## Pathway Health

Marketing Insights & Recommendations

Campaign Performance

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## Overview

### Context

The goal of this project is to **evaluate the 2019-2023 performance of marketing campaigns** at Pathway Health in order to inform 2024 marketing budget allocation.

The budget is allocated to **build brand awareness** and **increase customer signups** across the US, while **managing claim risk**.

### North Star Metrics

The following key metrics were used to evaluate campaign performance:

Increase Awareness	Increase Signups	Manage Claim Risk		
Click Through Rate  The percent of people who see a campaign and click on the associated link.	Signups  The number of people who see a campaign and subsequently sign up for a Pathway Health plan.	Claim Amount The cost of filed claims in US dollars.		
	Cost per Signup  The average dollars spent in order to acquire a signup from each campaign.			

### North Star Metrics

Compared to industry norms, the CTR is high, yet the signup rate is very low. Claim costs are overall lower than industry average.

Increase Awareness	Increase Signups	Manage Claim Risk	
Click Through Rate From 2019 to 2023, the average CTR was <b>9.4%</b> across 9.1M impressions and 852K clicks.	Signups From 2019 to 2023, the average signup rate was <b>0.2%</b> , based on <b>16.3K</b> total signups.	Claim Amount  Campaign-acquired customers generated \$13.4M in claims, with an average cost of \$267 per claim.	
	Cost per Signup  From 2019 to 2023, the average cost to acquire a signup was \$3.7.		

## Insights Deep-Dive

## Health For All leads across marketing KPIs, while Golden Years Security severely underperformed.

Campaign Category	Campaign Type	Click-Through-Rate (CTR)	Signups	Signup Rate	Cost-Per-Signup (CPS)	
Health For All	Health Awareness	36.87%	3,279	2.78%	\$0.69	
	Policy Information	0.00%	0	0.00%		
Product Promotion Total		0.00%	266	0.82%	\$3.18	
		25.48%	3,545	2.08%	\$1.23	
Golden Years	Covid Awareness	0.00%	0	0.00%		
Security	Offer Announcement	1.72%	23	0.01%	\$124.05	
	Product Promotion	0.00%	0	0.00%		
	Total	1.41%	23	0.01%	\$176.73	

Within Health For All, the Health Awareness campaign stood out with highest engagement (37% CTR), highest conversions (2.8% signup rate), and the lowest cost per signup. Even with weak performance in its other campaigns, Health For All category lead in CTR, signup rate, and CPS.

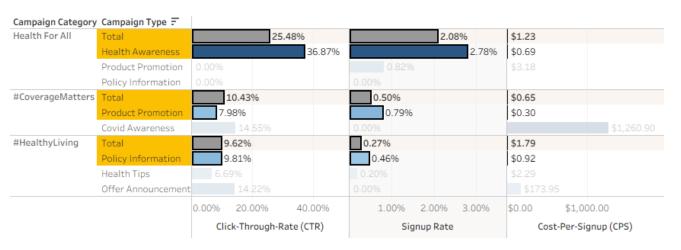
Golden Years Security, meanwhile, failed to convert impressions into customers, with only 23 signups at the highest cost per signup across all campaigns.

## Health For All, #CoverageMatters, #HealthyLiving combined big signup volume with low acquisition cost.

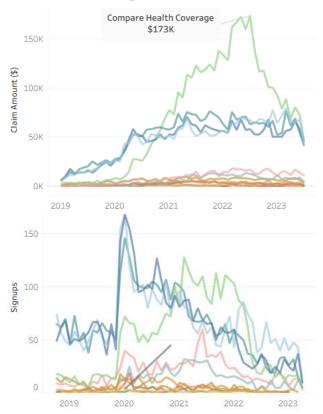
Aside from Health For All, below campaign categories balanced acquisition with cost:

- #CoverageMatters had the lowest CPS (\$0.65) while also bringing in 3.5K signups.
- #HealthyLiving brought in the most signups (3.7K) at \$1.79 CPS.

Their **most successful campaigns**: #CoverageMatters' Product Promotion and #HealthyLiving's Policy Info, both achieving <\$1 CPS.



