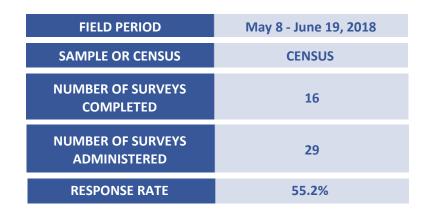
(১) Federal Employee Vlewpoint Survey

Empowering Employees. Inspiring Change.



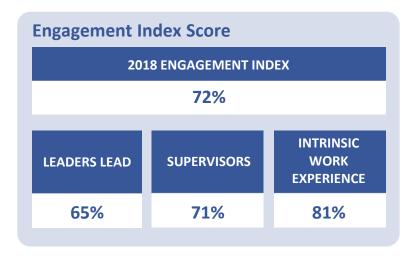
Annual Employee Survey (AES) Report

Office of Navajo and Hopi Indian Relocation



items identified as strengths (65% positive or higher)

items identified as challenges (35% negative or higher)







2018

((7)) Federal Employee Viewpoint Survey Empowering Employees. Inspiring Change.



| Annual Emp | oloyee Survey (AES) Report | | | | | Office o | of Navajo and Hopi Indian Relocation |
|--------------------|--------------------------------|---|------|------|------|----------|--------------------------------------|
| | | | 2015 | 2016 | 2017 | 2018 | Percentage Point Change |
| Select: Largest Ir | ncreases since 2017 | Q18 My training needs are assessed. | 52% | 58% | 39% | 69% | +30 |
| | t Increases in ent Positive | Q37 Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated. | 38% | 61% | 51% | 76% | +25 |
| | nce 2017 | Q33 Pay raises depend on how well employees perform their jobs. | 29% | 27% | 11% | 36% | +25 |
| 40 | items increased since 2017 | Q45 My supervisor is committed to a workforce representative of all segments of society. | 65% | 71% | 51% | 72% | +21 |
| | | Q65 How satisfied are you with the recognition you receive for doing a good job? | 61% | 62% | 45% | 65% | +20 |
| | | | 2015 | 2016 | 2017 | 2018 | Percentage Point Change |
| Select: Largest D | Decreases since 2017 | Q49 My supervisor treats me with respect. | 75% | 79% | 87% | 67% | -20 |
| | Decreases in ent Positive | Q57 Managers review and evaluate the organization's progress toward meeting its goals and objectives. | 57% | 78% | 80% | 60% | -20 |
| | nce 2017 | Q26 Employees in my work unit share job knowledge with each other. | 61% | 62% | 70% | 51% | -19 |
| 28 | items decreased | Q41 I believe the results of this survey will be used to make my agency a better place to work. | 60% | 79% | 68% | 49% | -19 |
| | since 2017 | Q63 How satisfied are you with your involvement in decisions that affect your work? | 74% | 80% | 85% | 67% | -18 |
| | | | | | | | |

| Response Type | Item | ı ltem Text | Percent Positive % | Strongly Agree/ Very Good/ Very Satisfied % | Agree/ Good/ Satisfied % | Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied % | Disagree/ Poor/ Dissatisfied % | Strongly Disagree/ Very Poor/ Very Dissatisfied % | Percent Negative % | Strongly Agree/ Very Good/ Very Satisfied N | Agree/ Good/ Satisfied N | Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied N | Disagree/ Poor/ Dissatisfied N | Strongly Disagree/ Very Poor/ Very Dissatisfied N | Item Response Total** N | Do Not Know/ No Basis to Judge N |
|------------------|------|--|--------------------------|---|-----------------------------------|--|---|--|--------------------------|---|-----------------------------------|--|---|--|----------------------------------|---|
| Agree-disagree | 1 | *I am given a real opportunity to improve my skills in my organization. | F7.00/ | 24.70/ | 22.40/ | 20.40/ | 12.10/ | 0.00/ | 42.40/ | | _ | | | | 45 | |
| Agree-disagree | 2 | I have enough information to do my job well. | 57.8% | 24.7% | 33.1% | 30.1% | 12.1% | 0.0% | 12.1% | 4 | 5 | 4 | 2 | | 15 | N/A |
| 7.8.00 0.008.00 | | , mare another members to do my job mem | 88.3% | 36.1% | 52.3% | 11.7% | 0.0% | 0.0% | 0.0% | 6 | 8 | 2 | 0 | | 16 | 5 N/A |
| Agree-disagree | 3 | I feel encouraged to come up with new and better ways of doing things. | 59.3% | 23.9% | 35.4% | 29.0% | 11.7% | 0.0% | 11.7% | 1 | 6 | _ | 2 | | 16 | |
| Agree-disagree | 4 | My work gives me a feeling of personal accomplishment. | 81.1% | 28.8% | 52.3% | 7.2% | 7.2% | 4.4% | 11.7% | 5 | | | 1 | | 16 | |
| Agree-disagree | 5 | I like the kind of work I do. | | | | | | | | | | _ | 1 | | | |
| Agree-disagree | 6 | I know what is expected of me on the job. | 87.3% | 31.1% | 56.2% | 12.7% | 0.0% | 0.0% | 0.0% | 5 | | | | | 15 | |
| Agree-disagree | 7 | When needed I am willing to put in the extra effort to get a job done. | 95.6% 92.2% | 28.8% 51.6% | 40.6% | 0.0% | 7.8% | 0.0% | 7.8% | 5 | | | 0 | | 16 | |
| Agree-disagree | 8 | I am constantly looking for ways to do my job better. | 92.7% | 42.9% | 49.8% | 7.3% | 0.0% | 0.0% | 0.0% | 7 | 8 | _ | 0 | (| 16 | |
| Agree-disagree | 9 | I have sufficient resources (for example, people, materials, budget) to get my job done. | | | | | | | | | | | | | | |
| | | | 88.3% | 34.0% | 54.3% | 0.0% | 7.2% | 4.4% | 11.7% | 6 | 8 | 0 | 1 | 1 | . 16 | 5 0 |
| Agree-disagree | 10 | *My workload is reasonable. | 81.1% | 41.3% | 39.8% | 11.7% | 7.2% | 0.0% | 7.2% | 7 | 6 | 2 | 1 | | 16 | |
| Agree-disagree | 11 | *My talents are used well in the workplace. | 83.2% | 39.7% | 43.5% | 12.4% | 0.0% | 4.4% | 4.4% | 7 | 6 | 2 | 0 | | 16 | |
| Agree-disagree | 12 | *I know how my work relates to the agency's goals. | 88.3% | 36.2% | 52.1% | 11.7% | 0.0% | 0.0% | 0.0% | 6 | | _ | _ | |) 16 | |
| Agree-disagree | 13 | The work I do is important. | 88.3% | 46.9% | 41.4% | 7.2% | 4.4% | 0.0% | 4.4% | 8 | 6 | | | | | |

| Agree-disagree | 14 | Physical conditions (for example, noise level, | | | | | | | | | | | | | | |
|----------------|----|--|-------|-------|----------|-------|-------|-------|-------|---|---|---|---|---|----|---|
| | | temperature, lighting, cleanliness in the | | | | | | | | | | | | | | |
| | | workplace) allow employees to perform their jobs well. | | | | | | | | | | | | | | |
| | | wen. | 88.3% | 44.8% | 43.5% | 11.7% | 0.0% | 0.0% | 0.0% | 8 | 6 | 2 | 0 | 0 | 16 | 0 |
| Agree-disagree | 15 | My performance appraisal is a fair reflection of my performance. | 83.2% | 31.2% | 52.0% | 11.7% | 5.1% | 0.0% | 5.1% | 5 | 8 | 2 | 1 | 0 | 16 | 0 |
| Agree-disagree | 16 | I am held accountable for achieving results. | | | | | | | | | | | | | | |
| | | | 87.6% | 34.7% | 52.9% | 12.4% | 0.0% | 0.0% | 0.0% | 6 | 8 | 2 | 0 | 0 | 16 | 0 |
| Agree-disagree | 17 | *I can disclose a suspected violation of any law, rule or regulation without fear of reprisal. | | | | | | | | | | | | | | |
| | | | 81.0% | 39.7% | 41.3% | 7.3% | 0.0% | 11.7% | 11.7% | 7 | 6 | 1 | 0 | 2 | 16 | 0 |
| Agree-disagree | 18 | My training needs are assessed. | | | | | | | | | | | | | | |
| | | | 68.9% | 34.7% | 34.2% | 19.4% | 7.2% | 4.4% | 11.7% | 6 | 5 | 3 | 1 | 1 | 16 | 0 |
| Agree-disagree | 19 | In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding). | | | | | | | | | | | | | | |
| | | | 72.5% | 11.7% | 60.9% | 27.5% | 0.0% | 0.0% | 0.0% | 2 | 9 | 5 | 0 | 0 | 16 | 0 |
| Agree-disagree | 20 | *The people I work with cooperate to get the job done. | 63.0% | 28.8% | 34.2% | 10.7% | 11.7% | 14.6% | 26.2% | 5 | 5 | 2 | 2 | 2 | 16 | |
| Agree-disagree | 21 | My work unit is able to recruit people with the | | | | | | | | | | | | | | , |
| | | right skills. | 41.6% | 12.6% | 29.0% | 45.8% | 7.8% | 4.8% | 12.6% | 2 | 4 | 7 | 1 | 1 | 15 | 1 |
| Agree-disagree | 22 | Promotions in my work unit are based on merit. | | | | | | | | | | | | | | |
| | | | 39.1% | 22.1% | 17.0% | 47.2% | 8.5% | 5.2% | 13.6% | 3 | 2 | 7 | 1 | 1 | 14 | 2 |
| Agree-disagree | 23 | In my work unit, steps are taken to deal with a poor performer who cannot or will not improve. | | | | | | | | | | | | | | |
| | | | 53.5% | 13.8% | 39.8% | 18.3% | 14.5% | 13.6% | 28.1% | 2 | 5 | 3 | 2 | 2 | 14 | 2 |
| Agree-disagree | 24 | *In my work unit, differences in performance are recognized in a meaningful way. | | | | | | | | | | | | | | |
| | | | 51.8% | 12.6% | 39.2% | 16.9% | 18.7% | 12.6% | 31.3% | 2 | 5 | 3 | 3 | 2 | 15 | 1 |
| Agree-disagree | 25 | Awards in my work unit depend on how well employees perform their jobs. | 45.2% | 12.7% | 32.5% | 23.5% | 18.7% | 12.6% | 31.3% | 2 | 5 | 3 | 3 | 2 | 15 | 1 |
| Agree-disagree | 26 | Employees in my work unit share job knowledge with each other. | 50.6% | 19.5% | 31.2% | 27.3% | 8.5% | 13.6% | 22.1% | 3 | 4 | 4 | 1 | 2 | 14 | 2 |
| Agree-disagree | 27 | The skill level in my work unit has improved in the past year. | | 22.4% | 53.6% | 12.4% | 7.2% | 4.4% | 11.7% | 4 | 8 | 2 | 1 | 1 | 16 | 0 |
| | - | | | | 2.1.07.1 | | | | ,- | | - | | _ | | | 1 |

Core Survey

| Good-poor | 28 | How would you rate the overall quality of work done by your work unit? | 73.8% | 39.6% | 34.2% | 19.0% | 0.0% | 7.2% | 7.2% | 7 | 5 | 3 | 0 | 1 | 16 | N/A |
|----------------|----|--|-------|-------|-------|-------|-------|-------|-------|---|---|---|---|---|----|-----|
| Agree-disagree | 29 | *My work unit has the job-relevant knowledge and skills necessary to accomplish organizational goals. | | | | | | | | | | | | | | |
| | | | 66.5% | 36.1% | 30.4% | 14.6% | 7.2% | 11.7% | 18.9% | 6 | 5 | 2 | 1 | 2 | 16 | 0 |
| Agree-disagree | 30 | Employees have a feeling of personal empowerment with respect to work processes. | | | | | | | | | | | | | | |
| | | | 62.1% | 0.0% | 62.1% | 24.7% | 8.2% | 5.0% | 13.2% | 0 | 9 | 3 | 1 | 1 | 14 | 1 |
| Agree-disagree | 31 | Employees are recognized for providing high quality products and services. | 45.4% | 20.4% | 25.0% | 42.0% | 7.8% | 4.8% | 12.6% | 3 | 4 | 6 | 1 | 1 | 15 | 1 |
| Agree-disagree | 32 | Creativity and innovation are rewarded. | 50.8% | 12.6% | 38.2% | 36.7% | 7.8% | 4.8% | 12.6% | 2 | 6 | 5 | 1 | 1 | 15 | 1 |
| Agree-disagree | 33 | Pay raises depend on how well employees perform their jobs. | 36.1% | 12.6% | 23.5% | 40.4% | 18.7% | 4.8% | 23.5% | 2 | | 6 | 3 | 1 | 15 | |
| Agree-disagree | 34 | Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring). | | | | | | | | | | | | | | |
| | | | 39.7% | 4.8% | 34.9% | 52.5% | 7.8% | 0.0% | 7.8% | 1 | 5 | 8 | 1 | 0 | 15 | 1 |
| Agree-disagree | 35 | Employees are protected from health and safety hazards on the job. | 73.8% | 21.6% | 52.1% | 19.0% | 7.2% | 0.0% | 7.2% | 4 | 8 | 3 | 1 | 0 | 16 | 0 |
| Agree-disagree | 36 | My organization has prepared employees for potential security threats. | | | | | | | | | | | | | | |
| | | | 67.9% | 23.3% | 44.7% | 19.5% | 12.6% | 0.0% | 12.6% | 4 | 6 | 3 | 2 | 0 | 15 | 1 |
| Agree-disagree | 37 | Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated. | | | | | | | | | | | | | | |
| | | | 75.7% | 31.2% | 44.5% | 11.7% | 4.8% | 7.8% | 12.6% | 5 | 6 | 2 | 1 | 1 | 15 | 1 |
| Agree-disagree | 38 | Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated. | | | | | | | | | | | | | | |
| | | | 74.1% | 25.9% | 48.3% | 7.9% | 4.8% | 13.2% | 17.9% | 4 | 7 | 1 | 1 | 2 | 15 | 1 |

Core Survey

| Agree-disagree | 39 | My agency is successful at accomplishing its | | | | | | | | | | | | | | |
|----------------|----|--|--------|--------|--------|-------|--------|-------|--------|----|---|---|---|---|----|-----|
| | | mission. | 79.5% | 63.9% | 15.6% | 7.9% | 12.6% | 0.0% | 12.6% | 10 | 2 | 1 | 2 | 0 | 15 | 1 |
| Agree-disagree | 40 | *I recommend my organization as a good place to | 73.370 | 03.370 | 23.070 | 7.370 | 12.070 | 0.070 | 12.070 | 10 | | | | | | |
| | | work. | 73.9% | 54.2% | 19.6% | 21.7% | 0.0% | 4.4% | 4.4% | 9 | 3 | 3 | 0 | 1 | 16 | N/A |
| Agree-disagree | 41 | *I believe the results of this survey will be used to make my agency a better place to work. | | | | | | | | | | | | | | |
| | | | 49.2% | 29.7% | 19.4% | 26.8% | 12.2% | 11.8% | 24.0% | 5 | 3 | 4 | 2 | 2 | 16 | 0 |
| Agree-disagree | 42 | My supervisor supports my need to balance work and other life issues. | 75.7% | 31.1% | 44.7% | 19.5% | 4.8% | 0.0% | 4.8% | 5 | 6 | 3 | 1 | 0 | 15 | 1 |
| Agree-disagree | 43 | My supervisor provides me with opportunities to demonstrate my leadership skills. | | | | | | | | | | | | | | |
| | | 8: | 79.5% | 34.8% | 44.7% | 7.9% | 7.8% | 4.8% | 12.6% | 6 | 6 | 1 | 1 | 1 | 15 | 1 |
| Agree-disagree | 44 | Discussions with my supervisor about my performance are worthwhile. | 54.9% | 22.1% | 32.8% | 31.4% | 8.5% | 5.2% | 13.6% | 3 | 5 | 4 | 1 | 1 | 14 | 2 |
| Agree-disagree | 45 | My supervisor is committed to a workforce representative of all segments of society. | | | | | | | | | | | | | | |
| | | | 72.1% | 27.9% | 44.2% | 14.3% | 8.5% | 5.2% | 13.6% | 4 | 6 | 2 | 1 | 1 | 14 | 2 |
| Agree-disagree | 46 | My supervisor provides me with constructive suggestions to improve my job performance. | | | | | | | | | | | | | | |
| | | | 67.9% | 22.1% | 45.8% | 18.5% | 13.6% | 0.0% | 13.6% | 3 | 6 | 3 | 2 | 0 | 14 | 2 |
| Agree-disagree | 47 | Supervisors in my work unit support employee development. | 65.2% | 27.9% | 37.3% | 12.7% | 8.5% | 13.6% | 22.1% | 4 | 5 | 2 | 1 | 2 | 14 | 2 |
| Agree-disagree | 48 | My supervisor listens to what I have to say. | | | | | | | | | | | | | | |
| | | | 88.3% | 28.8% | 59.5% | 11.7% | 0.0% | 0.0% | 0.0% | 5 | 9 | 2 | 0 | 0 | 16 | N/A |
| Agree-disagree | 49 | My supervisor treats me with respect. | | | | | | | | | | | | | | |
| | | | 66.5% | 28.8% | 37.7% | 26.2% | 7.2% | 0.0% | 7.2% | 5 | 6 | 4 | 1 | 0 | 16 | N/A |
| Agree-disagree | 50 | In the last six months, my supervisor has talked with me about my performance. | | | | | | | | | | | | | | |
| | | | 52.8% | 11.7% | 41.1% | 43.7% | 3.5% | 0.0% | 3.5% | 2 | 6 | 7 | 1 | 0 | 16 | N/A |
| Agree-disagree | 51 | I have trust and confidence in my supervisor. | | | | | | | | | | | | | | |
| | | | 55.7% | 28.8% | 26.8% | 37.1% | 7.2% | 0.0% | 7.2% | 5 | 4 | 6 | 1 | 0 | 16 | N/A |
| Good-poor | 52 | Overall, how good a job do you feel is being done by your immediate supervisor? | | | | | | | | | | | | | | |
| | | | 77.6% | 36.1% | 41.5% | 15.2% | 0.0% | 7.2% | 7.2% | 6 | 6 | 3 | 0 | 1 | 16 | N/A |

