
   for i in lst:
      df = dataDrop(df, i)
   return df
#process the data, and drop NAs
eliminate = ['LS','ST','RS','LW','LF','CF','RF','RW','LAM','CAM','RAM','LM',
'LCM','CM','RCM','RM','LWB','LDM','CDM','RDM','RWB','LB','LCB',
          'CB', 'RCB', 'RB', 'Special', 'International Reputation',
          'Work Rate', 'Body Type', 'Real Face', 'Joined', 'Loaned From',
          'Contract Valid Until','Release Clause','Flag','Nationality','Club
             Logo]
dataset_new = eliminateColumns(dataset, eliminate).dropna()
# Clean up the weight column
dataset_new['WeightKG'] =
   dataset_new['Weight'].str.rstrip(to_strip='lbs').astype('float64') *
   0.45359
dataset_new = dataDrop(dataset_new,'Weight')
# Clean up the Height column
temp = dataset_new['Height'].str.split('\'',expand=True).astype('float64')
dataset_new['HeightCM'] = temp[0] * 30.48 + temp[1] * 2.54
dataset_new = dataDrop(dataset_new,'Height')
dataset_new.info()
```

The new dataset contains 17918 entries and 51 columns, some metrics are important intuitively (As we see in figure 2)

```
Value
                                                                                             17918 non-null object
                                                                        Wage
                                                                                             17918 non-null object
                                                                                             17918 non-null object
                                                                       Preferred Foot
                                                                        Weak Foot
                                                                                             17918 non-null float64
                                                                        Skill Moves
                                                                                             17918 non-null float64
                                                                       Position
                                                                                             17918 non-null object
                                                                        Jersey Number
                                                                                             17918 non-null float64
                                                                        Crossing
                                                                                             17918 non-null float64
                                                                                             17918 non-null float64
                                                                       Finishing
                                                                       Heading Accuracy
                                                                                             17918 non-null float64
                                                                        ShortPassing
                                                                                             17918 non-null float64
                                                                                             17918 non-null float64
                                                                        Volleys
                                                                       Dribbling
                                                                                             17918 non-null float64
                                                                       Curve
                                                                                             17918 non-null float64
                                                                                             17918 non-null float64
                                                                       FKAccuracy
                                                                       LongPassing
                                                                                             17918 non-null float64
                                                                       BallControl
                                                                                             17918 non-null float64
                                                                                             17918 non-null float64
                                                                       Acceleration
                                                                        SprintSpeed
                                                                                             17918 non-null float64
                                                                       Agility
                                                                                             17918 non-null float64
                                                                                             17918 non-null float64
                                                                       Reactions
LS
ST
                          16122 non-null object
                                                                       Balance
                                                                                             17918 non-null float64
                          16122 non-null object
                                                                        ShotPower
                                                                                             17918 non-null float64
RS
                          16122 non-null object
                                                                                             17918 non-null float64
                                                                        Jumping
LW
                          16122 non-null object
                                                                                             17918 non-null float64
LF
CF
RF
RW
LAM
                                                                        Stamina
                          16122 non-null object
                                                                                             17918 non-null float64
                                                                        Strength
                          16122 non-null object
                                                                                             17918 non-null float64
                          16122 non-null object
                                                                       LongShots
                          16122 non-null object
                                                                                             17918 non-null float64
                                                                       Aggression
                          16122 non-null object
                                                                        Interceptions
                                                                                             17918 non-null float64
CAM
                          16122 non-null object
                                                                                             17918 non-null float64
                                                                       Positioning
RAM
                          16122 non-null object
                                                                                             17918 non-null float64
                                                                       Vision
                          16122 non-null object
LM
                                                                       Penalties
                                                                                             17918 non-null float64
LCM
                          16122 non-null object
CM
                                                                                             17918 non-null float64
                          16122 non-null object
                                                                       Composure
RCM
                          16122 non-null object
                                                                       Marking
                                                                                             17918 non-null float64
RM
                          16122 non-null object
                                                                        StandingTackle
                                                                                             17918 non-null float64
LWB
                          16122 non-null object
                                                                                             17918 non-null float64
                                                                        SlidingTackle
LDM
                          16122 non-null object
                                                                        GKDiving
                                                                                             17918 non-null float64
CDM
                          16122 non-null object
                                                                       GKHandling
                                                                                             17918 non-null float64
RDM
                          16122 non-null object
RWB
                          16122 non-null object
                                                                       GKKicking
                                                                                             17918 non-null float64
                          16122 non-null object
LB
                                                                        GKPositioning
                                                                                             17918 non-null float64
LŒ
                          16122 non-null object
                                                                       GKReflexes
                                                                                             17918 non-null float64
                          16122 non-null object
                                                                        WeightKG
                                                                                             17918 non-null float64
RCB
                          16122 non-null object
                                                                       HeightCM
                                                                                             17918 non-null float64
RB
                          16122 non-null object
```

Figure 1. Deleted variables

Figure 2. Important Variables

Then, we would also need to clean up the "Value" column. This column follows the form of "€110.5M" or "€40K", Therefore, I would first eliminate the Euro signs, then eliminate outliers such as "€0", and then use a regex expression to convert it into numerical values.