## Despite high marketing effectiveness, Compare Health Coverage had the highest claim costs.



Compare Health Coverage balanced CTR and signup rate like other well-performing campaign categories (Health For All, #CoverageMatters, #HealthyLiving). However, it showed potential risk downstream.

Despite having fewer signups (2.8K vs. 3.5–3.7K) and fewer claims (9K vs. 10.7–12.2K), **Compare Health Coverage's total and per-claim cost was far higher** (\$2.5M–\$2.8M vs. \$3.9M; ~\$200 vs. \$410 per claim).

Compare Health Coverage showed later and more sustained signup and claim activity during the pandemic than others. Pandemic-influenced market shifts played a role, but elevated costs likely reflect **Compare Health Coverage's customers seeking more expensive treatments**.

## Campaign funnel metrics showed breakdowns: high CTR without signups, missing clicks, and zero engagement.

A group of campaigns like Preventive Care News' Product Promotion showed promise with exceptionally high engagement (~20-40% CTR) yet failed to convert into signups.

Campaign =	Campaign =	Impressions	Clicks	Click-Through- Rate (CTR)	Signups
Preventive Care News	Product Promotion	10,255	4,287	41.80%	0
Affordable Plans	Policy Information	84,850	27,785	32.75%	12
Benefit Updates	Policy Information	155,890	47,785	30.65%	12
Summer Wellness Tips	Product Promotion	15,644	4,065	25.98%	0
	Covid Awareness	19,761	4,963	25.11%	0
	Health Awareness	222,320	46,506	20.92%	2

#### Few campaigns did not report clicks despite having signups:

- Health For All's Product Promotion showed 0 clicks but 266 signups.
- Family Coverage Plan's Product Promotion and Customer Testimonial had no clicks data yet 301 total signups.

#### Below campaigns produced zero engagement (neither clicks nor signups):

- Golden Years Security's Product Promotion and Covid Awareness, and
- Health For All's Policy Information.

# Recommendations and Next Steps

## Key Recommendations

#### Improve brand awareness and increase signups, while managing claim risk

- **Health for All/Golden Years Security:** Increase budget for Health For All's Health Awareness campaign (\$2.2K spend), watching for saturation. Eliminate ineffective Health For All's Policy Information campaign (\$1.2K spend). Remove Golden Years Security category (\$4K spend, highest CPC/CPS, lowest signup count, 2 of 3 campaigns resulted in zero engagement and conversion).
- **#CoverageMatters, #HealthyLiving:** Reduce #HealthyLiving budget (\$6.6K spend) and reallocate to #CoverageMatters, which has low marketing cost (\$2.3K) and effective Product Promotion campaign (\$3.5K signups). Investigate above average CTR (14%) without any acquisition for #CoverageMatters' Covid Awareness and #HealthyLiving's Offer Announcement campaigns or remove.
- **#Compare Health Coverage**: Decrease budget for #Compare Health Coverage (highest spend at \$10K) to reduce disproportionate acquisition and claim costs.
- **High CTR/No Signups Campaigns**: Deprioritize campaigns like Preventive Care News' Product Promotion that have a funnel quality issue to minimize wasted spend, unless creative/message is reworked.

Overall, the recommendations achieve the objective by redirecting spend from campaigns that drain budget with little return to those that deliver signups and awareness more efficiently.

### Caveats and Next Steps

#### The following steps would improve future analysis:

#### Improve data quality and availability

- Capture campaign start/end dates and daily impressions, clicks, and spend to enable time-series campaign analysis.
- Collect **channel** and **billing model** (CPC vs CPM) data for each campaign to more accurately assess cost effectiveness.
- Record **location** for impressions and clicks to compare geographic engagement and conversion rates.
- Investigate **anomalies** in click and signup attribution (e.g., missing clicks, 0-click signups, and unattributed signups).
- Investigate whether **NJ concentration** (~50% of all signups and claims) reflects data or funnel quality issues.

#### Evaluate other dimensions

Evaluate client volume and claim risk for campaign type, plan tier, and claim category.

#### Revisit campaign budget with team

- Discuss the potential impact of recommendations with the marketing team.
- Refer back to <u>Tableau dashboard</u> for ongoing monitoring and insights tailored to campaign categories and types.