| Agree-disagree | 53 | In my organization, senior leaders generate high levels of motivation and commitment in the workforce. | F0 20/ | 24.60/ | 27.70/ | 24.00/ | 7.20/ | 44.70/ | 10.00/ | | | 3 | 1 | | 46 | |
|----------------------------|----|---|--------|--------|--------|--------|-------|--------|--------|---|---|---|---|---|------|-----|
| Agree-disagree | 54 | My organization's senior leaders maintain high standards of honesty and integrity. | 59.3% | 21.6% | 37.7% | 21.8% | 7.2% | 11.7% | 18.9% | 4 | 6 | 3 | | 2 | 16 | |
| | | | 66.5% | 21.6% | 44.9% | 19.0% | 7.2% | 7.2% | 14.5% | 4 | 7 | 3 | 1 | 1 | . 16 | 0 |
| Agree-disagree | 55 | Supervisors work well with employees of different backgrounds. | 63.9% | 23.3% | 40.6% | 15.7% | 12.6% | 7.8% | 20.4% | 4 | 6 | 2 | 2 | 1 | 15 | 1 |
| Agree-disagree | 56 | *Managers communicate the goals of the organization. | 60.1% | 23.3% | 36.9% | 19.5% | 12.6% | 7.8% | 20.4% | 4 | 5 | 3 | 2 | 1 | 15 | 1 |
| Agree-disagree | 57 | Managers review and evaluate the organization's progress toward meeting its goals and objectives. | | | | | | | | | | | | | | |
| | | | 60.1% | 23.3% | 36.9% | 19.5% | 12.6% | 7.8% | 20.4% | 4 | 5 | 3 | 2 | 1 | . 15 | 1 |
| Agree-disagree | 58 | Managers promote communication among different work units (for example, about projects, goals, needed resources). | | | | | | | | | | | | | | |
| | | | 60.1% | 23.3% | 36.9% | 19.5% | 12.6% | 7.8% | 20.4% | 4 | 5 | 3 | 2 | 1 | . 15 | 1 |
| Agree-disagree | 59 | Managers support collaboration across work units to accomplish work objectives. | | | | | | | | | | | | | | |
| | | | 60.1% | 23.3% | 36.9% | 24.3% | 7.8% | 7.8% | 15.6% | 4 | 5 | 4 | 1 | 1 | . 15 | 1 |
| Good-poor | 60 | Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor? | | | | | | | | | | | | | | |
| Agree-disagree | 61 | I have a high level of respect for my organization's | 60.3% | 27.2% | 33.1% | 31.5% | 0.0% | 8.2% | 8.2% | 4 | 4 | 5 | 0 | 1 | . 14 | 2 |
| | | senior leaders. | 79.6% | 23.3% | 56.3% | 0.0% | 7.8% | 12.6% | 20.4% | 4 | 8 | 0 | 1 | 2 | 15 | 1 |
| Agree-disagree | 62 | Senior leaders demonstrate support for Work/Life programs. | 82.3% | 42.2% | 40.1% | 4.1% | 0.0% | 13.6% | 13.6% | 6 | 5 | 1 | 0 | 2 | 14 | 2 |
| Satisfied- dissatisfied | 63 | *How satisfied are you with your involvement in decisions that affect your work? | | | | | | | | | | | | | | |
| | | | 66.5% | 43.3% | 23.2% | 26.2% | 7.2% | 0.0% | 7.2% | 7 | 4 | 4 | 1 | 0 | 16 | N/A |
| Satisfied- dissatisfied | 64 | *How satisfied are you with the information you receive from management on what's going on in your organization? | | | | | | | | | | | | | | |
| | | | 70.3% | 43.3% | 27.0% | 22.5% | 7.2% | 0.0% | 7.2% | 7 | 4 | 4 | 1 | 0 | 16 | N/A |

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| Satisfied- | 65 | *How satisfied are you with the recognition you | | | | | | | | | | | | | | |
|--------------|----|--|-------|-------|-------|-------|-------|-------|-------|---|---|---|---|---|----|-----|
| dissatisfied | | receive for doing a good job? | | | | | | | | | | | | | | |
| | | | 65.3% | 38.3% | 27.0% | 10.8% | 19.4% | 4.4% | 23.9% | 6 | 4 | 2 | 3 | 1 | 16 | N/A |
| Satisfied- | 66 | How satisfied are you with the policies and | | | | | | | | | | | | | | |
| dissatisfied | | practices of your senior leaders? | | | | | | | | | | | | | | |
| | | | 66.5% | 43.3% | 23.2% | 14.6% | 7.2% | 11.7% | 18.9% | 7 | 4 | 2 | 1 | 2 | 16 | N/A |
| Satisfied- | 67 | How satisfied are you with your opportunity to | | | | | | | | | | | | | | |
| dissatisfied | | get a better job in your organization? | | | | | | | | | | | | | | |
| | | | 49.2% | 31.1% | 18.1% | 39.2% | 7.2% | 4.4% | 11.7% | 5 | 3 | 6 | 1 | 1 | 16 | N/A |
| Satisfied- | 68 | How satisfied are you with the training you | | | | | | | | | | | | | | |
| dissatisfied | | receive for your present job? | | | | | | | | | | | | | | |
| | | | 61.5% | 31.1% | 30.4% | 29.0% | 9.4% | 0.0% | 9.4% | 5 | 5 | 4 | 2 | C | 16 | N/A |
| Satisfied- | 69 | *Considering everything, how satisfied are you | | | | | | | | | | | | | | |
| dissatisfied | | with your job? | | | | | | | | | | | | | | |
| | | | 73.8% | 50.5% | 23.2% | 26.2% | 0.0% | 0.0% | 0.0% | 8 | 4 | 4 | 0 | 0 | 16 | N/A |
| Satisfied- | 70 | Considering everything, how satisfied are you with | | | | | | | | | | | | | | |
| dissatisfied | | your pay? | | | | | | | | | | | | | | |
| | | | 70.2% | 48.5% | 21.7% | 10.8% | 7.2% | 11.8% | 19.0% | 8 | 3 | 2 | 1 | 2 | 16 | N/A |
| Satisfied- | 71 | *Considering everything, how satisfied are you | | | | | | | | | | | | | | |
| dissatisfied | | with your organization? | | | | | | | | | | | | | | |
| | | | 73.8% | 57.9% | 15.9% | 21.8% | 4.4% | 0.0% | 4.4% | 9 | 3 | 3 | 1 | 0 | 16 | N/A |

^{*} AES prescribed items as of 2017 (5 CFR Part 250, Subpart C)

The Dashboard only includes items 1-71.

Percentages are weighted to represent the Agency's population.

^{**} Unweighted count of responses excluding 'Do Not Know' and 'No Basis to Judge'

Work Life-Telework

| 72. Please select the response below that BEST describes your current teleworking schedule. | N | % | |
|--|----|----------------|------------------------|
| I telework very infrequently, on an unscheduled or short-term basis | 0 | 0.0% | |
| I telework, but only about 1 or 2 days per month | 1 | 4.1% | |
| I telework 1 or 2 days per week | 0 | 0.0% | |
| I telework 3 or 4 days per week | 0 | 0.0% | |
| I telework every work day | 0 | 0.0% | |
| I do not telework because I have to be physically present on the job | 3 | 22.7% | |
| I do not telework because of technical issues that prevent me from teleworking | 0 | 0.0% | |
| I do not telework because I did not receive approval to do so, even though I have the kind of job where I can telework | 2 | 13.8% | |
| I do not telework because I choose not to telework | 8 | 59.4% | |
| Total | 14 | 100.0% | |
| | | | |
| 73. How satisfied are you with the following Work/Life programs in your agency? Telework | N | Satisfaction % | All Response Options % |
| Very Satisfied | 1 | 16.2% | 6.7% |
| Satisfied | 0 | 0.0% | 0.0% |
| Neither Satisfied nor Dissatisfied | 4 | 83.8% | 26.7% |
| Dissatisfied | 0 | 0.0% | 0.0% |
| Very Dissatisfied | 0 | 0.0% | 0.0% |
| Item Response Total | 5 | 100.0% | 33.3% |
| I choose not to participate in these programs | 2 | | 13.3% |
| These programs are not available to me | 6 | | 40.0% |
| I am unaware of these programs | 2 | | 13.3% |
| Total | 15 | 100.0% | 100.0% |
| 74. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules | N | Satisfaction % | All Response Options % |
| Very Satisfied | 6 | 50.7% | 37.5% |
| Satisfied | 3 | 31.0% | 18.8% |
| Neither Satisfied nor Dissatisfied | 2 | 18.3% | 12.5% |
| Dissatisfied | 0 | 0.0% | 0.0% |
| Very Dissatisfied | 0 | 0.0% | 0.0% |
| Item Response Total | 11 | 100.0% | 68.8% |
| I choose not to participate in these programs | 1 | | 6.3% |
| These programs are not available to me | 2 | | 12.5% |
| I am unaware of these programs | 2 | | 12.5% |
| Total | 16 | 100.0% | 100.0% |
| 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - | | | 200.070 |

| . How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs | N | Satisfaction % | All Response Options % |
|--|----|----------------|------------------------|
| Very Satisfied | 6 | 42.3% | 37.5% |
| Satisfied | 5 | 39.9% | 31.3% |
| Neither Satisfied nor Dissatisfied | 3 | 17.8% | 18.8% |
| Dissatisfied | 0 | 0.0% | 0.0% |
| Very Dissatisfied | 0 | 0.0% | 0.0% |
| Item Response Total | 14 | 100.0% | 87.5% |
| I choose not to participate in these programs | 0 | | 0.0% |
| These programs are not available to me | 0 | | 0.0% |
| I am unaware of these programs | 2 | | 12.5% |
| Total | 16 | 100.0% | 100.0% |
| How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program | N | Satisfaction % | All Response Options % |
| Very Satisfied | 6 | 37.8% | 37.5% |
| Satisfied | 6 | 48.5% | 37.5% |
| Neither Satisfied nor Dissatisfied | 2 | 13.7% | 12.5% |
| Dissatisfied | 0 | 0.0% | 0.0% |
| Very Dissatisfied | 0 | 0.0% | 0.0% |
| Item Response Total | 14 | 100.0% | 87.5% |
| I choose not to participate in these programs | 0 | | 0.0% |
| These programs are not available to me | 0 | | 0.0% |
| I am unaware of these programs | 2 | | 12.5% |
| Total | 16 | 100.0% | 100.0% |
| How satisfied are you with the following Work/Life programs in your agency? Child Care Programs | N | Satisfaction % | All Response Options % |
| Very Satisfied | 2 | 33.7% | 12.5% |
| Satisfied | 0 | 0.0% | 0.0% |
| Neither Satisfied nor Dissatisfied | 4 | 66.3% | 25.0% |
| Dissatisfied | 0 | 0.0% | 0.0% |
| Very Dissatisfied | 0 | 0.0% | 0.0% |
| Item Response Total | 6 | 100.0% | 37.5% |
| I choose not to participate in these programs | 1 | | 6.3% |
| These programs are not available to me | 5 | | 31.3% |
| I am unaware of these programs | 4 | | 25.0% |

Work Life-Telework

| Total | 16 | 100.0% | 100.0% |
|--|----|----------------|------------------------|
| 3. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs | N | Satisfaction % | All Response Options % |
| Very Satisfied | 1 | 16.2% | 6.3% |
| Satisfied | 0 | 0.0% | 0.0% |
| Neither Satisfied nor Dissatisfied | 4 | 83.8% | 25.0% |
| Dissatisfied | 0 | 0.0% | 0.0% |
| Very Dissatisfied | 0 | 0.0% | 0.0% |
| Item Response Total | 5 | 100.0% | 31.3% |
| I choose not to participate in these programs | 1 | | 6.3% |
| These programs are not available to me | 5 | | 31.3% |
| I am unaware of these programs | 5 | | 31.3% |
| Total | 16 | 100.0% | 100.0% |

Percentages are weighted to represent the Agency's population.

Percentages for demographic questions are unweighted.

| Response Type | + | ltem | ltem Text | Percent Positive % | Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied % | Percent Negative % | Item Response Total** N | Do Not Know/ No Basis to Judge N |
|------------------|------|------|--|--------------------------|--|--------------------------|----------------------------------|---|
| Agree-disagree | 2018 | 1 | *I am given a real opportunity to improve my skills in my organization. | 57.8% | 30.1% | 12.1% | 15 | N/A |
| Agree-disagree | 2018 | 2 | I have enough information to do my job well. | 88.3% | 11.7% | 0.0% | 16 | N/A |
| Agree-disagree | 2018 | 3 | I feel encouraged to come up with new and better ways of doing things. | 59.3% | 29.0% | 11.7% | 16 | N/A |
| Agree-disagree | 2018 | 4 | My work gives me a feeling of personal accomplishment. | 81.1% | 7.2% | 11.7% | 16 | N/A |
| Agree-disagree | 2018 | 5 | I like the kind of work I do. | 87.3% | 12.7% | 0.0% | 15 | N/A |
| Agree-disagree | 2018 | 6 | I know what is expected of me on the job. | 95.6% | 4.4% | 0.0% | 16 | N/A |
| Agree-disagree | 2018 | 7 | When needed I am willing to put in the extra effort to get a job done. | 92.2% | 0.0% | 7.8% | 15 | N/A |
| Agree-disagree | 2018 | 8 | I am constantly looking for ways to do my job better. | 92.7% | 7.3% | 0.0% | 16 | N/A |
| Agree-disagree | 2018 | 9 | I have sufficient resources (for example, people, materials, budget) to get my job done. | 88.3% | 0.0% | 11.7% | 16 | 0 |
| Agree-disagree | 2018 | 10 | *My workload is reasonable. | 81.1% | 11.7% | 7.2% | 16 | 0 |
| Agree-disagree | 2018 | 11 | *My talents are used well in the workplace. | 83.2% | 12.4% | 4.4% | 16 | 0 |
| Agree-disagree | 2018 | 12 | *I know how my work relates to the agency's goals. | 88.3% | 11.7% | 0.0% | 16 | 0 |
| Agree-disagree | 2018 | 13 | The work I do is important. | 88.3% | 7.2% | 4.4% | 16 | 0 |
| Agree-disagree | 2018 | 14 | Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well. | 88.3% | 11.7% | 0.0% | 16 | 0 |
| Agree-disagree | 2018 | 15 | My performance appraisal is a fair reflection of my performance. | 83.2% | 11.7% | 5.1% | 16 | 0 |
| Agree-disagree | 2018 | 16 | I am held accountable for achieving results. | 87.6% | 12.4% | 0.0% | 16 | 0 |
| Agree-disagree | 2018 | 17 | *I can disclose a suspected violation of any law, rule or regulation without fear of reprisal. | 81.0% | 7.3% | 11.7% | 16 | |
| Agree-disagree | 2018 | 18 | My training needs are assessed. | 68.9% | 19.4% | 11.7% | 16 | |
| Agree-disagree | 2018 | 19 | In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding). | 72.5% | 27.5% | 0.0% | 16 | 0 |
| Agree-disagree | 2018 | 20 | *The people I work with cooperate to get the job done. | 63.0% | 10.7% | 26.2% | 16 | N/A |

