### Form 990

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2006

Department of the Treasury Internal Revenue Service

► The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

Α	For t	he 2006 calend	lar year, o	r tax year begin	ning	, 200	6, and	ending		. ,			
В	Check	ıf applicable	D1	C Name of organi.	zation	-		-	D Em	ployer Identifi	cation Number		
	Ac	ddress change	Please use IRS label	HASKINS L	ABORATORIE	ES, INC			13-1628174  Room/suite			_	
	Na	ame change	or print or type.	Number and str	eet (or PO box if m	ail is not delivered to stree	et addr) F	Room/suite					
	In	ıtıal return	See specific	c/o MYER,	GREENE & DE	GGE, P.O. BOX	930		(:	203) 86	55-6163	Cash X Accrual  Zations Yes No  Yes No  The property of the pr	
	Fu	nal return	instruc- tions.	City, town or co	untry	S	tate ZIP	code + 4	F Acc	ounting thod:	Cash X	Accrual	
	Ar	mended return		PEARL RIV	ER	ı	JY 1	0965		Other (spec	ıfy) 🟲	<u>-</u>	
	☐ Ap	pplication pending	Section	on 501(c)(3) orga	nizations and 4	947(a)(1) nonexemp	}	H and I are not app	licable to :	section 527 or	ganizations		
	_		charit	table trusts must 990 or 990-EZ).	t attach a compl	eted Schedule A		H (a) Is this a gri	-			X No	
_	1A/ala	-: > 110 GY	•	•				H (b) If 'Yes,' ent					
<u> </u>	vveb	site: ► HASK	INSEIF	TE'EDO				H (C) Are all affil		ded? See instructio		∐ No	
J		nization type		X 501(c)	3 4 6		٦	1			•		
<u></u>	<del>`                                    </del>	ck only one)		<del></del>	3 ◀ (insert no	) <u> </u>	527	H (d) Is this a se organization		urn tiled by an by a group ru		□ No	
N						is not required, but				n Number	<u>→</u>	1 110	
	orga	nization choos	es to file a	a return, be sure	to file a comple	ete return.					n is <b>not</b> require		
L	Gross	s receipts: Add	d lines 6b.	8b, 9b, and 10b	to line 12 ► 7	,555,419.					90-EZ, or 990-P		
Pa						Assets or Fund	Balan	ces (See the	ınstru	ictions )			
17. 1	1			ants, and similar				(					
		Contributions		•			1 18	al					
				not included on li	ne 1a)		11		,175	-			
		•			· ·		10		<u> </u>				
		c Indirect public support (not included on line 1a)  d Government contributions (grants) (not included on line 1a)  e Total (add lines 1a) (cash \$ 6,926,663. noncash \$ )							,488	.]			
	е								•	1 e	6,926,	,663.	
_	2 Program service revenue including government fees and contracts (from Part VII, line 93)								2		,525.		
ฎ	3 Membership dues and assessments								3				
≥	4 Interest on savings and temporary cash investments							4					
	5	Dividends and	d interest	from securities						5	120,	,579.	
	6a	Gross rents					6	a		<u> 3,                                   </u>			
7	b	Less: rental e	expenses				61	b					
_	С	Net rental inc	ome or (lo	oss). Subtract lir	ne 6b from line 6	ia .				6 c			
= = <sub>R</sub>	7	Other investm	nent incon	ne (describe	► INVES	TMENT IN COM	IPONE	NT FUND	)	7	262	,066.	
S E S	8a	Gross amoun	nt from sal	es of assets oth	er -	(A) Securities		(B) Oth	er				
કુક N S		than inventor			-	109,586	5. 8	а		_[``\			
√ΣĒ	b	Less: cost or	other bas	is and sales exp	enses	32,629		b		_[ ]			
007	С	Gain or (loss) (at	ttach schedu	le) See	L-8 Stmt	76,957	7. 8	c		المستا			
7	_	•	•	nbine line 8c, col	` ' '	•		- 1	_	8d	76	<u>,957.</u>	
	9			` <b>.</b>	hedule) If any a	amount is from gami	-	ck here		3 3			
	a	Gross revenu reported on li		luding \$		of contributions	s   9a	<b>.</b> l					
	h	•	•	other than fundra	alsing eynenses		91			- 1			
	1			om special even				<u>- 1</u>		9 c			
	l		, ,	y, less returns a			10	a			_		
	1	Less. cost of		-	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		101	<del></del>					
	l		-		ch schedule) Subtra	act line 10b from line 10a	1	<u>-                                    </u>		10 c			
	11			art VII, line 103)	·····,					11			
	12			es 1e, 2, 3, 4, 5,	6c, 7, 8d, 9c, 10	oc, and 11	756	RIVER		. 12	7,522,	790.	
	13			n line 44, column			•	FIVED	$\Box$	. 13	4,590,		
X	14	-	-	ral (from line 44		042	111.		υl	14	2,726,		
EXPENSES	15			44, column (D))	• "	<del> </del>	JUN &	7 2007 8	31	15		,931.	
Ş	16			(attach schedule	)			lu lu	51	16			
S	17			nes 16 and 44, c			BUE	ŽĮ UŠ	[	17	7,358,	292.	
	18			he year. Subtrac		ne 12		IV, UT	T	18		498.	
A N S E E T T	19			•	•	line 73, column (A))			J .	19	3,791,		
N S E E T T	20			ssets or fund ba						20		681.	
s	21	-			,	nes 18, 19, and 20				21	3,763,		
BA	A Fo	r Privacy Act a	nd Paper	work Reduction	Act Notice, see	the separate instruc	tions.		TEE A010	1_01/18/07	Form <b>99</b>		

Form 990 (2006) HASKINS LABORATORIES, INC 13-1628174 Page 2 **Statement of Functional Expenses** All organizations must complete column (A) Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others. Part II Do not include amounts reported on line (B) Program (C) Management (A) Total (D) Fundraising 6b, 8b, 9b, 10b, or 16 of Part I and general 22a Grants paid from donor advised funds (attach sch) (cash non-cash If this amount includes foreign grants, check here 22 a 22 b Other grants and allocations (att sch) (cash \$ non-cash If this amount includes foreign grants, check here 22 b Specific assistance to individuals (attach schedule) 23 Benefits paid to or for members 24 (attach schedule) 25 a Compensation of current officers, directors, key employees, etc listed in Part V-A (attach sch) See L-25a Stmt 25a 545,114 230,412 314,702 0. b Compensation of former officers, directors, key employees, etc listed in Part V-B (attach sch) See L-25b Stmt 25b 127,261 0. 127,261 0. c Compensation and other distributions, not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 25 c (attach schedule) Salaries and wages of employees not included on lines 25a, b, and c 2,596,859 1,958,708. 614,835. 26 23,316. Pension plan contributions not 27 included on lines 25a, b, and c 27 Employee benefits not included on lines 25a - 27 28 7,974. 678,207. 28 1,023,075 336,894 29 Payroll taxes 29 Professional fundraising fees 30 30 0. 33,000. 0 33,000 31 Accounting fees 31 0. 32 Legal fees 32 9,692. 0. 9,692. <u>145,831</u>. 129,320. 16,471 40. 33 Supplies 33 0. 34 Telephone 34 9,408 239. 9,169 35 35 Postage and shipping 619,857. 0. 619,857 0. 36 Occupancy 36 37 Equipment rental and maintenance 37 61,404. 43,382. 18,022. 0. 38 Printing and publications 38 120,118. 108,843. 7,524 3,751. 39 Travel 39 40 40 Conferences, conventions, and meetings 0. 0. 107,163. 41 Interest 41 107,163 0. 297,431. 0. 42 Depreciation, depletion, etc (attach schedule) 42 297,431 Other expenses not covered above (itemize) 2,859 0. 2,859. 0. a ACCRUAL BASIS ADJUSTMENT 43a 0. **b** CLEANING & MAINTENANCE 43b 31,234 0. 31,234. 632,020. 619,668. 7,267. 5,085. c CONSULTING & OTHER SERVICES 43c 0. d DIRECTOR'S FUND 43d 23,040. 0. 23,040. 450. 0. 450. 0. e DONATIONS 43e 765. f DUES, MEMBERSHIPS & SUBSCRIPTIONS 43f 66,780. 60,966. 5,049. 0. 31. J o