## Appendix

#### **Technical Process**

#### **Dataset stats:**

- 40 unique campaigns across 12 different campaign types
- 16,338 customers attributed to campaigns and 49 unassigned
- Data range: 2019 to 2023

#### Data points:

- Campaigns: campaign id, campaign category, campaign type, clicks, cost, impressions (40 total records)
- Customers: customer id, first name, last name, first touch, plan, signup date, state (16,338 total records)
- Claims: claim id, claim category, claim date, claim amount, covered amount (49,998 total records)

#### **Created dashboard process:**

- Loaded .csv data tables into Tableau from Excel
- Built a <u>self-service dashboard</u> for visualization in Tableau
- Used Tableau calculated fields to calculate CTR, CPC, CPS, and signup rate
- Used filters to alternate views based on plan, state, and campaign type

## Additional data: Key metrics by campaign category/type

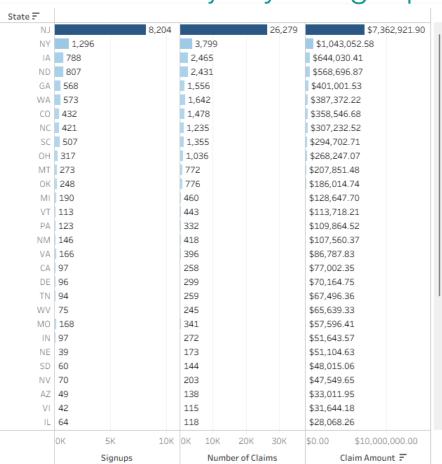
Campaign Category =	Impressions	Clicks	Click-Through- Rate (CTR)	Signups	Signup Rate	Cost-Per-Signup (CPS)	Cost-Per-Click (CPC)	Cost =
Compare Health Coverage	664,710	93,350	14.04%	2,820	0.42%	\$3.56	\$0.11	\$10,043.22
Summer Wellness Tips	573,010	103,668	18.09%	163	0.03%	\$43.47	\$0.07	\$7,085.68
#HealthyLiving	1,372,448	132,068	9.62%	3,727	0.27%	\$1.79	\$0.05	\$6,676.64
#InsureYourHealth	970,244	74,540	7.68%	316	0.03%	\$20.80	\$0.09	\$6,572.88
Preventive Care News	1,116,968	136,663	12.24%	643	0.06%	\$9.73	\$0.05	\$6,256.81
Tailored Health Plans	1,398,859	92,570	6.62%	1,107	0.08%	\$4.67	\$0.06	\$5,175.19
Health For All	170,559	43,453	25.48%	3,545	2.08%	\$1.23	\$0.10	\$4,346.96
Golden Years Security	422,930	5,979	1.41%	23	0.01%	\$176.73	\$0.68	\$4,064.70
Family Coverage Plan	1,106,540			301	0.03%	\$13.08		\$3,936.42
#CoverageMatters	712,100	74,240	10.43%	3,536	0.50%	\$0.65	\$0.03	\$2,311.33
Benefit Updates	244,280	54,145	22.17%	45	0.02%	\$47.81	\$0.04	\$2,151.31
Affordable Plans	327,507	41,594	12.70%	63	0.02%	\$24.91	\$0.04	\$1,569.15
Null				49				
_		CI	ick-Through-		(	Cost-Per-Signup	Cost-Per-Click	

Campaign Type 🕝	Impressions	Clicks	Click-Through- Rate (CTR)	Signups	Signup Rate	Cost-Per-Signup (CPS)	Cost-Per-Click (CPC)	Cost =
Covid Awareness	1,514,805	125,857	8.31%	1,064	0.07%	\$13.14	\$0.11	\$13,976.03
Product Promotion	1,562,824	105,051	6.72%	5,581	0.36%	\$1.96	\$0.10	\$10,965.81
Policy Information	1,816,321	265,360	14.61%	2,987	0.16%	\$3.62	\$0.04	\$10,814.99
<b>Customer Testimonial</b>	1,511,676	109,730	7.26%	2,229	0.15%	\$3.89	\$0.08	\$8,676.86
Offer Announcement	1,134,468	71,704	6.32%	61	0.01%	\$99.70	\$0.08	\$6,081.42
Health Tips	719,101	50,398	7.01%	972	0.14%	\$5.30	\$0.10	\$5,154.66
Health Awareness	820,960	124,169	15.12%	3,395	0.41%	\$1.33	\$0.04	\$4,520.52
Null In				49				