| Agree-disagree 2018 22 Promotions in my work unit are based on merit. 39.1% 47.2% 13.6% 10 Agree-disagree 2018 23 In my work unit, steps are taken to deal with a poor performer who cannot or will not improve. 53.5% 18.3% 28.1% 14 Agree-disagree 2018 24 In my work unit differences in performance are recognized in a meaningful way. 51.8% 16.9% 31.3% 15 Agree-disagree 2018 24 In my work unit differences in performance are recognized in a meaningful way. 51.8% 16.9% 31.3% 15 Agree-disagree 2018 25 Awards in my work unit had improved in the past year. 50.6% 27.3% 22.1% 14 Agree-disagree 2018 29 "May work unit has the job-relevant knowledge and skills necessary to accomplish organizational goals. 66.5% 14.6% 18.9% 16 Agree-disagree 2018 30 Employees have a feeling of personal empowerment with respect to work processes. 67.1% 24.7% 13.2% 14 Agree-disagree 2018 30 Employees have a f | | | | | 1 | | | | 1 |
|--|----------------|------|----|--|-------|-------|-------|----|-----|
| Agree-disagree 2018 23 In my work unit, steps are taken to deal with a poor performer who cannot or will not improve. 53,5% 18,3% 28,1% 14 Agree-disagree 2018 25 In my work unit, differences in performance are recognized in a meaningful way. 51,8% 16,9% 31,3% 15 Agree-disagree 2018 25 Employees in my work unit date and not well employees perform their jobs. 45,2% 23,5% 31,3% 15 Agree-disagree 2018 26 Employees in my work unit share job knowledge with each other. 50,6% 27,3% 22,1% 14 Agree-disagree 2018 27 The skill level in my work unit has improved in the past year. 75,9% 12,4% 11,7% 16 Good-poor 2018 28 How would you rate the overall quality of work dome by your work unit? 75,9% 12,4% 11,7% 16 Agree-disagree 2018 29 "My work unit has the job-relevant knowledge and skills necessary to accomplish organizational goals. Agree-disagree 2018 30 Employees have a feeling of personal empowerment with respect to work processes. 62,1% 24,7% 13,2% 14 Agree-disagree 2018 31 Employees are recognized for providing high quality products and services. 45,4% 42,0% 12,6% 15 Agree-disagree 2018 32 Creativity and innovation are rewarded. 50,8% 36,7% 12,6% 15 Agree-disagree 2018 33 Pay raises depend on how well employees perform their jobs. 36,1% 40,4% 23,5% 15 Agree-disagree 2018 34 Policias and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring). Agree-disagree 2018 35 Employees are protected from health and safety hazards on the job. 37,38% 19,0% 7,2% 15 Agree-disagree 2018 36 My organization has prepared employees perform their jobs. 37,38% 19,0% 7,2% 15 Agree-disagree 2018 37 Arbitrary action, personal favoritism and coerciton for partism political purposes are not tolerated. 57,57% 17,57% 17,57% 12,6% 15 Agree-disagree 2018 39 My agency is successful at accomplishing its mission. 79,57% 7,9% 12,6% 15 Agree-disagree 2018 30 My supervisor provides me with opportunities to demonstrate my leadership skills. 79,5% 7,9% 12,6% 15 Agree-di | Agree-disagree | 2018 | 21 | My work unit is able to recruit people with the right skills. | 41.6% | 45.8% | 12.6% | 15 | 1 |
| Agree-disagree 2018 24 | Agree-disagree | 2018 | 22 | Promotions in my work unit are based on merit. | 39.1% | 47.2% | 13.6% | 14 | 2 |
| Agree-disagree 2018 25 Awards in my work unit depend on how well employees perform their jobs. 45.2% 23.5% 31.3% 15 Agree-disagree 2018 26 Employees in my work unit share job knowledge with each other. 50.6% 27.3% 22.1% 14 Agree-disagree 2018 27 How would you rate the overall quality of work done by your work unit? 73.8% 10.0% 72.8% 16 Agree-disagree 2018 29 "My work unit has the job-relevant knowledge and skills necessary to accomplish organizational goals. 66.5% 14.6% 18.9% 16 Agree-disagree 2018 30 Employees have a feeling of personal empowerment with respect to work processes. 62.1% 24.7% 13.2% 14 Agree-disagree 2018 31 Employees are recognized for providing high quality products and services. 45.4% 42.0% 12.6% 15 Agree-disagree 2018 31 Pay raises depend on how well employees perform their jobs. Agree-disagree 2018 31 Pay raises depend on how well employees perform their jobs. Agree-disagree 2018 34 Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring). 52.5% 78.8% 15 Employees are protected from health and safety hazards on the job. 73.8% 19.0% 72.2% 16 Agree-disagree 2018 36 My organization has prepared employees for potential security threats. 67.9% 19.5% 12.6% 15 Agree-disagree 2018 37 Arbitrary action, personal favoritism and coercion for particular policy or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated. 74.1% 7.9% 17.9% 15 Agree-disagree 2018 38 Prohibited Personnel Practices (for example, lilegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated. 74.1% 7.9% 17.9% 15 Agree-disagree 2018 40 41 Precommend my organization as a good place to work. 42.2% 26.8% 26.8% 26.0% 16 Agree-disagree 2018 41 40 My supervisor provides me with opportunities to make my ag | Agree-disagree | 2018 | 23 | In my work unit, steps are taken to deal with a poor performer who cannot or will not improve. | 53.5% | 18.3% | 28.1% | 14 | 2 |
| Agree-disagree 2018 26 Employees in my work unit share job knowledge with each other. 50.6% 27.3% 22.1% 14 Agree-disagree 2018 27 The skill level in my work unit has improved in the past year. 75.9% 12.4% 11.7% 16 Good-poor 2018 28 thow would you rate the overall quality of work done by your work unit? 73.8% 19.0% 72.8% 19.0% 72.8% 16 Agree-disagree 2018 29 "My work unit has the job relevant knowledge and skills necessary to accomplish organizational goals. 65.5% 14.6% 18.9% 16 Agree-disagree 2018 31 Employees have a feeling of personal empowerment with respect to work processes. 62.1% 24.7% 13.2% 14 Agree-disagree 2018 31 Employees are recognized for providing high quality products and services. 62.1% 24.7% 13.2% 15 Agree-disagree 2018 32 Creativity and innovation are rewarded. 50.8% 36.7% 12.6% 15 Agree-disagree 2018 33 Pay raises depend on how well employees perform their jobs. 36.1% 40.0% 23.5% 15 Agree-disagree 2018 34 Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring). 39.7% 52.5% 7.8% 15 Agree-disagree 2018 35 Employees are protected from health and safety hazards on the job. 73.8% 19.0% 7.2% 16 Agree-disagree 2018 36 My organization has prepared employees for potential security threats. 67.9% 19.5% 12.6% 15 Agree-disagree 2018 38 Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated. 79.5% 7.9% 12.6% 15 Agree-disagree 2018 30 My agency is successful at accomplishing its mission. 79.5% 7.9% 12.6% 15 Agree-disagree 2018 40 The successful at accomplishing its mission. 79.5% 7.9% 12.6% 15 Agree-disagree 2018 40 My supervisor supports my need to balance work and other iffe issues. 79.5% 7.9% 12.6% 15 Agree-disagree 2018 41 The believe the results of this survey will be used to make my agency a better place to work. 49.2% 2 | Agree-disagree | 2018 | 24 | *In my work unit, differences in performance are recognized in a meaningful way. | 51.8% | 16.9% | 31.3% | 15 | 1 |
| Agree-disagree 2018 27 The skill level in my work unit has improved in the past year. 75.9% 12.4% 11.7% 16 Good-poor 2018 28 How would you rate the overall quality of work done by your work unit? 73.8% 19.0% 7.2% 16 Agree-disagree 2018 29 "My work unit has the job-relevant knowledge and skills necessary to accomplish organizational goals. 66.5% 14.6% 18.9% 16 Agree-disagree 2018 30 Employees have a feeling of personal empowerment with respect to work processes. 62.1% 24.7% 13.2% 14 Agree-disagree 2018 31 Employees are recognized for providing high quality products and services. 45.4% 42.0% 12.6% 15 Agree-disagree 2018 32 Creativity and innovation are rewarded. 50.8% 36.7% 12.5% 15 Agree-disagree 2018 33 Pay raises depend on how well employees perform their jobs. 36.1% 40.4% 23.5% 15 Agree-disagree 2018 34 Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring). 39.7% 52.5% 7.8% 15 Agree-disagree 2018 35 Employees are protected from health and safety hazards on the job. 73.8% 19.0% 7.2% 16 Agree-disagree 2018 36 My organization has prepared employees for potential security threats. 67.9% 19.5% 12.6% 15 Agree-disagree 2018 37 Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated. 75.7% 11.7% 12.6% 15 Agree-disagree 2018 38 Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated. 75.7% 11.7% 12.6% 15 Agree-disagree 2018 40 "I recommend my organization as a good place to work. 79.5% 7.9% 12.6% 15 Agree-disagree 2018 41 "I believe the results of this survey will be used to make my agency a better place to work. 79.5% 7.9% 12.6% 15 Agree-disagree 2018 44 My supervisor supports my need to balance work and other life issues. 75.7% 19.5% 7.9% 12.6% 15 Agree-disagree 2018 45 My supervisor provide | Agree-disagree | 2018 | 25 | Awards in my work unit depend on how well employees perform their jobs. | 45.2% | 23.5% | 31.3% | 15 | 1 |
| Good-poor 2018 28 How would you rate the overall quality of work done by your work unit? Agree-disagree 2018 29 "My work unit has the job-relevant knowledge and skills necessary to accomplish organizational goals. Agree-disagree 2018 30 Employees have a feeling of personal empowerment with respect to work processes. Agree-disagree 2018 31 Employees have a feeling of personal empowerment with respect to work processes. Agree-disagree 2018 32 Employees have a feeling of personal empowerment with respect to work processes. Agree-disagree 2018 32 Employees have a feeling of personal empowerment with respect to work processes. Agree-disagree 2018 32 Employees have a feeling of personal empowerment with respect to work processes. Agree-disagree 2018 33 Employees are recognized for providing high quality products and services. Agree-disagree 2018 33 Pay risse depend on how well employees perform their jobs. Agree-disagree 2018 34 Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring). 39.7% 52.5% 7.8% 15 Agree-disagree 2018 35 Employees are protected from health and safety hazards on the job. Agree-disagree 2018 36 My organization has prepared employees for potential security threats. Agree-disagree 2018 37 Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated. Agree-disagree 2018 38 Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated. 75.7% 11.7% 12.6% 15 Agree-disagree 2018 40 "In example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated. 74.1% 7.9% 17.9% 15 Agree-disagree 2018 40 "In example, illegally discriminating for or ag | Agree-disagree | 2018 | 26 | Employees in my work unit share job knowledge with each other. | 50.6% | 27.3% | 22.1% | 14 | 2 |
| Agree-disagree 2018 29 *My work unit has the job-relevant knowledge and skills necessary to accomplish organizational goals. 66.5% 14.6% 18.9% 16 Agree-disagree 2018 30 Employees have a feeling of personal empowerment with respect to work processes. 66.5% 14.6% 18.9% 16 Agree-disagree 2018 31 Employees are recognized for providing high quality products and services. 66.5% 14.6% 18.9% 16 66.5% 16 66.5% 14.6% 18.9% 16 66.5% 14.6% 18.9% 16 66.5% 16 66.5% 16 66.5% 14.6% 18.9% 16 66.5% 16 66.5% 16 66.5% 16 66.5% 16 66.5% 16 66.5% 16 66.5% 16 66.5% 16 66.5% 16 66.5% 16 66.5% 16 66.5% 16 66.5% 16 66.5% 16 66.5% 16 66.5% 16 66.5% 16 | Agree-disagree | 2018 | 27 | The skill level in my work unit has improved in the past year. | 75.9% | 12.4% | 11.7% | 16 | 0 |
| Agree-disagree 2018 30 Employees have a feeling of personal empowerment with respect to work processes. 62.1% 24.7% 13.2% 14 Agree-disagree 2018 31 Employees are recognized for providing high quality products and services. 45.4% 42.0% 12.6% 15 Agree-disagree 2018 32 Creativity and innovation are rewarded. 50.8% 36.7% 112.6% 15 Agree-disagree 2018 33 Pay raises depend on how well employees perform their jobs. Agree-disagree 2018 34 Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring). Agree-disagree 2018 35 Employees are protected from health and safety hazards on the job. Agree-disagree 2018 36 My organization has prepared employees for potential security threats. Agree-disagree 2018 37 Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated. Agree-disagree 2018 38 Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated. Agree-disagree 2018 39 My agency is successful at accomplishing its mission. Agree-disagree 2018 40 **I recommend my organization as a good place to work. Agree-disagree 2018 41 **I believe the results of this survey will be used to make my agency a better place to work. Agree-disagree 2018 41 **I believe the results of this survey will be used to make my agency a better place to work. Agree-disagree 2018 44 My supervisor supports my need to balance work and other life issues. Agree-disagree 2018 44 My supervisor provides me with opportunities to demonstrate my leadership skills. Agree-disagree 2018 45 My supervisor supports my need to balance work and other life issues. Agree-disagree 2018 45 My supervisor is committed to a workforce representative of all segments of society. Agree-disagree 2018 45 My supervisor is committed to a workforce representative of | Good-poor | 2018 | 28 | How would you rate the overall quality of work done by your work unit? | 73.8% | 19.0% | 7.2% | 16 | N/A |
| Agree-disagree 2018 30 Employees have a feeling of personal empowerment with respect to work processes. 62.1% 24.7% 13.2% 14 Agree-disagree 2018 31 Employees are recognized for providing high quality products and services. 45.4% 42.0% 12.6% 15 Agree-disagree 2018 32 Employees are recognized for providing high quality products and services. 50.8% 36.7% 12.6% 15 Agree-disagree 2018 33 Pay raises depend on how well employees perform their jobs. 36.1% 40.4% 23.5% 15 Agree-disagree 2018 34 Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring). 39.7% 52.5% 7.8% 15 Agree-disagree 2018 35 Employees are protected from health and safety hazards on the job. 73.8% 19.0% 7.2% 16 Agree-disagree 2018 37 Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated. 75.7% 11.7% 12.6% 15 Agree-disagree 2018 38 Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated. 74.1% 7.9% 17.9% 15 Agree-disagree 2018 39 My agency is successful at accomplishing its mission. 79.5% 7.9% 12.6% 15 Agree-disagree 2018 40 1 recommend my organization as a good place to work. 73.9% 21.7% 4.4% 16 Agree-disagree 2018 41 1 believe the results of this survey will be used to make my agency a better place to work. 49.2% 26.8% 24.0% 16 Agree-disagree 2018 44 Discussions with my supervisor about my performance are worthwhile. 54.9% 31.4% 13.6% 14 Agree-disagree 2018 45 My supervisor provides me with opportunities to demonstrate my leadership skills. 79.5% 7.9% 11.4% 13.6% 14 | Agree-disagree | 2018 | 29 | *My work unit has the job-relevant knowledge and skills necessary to accomplish organizational goals. | | | | | |
| Agree-disagree 2018 31 Employees are recognized for providing high quality products and services. 45,4% 42.0% 12.6% 15 Agree-disagree 2018 32 Creativity and innovation are rewarded. 50,8% 36,7% 12.6% 15 Agree-disagree 2018 33 Pay raises depend on how well employees perform their jobs. 36,7% 12.6% 15 Agree-disagree 2018 34 Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring). 39,7% 52,5% 7.8% 15 Agree-disagree 2018 35 Employees are protected from health and safety hazards on the job. 73,8% 19,0% 7.2% 16 Agree-disagree 2018 36 My organization has prepared employees for potential security threats. 67,9% 19,5% 12.6% 15 Agree-disagree 2018 37 Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated. 75,7% 11.7% 12.6% 15 Agree-disagree 2018 38 Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated. 74.1% 7.9% 17.9% 15 Agree-disagree 2018 40 *I recommend my organization as a good place to work. 79,5% 7.9% 12.6% 15 Agree-disagree 2018 41 *I believe the results of this survey will be used to make my agency a better place to work. 49,2% 26.8% 24.0% 16 Agree-disagree 2018 43 My supervisor supports my need to balance work and other life issues. 75,7% 19,5% 7,9% 12.6% 15 Agree-disagree 2018 44 Discussions with my supervisor about my performance are worthwhile. 54,9% 31.4% 13.6% 14 Agree-disagree 2018 45 My supervisor is committed to a workforce representative of all segments of society. 72.1% 14.3% 13.6% 14 | | | | | 66.5% | 14.6% | 18.9% | 16 | 0 |
| Agree-disagree 2018 32 Creativity and innovation are rewarded. 50.8% 36.7% 12.6% 15 Agree-disagree 2018 33 Pay raises depend on how well employees perform their jobs. 36.1% 40.4% 23.5% 15 Agree-disagree 2018 34 Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring). 39.7% 52.5% 7.8% 15 Agree-disagree 2018 35 Employees are protected from health and safety hazards on the job. 73.8% 19.0% 7.2% 16 Agree-disagree 2018 36 My organization has prepared employees for potential security threats. 67.9% 19.5% 12.6% 15 Agree-disagree 2018 37 Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated. 75.7% 11.7% 12.6% 15 Agree-disagree 2018 38 Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated. 74.1% 7.9% 17.9% 15 Agree-disagree 2018 39 My agency is successful at accomplishing its mission. 79.5% 7.9% 12.6% 15 Agree-disagree 2018 40 **1 recommend my organization as a good place to work. 73.9% 21.7% 4.4% 16 Agree-disagree 2018 41 **1 believe the results of this survey will be used to make my agency a better place to work. 49.2% 26.8% 24.0% 16 Agree-disagree 2018 41 **1 believe the results of this survey will be used to make my agency a better place to work. 79.5% 7.9% 12.6% 15 Agree-disagree 2018 43 My supervisor supports my need to balance work and other life issues. 79.5% 7.9% 12.6% 15 Agree-disagree 2018 44 Discussions with my supervisor about my performance are worthwhile. 54.9% 31.4% 13.6% 14 Agree-disagree 2018 45 My supervisor is committed to a workforce representative of all segments of society. 72.1% 14.3% 13.6% 14 | Agree-disagree | 2018 | 30 | Employees have a feeling of personal empowerment with respect to work processes. | 62.1% | 24.7% | 13.2% | 14 | 1 |
| Agree-disagree 2018 33 Pay raises depend on how well employees perform their jobs. Agree-disagree 2018 34 Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring). Agree-disagree 2018 35 Employees are protected from health and safety hazards on the job. Agree-disagree 2018 36 My organization has prepared employees for potential security threats. Agree-disagree 2018 37 Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated. Agree-disagree 2018 38 Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated. Agree-disagree 2018 39 My agency is successful at accomplishing its mission. Agree-disagree 2018 40 **1 recommend my organization as a good place to work. Agree-disagree 2018 41 **1 believe the results of this survey will be used to make my agency a better place to work. Agree-disagree 2018 42 My supervisor supports my need to balance work and other life issues. Agree-disagree 2018 44 Discussions with my supervisor about my performance are worthwhile. Agree-disagree 2018 45 My supervisor is committed to a workforce representative of all segments of society. 72.1% 14.3% 13.6% 14 Agree-disagree 2018 45 My supervisor is committed to a workforce representative of all segments of society. | Agree-disagree | 2018 | 31 | Employees are recognized for providing high quality products and services. | 45.4% | 42.0% | 12.6% | 15 | 1 |
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| awareness of diversity issues, mentoring). Agree-disagree 2018 35 Employees are protected from health and safety hazards on the job. 73.8% 19.0% 7.2% 16 Agree-disagree 2018 36 My organization has prepared employees for potential security threats. 67.9% 19.5% 12.6% 15 Agree-disagree 2018 37 Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated. 75.7% 11.7% 12.6% 15 Agree-disagree 2018 38 Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated. 74.1% 7.9% 17.9% 15 Agree-disagree 2018 39 My agency is successful at accomplishing its mission. 79.5% 7.9% 12.6% 15 Agree-disagree 2018 40 *I recommend my organization as a good place to work. 73.9% 21.7% 4.4% 16 Agree-disagree 2018 41 *I believe the results of this survey will be used to make my agency a better place to work. 49.2% 26.8% 24.0% 16 Agree-disagree 2018 42 My supervisor supports my need to balance work and other life issues. 75.7% 19.5% 4.8% 15 Agree-disagree 2018 44 Discussions with my supervisor about my performance are worthwhile. 54.9% 31.4% 13.6% 14 Agree-disagree 2018 45 My supervisor is committed to a workforce representative of all segments of society. 72.1% 14.3% 13.6% 14 | Agree-disagree | 2018 | 33 | Pay raises depend on how well employees perform their jobs. | 36.1% | 40.4% | 23.5% | 15 | 1 |
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| person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated. 74.1% 7.9% 17.9% 15 Agree-disagree 2018 39 My agency is successful at accomplishing its mission. 79.5% 7.9% 12.6% 15 Agree-disagree 2018 40 *I recommend my organization as a good place to work. 73.9% 21.7% 4.4% 16 Agree-disagree 2018 41 *I believe the results of this survey will be used to make my agency a better place to work. 49.2% 26.8% 24.0% 16 Agree-disagree 2018 42 My supervisor supports my need to balance work and other life issues. 75.7% 19.5% 7.9% 12.6% 15 Agree-disagree 2018 43 My supervisor provides me with opportunities to demonstrate my leadership skills. 79.5% 7.9% 12.6% 15 Agree-disagree 2018 44 Discussions with my supervisor about my performance are worthwhile. 54.9% 31.4% 13.6% 14 Agree-disagree 2018 45 My supervisor is committed to a workforce representative of all segments of society. 72.1% 14.3% 13.6% 14 | | | | | 75.7% | 11.7% | 12.6% | 15 | 1 |
| Agree-disagree 2018 39 My agency is successful at accomplishing its mission. 79.5% 7.9% 12.6% 15 Agree-disagree 2018 40 *I recommend my organization as a good place to work. 73.9% 21.7% 4.4% 16 Agree-disagree 2018 41 *I believe the results of this survey will be used to make my agency a better place to work. 49.2% 26.8% 24.0% 16 Agree-disagree 2018 42 My supervisor supports my need to balance work and other life issues. 75.7% 19.5% 4.8% 15 Agree-disagree 2018 43 My supervisor provides me with opportunities to demonstrate my leadership skills. 79.5% 7.9% 12.6% 15 Agree-disagree 2018 44 Discussions with my supervisor about my performance are worthwhile. 54.9% 31.4% 13.6% 14 Agree-disagree 2018 45 My supervisor is committed to a workforce representative of all segments of society. 72.1% 14.3% 13.6% 14 | Agree-disagree | 2018 | 38 | Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a | | | | | |
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| Agree-disagree 2018 40 *I recommend my organization as a good place to work. Agree-disagree 2018 41 *I believe the results of this survey will be used to make my agency a better place to work. Agree-disagree 2018 42 My supervisor supports my need to balance work and other life issues. Agree-disagree 2018 43 My supervisor provides me with opportunities to demonstrate my leadership skills. Agree-disagree 2018 44 Discussions with my supervisor about my performance are worthwhile. Agree-disagree 2018 45 My supervisor is committed to a workforce representative of all segments of society. 73.9% 21.7% 4.4% 16 49.2% 26.8% 24.0% 16 75.7% 19.5% 7.9% 19.5% 4.8% 15 79.5% 7.9% 12.6% 15 Agree-disagree 2018 44 Discussions with my supervisor about my performance are worthwhile. Agree-disagree 2018 45 My supervisor is committed to a workforce representative of all segments of society. 72.1% 14.3% 13.6% 14 | Agree-disagree | 2018 | 39 | My agency is successful at accomplishing its mission. | 79.5% | 7.9% | | | 1 |
| Agree-disagree 2018 41 *I believe the results of this survey will be used to make my agency a better place to work. Agree-disagree 2018 42 My supervisor supports my need to balance work and other life issues. Agree-disagree 2018 43 My supervisor provides me with opportunities to demonstrate my leadership skills. Agree-disagree 2018 44 Discussions with my supervisor about my performance are worthwhile. Agree-disagree 2018 45 My supervisor is committed to a workforce representative of all segments of society. 16 26.8% 24.0% 15 75.7% 19.5% 7.9% 12.6% 15 Agree-disagree 2018 44 Discussions with my supervisor about my performance are worthwhile. 54.9% 31.4% 13.6% 14 Agree-disagree 2018 45 My supervisor is committed to a workforce representative of all segments of society. 72.1% 14.3% 13.6% 14 | Agree-disagree | 2018 | 40 | *I recommend my organization as a good place to work. | 73.9% | 21.7% | 4.4% | 16 | N/A |
| Agree-disagree 2018 43 My supervisor provides me with opportunities to demonstrate my leadership skills. Agree-disagree 2018 44 Discussions with my supervisor about my performance are worthwhile. Agree-disagree 2018 45 My supervisor is committed to a workforce representative of all segments of society. 79.5% 7.9% 12.6% 15 14.3% 13.6% 14 | Agree-disagree | 2018 | 41 | *I believe the results of this survey will be used to make my agency a better place to work. | 49.2% | 26.8% | 24.0% | 16 | 0 |
| Agree-disagree 2018 43 My supervisor provides me with opportunities to demonstrate my leadership skills. 79.5% 7.9% 12.6% 15 Agree-disagree 2018 44 Discussions with my supervisor about my performance are worthwhile. 54.9% 31.4% 13.6% 14 Agree-disagree 2018 45 My supervisor is committed to a workforce representative of all segments of society. 72.1% 14.3% 13.6% 14 | Agree-disagree | 2018 | 42 | My supervisor supports my need to balance work and other life issues. | 75.7% | 19.5% | 4.8% | 15 | 1 |
| Agree-disagree 2018 45 My supervisor is committed to a workforce representative of all segments of society. 72.1% 14.3% 13.6% 14 | Agree-disagree | 2018 | 43 | My supervisor provides me with opportunities to demonstrate my leadership skills. | 79.5% | 7.9% | 12.6% | 15 | 1 |
| | Agree-disagree | 2018 | 44 | Discussions with my supervisor about my performance are worthwhile. | 54.9% | 31.4% | 13.6% | 14 | 2 |
| Agree-disagree 2018 46 My supervisor provides me with constructive suggestions to improve my job performance. 67.9% 18.5% 13.6% 14 | Agree-disagree | 2018 | 45 | My supervisor is committed to a workforce representative of all segments of society. | 72.1% | 14.3% | 13.6% | 14 | 2 |
| 1 | Agree-disagree | 2018 | 46 | My supervisor provides me with constructive suggestions to improve my job performance. | 67.9% | 18.5% | 13.6% | 14 | 2 |
| Agree-disagree 2018 47 Supervisors in my work unit support employee development. 65.2% 12.7% 22.1% 14 | Agree-disagree | 2018 | 47 | Supervisors in my work unit support employee development. | 65.2% | 12.7% | 22.1% | 14 | 2 |