g See Other Expenses Stmt	43g	905,696.	760	,821.	144,	875.	0.
44 Total functional expenses Add lines 22a through 43g (Organizations completing columns (B) - (D), carry these totals to lines 13 - 15)	44	7,358,292.	4,590	,566.	2,726	795.	40,931.
Joint Costs. Check ► If you are following	SOP 98-2	_ ].			<u>-</u>		
Are any joint costs from a combined educational	I campaig	n and fundraising soli	citation reporte	d ın <b>(B)</b> f	Program services?		► Yes X No
If 'Yes,' enter (i) the aggregate amount of these	joint cost	s \$	;	(ii) the a	mount allocated	to Progr	am services
\$; (iii) the amount all	ocated to	Management and gen	eral \$		; ar	d (iv) the	e amount allocated
to Fundraising \$ .							
ВАА		TEEA0102 01	<i>1</i> 23 <i>1</i> 07				Form <b>990</b> (2006)

#### Part III | Statement of Program Service Accomplishments

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

product mark out of the retain to compress and decorate and any market of the retain to the retain t	
What is the organization's primary exempt purpose? ► RESEARCH LABORATORY	Program Service Expenses
All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)	(Required for 501(c)(3) and (4) organizations and 4947(a)(1) trusts, but optional for others)
	optional for others)
a GOVERNMENT GRANTS - NATIONAL INSTITUTES OF HEALTH3,538,668	
GOVERNMENT GRANTS - NIH PRE AWARD ACTIVITTY(55,510)	
GOVERNMENT GRANTS - SOUTHERN CONNECTICUT STATE UNIVERSITY SUBCONTRACT9,978	
GOVERNMENT GRANTS - NATIONAL SCIENCE FOUNDATION57,608	
(Grants and allocations \$ 0.) If this amount includes foreign grants, check here ▶	3,550,744.
b EARLY READING SUCCESS/MASTERING READING INSTRUCTION PROGRAM110,352	
AMERICAN PSYCHOLOGICAL ASSOCIATION36,666	
GOVERNMENT GRANTS - YALE SCHOOL OF MEDICINE39,751	
(Grants and allocations \$ 0 ⋅ ) If this amount includes foreign grants, check here	186,769.
c GOVERNMENT GRANTS - UNIVERSITY OF CINCINNATI SUBCONTRACT24,571	
GOVERNMENT GRANTS - FEDERAL DEPARTMENT OF EDUCATION716,720	
GOVERNMENT GRANTS - UNIVERSITY OF CONNECTICUT SUBCONTRACT22,322	
(Grants and allocations \$ 0 ⋅ ) If this amount includes foreign grants, check here	763,613.
d VA CONNECTICUT HEALTHCARE SYSTEM5,799	-
COOPERATIVE EDUCATIONAL SERVICES82,689	
LUCIUS N. LITTAUER952	
(Grants and allocations \$ 0.) If this amount includes foreign grants, check here ▶	89,440.
e Other program services	35,110.
(Grants and allocations \$ ) If this amount includes foreign grants, check here	
	4,590,566.
1 Total of Program Service Expenses (Should equal line 44, Column (D), Program Services)	4, 550, 566.

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Form 990 (2006)

Not	e:	Where required, attached schedules and amounts within column should be for end-of-year amounts only	the de	escription	(A) Beginning of year		(B) End of year
	45	Cash – non-interest-bearing			255,685.	45	95,292.
	46	· ·		t	1,126,282.	46	1,181,281.
	47	a Accounts receivable	47 a	93,597.			
		<b>b</b> Less: allowance for doubtful accounts	47 b		146,415.	47 c	93,597.
			uiim a	niniarium i in in in inimum mamuu i		2	
	48	a Pledges receivable .	48a				
		<b>b</b> Less allowance for doubtful accounts	_48b			48c	
	49	Grants receivable		_		49	
	50	a Receivables from current and former officers, directors employees (attach schedule)	· <del>-</del> .	50 a			
A		b Receivables from other disqualified persons (as define and persons described in section 4958(c)(3)(B) (attach	ed under	er section 4958(f)(1)) dule)		50 b	
A S S E T S	51	Other notes and loans receivable (attach schedule)	51 a			ina en s	
Ś		<b>b</b> Less <sup>1</sup> allowance for doubtful accounts	51b		<del></del>	51 c	
		Inventories for sale or use		Ĺ		52	
		Prepaid expenses and deferred charges		53			
		a Investments – publicly-traded securities L-54a S	Stmt •		1,843,748.	54a	2,249,201.
	l .	b Investments – other securities (attach sch)	• 	►		54b	
	55	a Investments - land, buildings, & equipment basis	55 a				
		<b>b</b> Less: accumulated depreciation (attach schedule)	55 b			55 c	
		Investments – other (attach schedule)				56	
	5/	a Land, buildings, and equipment. basis	57 a	2,847,743.			
		b Less: accumulated depreciation (attach schedule) L-57 Stmt	57 b	649,650.	2,309,281.	57 c	2,198,093.
	58	Other assets, including program-related investments					
		(describe > See Line 58 Stmt		)	156,070.	58	130,178.
	59	, , , , , , , , , , , , , , , , , , , ,	h 58		5,837,481.	59	5,947,642.
	60	Accounts payable and accrued expenses		<u> -</u>	17,212.	60	20,071.
	61			-	367,455.	61	507,318.
Ĭ	62	Deferred revenue		-		62	<u> </u>
A B I	63	Loans from officers, directors, trustees, and key employees (attach schedule)				63	
Ĺ	64	Tax-exempt bond liabilities (attach schedule)		1		64a	
Ţ		<b>b</b> Mortgages and other notes payable (attach schedule)		į.	1,644,158.	64b	1,598,930.
T E S	65		tmt	, [	17,396.	65	58,246.
	66				2,046,221.	66	2,184,565.
	Orç	ganizations that follow SFAS 117, check here	nd con	nplete lines 67		. 3.	•
N E		through 69 and lines 73 and 74.					
	67	Unrestricted				67	
ASSEL-S	68	Temporarily restricted		[		68	
ţ	69	Permanently restricted		<u>Į</u>		69	
R	Org	ganizations that do not follow SFAS 117, check here	X	and complete lines			
	١	70 through 74.				ESS	
E UZD	70	Capital stock, trust principal, or current funds		<u> </u>		70	
	71	Paid-in or capital surplus, or land, building, and equip			3,791,260.	71	3,763,077.
î	72	Retained earnings, endowment, accumulated income,	or oth	er funds		72	
BALANCES	73	72. (Column (A) must equal line 19 and column (B) m	ust eq	ual line 21)	3,791,260.	73	3,763,077.
	74	Total liabilities and net assets/fund balances. Add line	s 66 a	nd 73	5,837,481.	74	5,947,642.
BA	4						Form 990 (2006)