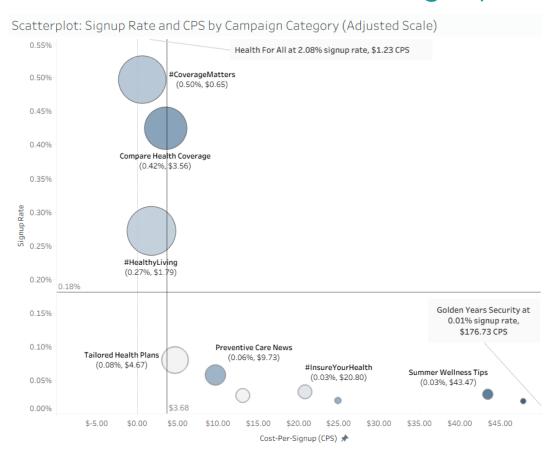
## Additional data: Signups/claims by campaign category/type

			Cost-Per-Signup		Number of	Avg Claim	
Campaign Category	Signups	Signup Rate 🗧	(CPS)	Amount (per C	Claims	Amount	Claim Amount
Health For All	3,54	5 2.08%	\$1.23	\$796.72	12,232	\$230.90	\$2,824,383.28
#CoverageMatters	3,53	6 0.50%	\$0.65	\$709.12	11,016	\$227.62	\$2,507,444.39
Compare Health Coverage			4	\$1,383.70	9,507	\$410.44	\$3,902,044.66
#HealthyLiving	3,72	7 0.27%	7	\$701.74	10,707	\$244.27	\$2,615,390.09
Tailored Health Plans	1,10		7	\$442.52	2,347	\$208.72	\$489,873.68
Preventive Care News	64		7	\$483.11	1,145	\$271.30	\$310,640.55
#InsureYourHealth	31		7	\$486.67	702	\$219.07	\$153,788.53
Summer Wellness Tips	16			\$764.54	572	\$217.87	\$124,620.76
Family Coverage Plan	30			\$1,071.75	,	\$254.82	\$322,598.22
Affordable Plans	6		1	\$655.69	174	\$237.40	\$41,308.36
Benefit Updates	4		4	\$613.43	123	\$224.43	\$27,604.51
Golden Years Security		3 0.01%	\$176.73	4	75	\$214.51	\$16,088.07
Null	4	9		\$475.05	132	\$176.34	\$23,277.47
		C	ost-Per-Signup	Avg Claim	Number of	Avg Claim	
Campaign Type	Signups =	Signup Rate	(CPS)	Amount (per C	Claims	Amount	Claim Amount
Product Promotion	5,581	0.36%	\$1.96	\$716.16	16,897	\$236.55	\$3,996,907.50
Health Awareness	3,395	0.41%	\$1.33	\$807.83	11,895	\$230.57	\$2,742,597.56
Policy Information	2,987	0.16%	\$3.62	\$770.52	9,259	\$248.57	\$2,301,553.73
Customer Testimonial	2,229 0.15%		\$3.89	\$1,475.45	7,191	\$457.35	\$3,288,776.39
Covid Awareness	1,064 0.07%		\$13.14	\$457.10	2,258	\$215.39	\$486,358.14
Health Tips	972 0.14%		\$5.30	\$499.97	2,202	\$220.70	\$485,972.39
Offer Announcement	61	0.01%	\$99.70	\$551.14	164	\$205.00	\$33,619.39
Null	49			\$475.05	132	\$176.34	\$23,277.47

## Additional data: The majority of signups are from NJ



### Additional data: Performance based on signup rate and CPS



## Additional data: Compare Health Coverage

#### **Tracking Compare Health Coverage Claims (green)**



## Additional data: Claim categories with highest cost

#### Tracking claim category mix