| | | | | | | | - | |
|----------------|------|----|---|--------|--------|--------|-----|--------|
| Agree-disagree | 2018 | 48 | My supervisor listens to what I have to say. | 88.3% | 11.7% | 0.0% | 16 | N/A |
| Agree-disagree | 2018 | 49 | My supervisor treats me with respect. | 66.5% | 26.2% | 7.2% | 16 | N/A |
| Agree-disagree | 2018 | 50 | In the last six months, my supervisor has talked with me about my performance. | 52.8% | 43.7% | 3.5% | 16 | N/A |
| Agree-disagree | 2018 | 51 | I have trust and confidence in my supervisor. | 55.7% | 37.1% | 7.2% | 16 | N/A |
| Good-poor | 2018 | 52 | Overall, how good a job do you feel is being done by your immediate supervisor? | 77.6% | 15.2% | 7.2% | 16 | N/A |
| Agree-disagree | 2018 | 53 | In my organization, senior leaders generate high levels of motivation and commitment in the workforce. | | | | | |
| | | | | 59.3% | 21.8% | 18.9% | 16 | 0 |
| Agree-disagree | 2018 | 54 | My organization's senior leaders maintain high standards of honesty and integrity. | 66.5% | 19.0% | 14.5% | 16 | 0 |
| Agree-disagree | 2018 | 55 | Supervisors work well with employees of different backgrounds. | 63.9% | 15.7% | 20.4% | 15 | 1 |
| Agree-disagree | 2018 | 56 | *Managers communicate the goals of the organization. | 60.1% | 19.5% | 20.4% | 15 | 1 |
| Agree-disagree | 2018 | 57 | Managers review and evaluate the organization's progress toward meeting its goals and objectives. | | | | | |
| | | | | 60.1% | 19.5% | 20.4% | 15 | 1 |
| Agree-disagree | 2018 | 58 | Managers promote communication among different work units (for example, about projects, goals, needed resources). | | | | | |
| | | | | 60.1% | 19.5% | 20.4% | 15 | 1 |
| Agree-disagree | 2018 | 59 | Managers support collaboration across work units to accomplish work objectives. | 60.1% | 24.3% | 15.6% | 15 | 1 |
| Good-poor | 2018 | 60 | Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor? | | | | | |
| | | | | 60.3% | 31.5% | 8.2% | 14 | 2 |
| Agree-disagree | 2018 | 61 | I have a high level of respect for my organization's senior leaders. | 79.6% | 0.0% | 20.4% | 15 | 1 |
| Agree-disagree | 2018 | 62 | Senior leaders demonstrate support for Work/Life programs. | 82.3% | 4.1% | 13.6% | 14 | 2 |
| Satisfied- | 2018 | 63 | *How satisfied are you with your involvement in decisions that affect your work? | | | | | _ |
| dissatisfied | | | | 66.5% | 26.2% | 7.2% | 16 | N/A |
| Satisfied- | 2018 | 64 | *How satisfied are you with the information you receive from management on what's going on in your organization? | 33.370 | 20.270 | 7.270 | 10 | 14/71 |
| dissatisfied | | | | 70.3% | 22.5% | 7.2% | 16 | N/A |
| Satisfied- | 2018 | 65 | *How satisfied are you with the recognition you receive for doing a good job? | 70.570 | 22.370 | 7.270 | 10 | IN/A |
| dissatisfied | | | | 65.3% | 10.8% | 23.9% | 16 | N/A |
| Satisfied- | 2018 | 66 | How satisfied are you with the policies and practices of your senior leaders? | 05.570 | 10.876 | 23.370 | 10 | IN/A |
| dissatisfied | 2010 | 00 | From satisfied are you man the policies and practices of your series readers. | CC F0/ | 14.60/ | 10.00/ | 1.0 | N1 / A |
| Satisfied- | 2018 | 67 | How satisfied are you with your opportunity to get a better job in your organization? | 66.5% | 14.6% | 18.9% | 16 | N/A |
| dissatisfied | 2010 | 0, | ariow satisfied are you with your opportunity to get a better job in your organization: | 40.20/ | 20.224 | 44.70/ | 4.5 | |
| Satisfied- | 2018 | 60 | How satisfied are you with the training you receive for your present job? | 49.2% | 39.2% | 11.7% | 16 | N/A |
| dissatisfied | 2018 | 68 | Inow satisfied are you with the training you receive for your present job? | | | | | |
| 4.5546.51164 | | | | 61.5% | 29.0% | 9.4% | 16 | N/A |

| Satisfied- | 2018 | 69 | *Considering everything, how satisfied are you with your job? | | | | | |
|----------------|------|----|--|-------|-------|-------|----|-----|
| dissatisfied | | | | 73.8% | 26.2% | 0.0% | 16 | N/A |
| Satisfied- | 2018 | 70 | Considering everything, how satisfied are you with your pay? | | | | | |
| dissatisfied | | | | 70.2% | 10.8% | 19.0% | 16 | N/A |
| Satisfied- | 2018 | 71 | *Considering everything, how satisfied are you with your organization? | | | | | |
| dissatisfied | | | | 73.8% | 21.8% | 4.4% | 16 | N/A |
| Agree-disagree | 2017 | 1 | *I am given a real opportunity to improve my skills in my organization. | 57.7% | 38.4% | 4.0% | 20 | N/A |
| Agree-disagree | 2017 | 2 | I have enough information to do my job well. | 85.1% | 14.9% | 0.0% | 20 | N/A |
| Agree-disagree | 2017 | 3 | I feel encouraged to come up with new and better ways of doing things. | 72.6% | 11.0% | 16.5% | 20 | N/A |
| Agree-disagree | 2017 | 4 | My work gives me a feeling of personal accomplishment. | 79.6% | 16.4% | 4.0% | 20 | N/A |
| Agree-disagree | 2017 | 5 | I like the kind of work I do. | 96.0% | 4.0% | 0.0% | 20 | N/A |
| Agree-disagree | 2017 | 6 | I know what is expected of me on the job. | 94.5% | 5.5% | 0.0% | 20 | N/A |
| Agree-disagree | 2017 | 7 | When needed I am willing to put in the extra effort to get a job done. | 88.4% | 11.6% | 0.0% | 19 | N/A |
| Agree-disagree | 2017 | 8 | I am constantly looking for ways to do my job better. | 94.2% | 5.8% | 0.0% | 19 | N/A |
| Agree-disagree | 2017 | 9 | I have sufficient resources (for example, people, materials, budget) to get my job done. | 86.9% | 5.5% | 7.6% | 20 | 0 |
| Agree-disagree | 2017 | 10 | *My workload is reasonable. | 81.4% | 5.5% | 13.1% | 20 | 0 |
| Agree-disagree | 2017 | 11 | *My talents are used well in the workplace. | 90.6% | 5.5% | 4.0% | 20 | 0 |
| Agree-disagree | 2017 | 12 | *I know how my work relates to the agency's goals and priorities. | 94.5% | 5.5% | 0.0% | 20 | 0 |
| Agree-disagree | 2017 | 13 | The work I do is important. | 90.5% | 9.5% | 0.0% | 20 | 0 |
| Agree-disagree | 2017 | 14 | Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform | | | | | |
| | | | their jobs well. | 85.1% | 10.9% | 4.0% | 20 | 0 |
| Agree-disagree | 2017 | 15 | My performance appraisal is a fair reflection of my performance. | 96.0% | 4.0% | 0.0% | 20 | 0 |
| Agree-disagree | 2017 | 16 | I am held accountable for achieving results. | 87.9% | 12.1% | 0.0% | 18 | 0 |
| Agree-disagree | 2017 | 17 | *I can disclose a suspected violation of any law, rule or regulation without fear of reprisal. | 79.6% | 11.0% | 9.5% | 20 | 0 |
| Agree-disagree | 2017 | 18 | My training needs are assessed. | 39.0% | 51.5% | 9.5% | 20 | 0 |
| Agree-disagree | 2017 | 19 | In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for | | | | | |
| | | | example, Fully Successful, Outstanding). | 68.6% | 27.4% | 4.0% | 20 | 0 |
| Agree-disagree | 2017 | 20 | *The people I work with cooperate to get the job done. | 75.6% | 9.5% | 14.9% | 20 | N/A |
| Agree-disagree | 2017 | 21 | My work unit is able to recruit people with the right skills. | 31.9% | 53.4% | 14.7% | 18 | 2 |
| Agree-disagree | 2017 | 22 | Promotions in my work unit are based on merit. | 27.4% | 55.8% | 16.8% | 18 | 1 |
| Agree-disagree | 2017 | 23 | In my work unit, steps are taken to deal with a poor performer who cannot or will not improve. | 42.9% | 35.5% | 21.6% | 19 | 1 |
| Agree-disagree | 2017 | 24 | *In my work unit, differences in performance are recognized in a meaningful way. | 48.7% | 29.7% | 21.6% | 19 | 1 |