	orm <b>990</b> (2006) HASKINS LABORAT	FORIES, INC.		13-162		Page
P	art IV-A Reconciliation of Reven	ue per Audited Financial	Statements with R	evenue per Return	(See the	
_		·	<del></del>	·	<u> </u>	
а	Total revenue, gains, and other suppor	t per audited financial statemen	nts	. a	7,522	<u>,790</u>
b	Amounts included on line a but not on	Part I, line 12:		-3,		
	1 Net unrealized gains on investments		<b>b</b> 1			
	2Donated services and use of facilities		b2			
	3Recoveries of prior year grants		b3			
	<b>4</b> Other (specify):			n 22		
			<u>  b4 </u>			
	Add lines <b>b1</b> through <b>b4</b>			b	<del> </del>	
C				C	7,522	<u>,790.</u>
d	Amounts included on Part I, line 12, bu		1 1			
	1 Investment expenses not included on f		d1			
	2Other (specify):			x 8		
			d2			
	Add lines d1 and d2			<u> </u>		700
e	Total revenue (Part I, line 12). Add line art IV-B Reconciliation of Expen		l Chatamanta with	Fynanaa nas Batu	7,522	, 190
-	art iv-b   Reconcination of Expen	ses per Audited Financia	Statements with	Expenses per Retu	<u> </u>	
а	Total expenses and losses per audited	financial statements		а	7,355	. 433
ь	Amounts included on line a but not on				17333	, 100
_	1Donated services and use of facilities	,	ь1	· · · · · · · · · · · · · · · · · · ·		
	2Prior year adjustments reported on Pa	rt I, line 20	b2	A S		
	3Losses reported on Part I, line 20	,	b3			
	4Other (specify):					
			b4			
	Add lines <b>b1</b> through <b>b4</b>			b	]	
c	Subtract line <b>b</b> from line <b>a</b>			С	7,355	,433
d	Amounts included on Part I, line 17, but	ut not on line <b>a:</b>				
	1 Investment expenses not included on F	Part I, line 6b	d1			
	2Other (specify): <u>ACCRUAL_BASI</u>	S_ADJ'T		233		
			d2	2,859.		
	Add lines <b>d1</b> and <b>d2</b>			<u>d</u>	<del>*                                    </del>	,859
e	Total expenses (Part I, line 17). Add lii			► e	. ,	
P	current Officers, Directed or key employee at any time of the control of the cont	ors, Trustees, and Key En luring the year even if they were	nployees (List each not compensated.) (S	person who was an office the instructions )	cer, director, tru	ustee,
_		(B) Title and average hours	(C) Compensation	(D) Contributions to	(E) Exper	
	(A) Name and address	per week devoted	(if not paid,	employee benefit	account and	other

(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (if not paid, enter -0-)	(D) Contributions to employee benefit plans and deferred compensation plans	(E) Expense account and other allowances
ARTHUR S. ABRAMSON				
49A MIDDLE TURNPIKE				
STORRS MANSFIELD DEPOT, CT 06251	SECRETARY 40	8,124.	0.	0.
CAROL A. FOWLER				
14 BRIMFIELD WAY				
ROCKY HILL, CT 06067	PRESIDENT 40	23,737.	0.	0.
DOUGLAS H. WHALEN	[			
5722 27TH STREET N.				
ARLINGTON, VA 22207	VICE PRESIDENT 40	140,723.	43,517.	0.
JOSEPH P. CARDONE				
541 ROCK RIDGE ROAD				
FAIRFIELD, CT 06824	CHIEF FINANCIAL OFFICER 40	121,728.	26,746.	0.
PHILIP E. RUBIN				
233 ALGONQUIN ROAD				
FAIRFIELD, CT 06430	VICE PRESIDENT / CEO 40	140,683.	39,856.	0.
SEE RIDER ATTACHED	VAR			
BAA	TEEA0105 C	01/18/07		Form <b>990</b> (2006)

Form 990 (2006) HASKINS LABORATORIES,			13-16281	L74	P	age <b>6</b>
Part V-A Current Officers, Directors, Tru	stee <u>s,</u> and Key Em	ployees (continued	)		Yes	No
75a Enter the total number of officers, directors, and trustees pe	ermitted to vote on organization	n business as board meetings	▶ 11		7.5	2 3
<b>b</b> Are any officers, directors, trustees, or key em listed in Schedule A, Part I, or highest comper A, Part II-A or II-B, related to each other throu identifies the individuals and explains the relati	isated professional and ah family or business re	other independent cont	ractors listed in Schedule	es 🛬 ് 🛚	`.a. " 	x
c Do any officers, directors, trustees, or key emplisted in Schedule A, Part I, or highest comper A, Part II-A or II-B, receive compensation from to the organization? See the instructions for the	oloyees listed in form 99 isated professional and is any other organization	other independent cont s. whether tax exempt of	ractors listed in Schedule	9		x
If 'Yes,' attach a statement that includes the in	formation described in	the instructions		rimuria		na isa
d Does the organization have a written conflict of	f interest policy?			, 75 d		
Part V-B Former Officers, Directors, Trus Benefits (If any former officer, director during the year, list that person below a the instructions.)	or trustee, or key emplo	ovee received compens	ation or other benefits (de	escribed b te column.	elow) . See	
(A) Name and address	<b>(B)</b> Loans and Advances	(C) Compensation (if not paid, enter -0-)	(D) Contributions to employee benefit plans and deferred compensation plans	( <b>E)</b> Ex account a allow		ther
BETTY J. DELISE		-				
40 ACORN ROAD						
BRANFORD, CT 06405	0.	98,217.	29,044.			0.
			. <u>-</u>			
				<del>-</del>		
Part Vi Other Information (See the Instr	ructions )			1.89	Yes	No
76 Did the organization make a change in its activ	vities or methods of con	ducting activities?			lii. Ö	أسسا
If 'Yes,' attach a detailed statement of each ch			22	76	<del></del>	X
77 Were any changes made in the organizing or g	-	it not reported to the IR	٥′	77	<b>₩</b> . 33	X
If 'Yes,' attach a conformed copy of the change		ar mara di rina Haa waas	r assessed by this ration?			
78a Did the organization have unrelated business of		or more during the year	covered by this return?	78a	$\vdash$	X
<b>b</b> If 'Yes,' has it filed a tax return on Form 990-T	for this year?			78b	177	SAL.
79 Was there a liquidation, dissolution, terminatio	n, or substantial contra	ction during the		79		U
year? If 'Yes,' attach a statement		•		79	1933	X
80 a Is the organization related (other than by asso	ciation with a statewide	or nationwide organization	tion) through common	شنشد - ۵۸	ļ	السنقا
membership, governing bodies, trustees, office	ers, etc, to any other ex	empt or nonexempt org	anization?	80 a	80.0	X
<b>b</b> If 'Yes,' enter the name of the organization ▶				- <u>-</u> 253		
91 a Enter direct and indirect political expenditures			xempt <b>or                                    </b>	ipt.		NH
81 a Enter direct and indirect political expenditures.  b Did the organization file Form 1120-POL for thi	•	10 /	UI A	81 ь	لشتقنعت	X
וט ע uic organization nic romi i izo-rol lui un	o year:			, 0, 0		1 46

Form **990** (2006)

