**Name: Date:**

1. Project…
2. **is temporary endeavour and produces unique product or service or result as output.**
3. has start date and produces standard product
4. ensure the status quo of the operation
5. has less risks than operations
6. Program
7. has many projects managed by a senior person in an organisation.
8. has many projects of the same customer which are managed by different departments
9. **has many related managed project and any project can be terminated or new project can be started if benefits are not realized by existing running projects**
10. cannot be run in small organization.
11. Project constraints
12. Scope, Work, Risk, Skills, Schedule
13. Schedule, Organizational Processes, Risk, Skills, Cost
14. Risk, Customer’s Attitude, Cost, Skills, Scope
15. **Cost, Scope, Schedule, Risk, Skills**
16. ------ is high in the beginning of the project and low towards the end of project
17. **Risk**
18. Cost of change
19. Stakeholder interest in the project
20. Work
21. How do you validate that a change request is within the boundary of a project
22. **Look into project goal and objective in project charter**
23. Look into project management plan
24. Look into scope management plan
25. Look into requirement management plan
26. Which type of organization is best suited for managing projects successfully
27. Balance Matrix
28. Functional
29. **Projectized**
30. Strong Matrix
31. Enterprise environmental factors
32. **constraints your options of managing your project**
33. has no impact or relation to the projects because they belongs to organization
34. can be managed easily
35. all of the above
36. Scope definition is one of the earliest processes in Project Management. It is important to do scope definition properly. Poor scope definition may cause all of the following except
37. Project will cost more
38. Rework
39. **Material may fail**
40. Project will take more time

1. Schedule control should focus on
2. Activities starting before scheduled start date
3. Activities starting after the scheduled start date
4. Activities critical to the project delivery and activities present on the critical path
5. **Activities that vary from the planned schedule**
6. Which of the following is NOT true regarding scope management plan?
7. Gives a description of how the scope changes will be integrated into the project
8. Assesses the stability of the project scope
9. Describes how the scope changes will be identified and classified
10. **This document is not related with the project plan**
11. Project portfolio management refers to:
12. Managing the deliverables of a project
13. Doing an EVMS analysis to know the health of the project
14. **How to select and support from a choice of project or program investments**
15. Levelling resources across a portfolio of projects.
16. When determining the life cycle cost one should consider all of the following except.
17. Acquisition cost
18. Operating cost
19. Disposal cost
20. **Sunk cost**
21. The original CPM calculation used the following duration estimate
22. Optimistic
23. Pessimistic
24. Most likely
25. **Reliable**
26. Workaround is
27. **A response that is not planned in advance of the occurrence of a risk event**
28. A different way of doing something
29. A contingency plan
30. Work plan made considering a 24 hour calendar
31. Understanding cultural key similarities and differences is especially important for-------
32. Culturally homogeneous, co-located teams.
33. Project sub-teams and work cells.
34. **Globally dispersed, cross-cultural and virtual teams.**
35. Teams under high budget and schedule pressure.
36. You & your friend are working with two different competing companies and both are bidding for same project. Your friend has given you some internal bidding related information. What should you do?
37. Tell your friend that they should not submit the proposal
38. Suggest your management that we should not bid for the project
39. **Inform the friend that he should not providing confidential information and check with your management that whether somebody else can work on this proposal.**
40. Ask a fellow project manager to work on the proposal
41. You are the project manager on a project where even after several round of discussion with contractor you do not know that how time and material it will take to complete the project. In this situation which type would be the most appropriate for this project?
42. Fixed price (FP)
43. Cost plus Incentive Fee (CPIF)
44. **Time & Material (T&M)**
45. Cost plus Fixed Fee (CPFF)

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| --- |
| 1. Insurance is an example of which risk response strategy? |
| 1. Avoidance |
| 1. Acceptance |
| 1. Mitigation |
| 1. **Transference** |