| Agree-disagree | 2017 | 25 | Awards in my work unit depend on how well employees perform their jobs. | 31.0% | 57.7% | 11.3% | 17 | 2 |
|----------------|------|----|--|--------|--------|-------|----|-----|
| Agree-disagree | 2017 | 26 | Employees in my work unit share job knowledge with each other. | | | | 17 | 3 |
| | 2017 | 27 | The skill level in my work unit has improved in the past year. | 70.1% | 25.9% | 4.0% | 20 | 0 |
| Agree-disagree | | | | 66.2% | 24.4% | 9.5% | 20 | 0 |
| Good-poor | 2017 | 28 | How would you rate the overall quality of work done by your work unit? | 83.6% | 16.4% | 0.0% | 20 | N/A |
| Agree-disagree | 2017 | 29 | *The workforce has the job-relevant knowledge and skills necessary to accomplish | | | | | |
| | | | organizational goals. | 79.6% | 11.0% | 9.5% | 20 | 0 |
| Agree-disagree | 2017 | 30 | Employees have a feeling of personal empowerment with respect to work processes. | 61.0% | 29.0% | 10.0% | 19 | 1 |
| Agree-disagree | 2017 | 31 | Employees are recognized for providing high quality products and services. | 40.1% | 43.1% | 16.8% | 18 | 2 |
| Agree-disagree | 2017 | 32 | Creativity and innovation are rewarded. | 44.6% | 50.7% | 4.7% | 17 | 3 |
| Agree-disagree | 2017 | 33 | Pay raises depend on how well employees perform their jobs. | 11.3% | 48.5% | 40.2% | 17 | 3 |
| Agree-disagree | 2017 | 34 | Policies and programs promote diversity in the workplace (for example, recruiting minorities | | | | | |
| | | | and women, training in awareness of diversity issues, mentoring). | 29.6% | 66.4% | 4.0% | 20 | 0 |
| Agree-disagree | 2017 | 35 | Employees are protected from health and safety hazards on the job. | 86.6% | 13.4% | 0.0% | 20 | 0 |
| Agree-disagree | 2017 | 36 | My organization has prepared employees for potential security threats. | 66.8% | 27.4% | 5.8% | 19 | 1 |
| Agree-disagree | 2017 | 37 | Arbitrary action, personal favoritism and coercion for partisan political purposes are not | | | | | |
| | | | tolerated. | 51.0% | 43.2% | 5.8% | 19 | 1 |
| Agree-disagree | 2017 | 38 | Prohibited Personnel Practices (for example, illegally discriminating for or against any | 31.070 | 13.270 | 3.070 | 13 | |
| | | | employee/applicant, obstructing a person's right to compete for employment, knowingly | | | | | |
| | | | violating veterans' preference requirements) are not tolerated. | 60.60/ | 25.00/ | F F0/ | 20 | 0 |
| Agree-disagree | 2017 | 39 | My agency is successful at accomplishing its mission. | 68.6% | 25.9% | 5.5% | 20 | 0 |
| - | | 40 | | 90.0% | 5.8% | 4.2% | 19 | 1 |
| Agree-disagree | 2017 | | *I recommend my organization as a good place to work. | 79.6% | 16.4% | 4.0% | 20 | N/A |
| Agree-disagree | 2017 | 41 | *I believe the results of this survey will be used to make my agency a better place to work. | 68.4% | 27.4% | 4.2% | 19 | 1 |
| Agree-disagree | 2017 | 42 | My supervisor supports my need to balance work and other life issues. | 70.2% | 29.8% | 0.0% | 20 | 0 |
| Agree-disagree | 2017 | 43 | My supervisor provides me with opportunities to demonstrate my leadership skills. | 68.6% | 25.9% | 5.5% | 20 | 0 |
| Agree-disagree | 2017 | 44 | Discussions with my supervisor about my performance are worthwhile. | 44.5% | 51.5% | 4.0% | 20 | 0 |
| Agree-disagree | 2017 | 45 | My supervisor is committed to a workforce representative of all segments of society. | 51.0% | 49.0% | 0.0% | 19 | 1 |
| Agree-disagree | 2017 | 46 | My supervisor provides me with constructive suggestions to improve my job performance. | 55.2% | 44.8% | 0.0% | 19 | 0 |
| Agree-disagree | 2017 | 47 | Supervisors in my work unit support employee development. | 48.2% | 51.8% | 0.0% | 20 | 0 |
| Agree-disagree | 2017 | 48 | My supervisor listens to what I have to say. | 74.1% | 20.4% | 5.5% | 20 | N/A |
| Agree-disagree | 2017 | 49 | My supervisor treats me with respect. | 86.6% | 13.4% | 0.0% | 20 | N/A |
| Agree-disagree | 2017 | 50 | In the last six months, my supervisor has talked with me about my performance. | 57.7% | 42.3% | 0.0% | 20 | N/A |
| Agree-disagree | 2017 | 51 | I have trust and confidence in my supervisor. | 63.1% | 36.9% | 0.0% | 20 | N/A |

| | 1 1 | | | | | | 1 | 1 |
|----------------------------|------|-----|---|---------|--------|--------|----|-------|
| Good-poor | 2017 | 52 | Overall, how good a job do you feel is being done by your immediate supervisor? | 74.2% | 25.8% | 0.0% | 19 | N/A |
| Agree-disagree | 2017 | 53 | In my organization, senior leaders generate high levels of motivation and commitment in the | | | | | |
| | | | workforce. | 64.6% | 20.4% | 14.9% | 20 | 0 |
| Agree-disagree | 2017 | 54 | My organization's senior leaders maintain high standards of honesty and integrity. | 63.1% | 16.4% | 20.4% | 20 | 0 |
| Agree-disagree | 2017 | 55 | Supervisors work well with employees of different backgrounds. | 61.6% | 27.4% | 11.0% | 20 | 0 |
| Agree-disagree | 2017 | 56 | *Managers communicate the goals and priorities of the organization. | 63.1% | 25.9% | 11.0% | 20 | 0 |
| Agree-disagree | 2017 | 57 | Managers review and evaluate the organization's progress toward meeting its goals and objectives. | 79.6% | 14.9% | 5.5% | 20 | 0 |
| Agree-disagree | 2017 | 58 | Managers promote communication among different work units (for example, about projects, goals, needed resources). | 70.1% | 14.9% | 14.9% | 20 | 0 |
| Agree-disagree | 2017 | 59 | Managers support collaboration across work units to accomplish work objectives. | 70.1% | 14.9% | 14.9% | 20 | 0 |
| Good-poor | 2017 | 60 | Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor? | 57.0% | 29.8% | 13.1% | 20 | 0 |
| Agree-disagree | 2017 | 61 | I have a high level of respect for my organization's senior leaders. | 70.1% | 14.9% | 14.9% | 20 | 0 |
| Agree-disagree | 2017 | 62 | Senior leaders demonstrate support for Work/Life programs. | 64.6% | 25.9% | 9.5% | 20 | 0 |
| Satisfied | 2017 | 63 | *How satisfied are you with your involvement in decisions that affect your work? | 0 11070 | 23.370 | 3.370 | 20 | |
| -dissatisfied | | | | 85.1% | 14.9% | 0.0% | 20 | N/A |
| Satisfied -dissatisfied | 2017 | 64 | *How satisfied are you with the information you receive from management on what's going on in your organization? | 63.2% | 36.8% | 0.0% | 20 | N/A |
| Satisfied | 2017 | 65 | *How satisfied are you with the recognition you receive for doing a good job? | 00.270 | 30.070 | 0.070 | 20 | .,,,, |
| -dissatisfied | | | | 44.5% | 40.6% | 14.9% | 20 | N/A |
| Satisfied | 2017 | 66 | How satisfied are you with the policies and practices of your senior leaders? | 1 11370 | 10.070 | 21.370 | 20 | 14// |
| -dissatisfied | | | | 53.7% | 31.4% | 14.9% | 20 | N/A |
| Satisfied | 2017 | 67 | How satisfied are you with your opportunity to get a better job in your organization? | 33.770 | 31.170 | 11.570 | 20 | 14// |
| -dissatisfied | | | | 54.8% | 41.0% | 4.2% | 19 | N/A |
| Satisfied | 2017 | 68 | How satisfied are you with the training you receive for your present job? | 34.070 | 41.070 | 4.270 | 13 | 14/74 |
| -dissatisfied | | | | 50.0% | 42.3% | 7.6% | 20 | N/A |
| Satisfied | 2017 | 69 | *Considering everything, how satisfied are you with your job? | 30.076 | 42.3/0 | 7.070 | 20 | IN/A |
| -dissatisfied | | - | | 90.6% | 5.5% | 4.0% | 20 | N/A |
| Satisfied | 2017 | 70 | Considering everything, how satisfied are you with your pay? | 30.0% | J.J/0 | 4.070 | 20 | IN/A |
| -dissatisfied | | . 0 | | 70.6% | E F0/ | 14.00/ | 20 | NI/A |
| | | | | 79.6% | 5.5% | 14.9% | 20 | N/A |

| Satisfied | 2017 | 71 | *Considering everything, how satisfied are you with your organization? | | | | | |
|----------------|------|----|---|--------|-------|-------|----|-----|
| -dissatisfied | | | | 79.6% | 14.9% | 5.5% | 20 | N/A |
| Agree-disagree | 2016 | 1 | *I am given a real opportunity to improve my skills in my organization. | 79.3% | 17.1% | 3.6% | 23 | N/A |
| Agree-disagree | 2016 | 2 | I have enough information to do my job well. | 92.1% | 7.9% | 0.0% | 24 | N/A |
| Agree-disagree | 2016 | 3 | I feel encouraged to come up with new and better ways of doing things. | 79.0% | 16.4% | 4.7% | 23 | N/A |
| Agree-disagree | 2016 | 4 | My work gives me a feeling of personal accomplishment. | 91.4% | 4.1% | 4.5% | 24 | N/A |
| Agree-disagree | 2016 | 5 | I like the kind of work I do. | 91.1% | 4.2% | 4.7% | 23 | N/A |
| Agree-disagree | 2016 | 6 | I know what is expected of me on the job. | 91.5% | 8.5% | 0.0% | 24 | N/A |
| Agree-disagree | 2016 | 7 | When needed I am willing to put in the extra effort to get a job done. | 95.9% | 4.1% | 0.0% | 24 | N/A |
| Agree-disagree | 2016 | 8 | I am constantly looking for ways to do my job better. | 100.0% | 0.0% | 0.0% | 24 | N/A |
| Agree-disagree | 2016 | 9 | I have sufficient resources (for example, people, materials, budget) to get my job done. | 79.0% | 8.5% | 12.5% | 23 | 0 |
| Agree-disagree | 2016 | 10 | *My workload is reasonable. | 65.6% | 20.6% | 13.8% | 23 | 0 |
| Agree-disagree | 2016 | 11 | *My talents are used well in the workplace. | 69.2% | 17.7% | 13.1% | 22 | 0 |
| Agree-disagree | 2016 | 12 | *I know how my work relates to the agency's goals and priorities. | 86.8% | 13.2% | 0.0% | 23 | 0 |
| Agree-disagree | 2016 | 13 | The work I do is important. | 90.7% | 9.3% | 0.0% | 21 | 0 |
| Agree-disagree | 2016 | 14 | Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) | | | | | |
| | | | allow employees to perform their jobs well. | 82.6% | 12.8% | 4.7% | 23 | 0 |
| Agree-disagree | 2016 | 15 | My performance appraisal is a fair reflection of my performance. | 82.5% | 8.5% | 8.9% | 23 | 0 |
| Agree-disagree | 2016 | 16 | I am held accountable for achieving results. | 77.7% | 17.8% | 4.5% | 22 | 0 |
| Agree-disagree | 2016 | 17 | *I can disclose a suspected violation of any law, rule or regulation without fear of reprisal. | 86.8% | 4.3% | 8.9% | 23 | 0 |
| Agree-disagree | 2016 | 18 | My training needs are assessed. | 57.7% | 29.7% | 12.5% | 23 | 0 |
| Agree-disagree | 2016 | 19 | In my most recent performance appraisal, I understood what I had to do to be rated at different | | | | | |
| | | | performance levels (for example, Fully Successful, Outstanding). | 79.1% | 16.4% | 4.5% | 24 | 0 |
| Agree-disagree | 2016 | 20 | *The people I work with cooperate to get the job done. | 58.0% | 29.4% | 12.7% | 24 | N/A |
| Agree-disagree | 2016 | 21 | My work unit is able to recruit people with the right skills. | 46.0% | 33.8% | 20.2% | 24 | 0 |
| Agree-disagree | 2016 | 22 | Promotions in my work unit are based on merit. | 39.7% | 42.7% | 17.5% | 23 | 0 |
| Agree-disagree | 2016 | 23 | In my work unit, steps are taken to deal with a poor performer who cannot or will not improve. | 33.6% | 38.1% | 28.4% | 24 | 0 |
| Agree-disagree | 2016 | 24 | *In my work unit, differences in performance are recognized in a meaningful way. | 42.5% | 40.7% | 16.7% | 24 | 0 |
| Agree-disagree | 2016 | 25 | Awards in my work unit depend on how well employees perform their jobs. | 42.3% | 41.0% | 16.7% | 24 | 0 |
| Agree-disagree | 2016 | 26 | Employees in my work unit share job knowledge with each other. | 62.0% | 21.2% | 16.7% | 24 | 0 |
| Agree-disagree | 2016 | 27 | The skill level in my work unit has improved in the past year. | 62.9% | 24.5% | 12.7% | 24 | 0 |
| Good-poor | 2016 | 28 | How would you rate the overall quality of work done by your work unit? | 83.3% | 12.6% | 4.1% | 24 | N/A |