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Part VI Other Information (continued)			Yes	No	
82 a Did the organization receive donated services or the use of materials, equipment, or facilities at substantially less than fair rental value?	no charge or at	82 a		x	
<b>b</b> If 'Yes,' you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II. (See instructions in Part III.)	2Ы		)		
83a Did the organization comply with the public inspection requirements for returns and exemption ap	pplications?	83a	X		
<b>b</b> Did the organization comply with the disclosure requirements relating to <i>quid pro quo</i> contribution	· ·	83b	X		
84a Did the organization solicit any contributions or gifts that were not tax deductible?	[	84a		Х	
<b>b</b> If 'Yes,' did the organization include with every solicitation an express statement that such contrinct tax deductible?	butions or gifts were	84 b			
85 501(c)(4), (5), or (6) organizations a Were substantially all dues nondeductible by members?		85 a	N/Z	A.	
<b>b</b> Did the organization make only in-house lobbying expenditures of \$2,000 or less?	į	85 b	N/	_	
If 'Yes' was answered to either 85a or 85b, <b>do not</b> complete 85c through 85h below unless the organization received a waiver for proxy tax owed for the prior year.					
c Dues, assessments, and similar amounts from members	5c N/A				
taran da antara da a	5d N/A	` `		,	
e Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices	5e N/A	` }			
f Taxable amount of lobbying and political expenditures (line 85d less 85e)	5f N/A				
g Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?		85 g	N/Z	A	
h If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable dues allocable to nondeductible lobbying and political expenditures for the following tax year?	e estimate of	85 h	N/2		
86 501(c)(7) organizations Enter: a Initiation fees and capital contributions included on	,	`	, ,	Na la	
······································	6a N/A	,		" -	
	6b N/A		all i	11.13	
87 501(c)(12) organizations Enter: a Gross income from members or shareholders	7a N/A		3 1	12	
<b>b</b> Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	7b N/A		·		
88 a At any time during the year, did the organization own a 50% or greater interest in a taxable corp or an entity disregarded as separate from the organization under Regulations sections 301.7701- If 'Yes,' complete Part IX	oration or partnership, 2 and 301.7701-3?	88 a	;	x	
<b>b</b> At any time during the year, did the organization, directly or indirectly, own a controlled entity will section 512(b)(13)? If 'Yes,' complete Part XI	thin the meaning of	88b		x	
89 a 501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under	<i>"</i> :	, <sup>3</sup>	,		
section 4911 ► ; section 4912 ► ; section 4955	5 <b>0.</b>		200		
<b>b</b> 501(c)(3) and 501(c)(4) organizations Did the organization engage in any section 4958 excess be during the year or did it become aware of an excess benefit transaction from a prior year? If 'Ye explaining each transaction	enefit transaction s,' attach a statement	89 b		X	
c Enter Amount of tax imposed on the organization managers or disqualified persons during the			10 m	ì	
year under sections 4912, 4955, and 4958	▶0.	1323		3.8	
d Enter Amount of tax on line 89c, above, reimbursed by the organization	▶		inan in	1000	
e All organizations. At any time during the tax year, was the organization a party to a prohibited ta	x shelter transaction?	89 e		X	
f All organizations Did the organization acquire a direct or indirect interest in any applicable insur-	ance contract?	89 f	<del>,,,,,,,,</del> ,,,	X	
<b>g</b> For supporting organizations and sponsoring organizations maintaining donor advised funds. Did organization, or a fund maintained by a sponsoring organization, have excess business holdings	I the supporting at any time during	~			
the year?  90 a List the states with which a copy of this return is filed NEW YORK		89g  	N/1	<u>a</u>	
<b>b</b> Number of employees employed in the pay period that includes March 12, 2006 (See instructions.)		90ь		85	
· ·	per ► <u>(203)</u> 865–6	6163	<u> </u>		
Located at > 300 GEORGE STREET, NEW HAVEN, CT					
<b>b</b> At any time during the calendar year, did the organization have an interest in or a signature or o	ther authority over a	[	Yes	No	
financial account in a foreign country (such as a bank account, securities account, or other finan	cial account)? .	91 ь		X	
If 'Yes,' enter the name of the foreign country  See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Fore					
Financial Accounts.	g., 5a, in and	Form	990	(2006)	

Form <b>990</b> (	(2006) HASKINS LABORATOR	IES, INC	• <u></u>	<u></u>	13-1628	174	Page 8
Part VI	Other Information (continu	ed)					Yes No
c At an	ny time during the calendar year, did	d the organiza	tion maintain an office	outside of the Ur	nited States?	91 c	:  _  _X
lf 'Ye	es,' enter the name of the foreign co	ountry ►					
92 Secti	ion 4947(a)(1) nonexempt charitable	trusts filing F	orm 990 in lieu of <b>For</b>	<i>m 1041</i> – Check ł	nere		► 🗌
and e	enter the amount of tax-exempt inte	rest received	or accrued during the	tax year	▶ 92		
Part VII	Analysis of Income-Produc	ing Activiti	es (See the instru	ictions )			
		Unrelate	d business income	Excluded by se	ection 512, 513, or 514	ĺ,	<b>(</b> E)
<b>Note:</b> Ente otherwise i	er gross amounts unless Indicated	(A) Business code	<b>(B)</b> Amount	(C) Exclusion code	<b>(D)</b> Amount	Related	or exempt n income
<b>93</b> Pro	ogram service revenue:						
a <u>LA</u>	AB EQUIPMENT FURNISHED						
b_ <u>B</u>	BY GOVERNMENT GRANTS						34,436.
C MIS	SCELLANEOUS RESEARCH SERVICES		<u>.                                    </u>				2,089.
d						_	
e							
f Me	dicare/Medicaid payments						
<b>g</b> Fees	s & contracts from government agencies		•				
_	mbership dues and assessments						
	rest on savings & temporary cash invmnts						
	idends & interest from securities			_		1	20,579.
	rental income or (loss) from real estate:		Silvan A	1000 100	,,	N 30 1	·
	pt-financed property	·····					
	t debt-financed property						
	rental income or (loss) from pers prop				_		•
	, , , , ,	<del></del>	_	-		-	262,066.
99 Oth	ner investment income	<del> </del>		<del>-</del>			.02,000.
oth	in or (loss) from sales of assets ier than inventory						-
<b>101</b> Net	income or (loss) from special events				<u>-</u>	<u> </u>	
	ss profit or (loss) from sales of inventory		,		<u></u>		
103 Oth	ner revenue: a	18, 3, 10	<u> </u>				3 11 1
b		_					
c							
d							
е							_
<b>104</b> Sub	ototal (add columns (B), (D), and (E))			1000		5	19,170.
105 To	tal (add line 104, columns (B), (D),	and (E))		<u>-</u>		5	19,170.
Note: Line	105 plus line 1e, Part I, should equ	ial the amount	on line 12, Part I				•
	Relationship of Activities t			empt Purpose	s (See the instruct	ions )	
Line No.			*				ment
▼	of the organization's exempt purp	oses (other th	an by providing funds	for such purpose	s)	accomplian	mork
93. 96. 99	ALL INCOME REPORTED	IN COLUM	N E OF PART V	II CONTRIBU	JTED TO THE		
,,	ACCOMPLISHMENT OF TH						
	AS PROVIDING FUNDS N						
-	(SEE RIDER ATTACHED)						<u> </u>
Part IX	Information Regarding Tax		diaries and Disrec	arded Entitie	s (See the instructi	ons )	N/A
, 411, 331	(A)	(B)		<u> </u>	(D)		(E)
		1					
	, address, and EIN of corporation, rtnership, or disregarded entity	Percentag ownership in					
Pui	ratership, or disregarded entity	CWINGIGHT II	8				
			8				
		_	8				
	SI		8				
	Information Regarding Tra						
a Did th	ne organization, during the year, receive any fi	ınds, directly or in	directly, to pay pi				
<b>b</b> Did t	the organization, during the year, pa	ay premiums,	directly or indi				
Note:	If 'Yes' to <b>(b),</b> file Form 8870 <b>and</b> Fo	orm 4720 (see	instructions)				
BAA							

- an	idities described	THI QUESTION TO ADOVE						
Please	Under penalties of true, correct, and	penjury, I declare that I have examined this return, includin complete Declaration of preparer (other than officer) is bas	g accomp ed on all	anying informa	schedules and stateme tion of which preparer l	nts, and to the be has any knowledg	est of my	knowledge and belief, it is
Sign Here	Signatule of o	oseph P CARDONE	/		C.F.	Date O		
Paid Pre-	Preparer's signature				Date 06/15/07	Check if self-employed		parer's SSN or PTIN (See neral Instruction W)
parer's Use	Firm's name (or yours if self-employed),	MYER, GREENE & DEGGE 300 NORTH MIDDLETOWN ROAD,	SUIT	'E 8		EIN ►		
Only	address, and ZIP + 4	PEARL RIVER	NY	109	65	Phone no	(845	735-8659
BAA								Form 990 (2006)

#### **SCHEDULE A** (Form 990 or 990-EZ)

# Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n), or 4947(a)(1) Nonexempt Charitable Trust

2006

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Supplementary Information — (See separate instructions.)

