

Qno Question

- 1 Scope definition is one of the earliest processes in Project Management. It is important to do scope definition properly. Poor scope definition may cause all of the following except**
1. Project will cost more
 2. Rework
 3. Material may fail
 4. Project will take more time
- 2 Controlling is one of the phases in the project management life cycle. Schedule control will focus on**
1. Activities starting before scheduled start date
 2. Activities starting after the scheduled start date
 3. Activities critical to the project delivery and activities present on the critical path
 4. Activities that vary from the planned schedule
- 3 Scope management plan is an output of the scope planning process. All of the following is true of scope management plan except**
1. Gives a description of how the scope changes will be integrated into the project
 2. Assesses the stability of the project scope
 3. Describes how the scope changes will be identified and classified
 4. This document is not related with the project plan
- 4 You work for ABC corporation. ABC is in fields as diverse as packaged food products, readymade garments, writing instruments and book publications. You get a call from your manager who informs you that you have been given the additional responsibility of the project portfolio management. You understand that project portfolio management refers to:**
1. Managing the deliverables of a project
 2. Doing an EVMS analysis to know the health of the project
 3. How to select and support from a choice of project or program investments
 4. Leveling resources across a portfolio of projects.
- 5 Defect prevention and appraisal is needed for quality improvement. _____ is responsible for the costs to be invested in defect prevention and appraisal.**
1. The project management team
 2. The sponsor
 3. The customer
 4. The organization performing the project
- 6 As a project manager, one of your responsibilities is team building. The most important pre-requisite for team building is**
1. Top management commitment and support
 2. Co-locating the team members
 3. Identifying and rectifying individuals team performance
 4. Spending money for team parties
- 7 Organizational planning has to be done quite early in the project. All of the following are outputs of organizational planning except**
1. The project organization chart
 2. Staffing management plan
 3. Roles & Responsibilities
 4. Interface between projects
- 8 Out of the following, a stakeholder is**
1. Project Manager
 2. Team Member
 3. Individual or organization actively involved in the project or affected by it
 4. Financer

- 9 When determining the life cycle cost one should consider all of the following except.
1. Acquisition cost
 2. Operating cost
 3. Disposal cost
 4. Sunk cost
- 10 A project plan guides a project during the execution phase. It should include all of the following except
1. Project charter
 2. Project Management Approach
 3. Organizational policy
 4. Estimation of cost
- Scope, time, cost, quality are the traditional concerns for a project management team.
- 11 When working on a project that spans across nations, the team must consider all of the following except.
1. Time zone where each team member is located
 2. Holiday observed at different locations
 3. Political differences and their volatility
 4. Report formats used in the project at different locations
- 12 Standards for products and services are followed in projects. These are critical to the process of satisfying
1. Scope of the project
 2. Functional requirements
 3. Aspirations of the top management
 4. Customer requirements
- 13 Quality Management tools are used on projects. They are essential to provide the greatest degree of..
1. Process capability
 2. Satisfaction
 3. Performance
 4. Improvement
- 14 Communications planning needs to be done for each and every project. The project manager would need which of the following as tool & technique for preparing the communication management plan.
1. Communication requirements, communications technology
 2. Name of stakeholders
 3. Barriers to communications and local influencing factors
 4. RAM, WBS, COM
- 15 The original CPM calculation used the following duration estimate
1. Optimistic
 2. Pessimistic
 3. Most likely
 4. Reliable
- 16 Workaround is
1. A response that is not planned in advance of the occurrence of a risk event
 2. A different way of doing something
 3. A contingency plan
 4. Work plan made considering a 24 hour calendar
- 17 The following is updated in the risk register as an output from Quantitative risk analysis
1. Prioritized list of quantified risks
 2. Resources and cost risk
 3. Workaround plans
 4. Probabilistic analysis of threats and disasters

- 18 ABC corporation has decided to contract out a part of the project. The following is the most important in a contract**
1. Offer
 2. Consideration
 3. Acceptance
 4. Approval
- 19 ABC corporation has contracted out a part of the work to be done. Procurement audit is required for all of the following except.**
1. Maintain a complete folder of contract related records
 2. To determine the effectiveness of bid documents
 3. To check the process of the contract changes
 4. To identify successful and failure project procurement processes
- 20 All of the following are tools and techniques of performance reporting except**
1. Status review meetings
 2. Decision tree diagramming and analysis techniques
 3. Time and cost reporting systems
 4. Performance information gathering and compilation