| Agree-disagree | 2016 | 29 | *The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals. | 87.3% | 0.0% | 12.7% | 24 | 0 |
|----------------|------|----|--|-------|-------|-------|----|-----|
| Agree-disagree | 2016 | 30 | Employees have a feeling of personal empowerment with respect to work processes. | 75.7% | 12.3% | 12.7% | 24 | 0 |
| Agree-disagree | 2016 | 31 | Employees are recognized for providing high quality products and services. | 55.3% | 20.4% | 24.3% | 24 | 0 |
| Agree-disagree | 2016 | 32 | Creativity and innovation are rewarded. | 42.3% | 33.5% | 24.3% | 24 | 0 |
| Agree-disagree | 2016 | 33 | Pay raises depend on how well employees perform their jobs. | 27.2% | 32.8% | 40.1% | 22 | 1 |
| Agree-disagree | 2016 | 34 | Policies and programs promote diversity in the workplace (for example, recruiting minorities | | | | | |
| | | | and women, training in awareness of diversity issues, mentoring). | 40.1% | 43.1% | 16.8% | 23 | 1 |
| Agree-disagree | 2016 | 35 | Employees are protected from health and safety hazards on the job. | 79.2% | 4.1% | 16.7% | 24 | 0 |
| Agree-disagree | 2016 | 36 | My organization has prepared employees for potential security threats. | 71.0% | 16.4% | 12.6% | 24 | 0 |
| Agree-disagree | 2016 | 37 | Arbitrary action, personal favoritism and coercion for partisan political purposes are not | | | | | |
| | | | tolerated. | 61.0% | 21.5% | 17.5% | 23 | 0 |
| Agree-disagree | 2016 | 38 | Prohibited Personnel Practices (for example, illegally discriminating for or against any | | | | | |
| | | | employee/applicant, obstructing a person's right to compete for employment, knowingly | | | | | |
| | | | violating veterans' preference requirements) are not tolerated. | 69.8% | 17.1% | 13.2% | 23 | 0 |
| Agree-disagree | 2016 | 39 | My agency is successful at accomplishing its mission. | 87.3% | 4.1% | 8.6% | 24 | 0 |
| Agree-disagree | 2016 | 40 | *I recommend my organization as a good place to work. | 83.2% | 12.1% | 4.7% | 23 | N/A |
| Agree-disagree | 2016 | 41 | *I believe the results of this survey will be used to make my agency a better place to work. | 78.9% | 4.3% | 16.8% | 23 | 0 |
| Agree-disagree | 2016 | 42 | My supervisor supports my need to balance work and other life issues. | 83.3% | 4.1% | 12.6% | 24 | 0 |
| Agree-disagree | 2016 | 43 | My supervisor provides me with opportunities to demonstrate my leadership skills. | 62.8% | 20.5% | 16.7% | 24 | 0 |
| Agree-disagree | 2016 | 44 | Discussions with my supervisor about my performance are worthwhile. | 66.1% | 21.2% | 12.6% | 24 | 0 |
| Agree-disagree | 2016 | 45 | My supervisor is committed to a workforce representative of all segments of society. | 71.0% | 16.3% | 12.6% | 24 | 0 |
| Agree-disagree | 2016 | 46 | My supervisor provides me with constructive suggestions to improve my job performance. | 66.1% | 17.2% | 16.7% | 24 | 0 |
| Agree-disagree | 2016 | 47 | Supervisors in my work unit support employee development. | 62.0% | 17.2% | 20.8% | 24 | 0 |
| Agree-disagree | 2016 | 48 | My supervisor listens to what I have to say. | 70.2% | 21.6% | 8.1% | 24 | N/A |
| Agree-disagree | 2016 | 49 | My supervisor treats me with respect. | 79.2% | 8.5% | 12.2% | 24 | N/A |
| Agree-disagree | 2016 | 50 | In the last six months, my supervisor has talked with me about my performance. | 49.8% | 33.9% | 16.3% | 24 | N/A |
| Agree-disagree | 2016 | 51 | I have trust and confidence in my supervisor. | 66.1% | 13.1% | 20.8% | 24 | N/A |
| Good-poor | 2016 | 52 | Overall, how good a job do you feel is being done by your immediate supervisor? | 71.0% | 12.3% | 16.7% | 24 | N/A |
| Agree-disagree | 2016 | 53 | In my organization, senior leaders generate high levels of motivation and commitment in the | | | | | |
| | | | workforce. | 56.8% | 22.1% | 21.1% | 23 | 1 |

| Agree-disagree | 2016 | 54 | My organization's senior leaders maintain high standards of honesty and integrity. | 64.00/ | 20.524 | 47.50/ | 25 | |
|----------------------------|------|----|---|--------|--------|--------|----|-----|
| | | | | 61.9% | 20.6% | 17.5% | 23 | 1 |
| Agree-disagree | 2016 | 55 | Supervisors work well with employees of different backgrounds. | 66.9% | 12.2% | 20.8% | 24 | 0 |
| Agree-disagree | 2016 | 56 | *Managers communicate the goals and priorities of the organization. | 71.0% | 8.2% | 20.8% | 24 | 0 |
| Agree-disagree | 2016 | 57 | Managers review and evaluate the organization's progress toward meeting its goals and objectives. | 70.20/ | 42.00/ | 0.00/ | 22 | |
| Agroo disagroo | 2016 | 58 | Managers promote communication among different work units (for example, about projects | 78.3% | 12.8% | 9.0% | 23 | |
| Agree-disagree | 2016 | 58 | Managers promote communication among different work units (for example, about projects, goals, needed resources). | 65.5% | 17.0% | 17.5% | 23 | 1 |
| Agree-disagree | 2016 | 59 | Managers support collaboration across work units to accomplish work objectives. | 69.8% | 8.5% | 21.7% | 23 | 1 |
| Good-poor | 2016 | 60 | Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor? | 61.9% | 24.9% | 13.2% | 23 | 0 |
| Agree-disagree | 2016 | 61 | I have a high level of respect for my organization's senior leaders. | 66.1% | 21.2% | 12.7% | 24 | 0 |
| Agree-disagree | 2016 | 62 | Senior leaders demonstrate support for Work/Life programs. | 77.4% | 13.6% | 9.0% | 23 | 1 |
| Satisfied | 2016 | 63 | *How satisfied are you with your involvement in decisions that affect your work? | | | | | |
| -dissatisfied | | | | 79.8% | 8.2% | 12.0% | 24 | N/A |
| Satisfied -dissatisfied | 2016 | 64 | *How satisfied are you with the information you receive from management on what's going on in your organization? | 70.8% | 16.5% | 12.6% | 24 | N/A |
| Satisfied | 2016 | 65 | *How satisfied are you with the recognition you receive for doing a good job? | | | | | , |
| -dissatisfied | | | | 62.1% | 17.1% | 20.8% | 24 | N/A |
| Satisfied -dissatisfied | 2016 | 66 | How satisfied are you with the policies and practices of your senior leaders? | | | | | |
| | | | | 70.2% | 13.0% | 16.8% | 24 | N/A |
| Satisfied | 2016 | 67 | How satisfied are you with your opportunity to get a better job in your organization? | | | | | |
| -dissatisfied | | | | 42.3% | 29.4% | 28.3% | 24 | N/A |
| Satisfied | 2016 | 68 | How satisfied are you with the training you receive for your present job? | | | | | |
| -dissatisfied | | | | 54.8% | 36.6% | 8.6% | 24 | N/A |
| Satisfied | 2016 | 69 | *Considering everything, how satisfied are you with your job? | | | | | |
| -dissatisfied | | | | 87.3% | 4.1% | 8.6% | 24 | N/A |
| Satisfied | 2016 | 70 | Considering everything, how satisfied are you with your pay? | | | | | |
| -dissatisfied | | | | 71.1% | 8.2% | 20.7% | 24 | N/A |
| Satisfied | 2016 | 71 | *Considering everything, how satisfied are you with your organization? | | | | | |
| -dissatisfied | | | | 75.1% | 12.2% | 12.7% | 24 | N/A |
| Agree-disagree | 2015 | 1 | *I am given a real opportunity to improve my skills in my organization. | 65.9% | 22.7% | 11.3% | 27 | N/A |

| Agree-disagree | 2015 | 2 | I have enough information to do my job well. | 76.0% | 15.4% | 8.6% | 25 | N/A |
|----------------|------|----|---|-------|-------|-------|----|-----|
| Agree-disagree | 2015 | 3 | I feel encouraged to come up with new and better ways of doing things. | 77.3% | 18.8% | 4.0% | 27 | N/A |
| Agree-disagree | 2015 | 4 | My work gives me a feeling of personal accomplishment. | 89.4% | 7.7% | 2.9% | 26 | N/A |
| Agree-disagree | 2015 | 5 | I like the kind of work I do. | 89.8% | 7.4% | 2.8% | 27 | N/A |
| Agree-disagree | 2015 | 6 | I know what is expected of me on the job. | 88.2% | 11.8% | 0.0% | 26 | N/A |
| Agree-disagree | 2015 | 7 | When needed I am willing to put in the extra effort to get a job done. | 96.0% | 4.0% | 0.0% | 27 | N/A |
| Agree-disagree | 2015 | 8 | I am constantly looking for ways to do my job better. | 95.7% | 4.3% | 0.0% | 25 | N/A |
| Agree-disagree | 2015 | 9 | I have sufficient resources (for example, people, materials, budget) to get my job done. | 58.7% | 23.9% | 17.5% | 27 | 0 |
| Agree-disagree | 2015 | 10 | *My workload is reasonable. | 72.4% | 16.7% | 11.0% | 25 | 0 |
| Agree-disagree | 2015 | 11 | *My talents are used well in the workplace. | 79.4% | 17.0% | 3.6% | 25 | 0 |
| Agree-disagree | 2015 | 12 | *I know how my work relates to the agency's goals and priorities. | 91.7% | 8.3% | 0.0% | 26 | 0 |
| Agree-disagree | 2015 | 13 | The work I do is important. | 89.2% | 10.8% | 0.0% | 27 | 0 |
| Agree-disagree | 2015 | 14 | Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) | | | | | |
| | | | allow employees to perform their jobs well. | 84.6% | 8.3% | 7.1% | 26 | 0 |
| Agree-disagree | 2015 | 15 | My performance appraisal is a fair reflection of my performance. | 77.9% | 15.3% | 6.8% | 27 | 0 |
| Agree-disagree | 2015 | 16 | I am held accountable for achieving results. | 87.6% | 8.3% | 4.1% | 26 | 0 |
| Agree-disagree | 2015 | 17 | *I can disclose a suspected violation of any law, rule or regulation without fear of reprisal. | 61.4% | 27.8% | 10.8% | 27 | 0 |
| Agree-disagree | 2015 | 18 | My training needs are assessed. | 52.2% | 36.8% | 11.0% | 26 | 0 |
| Agree-disagree | 2015 | 19 | In my most recent performance appraisal, I understood what I had to do to be rated at different | | | | | |
| | | | performance levels (for example, Fully Successful, Outstanding). | 75.9% | 21.0% | 3.2% | 24 | 2 |
| Agree-disagree | 2015 | 20 | *The people I work with cooperate to get the job done. | 76.3% | 12.4% | 11.2% | 26 | N/A |
| Agree-disagree | 2015 | 21 | My work unit is able to recruit people with the right skills. | 42.4% | 47.0% | 10.5% | 26 | 1 |
| Agree-disagree | 2015 | 22 | Promotions in my work unit are based on merit. | 39.0% | 48.2% | 12.8% | 23 | 2 |
| Agree-disagree | 2015 | 23 | In my work unit, steps are taken to deal with a poor performer who cannot or will not improve. | 38.1% | 34.8% | 27.2% | 26 | 1 |
| Agree-disagree | 2015 | 24 | *In my work unit, differences in performance are recognized in a meaningful way. | 42.9% | 41.7% | 15.4% | 26 | 1 |
| Agree-disagree | 2015 | 25 | Awards in my work unit depend on how well employees perform their jobs. | 49.3% | 35.4% | 15.4% | 26 | 1 |
| Agree-disagree | 2015 | 26 | Employees in my work unit share job knowledge with each other. | 61.1% | 19.4% | 19.5% | 26 | 1 |
| Agree-disagree | 2015 | 27 | The skill level in my work unit has improved in the past year. | 62.6% | 25.4% | 11.9% | 27 | 0 |
| Good-poor | 2015 | 28 | How would you rate the overall quality of work done by your work unit? | 81.3% | 10.8% | 8.0% | 27 | N/A |
| Agree-disagree | 2015 | 29 | *The workforce has the job-relevant knowledge and skills necessary to accomplish | | | | | |
| | | | organizational goals. | 80.5% | 8.3% | 11.2% | 26 | 0 |
| Agree-disagree | 2015 | 30 | Employees have a feeling of personal empowerment with respect to work processes. | 55.4% | 29.9% | 14.7% | 27 | 0 |

| Agree-disagree | 2015 | 31 | Employees are recognized for providing high quality products and services. | 47.3% | 29.9% | 22.7% | 27 | 0 |
|----------------|------|----|--|-------|-------|-------|----|-----|
| Agree-disagree | 2015 | 32 | Creativity and innovation are rewarded. | 33.5% | 51.1% | 15.4% | 26 | 0 |
| Agree-disagree | 2015 | 33 | Pay raises depend on how well employees perform their jobs. | 28.7% | 50.7% | 20.6% | 24 | 3 |
| Agree-disagree | 2015 | 34 | Policies and programs promote diversity in the workplace (for example, recruiting minorities | | | | | |
| | | | and women, training in awareness of diversity issues, mentoring). | 37.1% | 58.4% | 4.5% | 24 | 3 |
| Agree-disagree | 2015 | 35 | Employees are protected from health and safety hazards on the job. | 81.2% | 14.8% | 4.0% | 27 | 0 |
| Agree-disagree | 2015 | 36 | My organization has prepared employees for potential security threats. | 52.8% | 31.8% | 15.4% | 26 | 1 |
| Agree-disagree | 2015 | 37 | Arbitrary action, personal favoritism and coercion for partisan political purposes are not | | | | | |
| | | | tolerated. | 38.1% | 43.2% | 18.7% | 27 | 0 |
| Agree-disagree | 2015 | 38 | Prohibited Personnel Practices (for example, illegally discriminating for or against any | | | | | |
| | | | employee/applicant, obstructing a person's right to compete for employment, knowingly | | | | | |
| | | | violating veterans' preference requirements) are not tolerated. | 60.7% | 24.0% | 15.3% | 26 | 1 |
| Agree-disagree | 2015 | 39 | My agency is successful at accomplishing its mission. | 76.3% | 20.7% | 2.9% | 26 | 1 |
| Agree-disagree | 2015 | 40 | *I recommend my organization as a good place to work. | 81.8% | 11.4% | 6.8% | 27 | N/A |
| Agree-disagree | 2015 | 41 | *I believe the results of this survey will be used to make my agency a better place to work. | 59.8% | 26.1% | 14.1% | 27 | 0 |
| Agree-disagree | 2015 | 42 | My supervisor supports my need to balance work and other life issues. | 68.1% | 20.7% | 11.2% | 26 | 1 |
| Agree-disagree | 2015 | 43 | My supervisor provides me with opportunities to demonstrate my leadership skills. | 69.3% | 23.9% | 6.8% | 27 | 0 |
| Agree-disagree | 2015 | 44 | Discussions with my supervisor about my performance are worthwhile. | 61.7% | 31.2% | 7.1% | 26 | 1 |
| Agree-disagree | 2015 | 45 | My supervisor is committed to a workforce representative of all segments of society. | 65.1% | 27.8% | 7.1% | 26 | 1 |
| Agree-disagree | 2015 | 46 | My supervisor provides me with constructive suggestions to improve my job performance. | 59.8% | 36.2% | 4.0% | 27 | 0 |
| Agree-disagree | 2015 | 47 | Supervisors in my work unit support employee development. | 66.5% | 22.7% | 10.8% | 27 | 0 |
| Agree-disagree | 2015 | 48 | My supervisor listens to what I have to say. | 73.3% | 18.8% | 7.9% | 27 | N/A |
| Agree-disagree | 2015 | 49 | My supervisor treats me with respect. | 75.3% | 16.1% | 8.6% | 25 | N/A |
| Agree-disagree | 2015 | 50 | In the last six months, my supervisor has talked with me about my performance. | 59.3% | 33.9% | 6.8% | 27 | N/A |
| Agree-disagree | 2015 | 51 | I have trust and confidence in my supervisor. | 69.3% | 22.5% | 8.3% | 26 | N/A |
| Good-poor | 2015 | 52 | Overall, how good a job do you feel is being done by your immediate supervisor? | 72.8% | 16.0% | 11.2% | 26 | N/A |
| Agree-disagree | 2015 | 53 | In my organization, senior leaders generate high levels of motivation and commitment in the | | | | | |
| | | | workforce. | 54.6% | 22.7% | 22.7% | 27 | 0 |
| Agree-disagree | 2015 | 54 | My organization's senior leaders maintain high standards of honesty and integrity. | 55.6% | 29.0% | 15.4% | 26 | 1 |
| Agree-disagree | 2015 | 55 | Supervisors work well with employees of different backgrounds. | 65.4% | 26.7% | 7.9% | 27 | 0 |
| Agree-disagree | 2015 | 56 | *Managers communicate the goals and priorities of the organization. | 47.3% | 36.8% | 15.9% | 27 | 0 |

