Prescribed Questions: Personal Work Experiences							
·		Strongly				Strongly	
Item Text		Agree	Agree	Neither	Disagree	Disagree	Total
1. The people I work with cooperate to get the job done.	Frequencies	13	18	5	0	1	37
	Percentages	35.1%	48.7%	13.5%	0.0%	2.7%	100.0%
2. I am given a real opportunity to improve my skills in my	Frequencies	18	12	5	2	0	37
organization.	Percentages	48.6%	32.5%	13.5%	5.4%	0.0%	100.0%
3. My work gives me a feeling of personal	Frequencies	19	18	0	0	0	37
accomplishment.	Percentages	51.3%	48.7%	0.0%	0.0%	0.0%	100.0%
	Frequencies	23	13	1	0	0	37
4. I like the kind of work I do.	Percentages	62.1%	35.2%	2.7%	0.0%	0.0%	100.0%
	Frequencies	16	16	3	0	2	37
5. I have trust and confidence in my supervisor.	Percentages	43.2%	43.3%	8.1%	0.0%	5.4%	100.0%
6. Overall how good a job do you feel is being done by	Frequencies	15	17	3	0	2	37
your immediate supervisor/team leader?	Percentages	40.5%	46.0%	8.1%	0.0%	5.4%	100.0%

Recruitment, Development & Retention									
		Strongly				Strongly	Do Not		
Item Text		Agree	Agree	Neither	Disagree	Disagree	Know	Total	
7. The workforce has the job-relevant knowledge and	Frequencies	11	21	4	0	1	0	37	
skills necessary to accomplish organizational goals.	Percentages	29.7%	56.8%	10.8%	0.0%	2.7%	0.0%	100.0%	
	Frequencies	9	15	11	0	0	2	37	
8. My work unit is able to recruit people with the right skills.	Percentages	24.3%	40.6%	29.7%	0.0%	0.0%	5.4%	100.0%	
9. I know how my work relates to the agency's goals and	Frequencies	19	16	1	0	0	1	37	
priorities.	Percentages	51.3%	43.3%	2.7%	0.0%	0.0%	2.7%	100.0%	
	Frequencies	26	9	1	0	0	1	37	
10. The work I do is important.	Percentages	70.2%	24.4%	2.7%	0.0%	0.0%	2.7%	100.0%	
11. Physical conditions (noise, temperature, lighting,	Frequencies	17	16	2	2	0	0	37	
cleanliness) allow employees to perform their jobs well.	Percentages	45.9%	43.3%	5.4%	5.4%	0.0%	0.0%	100.0%	
12. Supervisors/team leaders in my work unit support	Frequencies	14	15	4	1	2	1	37	
employee development.	Percentages	37.8%	40.6%	10.8%	2.7%	5.4%	2.7%	100.0%	
	Frequencies	17	14	4	1	0	1	37	
13. My talents are used well in the workplace.	Percentages	45.9%	37.9%	10.8%	2.7%	0.0%	2.7%	100.0%	
	Frequencies	5	20	6	3	3	0	37	
14. My training needs are assessed.	Percentages	13.5%	54.1%	16.2%	8.1%	8.1%	0.0%	100.0%	

Prescribed Questions: Performance Culture								
		Strongly				Strongly	Do Not	
Item Text		Agree	Agree	Neither	Disagree	Disagree	Know	Total
	Frequencies	5	11	14	1	2	4	37
15. Promotions in my work unit are based on merit.	Percentages	13.5%	29.8%	37.8%	2.7%	5.4%	10.8%	100.0%
16. In my work unit, steps are taken to deal with a poor	Frequencies	4	10	15	4	2	2	37
performer who cannot or will not improve.	Percentages	10.8%	27.1%	40.5%	10.8%	5.4%	5.4%	100.0%
	Frequencies	5	14	12	3	2	1	37
17. Creativity and innovation are rewarded.	Percentages	13.5%	37.9%	32.4%	8.1%	5.4%	2.7%	100.0%
		Strongly				Strongly	No Basis	
Item Text		Agree	Agree	Neither	Disagree	Disagree	to Judge	
18. In my most recent appraisal, I understood what I had	Frequencies	12	16	7	2	0	0	37
to do to be rated at different performance levels.	Percentages	32.4%	43.3%	18.9%	5.4%	0.0%	0.0%	100.0%
		Strongly				Strongly	Do Not	
Item Text		Agree	Agree	Neither	Disagree	Disagree	Know	Total
19. In my work unit, differences in performance are	Frequencies	4	13	10	5	2	3	37
recognized in a meaningful way.	Percentages	10.8%	35.2%	27.0%	13.5%	5.4%	8.1%	100.0%
20. Pay raises depend on how well employees perform	Frequencies	6	11	7	7	2	4	37
their jobs.	Percentages	16.2%	29.8%	18.9%	18.9%	5.4%	10.8%	100.0%
21. My performance appraisal is a fair reflection of my	Frequencies	11	15	6	3	1	1	37
performance.	Percentages	29.7%	40.6%	16.2%	8.1%	2.7%	2.7%	100.0%
22. Discussions with my supervisor/team leader about my	Frequencies	8	18	6	2	2	1	37
performance are worthwhile.	Percentages	21.6%	48.7%	16.2%	5.4%	5.4%	2.7%	100.0%
23. Managers/supervisors/team leaders work well with	Frequencies	7	18	7	2	2	1	37
employees of different backgrounds.	Percentages	18.9%	48.7%	18.9%	5.4%	5.4%	2.7%	100.0%
24. My supervisor supports my need to balance work and	Frequencies	14	19	2	1	0	1	37
family issues.	Percentages	37.8%	51.4%	5.4%	2.7%	0.0%	2.7%	100.0%