▶ MUST be completed by the above organizations and attached to their Form 990 or 990-EZ.

Name of the organization			Employer Identification number			
HASKINS LABORATORIES, INC.			13-1628174			
Part I Compensation of the Five Hig (See Instructions, List each on			Directors, and	Trustees		
(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account and other allowances		
BETTY J. DELISE						
40 ACORN ROAD, BRANFORD, CT	TREASURER 40	98,217.	29,044.	0.		
CHRISTINE SHADLE						
12 MORNINGVIEW COURT, HAMDEN, CT	SENIOR RESEARCH SCIENTIST 40	91,128.	27,232.	0.		
RICHARD S. CRANE						
39 BOWERS HILL ROAD, OXFORD, CT	DIRECTOR OF TECHNOLOGY 40	76,960.	26,032.	0.		
SUSAN K. GALLI 856 SHAGBARK DRIVE, ORANGE, CT	ADMINISTRATOR 40	78,039.	27,879.	0.		
DONALD S. HAILY						
661 FAIRVIEW AVENUE, BRIDGEPORT, CT	computer hardware manager 40	81,623.	27,500.	0.		
Total number of other employees paid over \$50,000	13					
Part II — A Compensation of the Five Hig	hest Paid Independent Co	ntractors for Pro				
(See instructions. List each on	ie (whether individuals or fi	rms). If there ar	e none, enter	ione.')		
(a) Name and address of each independent contr	actor paid more than \$50,000	<b>(b)</b> Type	of service	(c) Compensation		
NONE						
	<u></u>					
			<del>-</del>			
	<del> </del>					
	<b></b>					
Total number of others receiving over \$50,000 for professional services	NONE					
Part II — B. Compensation of the Five Hig		<u>'</u>	ner Senvices	· · · · · · · · · · · · · · · · · · ·		
(List each contractor who perfe	ormed services other than			ndividuals or		
firms. If there are none, enter	None. See instructions.)	Т		<del></del>		
(a) Name and address of each independent contr	actor paid more than \$50,000	<b>(b)</b> Type	of service	(c) Compensation		
NONE						
		-	· · · · · · · · · · · · · · · · · · ·			
			•			
		73.734		1		
Total number of other contractors receiving over \$50,000 for other services	NONE					

ch	edule A (Form 990 or 990-EZ) 2006 HASKINS	LABORATORIES,	INC.	13-1628174	F	age <b>2</b>
a	Statements About Activities (See	instructions.)			Yes	No
1	During the year, has the organization attempted to to influence public opinion on a legislative matter o or incurred in connection with the lobbying activities	r referendum? If 'Yes,' e	, or local legislation, including a nter the total expenses paid	ny attempt		
	(Must equal amounts on line 38, Part VI-A, or line i	i of Part VI-B.)				X
	Organizations that made an election under section organizations checking 'Yes' must complete Part V lobbying activities.	501(h) by filing Form 576 I-B AND attach a statem	58 must complete Part VI-A. Oth ent giving a detailed description	ner of the		
2	During the year, has the organization, either directly substantial contributors, trustees, directors, officers taxable organization with which any such person is beneficiary? (If the answer to any question is 'Yes,	s, creators, key employed affiliated as an officer. o	es, or members of their families director, trustee, majority owner,	, or with any or principal		
	a Sale, exchange, or leasing of property?			22		<u>x</u>
	<b>b</b> Lending of money or other extension of credit?			. 21	<b>,</b>	х
	c Furnishing of goods, services, or facilities?			20		х_
	<b>d</b> Payment of compensation (or payment or reimburs	sement of expenses if mo	ore than \$1,000)?	20	1	x
	e Transfer of any part of its income or assets?			26		x
3	a Did the organization make grants for scholarships, explanation of how the organization determines that	fellowships, student loar at recipients qualify to rec	ns, etc? (If 'Yes,' attach an ceive payments)	38		x
	<b>b</b> Did the organization have a section 403(b) annuity	plan for its employees?		31:	,	x
	c Did the organization receive or hold an easement for to preserve open space, the environment, historic layes, attach a detailed statement			30	;	x
	<b>d</b> Did the organization provide credit counseling, deb	t management, credit re	pair, or debt negotiation service	s² <b>3</b> 0	1	x
4	a Did the organization maintain any donor advised fu 4f and 4g	ınds? If 'Yes,' complete I	ines 4b through 4g. If 'No,' com	plete lines	1	x
	<b>b</b> Did the organization make any taxable distributions	s under section 4966?		41		
	<b>c</b> Did the organization make a distribution to a donor	, donor advisor, or relate	ed person?	40		
	<b>d</b> Enter the total number of donor advised funds own	ned at the end of the tax	year	<b>-</b>	-	

e Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year

f Enter the total number of separate funds or accounts owned at the end of the tax year (excluding donor advised funds included on line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts

g Enter the aggregate value of assets held in all funds or accounts included on line 4f at the end of the tax year

Schedule A (Form 990 or Form 990-EZ) 2006

Part IV	Reason for Non-Private F	oundation Status (S	ee instructions.)			
certify th	at the organization is not a private for	oundation because it is: (F	Please check only ONE app	licable box.)	1	
5 🗌	A church, convention of churches, o	r association of churches.	Section 170(b)(1)(A)(i).			
6 🗌	A school. Section 170(b)(1)(A)(ii). (A	Also complete Part V.)				
7 🔲	A hospital or a cooperative hospital	service organization. Sect	ion 170(b)(1)(A)(iii).			
8 🗍	A federal, state, or local governmen	t or governmental unit. Se	ection 170(b)(1)(A)(v).			
	A medical research organization ope and state ►	·	a hospital. Section 170(b)(1		er the hospita	nl's name, city,
10 🔲	An organization operated for the ber (Also complete the <b>Support Schedu</b>	nefit of a college or univer: le in Part IV-A)	sity owned or operated by a	a governmer	ntal unit. Sect	ion 170(b)(1)(A)(iv).
11a X	An organization that normally receiv Section 170(b)(1)(A)(vi). (Also comp	es a substantial part of its lete the <b>Support Schedul</b> e	support from a governmen In Part IV-A.)	ital unit or fr	om the gener	al public
11 ь 🔲	A community trust. Section 170(b)(1	)(A)(vi). (Also complete th	e <b>Support Schedule</b> in Part	t IV-A.)		
	An organization that normally receiv from activities related to its charitable from gross investment income and corganization after June 30, 1975. Se	le, etc, functions – subjec unrelated business taxable	t to certain exceptions, and income (less section 511 t	l <b>(2) no mor</b> ax) from bu:	<b>e than 33-1/3%</b> sinesses acqu	6 of its support
13	An organization that is not controlled requirements of section 509(a)(3). C	d by any disqualified perso theck the box that describe	ons (other than foundation res the type of supporting or	nanagers) a ganızatıon:	nd otherwise ▶	meets the
	Type I Type II		nally Integrated out the supported organiza	Type III		
	(a) Name(s) of supported organization(s)	(b) Employer identification number (EIN)	(c) Type of organization (described in lines 5 through 12 above or IRC section)	Is the su organizati the sup organi	d) upported on listed in opporting zation's eming nents?	(e) Amount of support
				Yes	No	
						-
Total .					•	
14 🗌	An organization organized and oper	ated to test for public safe	etv. Section 509(a)(4). (See	instructions	. )	
RAA	. g		, <u>\-\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</u>			n 990 or 990-F <i>7</i> ) 20