| Agree-disagree | 2015 | 57 | Managers review and evaluate the organization's progress toward meeting its goals and | | | | | |
|-------------------------|------|----|--|--------|--------|--------|----|-------|
| | | | objectives. | 57.0% | 35.9% | 7.1% | 26 | 1 |
| Agree-disagree | 2015 | 58 | Managers promote communication among different work units (for example, about projects, | | | | | |
| | | | goals, needed resources). | 66.5% | 25.0% | 8.5% | 25 | 1 |
| Agree-disagree | 2015 | 59 | Managers support collaboration across work units to accomplish work objectives. | 58.7% | 25.3% | 16.0% | 25 | 2 |
| Good-poor | 2015 | 60 | Overall, how good a job do you feel is being done by the manager directly above your | | | | | |
| | | | immediate supervisor? | 78.7% | 13.5% | 7.7% | 24 | 3 |
| Agree-disagree | 2015 | 61 | I have a high level of respect for my organization's senior leaders. | 68.7% | 20.1% | 11.2% | 26 | 1 |
| Agree-disagree | 2015 | 62 | Senior leaders demonstrate support for Work/Life programs. | 70.5% | 21.8% | 7.7% | 24 | 3 |
| Satisfied | 2015 | 63 | *How satisfied are you with your involvement in decisions that affect your work? | | | | | |
| -dissatisfied | | | | 73.9% | 19.3% | 6.8% | 27 | N/A |
| Satisfied | 2015 | 64 | *How satisfied are you with the information you receive from management on what's going on | | | 0.071 | | |
| -dissatisfied | | | in your organization? | 69.9% | 23.3% | 6.8% | 27 | N/A |
| Satisfied | 2015 | 65 | *How satisfied are you with the recognition you receive for doing a good job? | 03.370 | 23.370 | 0.070 | | 14/71 |
| -dissatisfied | | | | 61.3% | 23.4% | 15.3% | 26 | N/A |
| Satisfied | 2015 | 66 | How satisfied are you with the policies and practices of your senior leaders? | 01.570 | 23.470 | 13.570 | 20 | IN/A |
| -dissatisfied | | | | 55.3% | 30.5% | 14.2% | 27 | N/A |
| Satisfied | 2015 | 67 | How satisfied are you with your opportunity to get a better job in your organization? | 33.370 | 30.370 | 14.270 | 27 | 19/75 |
| -dissatisfied | | | The second of th | 44.6% | 48.6% | 6 90/ | 27 | NI/A |
| Satisfied | 2015 | 68 | How satisfied are you with the training you receive for your present job? | 44.0% | 46.0% | 6.8% | 27 | N/A |
| -dissatisfied | 2013 | 00 | The wattering you receive for your present job. | E4 20/ | 27.00/ | 40.00/ | 27 | 21/2 |
| Satisfied | 2015 | 69 | *Considering everything, how satisfied are you with your job? | 51.3% | 37.9% | 10.8% | 27 | N/A |
| -dissatisfied | 2013 | 09 | Considering everything, now satisfied are you with your job! | | | | | , |
| | 2015 | 70 | | 81.3% | 15.9% | 2.8% | 27 | N/A |
| Satisfied -dissatisfied | 2015 | 70 | Considering everything, how satisfied are you with your pay? | | | | | |
| | | | | 69.7% | 19.1% | 11.1% | 26 | N/A |
| Satisfied | 2015 | 71 | *Considering everything, how satisfied are you with your organization? | | | | | |
| -dissatisfied | | | | 66.1% | 27.1% | 6.8% | 27 | N/A |
| Agree-disagree | 2014 | 1 | *I am given a real opportunity to improve my skills in my organization. | 71.4% | 18.1% | 10.6% | 31 | N/A |
| Agree-disagree | 2014 | 2 | I have enough information to do my job well. | 91.5% | 8.5% | 0.0% | 27 | N/A |
| Agree-disagree | 2014 | 3 | I feel encouraged to come up with new and better ways of doing things. | 81.2% | 18.8% | 0.0% | 30 | N/A |
| Agree-disagree | 2014 | 4 | My work gives me a feeling of personal accomplishment. | 93.4% | 6.6% | 0.0% | 29 | N/A |

| Agree-disagree | 2014 | 5 | I like the kind of work I do. | 93.3% | 6.7% | 0.0% | 28 | N/A |
|----------------|------|----|---|--------|-------|-------|----|-----|
| Agree-disagree | 2014 | 6 | I know what is expected of me on the job. | 100.0% | 0.0% | 0.0% | 28 | N/A |
| Agree-disagree | 2014 | 7 | When needed I am willing to put in the extra effort to get a job done. | 90.9% | 6.0% | 3.1% | 31 | N/A |
| Agree-disagree | 2014 | 8 | I am constantly looking for ways to do my job better. | 96.7% | 3.3% | 0.0% | 29 | N/A |
| Agree-disagree | 2014 | 9 | I have sufficient resources (for example, people, materials, budget) to get my job done. | 57.8% | 24.1% | 18.1% | 31 | 0 |
| Agree-disagree | 2014 | 10 | *My workload is reasonable. | 78.0% | 12.4% | 9.6% | 30 | 0 |
| Agree-disagree | 2014 | 11 | *My talents are used well in the workplace. | 85.5% | 11.1% | 3.4% | 29 | 0 |
| Agree-disagree | 2014 | 12 | *I know how my work relates to the agency's goals and priorities. | 90.6% | 6.2% | 3.2% | 30 | 0 |
| Agree-disagree | 2014 | 13 | The work I do is important. | 93.8% | 6.2% | 0.0% | 30 | 0 |
| Agree-disagree | 2014 | 14 | Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) | | | | | |
| ! | | | allow employees to perform their jobs well. | 86.2% | 13.8% | 0.0% | 30 | 0 |
| Agree-disagree | 2014 | 15 | My performance appraisal is a fair reflection of my performance. | 90.8% | 6.1% | 3.1% | 31 | 0 |
| Agree-disagree | 2014 | 16 | I am held accountable for achieving results. | 90.4% | 6.3% | 3.3% | 29 | 0 |
| Agree-disagree | 2014 | 17 | *I can disclose a suspected violation of any law, rule or regulation without fear of reprisal. | 71.7% | 25.1% | 3.2% | 30 | 1 |
| Agree-disagree | 2014 | 18 | My training needs are assessed. | 51.3% | 36.0% | 12.7% | 30 | 0 |
| Agree-disagree | 2014 | 19 | In my most recent performance appraisal, I understood what I had to do to be rated at different | | | | | |
| | | | performance levels (for example, Fully Successful, Outstanding). | 84.1% | 9.5% | 6.4% | 30 | 1 |
| Agree-disagree | 2014 | 20 | *The people I work with cooperate to get the job done. | 76.8% | 16.6% | 6.6% | 29 | N/A |
| Agree-disagree | 2014 | 21 | My work unit is able to recruit people with the right skills. | 54.3% | 30.3% | 15.3% | 31 | 0 |
| Agree-disagree | 2014 | 22 | Promotions in my work unit are based on merit. | 45.2% | 38.9% | 15.8% | 30 | 0 |
| Agree-disagree | 2014 | 23 | In my work unit, steps are taken to deal with a poor performer who cannot or will not improve. | 36.3% | 42.5% | 21.2% | 31 | 0 |
| Agree-disagree | 2014 | 24 | *In my work unit, differences in performance are recognized in a meaningful way. | 48.0% | 39.0% | 13.0% | 29 | 0 |
| Agree-disagree | 2014 | 25 | Awards in my work unit depend on how well employees perform their jobs. | 49.7% | 34.4% | 15.8% | 30 | 0 |
| Agree-disagree | 2014 | 26 | Employees in my work unit share job knowledge with each other. | 69.9% | 17.3% | 12.8% | 30 | 0 |
| Agree-disagree | 2014 | 27 | The skill level in my work unit has improved in the past year. | 58.8% | 31.9% | 9.3% | 31 | 0 |
| Good-poor | 2014 | 28 | How would you rate the overall quality of work done by your work unit? | 84.9% | 15.1% | 0.0% | 31 | N/A |
| Agree-disagree | 2014 | 29 | *The workforce has the job-relevant knowledge and skills necessary to accomplish | | | | | |
| | | | organizational goals. | 78.4% | 12.3% | 9.3% | 31 | 0 |
| Agree-disagree | 2014 | 30 | Employees have a feeling of personal empowerment with respect to work processes. | 77.9% | 12.5% | 9.6% | 30 | 0 |
| Agree-disagree | 2014 | 31 | Employees are recognized for providing high quality products and services. | 52.7% | 27.4% | 19.9% | 31 | 0 |
| Agree-disagree | 2014 | 32 | Creativity and innovation are rewarded. | 36.1% | 43.4% | 20.5% | 30 | 0 |
| Agree-disagree | 2014 | 33 | Pay raises depend on how well employees perform their jobs. | 20.2% | 44.0% | 35.7% | 30 | 0 |

| Agree-disagree | 2014 | 34 | Policies and programs promote diversity in the workplace (for example, recruiting minorities | | | | | |
|----------------|------|----|--|-------|-------|-------|----|-----|
| | | | and women, training in awareness of diversity issues, mentoring). | 46.6% | 43.9% | 9.5% | 30 | 0 |
| Agree-disagree | 2014 | 35 | Employees are protected from health and safety hazards on the job. | 86.4% | 13.6% | 0.0% | 31 | 0 |
| Agree-disagree | 2014 | 36 | My organization has prepared employees for potential security threats. | 79.6% | 13.9% | 6.4% | 30 | 0 |
| Agree-disagree | 2014 | 37 | Arbitrary action, personal favoritism and coercion for partisan political purposes are not | | | | | |
| | | | tolerated. | 62.6% | 24.7% | 12.8% | 30 | 0 |
| Agree-disagree | 2014 | 38 | Prohibited Personnel Practices (for example, illegally discriminating for or against any | | | | | |
| | | | employee/applicant, obstructing a person's right to compete for employment, knowingly | | | | | |
| | | | violating veterans' preference requirements) are not tolerated. | 69.3% | 24.0% | 6.7% | 29 | 0 |
| Agree-disagree | 2014 | 39 | My agency is successful at accomplishing its mission. | 83.2% | 10.7% | 6.1% | 31 | 0 |
| Agree-disagree | 2014 | 40 | *I recommend my organization as a good place to work. | 87.6% | 9.2% | 3.2% | 31 | N/A |
| Agree-disagree | 2014 | 41 | *I believe the results of this survey will be used to make my agency a better place to work. | 68.1% | 19.8% | 12.1% | 31 | 0 |
| Agree-disagree | 2014 | 42 | My supervisor supports my need to balance work and other life issues. | 86.5% | 13.5% | 0.0% | 31 | 0 |
| Agree-disagree | 2014 | 43 | My supervisor provides me with opportunities to demonstrate my leadership skills. | 72.4% | 13.1% | 14.5% | 29 | 0 |
| Agree-disagree | 2014 | 44 | Discussions with my supervisor about my performance are worthwhile. | 68.1% | 21.5% | 10.4% | 31 | 0 |
| Agree-disagree | 2014 | 45 | My supervisor is committed to a workforce representative of all segments of society. | 66.9% | 20.4% | 12.6% | 30 | 0 |
| Agree-disagree | 2014 | 46 | My supervisor provides me with constructive suggestions to improve my job performance. | 71.0% | 18.5% | 10.4% | 31 | 0 |
| Agree-disagree | 2014 | 47 | Supervisors in my work unit support employee development. | 71.5% | 16.9% | 11.5% | 28 | 0 |
| Agree-disagree | 2014 | 48 | My supervisor listens to what I have to say. | 83.4% | 16.6% | 0.0% | 31 | N/A |
| Agree-disagree | 2014 | 49 | My supervisor treats me with respect. | 85.1% | 11.5% | 3.4% | 28 | N/A |
| Agree-disagree | 2014 | 50 | In the last six months, my supervisor has talked with me about my performance. | 58.8% | 32.0% | 9.2% | 31 | N/A |
| Agree-disagree | 2014 | 51 | I have trust and confidence in my supervisor. | 82.3% | 6.6% | 11.1% | 29 | N/A |
| Good-poor | 2014 | 52 | Overall, how good a job do you feel is being done by your immediate supervisor? | 71.0% | 18.4% | 10.6% | 31 | N/A |
| Agree-disagree | 2014 | 53 | In my organization, senior leaders generate high levels of motivation and commitment in the | | | | | |
| | | | workforce. | 60.4% | 27.6% | 12.0% | 31 | 0 |
| Agree-disagree | 2014 | 54 | My organization's senior leaders maintain high standards of honesty and integrity. | 74.8% | 15.7% | 9.5% | 30 | 0 |
| Agree-disagree | 2014 | 55 | Supervisors work well with employees of different backgrounds. | 65.2% | 25.6% | 9.2% | 31 | 0 |
| Agree-disagree | 2014 | 56 | *Managers communicate the goals and priorities of the organization. | 66.8% | 23.7% | 9.5% | 30 | 0 |
| Agree-disagree | 2014 | 57 | Managers review and evaluate the organization's progress toward meeting its goals and | | | | | |
| | | | objectives. | 70.0% | 23.7% | 6.3% | 30 | 0 |

| Agree-disagree | 2014 | 58 | Managers promote communication among different work units (for example, about projects, | | | | | |
|----------------|-------|----|--|--------|--------|-------|----|-------|
| | | | goals, needed resources). | 64.0% | 20.4% | 15.6% | 30 | 0 |
| Agree-disagree | 2014 | 59 | Managers support collaboration across work units to accomplish work objectives. | 69.5% | 18.4% | 12.1% | 31 | 0 |
| Good-poor | 2014 | 60 | Overall, how good a job do you feel is being done by the manager directly above your | | | | | |
| | | | immediate supervisor? | 73.5% | 19.3% | 7.2% | 27 | 4 |
| Agree-disagree | 2014 | 61 | I have a high level of respect for my organization's senior leaders. | 66.2% | 21.4% | 12.4% | 31 | 0 |
| Agree-disagree | 2014 | 62 | Senior leaders demonstrate support for Work/Life programs. | 81.6% | 15.3% | 3.1% | 31 | 0 |
| Satisfied | 2014 | 63 | *How satisfied are you with your involvement in decisions that affect your work? | | | | | |
| -dissatisfied | | | | 86.3% | 9.3% | 4.4% | 31 | N/A |
| Satisfied | 2014 | 64 | *How satisfied are you with the information you receive from management on what's going on | | | | | |
| -dissatisfied | | | in your organization? | 82.6% | 14.1% | 3.3% | 30 | N/A |
| Satisfied | 2014 | 65 | *How satisfied are you with the recognition you receive for doing a good job? | | - | | | , |
| -dissatisfied | | | | 57.5% | 33.2% | 9.3% | 31 | N/A |
| Satisfied | 2014 | 66 | How satisfied are you with the policies and practices of your senior leaders? | 071075 | 33.2,0 | 0.075 | 0_ | , |
| -dissatisfied | | | | 81.0% | 9.4% | 9.6% | 30 | N/A |
| Satisfied | 2014 | 67 | How satisfied are you with your opportunity to get a better job in your organization? | 01.070 | 3.470 | 3.070 | 30 | 13/73 |
| -dissatisfied | | | | 49.9% | 43.9% | 6.2% | 31 | N/A |
| Satisfied | 2014 | 68 | How satisfied are you with the training you receive for your present job? | 45.570 | 43.370 | 0.270 | 31 | 11/7 |
| -dissatisfied | | | | 57.7% | 34.7% | 7.6% | 30 | N/A |
| Satisfied | 2014 | 69 | *Considering everything, how satisfied are you with your job? | 37.770 | 34.770 | 7.070 | 30 | IN/A |
| -dissatisfied | | | | 02.00/ | 2.10/ | 2 20/ | 21 | NI/A |
| Satisfied | 2014 | 70 | Considering everything, how satisfied are you with your pay? | 93.8% | 3.1% | 3.2% | 31 | N/A |
| -dissatisfied | 2014 | 70 | considering everything, now satisfied are you with your pay: | | / | .= | | |
| Satisfied | 2014 | 71 | *Considering everything how satisfied are you with your arganization? | 67.2% | 15.7% | 17.1% | 30 | N/A |
| -dissatisfied | 2014 | /1 | *Considering everything, how satisfied are you with your organization? | | | | | |
| | 10040 | | | 78.5% | 15.2% | 6.2% | 31 | N/A |
| Agree-disagree | 2013 | 1 | *I am given a real opportunity to improve my skills in my organization. | 82.6% | 13.9% | 3.5% | 29 | N/A |
| Agree-disagree | 2013 | 2 | I have enough information to do my job well. | 100.0% | 0.0% | 0.0% | 28 | N/A |
| Agree-disagree | 2013 | 3 | I feel encouraged to come up with new and better ways of doing things. | 89.1% | 7.2% | 3.6% | 28 | N/A |
| Agree-disagree | 2013 | 4 | My work gives me a feeling of personal accomplishment. | 93.0% | 0.0% | 7.0% | 29 | N/A |
| Agree-disagree | 2013 | 5 | I like the kind of work I do. | 96.5% | 0.0% | 3.5% | 29 | N/A |
| Agree-disagree | 2013 | 6 | I know what is expected of me on the job. | 93.0% | 0.0% | 7.0% | 29 | N/A |