```
# Clean up the value

temp = dataset_new['Value'].str.lstrip(to_strip='€')

temp_index = dataset_new['Unnamed: 0']

# Use RegEx to convert to numerical values

import re

#Check if the string ends with M or K

for i in temp_index:
```

```
x = re.search("M$", temp[i])
y = re.search("K$",temp[i])
if (x):
    temp[i] = float(temp[i].rstrip('M')) * 1000000
elif (y):
    temp[i] = float(temp[i].rstrip('K')) * 1000
else:
    temp[i] = float(temp[i])
dataset_new['Value'] = temp
# Eliminate outliers
outlier = np.where(dataset_new['Value'] <= 1000)
dataset_new.drop(dataset_new.index[outlier],inplace = True)</pre>
```

Eventually, it would make more sense if we seperate goal keepers from other players. Goal keepers are usually measured by their GK scores instead of other scores.

```
# Seperate the dataset
dataset_GK = dataset_new.copy()
dataset_General = dataset_new.copy()
temp = np.where(dataset_GK['Position'] != 'GK')
dataset_GK.drop(dataset_GK.index[temp],inplace = True)
temp = np.where(dataset_General['Position'] == 'GK')
dataset_General.drop(dataset_General.index[temp],inplace = True)
```

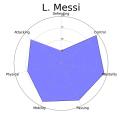
# PERFORMANCE VISUALIZATION FOR INDIVIDUAL PLAYERS

Unfortunately it is unlikely to plot a graph with around 50 dimensions. Therefore, using knowledge from traditional star-scouting, I identified these main aspects of a player: Attacking, Defending, Physical Attributes, Passing, Mobility, Control and Game Intelligence & Mental.(Ertheo)

```
def attacking(data):
    return int(data[['Aggression','Finishing', 'Volleys', 'FKAccuracy',
```