Prescribed Questions: Leadership									
		Strongly				Strongly	Do Not		
Item Text		Agree	Agree	Neither	Disagree	Disagree	Know	Total	
25. I have a high level of respect for my organization's	Frequencies	16	16	3	1	1	0	37	
senior leaders.	Percentages	43.2%	43.3%	8.1%	2.7%	2.7%	0.0%	100.0%	
26. In my organization, leaders generate high levels of	Frequencies	7	17	6	2	3	2	37	
motivation and commitment in the workforce.	Percentages	18.9%	46.0%	16.2%	5.4%	8.1%	5.4%	100.0%	
27. Managers review and evaluate the organization's	Frequencies	11	17	4	1	2	2	37	
progress toward meeting its goals and objectives.	Percentages	29.7%	46.0%	10.8%	2.7%	5.4%	5.4%	100.0%	
28. Employees are protected from health and safety	Frequencies	12	22	2	1	0	0	37	
hazards on the job.	Percentages	32.4%	59.5%	5.4%	2.7%	0.0%	0.0%	100.0%	
29. Employees have a feeling of personal empowerment	Frequencies	6	19	8	1	1	2	37	
and ownership of work processes.	Percentages	16.2%	51.4%	21.6%	2.7%	2.7%	5.4%	100.0%	
	Frequencies	5	25	5	1	0	1	37	
30. My workload is reasonable.	Percentages	13.5%	67.6%	13.5%	2.7%	0.0%	2.7%	100.0%	
31. Managers communicate the goals and priorities of the	Frequencies	8	21	2	1	3	2	37	
organization.	Percentages	21.6%	56.8%	5.4%	2.7%	8.1%	5.4%	100.0%	
32. My organization has prepared employees for potential	Frequencies	5	16	7	5	1	3	37	
security threats.	Percentages	13.5%	43.3%	18.9%	13.5%	2.7%	8.1%	100.0%	

Prescribed Questions: Job Satisfaction									
		Very			Dis-	Very Dis-			
Item Text		Satisfied	Satisfied	Neither	satisfied	satisfied	Total		
33. How satisfied are you with information you receive	Frequencies	13	18	4	0	2	37		
from mgmt. on what's going on in your organization?	Percentages	35.1%	48.7%	10.8%	0.0%	5.4%	100.0%		
34. How satisfied are you with your involvement in	Frequencies	13	19	2	2	1	37		
decisions that affect your work?	Percentages	35.1%	51.4%	5.4%	5.4%	2.7%	100.0%		
35. How satisfied are you with your opportunity to get a	Frequencies	8	14	12	3	0	37		
better job in your organization?	Percentages	21.6%	37.9%	32.4%	8.1%	0.0%	100.0%		
36. How satisfied are you with the recognition you receive	Frequencies	10	14	9	3	1	37		
for doing a good job?	Percentages	27.0%	37.9%	24.3%	8.1%	2.7%	100.0%		
37. How satisfied are you with the policies and practices of	Frequencies	8	17	8	1	3	37		
your senior leaders?	Percentages	21.6%	46.0%	21.6%	2.7%	8.1%	100.0%		
38. How satisfied are you with the training you receive for	Frequencies	12	18	7	0	0	37		
your present job?	Percentages	32.4%	48.7%	18.9%	0.0%	0.0%	100.0%		
39. Considering everything, how satisfied are you with	Frequencies	22	14	1	0	0	37		
your job?	Percentages	59.4%	37.9%	2.7%	0.0%	0.0%	100.0%		
40. Considering everything, how satisfied are you with	Frequencies	20	15	2	0	0	37		
your pay?	Percentages	54.0%	40.6%	5.4%	0.0%	0.0%	100.0%		