	Support Schedule (C					ting.
Note	: You may use the worksheet in th	e instructions for conv	erting from the accru	al to the cash method	of accounting	
begii	ndar year (or fiscal year nning in)	<b>(a)</b> 2005	<b>(b)</b> 2004	<b>(c)</b> 2003	<b>(d)</b> 2002	<b>(e)</b> Total
15	Gifts, grants, and contributions received. (Do not include unusual grants. See line 28)	7,046,596.	6,562,080.	4,828,465.	5,592,959.	24,030,100.
16	Membership fees received					
	Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc, purpose					
18	Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975	80,876.	67,685.	166,378.	107,759.	422,698.
19	Net income from unrelated business activities not included in line 18					
20	Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf					
21	The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge.					
22	Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets <b>See L-22 Stmt</b>	<del></del>	275,566.	113,370.	210,970.	788,623.
23	Total of lines 15 through 22	7,316,189.	6,905,331.	5,108,213.	5,911,688.	25,241,421.
24	Line 23 minus line 17	7,316,189.	6,905,331.	5,108,213.	5,911,688.	25,241,421.
_25	Enter 1% of line 23	73,162.	69,053.	51,082.	59,117.	1 0 / 2
26	Organizations described on lines	<b>10 or 11:</b> a Ente	er 2% of amount in co	olumn (e), line 24	► 26a	504,828.
t	Prepare a list for your records to show the supported organization) whose total gifts f return. Enter the total of all these excess a	or 2002 through 2005 exceed	outed by each person (other ed the amount shown in lir	r than a governmental unit on ne 26a <b>Do not file this list v</b>	r publicly vith your	
c	: Total support for section 509(a)(1	) test Enter line 24, co	olumn (e)		► 26c	25,241,421.
c	Add: Amounts from column (e) for	or lines 18	422,698.	19		The contract
		22	788,623.	26b	≥ 26d	1,211,321.
•	Public support (line 26c minus lin	e 26d total)			► 26e	24,030,100.
	Public support percentage (line 2		d by line 26c (denom	inator))	► 26f	95.20 ₺
	Organizations described on line as For amounts included in lines 15, name of, and total amounts receisuch amounts for each year:	16, and 17 that were inved in each year from	, each 'disqualified po	erson.' <b>Do not file this</b>	list with your return.	Enter the sum of
	(2005)	(2004)	(2003) _		(2002)	
	to For any amount included in line 1 to show the name of, and amoun \$5,000. (Include in the list organiz After computing the difference be differences (the excess amounts)	It received for each year zations described in lir etween the amount rec infor each year:	ar, that was more tha nes 5 through 11b, as eived and the larger	an the <b>larger</b> of (1) the s well as individuals.) <b>C</b> amount described in (1	amount on line 25 fo to not file this list with t) or (2), enter the su	r the year or <b>(2)</b> t <b>h your return.</b> m of these
	(2005)	(2004)	(2003) _		(2002)	
•	(2005) (2005)	or lines: 15	<del></del>	16		
	17	20		21	<b>27</b> c	
C	Add: Line 27a total	an an	d line 27b total		<u>27 d</u>	
•	Public support (line 2/c total mini	us line 2/a total)			-, 2/e <sub> </sub>	
	Total support for section 509(a)(2					
-	Public support percentage (line 2	•	•		<del></del>	
	Investment income percentage (li					
28	Unusual Grants: For an organiza	tion described in line 1	<ol><li>0. 11. or 12 that rece</li></ol>	eived any unusual gran	nts during 2002 throu	gh 2005, prepare a

- 443	(To be completed ONLY by schools that checked the box on line 6 in Part IV)	N/A		
		14, 11	Yes	No
29	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	29		
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	30		
31	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves?	31		
	If 'Yes,' please describe; if 'No,' please explain. (If you need more space, attach a separate statement.)	-		
	Does the organization maintain the following  a Records indicating the racial composition of the student body, faculty, and administrative staff?	32 a		
	b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	32b		
	<ul> <li>c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?</li> <li>d Copies of all material used by the organization or on its behalf to solicit contributions?</li> </ul>	32 c		
	a copies of all material accessby the digamization of the bonal to construct out allowed	7	1. W	
	If you answered 'No' to any of the above, please explain. (If you need more space, attach a separate statement)			
33	Does the organization discriminate by race in any way with respect to:			
	a Students' rights or privileges?	33a		
	<b>b</b> Admissions policies?	. 33b		
	c Employment of faculty or administrative staff?	33c		
	d Scholarships or other financial assistance?	.33d		
	e Educational policies?	. 33e		
	f Use of facilities?	33 f		
	g Athletic programs?	33 g		
	h Other extracurricular activities?	33 h	<i>\$07:</i>	<i>\$</i>
	If you answered 'Yes' to any of the above, please explain (If you need more space, attach a separate statement.)			
			<u>1564.</u>	
34	a Does the organization receive any financial aid or assistance from a governmental agency?	34 a		
	<b>b</b> Has the organization's right to such aid ever been revoked or suspended?	34 b		
	If you answered 'Yes' to either 34a or b, please explain using an attached statement.		} K:::	
35	sections 4.01 through 4.05 of Rev Proc 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If 'No,' attach an explanation.	35_		
	Salandula A /Farma	~~ ~		

Par	VI-A	Lobbying Expenditures (To be completed ONLY by an	by Electing Public	Charit	ies (Se	e ins	structions.)		
					•	_			N/A
Chec	k <b>► a</b>	if the organization belongs	to an affiliated group	Check	_ <b>►</b> b		f you check	ed 'a' and 'limited contr	ol' provisions apply.
		Limits on Lo	bbying Expenditu		ed.)			<b>(a)</b> Affiliated group totals	(b) To be completed for all electing
	Tatalla		_ <del></del>				36		organizations
36		bbying expenditures to influence					37	<del></del>	
37		bbying expenditures to influence		rect lobby	ying)		<del></del>		
38		bbying expenditures (add lines	36 and 3/)				38		<u> </u>
39		exempt purpose expenditures					39		
40		xempt purpose expenditures (a					40		, , , , , , , , , , , , , , , , , , , ,
41	Lobbyir	ng nontaxable amount Enter th	e amount from the follo	wing tab	le –				
	If the a	mount on line 40 is —	The lobbying non	taxable a	mount i	s –			
	Not ove	er \$500,000	20% of the amoun	t on line	40		7 (2)		
	Over \$500	0,000 but not over \$1,000,000	\$100,000 plus 15% of	the excess o	over \$500,	000		. Announted a secondaria terrational	an i man an e e an a' ` a can allian
	Over \$1,0	00,000 but not over \$1,500,000	\$175,000 plus 10% of	the excess o	over \$1,00	0,000	<b>- 41</b>		
	Over \$1,5	00,000 but not over \$17,000,000	\$225,000 plus 5% of th	ne excess ov	er \$1,500	,000		93 JF 3	
	Over \$	17,000,000	\$1,000,000				J [		
42		oots nontaxable amount (enter	25% of line 41)				42	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,
43	Subtrac	ct line 42 from line 36. Enter -0	- if line 42 is more than	line 36			43		
44	Subtrac	ct line 41 from line 38. Enter -0	- if line 41 is more than	line 38			44		
		n: If there is an amount on eith			le Form	4720	)	1.15(4)	. 22
								/L\	* '
		(Some organizations that i	4 -Year Averaging						below.