1. You are working with a team of 10 engineers and 2 team leaders. In the mid of project two test engineers joins your project. How many new communication channel opened because of this event?
2. **27**
3. 20
4. 105
5. 78
6. What is the name of the database that contains information on skill, competencies, previous experience, personal interest and availability of resources which can be assigned to a project?
7. The Availability Matrix.
8. Human Resources.
9. Staff Breakdown structure.
10. **Staffing Pool Description.**
11. Which Of the following management skills is used most by project manager?
12. Leading
13. Negotiations.
14. Influencing the organization.
15. **Communication.**
16. Your team's moral is down, you want to motivate them for higher productivity. Your friend, PMP certified project managers told that company policies and administration of salary, status and security can be a source of dissatisfaction but seldom contribute to long-term motivation. Therefore you bring hygiene factors in place then only think for motivational factors. This theory was proposed by which of the following persons
17. **Frederick Herzberg**
18. Abraham Maslow
19. William Ochie
20. Oldham Hackman
21. Which of the following is not a cost of quality?
22. Rework
23. Change requests
24. Fixing software bugs.
25. **Deferring change requests**
26. Which of the following is not an input to Perform Quality Control?
27. **Scatter diagram**
28. Deliverables
29. Project management plan
30. Quality checklist
31. EVM is part of
32. Executing processes
33. Closing processes
34. **Controlling processes**
35. Entire project
36. Quality experts says that cost of Non-conformance defined as -----
37. **Money spent during and after the project because of failures.**
38. Money spent before the project starts to identify quality measurements.
39. Money spent during the project to avoid failures.
40. Money spent after the project is completed to correct failures.
41. You are the project manager for an IT project with an 5 months duration and a Budget at Completion (BAC) = $500,000. After two months you have following input for your status reporting: PV = $300,000, EV = $250,000, AC = $350,000. What do you report as Percent Complete (PC)?
42. **50%.**
43. 23%.
44. 25%.
45. 30%.
46. You are requested to provide estimates for an implementation project. Which of the following estimating methods will provide the most accurate estimate?
47. Top-down estimating
48. Parametric estimating
49. Rough order of magnitude
50. **Bottom-up estimating**
51. The most common type of dependency relationship is?
52. Start-Start
53. Start-Finish
54. **Finish-Start**
55. Finish-Finish
56. Your quality department told you that 25th of this month is external audit therefore all the project document should be ready by that time and you should be available for interview on that day. What did they informed you?
57. Milestone
58. **Deadline**
59. Constraint
60. Risk
61. What is the major output of the Define Scope process?
62. Scope baseline
63. **Project scope statement**
64. Accepted deliverables
65. Project scope document
66. Scope baseline includes everything except
67. Project Scope Statement
68. WBS
69. WBS Dictionary
70. **Scope Management Plan**
71. Plan risk management process is related to
72. Risk Response Plan
73. **Define Risk Management Framework**
74. Identifying Risk
75. Monitoring Risk
76. Which of the following is not an alternative in risk response plan
77. Avoid
78. Mitigate
79. Transfer
80. **Work Around**
81. After you have awarded contracted to the vendors they need to deliver services or product to your project. In what process you ensure that services or product is as per the contract
82. Conduct Procurement
83. **Control Procurement**
84. Procurement Negotiation
85. Procurement Management
86. Which of the following is an output of Verify Scope?
87. Scope baseline
88. **Accepted deliverables**
89. Formal acceptance
90. Validated Deliverables
91. Which of the following is not true about the project charter?
92. **It should be written by the project manager as one of the first tasks.**
93. It can be replaced by a signed contract.
94. It should include the business need that the project is to address. It should have high level budget & high level risks.
95. It should contain the description of the product and/or service.
96. What is the logical order of the 5 Process Groups?
97. Planning, Initiating, Executing, Monitoring and Controlling, Closing.
98. Initiating, Planning, Monitoring and Controlling, Executing, Closing.
99. Initiating, Executing, Planning, Monitoring and Controlling, Closing.
100. **Initiating, Planning, Executing, Monitoring and Controlling, Closing.**
101. Lee is the project manager and during the recent project review it was decided to allow subsequent project phases to begin before the predecessor phase is complete. This is called-----
102. **Fast tracking**
103. Risk mitigation
104. Crashing
105. Lead-Lag
106. You are assigned as project manager to a new project. To help yourself to understand the environment quickly you will asked for which information?
107. Industry standards
108. **Historical information**
109. Government regulations
110. Organization structure