```
'ShotPower', 'LongShots', 'Penalties',
                     'HeadingAccuracy','Curve']].mean())
def defending(data):
  return int(data[['Marking', 'StandingTackle',
                       'SlidingTackle','Interceptions']].mean())
def ballControl(data):
   return int(data[['Dribbling','BallControl']].mean())
def mentality(data):
  return int(data[['Positioning','Vision','Composure']].mean())
def passing(data):
  return int(data[['Crossing', 'ShortPassing','LongPassing']].mean())
def mobility(data):
  return int(data[['Acceleration', 'SprintSpeed',
                       'Agility','Reactions']].mean())
def physical(data):
  return int(data[['Balance', 'Jumping', 'Stamina','Strength',]].mean())
# adding these categories to the data
General_Polar = dataset_General.copy()
General_Polar['Defending'] = dataset_General.apply(defending, axis = 1)
General_Polar['Control'] = dataset_General.apply(ballControl, axis = 1)
General_Polar['Mentality'] = dataset_General.apply(mentality, axis = 1)
General_Polar['Passing'] = dataset_General.apply(passing, axis = 1)
General_Polar['Mobility'] = dataset_General.apply(mobility, axis = 1)
General_Polar['Physical'] = dataset_General.apply(physical, axis = 1)
General_Polar['Attacking'] = dataset_General.apply(attacking, axis = 1)
General_players =
   General_Polar[['Name','Defending','Control','Mentality','Passing',
            'Mobility','Physical','Overall','Attacking','Age', 'Club']]
```

Given these data, we are able to generate a polar graph to visualize the individual players. Taking a few famous players for example, we visualize how these players differ in their performance. This could be use for scouts when they manually scrutinize players to understand their strengths and weaknesses. Considering the length of the code, I would not show this part in the paper. Specifications of the implementation can be found in the attached Jupyter Notebook.



Cristiano Ronaldo

Maracsofg

Attacsofg

Physical

Mobility

Tessung

Figure 3. Messi
K. De Bruyne
Todrugray
Togetral
Togetral
Togetral

Figure 4. Ronaldo

L. Modrić

Delenging

Republic

Repub

Figure 5. De Bruyne

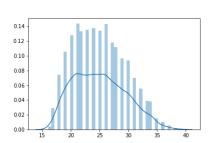
Figure 6. Modric

### MANAGERIAL POINT-OF-VIEW

For this part, I would like to focus on the high-level statistics that managers would be interested in: what factors contribute the most to individual ratings and valuations, and what makes a reasonable team.

#### Plotting the distributions

As we can easily see, the Overall Performance, as expected, demonstrated a normal distribution pattern. This means that most of the players are concentrated in the middle level, with fewer players performing really well or really bad. However, the distribution of Value is skewed to the left, which means that only a few superstars are paid much more than others. This gave us the implication that many players are in fact



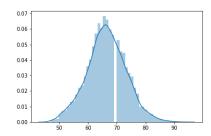


Figure 8. Overall Performance

**Figure 7.** Age Distribution



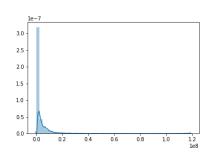


Figure 9. Value Distribution

playing moderately well, but are paid at a relatively low level.

### What Relates to a player's performance

I would like to use a simple correlation matrix to identify the correlation of different performance metrics to the overall performance. A player's performance should be measured both by "Overall Performance" and "Potential Performance". I used the following code to accomplish this.

The result is illustrated in these graphs.

B	0.040050	BallControl	0.522945
Reactions	0.848950	Reactions	0.505626
Composure	0.803705	ShortPassing	0.495916
ShortPassing	0.724298	Composure	0.470442
BallControl	0.720986	-	0.417096
LongPassing	0.585774	Dribbling	
ShotPower	0.565120	LongPassing	0.359565
Vision	0.525972	Vision	0.348613
Dribbling	0.518555	ShotPower	0.331622
Curve	0.503961	Curve	0.306351
LongShots	0.503115	LongShots	0.288316
Crossing	0.497384	Positioning	0.274038
HeadingAccuracy	0.468149	Crossing	0.273398
Stamina	0.462111	Volleys	0.268384
Age	0.457102	Finishing	0.253364
FKAccuracy	0.456814	FKAccuracy	0.234780
Aggression	0.454796	SprintSpeed	0.233360
Volleys	0.452194	Penalties	0.229240
Positioning	0.440056	Acceleration	0.228676
Penalties	0.390919	HeadingAccuracy	0.225146
Finishing	0.373892	Agility	0.207838
Strength	0.342113	Stamina	0.206068
Interceptions	0.334736	Aggression	0.156844
Marking	0.307288	Marking	0.146611
StandingTackle	0.265473	Interceptions	0.131898
Agility	0.244509	StandingTackle	0.121881
Jumping	0.228689	Balance	0.116388
SlidingTackle	0.225215	SlidingTackle	0.104758
WeightKG	0.185195	Jumping	0.066395
SprintSpeed	0.170393	Strength	0.050525
Acceleration	0.151057	WeightKG	0.015979
HeightCM	0.067842	HeightCM	0.012819
Balance	0.059761	Age	-0.266158
Parance	0.000101	****	3. 500100

**Figure 10.** Correlation with Overall

**Figure 11.** Correlation with Potential

Performance Performance

The correlation matrix shows that some of the most important features regarding to a player's performance are: Ball Control, Reactions, Short Passing, Composure, Dribbling, Vision and Long passing. Something worth noticing is that there is a negative correlation between age and potential. While this doesn't imply causal relationship, we can infer that with the increase of age, the potential decreases. Using a regression to confirm:

```
import matplotlib.patches as mpatches
from sklearn.linear_model import LinearRegression
player_age = players[['Age','Potential']]
y = player_age[['Potential']].values.ravel()
X = player_age[player_age.columns.drop('Potential')]
model1 = LinearRegression()
model1.fit(X,y)
y_pred1 = model1.predict(X)
player_age = players[['Age','Overall']]
y = player_age[['Overall']].values.ravel()
X = player_age[player_age.columns.drop('Overall')]
model2 = LinearRegression()
model2.fit(X,y)
y_pred2 = model2.predict(X)
plt.subplot(223)
plt.plot(X, y_pred1, color = 'red', label="Potential")
plt.plot(X, y_pred2, color = 'blue', label = "Overall")
plt.title('Linear Regression')
plt.xlabel('Age')
plt.ylabel('Score')
plt.savefig('Score~Age.png')
plt.legend(bbox_to_anchor=(1.05, 1), loc=2, borderaxespad=0.)
plt.show()
```

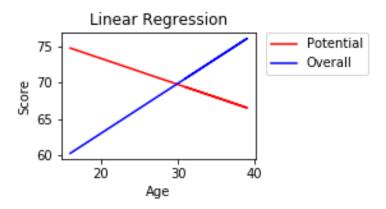


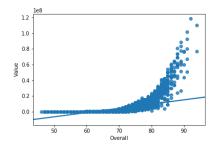
Figure 12. Regression with both Scores and Age

Here we can conclude that the increase of Age is associated with increase in Overall score but decrease in Potential Score. My interpretation is that older players are more experienced, but younger players have more potential which can be realized. The decision is up to the management, whether they want to "win-now" or "win-later". Still, I assume the team would need to compose of a total of considerable "Overall" scores, therefore it would be a good idea to construct a team with both younger and older players.

#### Player Valuation: Are they really worth that much?

Since now we have working metrics to measure the performance of the players (Overall Score, Potential Score), we would train a model which can evaluate a player's expected value. If the player has a lower actual value, he is a considerable deal.

But first, let's plot the relationship between "Value" and "Overall" and "Potential" (See Figure 13 and 14)



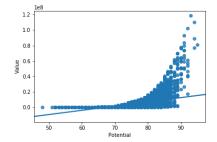


Figure 13. Value Related to Overall

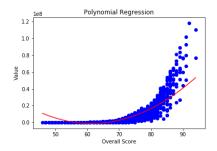
Figure 14. Value Related to Potential

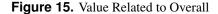
This shows that, in general, the higher the player's overall score is, the more expensive he would be. However, it is also worth noticing that there are several players who have a reletively high performance but not that high salary. From the polt, I think it would fit a ploynomial regression:

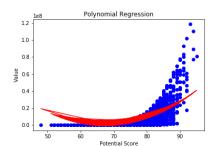
```
# process the data into X and y form
player_score = players[['Value','Overall']]
y = player_score[['Value']].values.ravel()
X = player_score[player_score.columns.drop('Value')]
from sklearn.model_selection import GridSearchCV
from sklearn.pipeline import Pipeline
from sklearn.preprocessing import PolynomialFeatures
from sklearn.linear_model import LinearRegression
param_test = {
      'poly__degree':range(1,3)
estimator = Pipeline([('poly', PolynomialFeatures()),
                ('linear', LinearRegression(fit_intercept=False))])
gsearch = GridSearchCV(estimator , param_grid = param_test,
   cv=10,scoring='neg_mean_squared_error')
gsearch.fit(X,y)
gsearch.best_params_, gsearch.best_score_
print('best score is:',str(gsearch.best_score_))
print('best params are:',str(gsearch.best_params_))
```

With this code, we used 10-fold cross validation to find the hyperparameters: the ideal degree of the polynomial is 2:

Then we do the same for "Potential Score". With the results, we get these two figures:







**Figure 16.** Value Related to Potential

So, my idea here is to identify the players who has less real value than their predicted value. In other words, I need to find the players that are not "over-priced". Also, some players are underpriced, but their scores are terrible. Intuitively, although those players are cheap, we do not want to buy these players.

Therefore I set a constraint: Either the player's Overall or the Potential should be over 80.

The codes below would help me do this. Note that a new cross-validation shows the optimal hyperparameter of degree is still 2.

With this code, we used 10-fold cross validation to find the hyperparameters: the ideal degree of the polynomial is 2:

```
if y_pred[i] >= y[i]:
    lst.append(i)

listName = []

for i in lst:
    listName.append(player_score[['Name']].values.ravel()[i])

print(listName)
```

The resulting list is a list of undervalued players: 'Dani Sandoval', 'B. Adekanye', 'A. Wilson', 'I. Sauter'. These are our "target players". Unsurprisingly, famous superstars, such as L.Messi and C.Ronaldo are not on this list, because they are much more expensive per performance point.

# CONCLUSION

Using quantitative methods and data analytics, we have identified what are the important factors that relates to a player's abilities, which players are undervalued, and came up with a visualization of individual players. Using this data, scouts and managers can find cost-effective team members to choose from.

# **ACKNOWLEDGMENTS**

This paper is used for final project in Business Analtics, Spring 19, taught by Professor Renyu Zhang. The data analytical skills taught in this class is of great benefit to this paper. The exact codes are in the corresponding Jupyter Notebook. Thanks to Qiheng Fang for a brief review of the paper.

### **REFERENCES**

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