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below.

See the instructions for lines 45 through 50.)

		Lobbying Expenditures During 4 -Year Averaging Period							
	Calendar year (or fiscal year beginning in) ▶	(a) 2006	<b>(b)</b> 2005	(c) 2004	(d) 2003	<b>(e)</b> Total			
45	Lobbying nontaxable amount								
46	Lobbying ceiling amount (150% of line 45(e))								
47	Total lobbying expenditures								
48	Grassroots non- taxable amount								
49	Grassroots ceiling amount (150% of line 48(e))								
50	Grassroots lobbying expenditures								

Part VI-B Lobbying Activity by Nonelecting Public Charities

(For reporting only by organizations that did not complete Part VI-A) (See instructions)

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:

- a Volunteers
- **b** Paid staff or management (Include compensation in expenses reported on lines **c** through **h.**)
- c Media advertisements
- d Mailings to members, legislators, or the public
- e Publications, or published or broadcast statements
- f Grants to other organizations for lobbying purposes
- g Direct contact with legislators, their staffs, government officials, or a legislative body
- h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means
- i Total lobbying expenditures (add lines c through h.)

Yes' to any of the above, also attach a statemen	giving a detailed descr	iption of the lobbying activities.
--	-------------------------	------------------------------------

	Yes	No	Amount
		X	\$ (4.5) \(\delta\)
į		X	
		X	
		X	
		X	
		X	
		X	
		X	
	<i>\$</i> 2.	`;`X <i>"</i>	

# Part VIII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations (See Instructions)

51 Did the	e reporting organization of	directly or inc	directly engage in any of the following ganizations) or in section 527, relating	g with any other organization described	ın sectior	501(	c)
	•		a noncharitable exempt organization	- ,	ı	Yes	No
(i)Ca	, -	<b>5</b>			51.a (i)		X
(ii)O	ther assets				a (ii)		Х
<b>b</b> Other	transactions						_
(i)Sa	ales or exchanges of asse	ets with a no	ncharitable exempt organization		b (i)		_X _
<b>(ii)</b> Po	urchases of assets from a	a noncharital	ble exempt organization		b (ii)		X
(iii)Re	ental of facilities, equipme	ent, or other	assets		b (iii)		X
(iv)Re	eimbursement arrangeme	ents			b (iv)		X
<b>(v)</b> Lo	oans or loan guarantees				b (v)		<u>X</u>
			p or fundraising solicitations		b (vi)		<u>X</u>
			s, other assets, or paid employees		C	-4	<u> </u>
a if the go	answer to any of the about ods, other assets, or ser	ve is Yes, d vices given l	complete the following schedule. Coll by the reporting organization if the o	umn (b) should always show the fair ma organization received less than fair mark ods, other assets, or services received:	rket value et value i	or n	
1		ngement, sn I					
(a) Line no.	<b>(b)</b> Amount involved	Name of	(c) noncharitable exempt organization	(d) Description of transfers, transactions, and s	haring arran	igemeni	s
						_	
					<del></del>		
		. <u>-</u>					
			<del> </del>				
		· ·	nated with, or related to, one or more than section 501(c)(3)) or in secti	tax-exempt organizations on 527?	► ☐ Ye	s X	No
b if Yes	s,' complete the following (a)	schedule	(b)	(c)			
	Name of organization		Type of organization	Description of relations	ship		
						-	
						-	_
					_		
		-					
	-						
		_					
BAA				Schedule A (Form	990 or 99	30-EZ	2006

### Haskins Laboratories 270 Crown Street New Haven, Connecticut 06511-6695

FAX (203) 865-8963 Telephone: (203) 865-6163

INTERNET: HASKINS@HASKINS YALE.EDU

Haskins Laboratories performs basic research, principally in the field of human communications.

Research in the field of human communication focuses on speech perception, on speech production and on reading. The structure of speech sounds is studied to find out why they are so effective for human communication and so readily learned by children, and why reading is learned less easily later in the child's development, and not always successfully. Physiological studies of speech gestures and their neuromotor organization deal with normal speech and specific abnormal functions and on the development of techniques for basic and clinical investigations. Finally, research with the objective of deriving a phonetic description of any naturally spoken continuous speech input is being carried out as an important preliminary step toward making machines that can recognize ordinary human speech.

Our facilities and staff are used in training students at both undergraduate and graduate levels, many of whom do their basic research here to meet their degree requirements. We do not render services of any kind to the public.

## Haskins Laboratories Organizational Chart

(as of March 28, 2007)

#### CORPORATE OFFICERS

President and Director of Research: Carol Fowler
Chief Executive Officer and VP Philip Rubin
Vice President, Research Douglas Whalen
Chief Financial Officer: Joseph Cardone
Secretary: Arthur S. Abramson

#### **COMMITTEES**

#### STEERING COMMITTEE

Carol Fowler (Chair)

Joseph Cardone
Betty DeLise
Susan Galli
Philip Rubin
Douglas Whalen
Rotating members:
Larry Brancazio
Julia Irwin

Julie van Dyke

# TECHNICAL RESOURCES COMMITTEE

Richard Crane (Chair)
David Braze
Joseph Cardone
Michael D'Angelo
Alice Faber, Susan Galli
Donald Hailey
Yvonne Manning-Jones

Einar Mencl, Samuel Nuakoh Philip Rubin, Douglas Whalen

Gerald McRoberts

#### FINANCE / COMPENSATION COMMITTEE

Joseph Cardone (Chair) Carol Fowler Susan Galli Vincent Gracco Donald Hailey

Philip Rubin
Christine Shadle
Douglas Whalen

### STRATEGIC PLANNING COMMITTEE

Philip Rubin (Chair) C. Fowler, E. Blanchard,

S. Brady, J. Cardone,

B. Galantucci, L. Goldstein, D. Honorof, K. Iskarous,

G. McRoberts, E. Mencl,

K. Pugh, J. Rueckl,

C. Shadle

#### RESEARCH

#### Research Administration

Carol Fowler (President & Director of Research)
Philip Rubin (CEO/VP)
Douglas Whalen (VP & Graduate
Research Overseer - GRO)
Susan Galli (Mgr., Grants & Contracts)

#### **Research Community**

Scientists Research Affiliaties and Associates Postdoctoral Fellows and Associates Reading Mentors Students

#### **OPERATIONS**

#### INFORMATION TECHNOLOGY

Philip Rubin (CEO/VP)
Richard Crane (Director of
Technology & Planning)
Donald Hailey (Manager of
Engineering Services)
hael D'Angelo (Software Engineer)
Alice Faber (Experiment Coordinator)
Yvonne Manning-Jones (web & multi-media)

#### FACILITIES/ENGINEERING

Philip Rubin (CEO/VP)
Donald Hailey (Mgr. Eng.)
Joseph Cardone (CFO)
Richard Crane (DTP)
Susan Galli (space allocation)
Samuel Nuakoh (support)
Michelle Sinko (Librarian)

#### FINANCE/OFFICE

Joseph Cardone (CFO)
Betty DeLise (Controller)
Lisa Fresa (Financial Asst.)
Tammy Ursini (Office Manager)

## Haskins Laboratories Board of Directors Organizational Chart (as of March 27, 2007)

#### **DIRECTORS**

Joanne L. Miller, Chair
Arthur S. Abramson, Secretary
Stephen R. Anderson
Claudia Carello
Katherine S. Harris
Dana Shaw MacKinnon
Joseph Molder
Richard Norgaard
Patrick W. Nye
Robert E. Remez
Donald Shankweiler
Michael Studdert-Kennedy
Bruce Carmichael, ex officio
Carol A. Fowler, ex officio
Ross MacKinnon, ex officio

#### **COMMITTEES**

#### DEVELOPMENT

)

Joseph Molder, Chair Carol A. Fowler Robert E. Remez Joanne L. Miller, ex officio Joseph Cardone, staff liaison

#### **FINANCE**

Richard Norgaard, Chair Carol A. Fowler Patrick W. Nye Donald Shankweiler Joanne L. Miller, ex officio Joseph Cardone, staff liaison

#### **GOVERNANCE**

Claudia Carello, Chair Dana Shaw MacKınnon Donald Shankweiler Joanne L. Miller, ex officio Joseph Cardone, staff liaison

#### PRESIDENTIAL SEARCH

Joanne L. Miller, Chair Stephen R. Anderson Michael Studdert-Kennedy Philip Rubin, by invitation Jay Rueckl, by invitation

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(As of March 2007)

\*\*\*\*\*\*

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Chair of the Board

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Secretary of the Board

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### Form **8868**

(Rev December 2006)

Department of the Treasury Internal Revenue Service

# Application for Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

OMB No. 1545-1709

<ul><li>If you</li></ul>	are filing for an Automatic 3-Month Extension, complete only Part I and check this box are filing for an Additional (not automatic) 3-Month Extension, complete only Part II (on complete Part II unless you have already been granted an automatic 3-month extension on a pro-	page 2 of	this form)	).
Part I			<del>,                                    </del>	
	501(c)(3) corporations required to file Form 990-T and requesting an automatic 6-month ex			
	r corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 70 file income tax returns.	104 to requ	iest an ex	tension of
one of t Form 88 group re	nic Filing (e-file). Generally, you can electronically file Form 8868 if you want a 3-month autonic Filing (e-file). Generally, you can electronically file Form 896.68 electronically if (1) you want the additional (not automatic) 3-month extension or (2) you file sturns, or a composite or consolidated Form 990-T. Instead, you must submit the fully comple 8868. For more details on the electronic filing of this form, visit www.irs.gov/efile and click on e	0-T). Howe Forms 990 ted and sig	ever, you c 0-BL, 6069 gned page	annot file ), or 8870, 2 (Part II)
Type or	Name of Exempt Organization HASKINS LABORATORIES, INC.	Employer id	lentification 1628	
File by the due date filing your	OF COMMED CREME & DECCE DO POV 020			
return Se instruction	City town or post office state and ZIP code For a foreign address see instructions			
Forn	type of return to be filed (file a separate application for each return):  n 990  Form 990-T (corporation)  p 990-BL  Form 990-T (sec. 401(a) or 408(a) trust)  p 990-EZ  Form 990-T (trust other than above)  p 990-PF  Form 1041-A		Form 4720 Form 5227 Form 6069 Form 8870	7 <del>9</del>
Telep If the If this	ooks are in the care of ►TAXPAYER  none No. ► ( 203 ) 865-6163 FAX No. ► ( 203 ) 865-6163 organization does not have an office or place of business in the United States, check this bis for a Group Return, enter the organization's four digit Group Exemption Number (GEN) whole group, check this box ► □ . If it is for part of the group, check this box the the names and EINs of all members the extension will cover.	3 <b>963</b>	If th	, ▶ □ lis is tach
ur fo ▶	equest an automatic 3-month (6 months for a section 501(c)(3) corporation required to file Fit	amed abov	ve. The ex	tension is
2 If	this tax year is for less than 12 months, check reason:   Initial return   Final return	Change i	n account	ing period
	this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, as any nonrefundable credits. See instructions.	3a	\$	0
	this application is for Form 990-PF or 990-T, enter any refundable credits and estimated tax syments made. Include any prior year overpayment allowed as a credit.	3b	\$	0
c B	alance Due. Subtract line 3b from line 3a. Include your payment with this form, or, if required, posit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment stem). See instructions.	3c	\$	0
	n. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 845,	3-EO and I	Form 8879	-EO

orm 8868 (Rev	12-2006)			Page 2
	filing for an Additional (not automatic) 3-Month Extension, complete o			
	omplete Part II if you have already been granted an automatic 3-month exten- filing for an Automatic 3-Month Extension, complete only Part I (on pa		viously filed I	Form 8868.
	Additional (not automatic) 3-Month Extension of Time. You must		al and one	сору.
Type or print	Name of Exempt Organization		Employer id	dentification number
File by the extended due date for	Number, street, and room or suite no. If a P.O. box, see instructions		For IRS use	only
iling the return See nstructions.	City, town or post office, state, and ZIP code. For a foreign address, see instructions			
Check type Form 99	of return to be filed (File a separate application for each return):  D Form 990-PF	rm 1041-A		Form 6069
Form 99		rm 4720		Form 8870
Form 99		rm 5227		
	t complete Part II if you were not already granted an automatic 3-month			sly filed Form 8868
The books	are in the care of ►			
	nization does not have an office or place of business in the United States			▶ □
_	r a Group Return, enter the organization's four digit Group Exemption Nu			
for the whole	e group, check this box	ck this box	▶□	and attach a
	names and EINs of all members the extension is for.			
	st an additional 3-month extension of time until			
	endar year, or other tax year beginning, 20			
	ax year is for less than 12 months, check reason:   Initial return			
	detail why you need the extension			
•••••				
	application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the y nonrefundable credits. See instructions.	tentative tax	κ, 8a	\$
estima	application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundabled tax payments made. Include any prior year overpayment allowed as a		у	
	paid previously with Form 8868.		8b	\$
	Due. Subtract line 8b from line 8a. Include your payment with this form, or, if recoupon or, if required, by using EFTPS (Electronic Federal Tax Payment System).			\$
Under penalties It is true, correc	Signature and Verification of perjury, I declare that I have examined this form, including accompanying schedules and s t, and complete, தூர் that I am authorized to prepare this form	tatements, and t	to the best of m	ny knowledge and belief
Signature ▶	Title ▶ CPA		Date ►	216/07
	Notice to Applicant. (To Be Completed by	the IRS)		/ -/ -
☐ We hav	e approved this application. Please attach this form to the organization's return			
date of	e not approved this application. However, we have granted a 10-day grace period the organization's return (including any prior extensions). This grace period is consister required to be made on a timely return. Please attach this form to the organizations.	dered to be a	of the date sh valid extension	nown below or the du on of time for election
☐ We hav	e not approved this application. After considering the reasons stated in item 7, we are not granting a 10-day grace period.		our request fo	or an extension of time
We can	not consider this application because it was filed after the extended due date of	the return for v	which an exte	nsion was requested
Other				
	By <sup>.</sup>			
Alternate M	ailing Address. Enter the address if you want the copy of this applicatio	n for an add	Date	nth extension
	an address different than the one entered above.	II IOI AII AGGI		TITLE EXTENSION
	Name			
Type or print	Number and street (include suite, room, or apt. no.) or a P.O. box number		· · · · · · · · · · · · · · · · · · ·	
City or town, province or state, and country (including postal or 7IP code)				