| Agree-disagree | 2013 | 7 | When needed I am willing to put in the extra effort to get a job done. | 100.0% | 0.00/ | 0.00/ | 20 | N1 / A |
|----------------|------|----|---|--------|--------|-------|----|--------|
| Agree-disagree | 2013 | 8 | I am constantly looking for ways to do my job better. | 100.0% | 0.0% | 0.0% | 28 | N/A |
| Agree-disagree | 2013 | 9 | I have sufficient resources (for example, people, materials, budget) to get my job done. | 92.8% | 7.2% | 0.0% | 28 | N/A |
| Agree-disagree | 2013 | 10 | *My workload is reasonable. | 79.0% | 3.5% | 17.5% | 29 | 0 |
| Agree-disagree | 2013 | 11 | *My talents are used well in the workplace. | 85.5% | 10.9% | 3.6% | 28 | 0 |
| Agree-disagree | 2013 | 12 | *I know how my work relates to the agency's goals and priorities. | 82.6% | 6.9% | 10.5% | 29 | 0 |
| | | | The work I do is important. | 96.5% | 0.0% | 3.5% | 29 | 0 |
| Agree-disagree | 2013 | 13 | · | 93.0% | 3.5% | 3.5% | 29 | 0 |
| Agree-disagree | 2013 | 14 | Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well. | | | | | |
| | | | | 86.2% | 13.8% | 0.0% | 29 | 0 |
| Agree-disagree | 2013 | 15 | My performance appraisal is a fair reflection of my performance. | 89.5% | 7.0% | 3.5% | 29 | 0 |
| Agree-disagree | 2013 | 16 | I am held accountable for achieving results. | 93.0% | 7.0% | 0.0% | 29 | 0 |
| Agree-disagree | 2013 | 17 | *I can disclose a suspected violation of any law, rule or regulation without fear of reprisal. | 81.8% | 14.5% | 3.6% | 28 | 1 |
| Agree-disagree | 2013 | 18 | My training needs are assessed. | 68.5% | 17.5% | 14.0% | 29 | 0 |
| Agree-disagree | 2013 | 19 | In my most recent performance appraisal, I understood what I had to do to be rated at different | | | | | |
| | | | performance levels (for example, Fully Successful, Outstanding). | 79.3% | 13.7% | 7.0% | 29 | 0 |
| Agree-disagree | 2013 | 20 | *The people I work with cooperate to get the job done. | 78.5% | 14.2% | 7.3% | 28 | N/A |
| Agree-disagree | 2013 | 21 | My work unit is able to recruit people with the right skills. | 42.1% | 54.1% | 3.8% | 26 | 2 |
| Agree-disagree | 2013 | 22 | Promotions in my work unit are based on merit. | 45.6% | 34.9% | 19.5% | 26 | 3 |
| Agree-disagree | 2013 | 23 | In my work unit, steps are taken to deal with a poor performer who cannot or will not improve. | 42.3% | 32.5% | 25.2% | 28 | 1 |
| Agree-disagree | 2013 | 24 | *In my work unit, differences in performance are recognized in a meaningful way. | 51.3% | 31.3% | 17.4% | 29 | 0 |
| Agree-disagree | 2013 | 25 | Awards in my work unit depend on how well employees perform their jobs. | 62.6% | 22.4% | 15.0% | 27 | 2 |
| Agree-disagree | 2013 | 26 | Employees in my work unit share job knowledge with each other. | 61.5% | 24.5% | 13.9% | 29 | 0 |
| Agree-disagree | 2013 | 27 | The skill level in my work unit has improved in the past year. | 68.6% | 27.9% | 3.4% | 29 | 0 |
| Good-poor | 2013 | 28 | How would you rate the overall quality of work done by your work unit? | 89.1% | 10.9% | 0.0% | 28 | N/A |
| Agree-disagree | 2013 | 29 | *The workforce has the job-relevant knowledge and skills necessary to accomplish | | | | | |
| | | | organizational goals. | 86.0% | 3.5% | 10.5% | 29 | 0 |
| Agree-disagree | 2013 | 30 | Employees have a feeling of personal empowerment with respect to work processes. | 72.1% | 17.4% | 10.5% | 29 | 0 |
| Agree-disagree | 2013 | 31 | Employees are recognized for providing high quality products and services. | 65.1% | 17.4% | 17.5% | 29 | 0 |
| Agree-disagree | 2013 | 32 | Creativity and innovation are rewarded. | 54.7% | 31.3% | 14.0% | 29 | 0 |
| Agree-disagree | 2013 | 33 | Pay raises depend on how well employees perform their jobs. | 34.4% | 38.4% | 27.2% | 26 | 2 |
| Agree-disagree | 2013 | 34 | Policies and programs promote diversity in the workplace (for example, recruiting minorities | | | 12,1 | | |
| | | | and women, training in awareness of diversity issues, mentoring). | 53.2% | 39.5% | 7.3% | 28 | 1 |
| | | | | 33.2/0 | 33.370 | 7.5/0 | 20 | 1 |

| Agree-disagree | 2013 | 35 | Employees are protected from health and safety hazards on the job. | 79.2% | 20.8% | 0.0% | 29 | 0 |
|----------------|------|----|--|-------|-------|-------|----|-----|
| Agree-disagree | 2013 | 36 | My organization has prepared employees for potential security threats. | 79.2% | 13.8% | 7.0% | 29 | 0 |
| Agree-disagree | 2013 | 37 | Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated. | 60.3% | 28.8% | 10.9% | 28 | 1 |
| Agree-disagree | 2013 | 38 | Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated. | 82.6% | 10.4% | 7.0% | 29 | 0 |
| Agree-disagree | 2013 | 39 | My agency is successful at accomplishing its mission. | 79.0% | 17.5% | 3.5% | 29 | 0 |
| Agree-disagree | 2013 | 40 | *I recommend my organization as a good place to work. | 89.5% | 7.0% | 3.5% | 29 | N/A |
| Agree-disagree | 2013 | 41 | *I believe the results of this survey will be used to make my agency a better place to work. | 82.6% | 3.4% | 14.0% | 29 | 0 |
| Agree-disagree | 2013 | 42 | My supervisor supports my need to balance work and other life issues. | 82.7% | 10.3% | 7.0% | 29 | 0 |
| Agree-disagree | 2013 | 43 | My supervisor provides me with opportunities to demonstrate my leadership skills. | 79.2% | 13.8% | 7.0% | 29 | 0 |
| Agree-disagree | 2013 | 44 | Discussions with my supervisor about my performance are worthwhile. | 68.6% | 24.4% | 7.0% | 29 | 0 |
| Agree-disagree | 2013 | 45 | My supervisor is committed to a workforce representative of all segments of society. | 68.6% | 24.4% | 7.0% | 29 | 0 |
| Agree-disagree | 2013 | 46 | My supervisor provides me with constructive suggestions to improve my job performance. | 79.2% | 13.8% | 7.0% | 29 | 0 |
| Agree-disagree | 2013 | 47 | Supervisors in my work unit support employee development. | 75.6% | 17.3% | 7.0% | 29 | 0 |
| Agree-disagree | 2013 | 48 | My supervisor listens to what I have to say. | 82.5% | 7.0% | 10.5% | 29 | N/A |
| Agree-disagree | 2013 | 49 | My supervisor treats me with respect. | 89.1% | 0.0% | 10.9% | 28 | N/A |
| Agree-disagree | 2013 | 50 | In the last six months, my supervisor has talked with me about my performance. | 58.5% | 27.6% | 13.9% | 29 | N/A |
| Agree-disagree | 2013 | 51 | I have trust and confidence in my supervisor. | 79.0% | 10.5% | 10.5% | 29 | N/A |
| Good-poor | 2013 | 52 | Overall, how good a job do you feel is being done by your immediate supervisor? | 86.0% | 7.0% | 7.0% | 29 | N/A |
| Agree-disagree | 2013 | 53 | In my organization, senior leaders generate high levels of motivation and commitment in the workforce. | 65.2% | 17.3% | 17.4% | 29 | 0 |
| Agree-disagree | 2013 | 54 | My organization's senior leaders maintain high standards of honesty and integrity. | 72.1% | 13.8% | 14.0% | 29 | 0 |
| Agree-disagree | 2013 | 55 | Supervisors work well with employees of different backgrounds. | 68.5% | 20.9% | 10.5% | 29 | 0 |
| Agree-disagree | 2013 | 56 | *Managers communicate the goals and priorities of the organization. | 74.7% | 7.2% | 18.1% | 28 | 0 |
| Agree-disagree | 2013 | 57 | Managers review and evaluate the organization's progress toward meeting its goals and objectives. | 72.1% | 13.8% | 14.0% | 29 | 0 |
| Agree-disagree | 2013 | 58 | Managers promote communication among different work units (for example, about projects, goals, needed resources). | 65.0% | 20.9% | 14.0% | 29 | 0 |
| Agree-disagree | 2013 | 59 | Managers support collaboration across work units to accomplish work objectives. | 75.5% | 14.0% | 10.5% | 29 | 0 |

| Good-poor | 2013 | 60 | Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor? | 75.6% | 13.9% | 10.4% | 29 | 0 |
|----------------------------|------|----|--|--------|-------|-------|----|-----|
| Agree-disagree | 2013 | 61 | I have a high level of respect for my organization's senior leaders. | 82.5% | 7.0% | 10.4% | 29 | 0 |
| Agree-disagree | 2013 | 62 | Senior leaders demonstrate support for Work/Life programs. | 81.9% | 10.8% | 7.3% | 28 | 1 |
| Satisfied -dissatisfied | 2013 | 63 | *How satisfied are you with your involvement in decisions that affect your work? | 82.5% | 10.5% | 7.0% | 29 | N/A |
| Satisfied -dissatisfied | 2013 | 64 | *How satisfied are you with the information you receive from management on what's going on in your organization? | 72.2% | 20.8% | 7.0% | 29 | N/A |
| Satisfied -dissatisfied | 2013 | 65 | *How satisfied are you with the recognition you receive for doing a good job? | 67.6% | 21.5% | 10.9% | 28 | N/A |
| Satisfied -dissatisfied | 2013 | 66 | How satisfied are you with the policies and practices of your senior leaders? | 75.6% | 10.3% | 14.0% | 29 | N/A |
| Satisfied -dissatisfied | 2013 | 67 | How satisfied are you with your opportunity to get a better job in your organization? | 58.3% | 34.7% | 6.9% | 29 | N/A |
| Satisfied -dissatisfied | 2013 | 68 | How satisfied are you with the training you receive for your present job? | 61.5% | 24.5% | 14.0% | 29 | N/A |
| Satisfied -dissatisfied | 2013 | 69 | *Considering everything, how satisfied are you with your job? | 96.5% | 0.0% | 3.5% | 29 | N/A |
| Satisfied -dissatisfied | 2013 | 70 | Considering everything, how satisfied are you with your pay? | 79.2% | 10.2% | 10.5% | 29 | N/A |
| Satisfied -dissatisfied | 2013 | 71 | *Considering everything, how satisfied are you with your organization? | 85.5% | 10.9% | 3.6% | 28 | N/A |
| Agree-disagree | 2012 | 1 | *I am given a real opportunity to improve my skills in my organization. | 75.1% | 22.1% | 2.8% | 32 | N/A |
| Agree-disagree | 2012 | 2 | I have enough information to do my job well. | 90.3% | 4.1% | 5.5% | 32 | N/A |
| Agree-disagree | 2012 | 3 | I feel encouraged to come up with new and better ways of doing things. | 75.1% | 22.1% | 2.8% | 32 | N/A |
| Agree-disagree | 2012 | 4 | My work gives me a feeling of personal accomplishment. | 94.5% | 2.8% | 2.8% | 32 | N/A |
| Agree-disagree | 2012 | 5 | I like the kind of work I do. | 100.0% | 0.0% | 0.0% | 32 | N/A |
| Agree-disagree | 2012 | 6 | I know what is expected of me on the job. | 97.2% | 2.8% | 0.0% | 32 | N/A |
| Agree-disagree | 2012 | 7 | When needed I am willing to put in the extra effort to get a job done. | 100.0% | 0.0% | 0.0% | 32 | N/A |
| Agree-disagree | 2012 | 8 | I am constantly looking for ways to do my job better. | 97.2% | 0.0% | 2.8% | 32 | N/A |
| Agree-disagree | 2012 | 9 | I have sufficient resources (for example, people, materials, budget) to get my job done. | 78.2% | 13.7% | 8.0% | 32 | 0 |

| Agree-disagree | 2012 | 10 | *My workload is reasonable. | 87.8% | 4.1% | 8.0% | 32 | 0 |
|----------------|------|----|---|--------|-------|-------|----|-----|
| Agree-disagree | 2012 | 11 | *My talents are used well in the workplace. | 90.1% | 7.1% | 2.8% | 31 | 1 |
| Agree-disagree | 2012 | 12 | *I know how my work relates to the agency's goals and priorities. | 100.0% | 0.0% | 0.0% | 32 | 0 |
| Agree-disagree | 2012 | 13 | The work I do is important. | 100.0% | 0.0% | 0.0% | 32 | 0 |
| Agree-disagree | 2012 | 14 | Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) | | | | | |
| | | | allow employees to perform their jobs well. | 93.1% | 6.9% | 0.0% | 32 | 0 |
| Agree-disagree | 2012 | 15 | My performance appraisal is a fair reflection of my performance. | 90.1% | 7.1% | 2.8% | 31 | 1 |
| Agree-disagree | 2012 | 16 | I am held accountable for achieving results. | 93.1% | 4.1% | 2.8% | 32 | 0 |
| Agree-disagree | 2012 | 17 | *I can disclose a suspected violation of any law, rule or regulation without fear of reprisal. | 80.1% | 14.2% | 5.7% | 31 | 1 |
| Agree-disagree | 2012 | 18 | My training needs are assessed. | 62.7% | 34.6% | 2.8% | 32 | 0 |
| Agree-disagree | 2012 | 19 | In my most recent performance appraisal, I understood what I had to do to be rated at different | | | | | |
| | | | performance levels (for example, Fully Successful, Outstanding). | 73.6% | 23.6% | 2.8% | 31 | 1 |
| Agree-disagree | 2012 | 20 | *The people I work with cooperate to get the job done. | 92.5% | 4.5% | 3.0% | 29 | N/A |
| Agree-disagree | 2012 | 21 | My work unit is able to recruit people with the right skills. | 63.0% | 23.4% | 13.6% | 32 | 0 |
| Agree-disagree | 2012 | 22 | Promotions in my work unit are based on merit. | 59.4% | 24.1% | 16.6% | 29 | 2 |
| Agree-disagree | 2012 | 23 | In my work unit, steps are taken to deal with a poor performer who cannot or will not improve. | 66.2% | 28.2% | 5.7% | 31 | 1 |
| Agree-disagree | 2012 | 24 | *In my work unit, differences in performance are recognized in a meaningful way. | 76.7% | 13.2% | 10.1% | 30 | 2 |
| Agree-disagree | 2012 | 25 | Awards in my work unit depend on how well employees perform their jobs. | 82.6% | 4.4% | 13.1% | 30 | 2 |
| Agree-disagree | 2012 | 26 | Employees in my work unit share job knowledge with each other. | 73.7% | 17.6% | 8.8% | 30 | 2 |
| Agree-disagree | 2012 | 27 | The skill level in my work unit has improved in the past year. | 75.8% | 21.3% | 2.8% | 31 | 1 |
| Good-poor | 2012 | 28 | How would you rate the overall quality of work done by your work unit? | 90.3% | 6.9% | 2.8% | 32 | N/A |
| Agree-disagree | 2012 | 29 | *The workforce has the job-relevant knowledge and skills necessary to accomplish | | | | | |
| | | | organizational goals. | 84.4% | 8.5% | 7.1% | 31 | 1 |
| Agree-disagree | 2012 | 30 | Employees have a feeling of personal empowerment with respect to work processes. | 75.5% | 18.6% | 5.9% | 30 | 2 |
| Agree-disagree | 2012 | 31 | Employees are recognized for providing high quality products and services. | 66.0% | 21.2% | 12.8% | 31 | 1 |
| Agree-disagree | 2012 | 32 | Creativity and innovation are rewarded. | 56.3% | 30.9% | 12.8% | 31 | 1 |
| Agree-disagree | 2012 | 33 | Pay raises depend on how well employees perform their jobs. | 44.5% | 32.2% | 23.3% | 29 | 2 |
| Agree-disagree | 2012 | 34 | Policies and programs promote diversity in the workplace (for example, recruiting minorities | | | | | |
| | | | and women, training in awareness of diversity issues, mentoring). | 64.7% | 29.6% | 5.7% | 31 | 1 |
| Agree-disagree | 2012 | 35 | Employees are protected from health and safety hazards on the job. | 84.8% | 4.1% | 11.1% | 32 | 0 |
| Agree-disagree | 2012 | 36 | My organization has prepared employees for potential security threats. | 80.1% | 12.8% | 7.1% | 31 | 1 |
| | | | | | | | | |

| Agree-disagree | 2012 | 37 | Arbitrary action, personal favoritism and coercion for partisan political purposes are not | | | | | |
|----------------|------|----|--|--------|--------|-------|----|-----|
| | | | tolerated. | 74.7% | 16.8% | 8.5% | 31 | 1 |
| Agree-disagree | 2012 | 38 | Prohibited Personnel Practices (for example, illegally discriminating for or against any | | | | | |
| | | | employee/applicant, obstructing a person's right to compete for employment, knowingly | | | | | |
| | | | violating veterans' preference requirements) are not tolerated. | 85.8% | 11.4% | 2.8% | 31 | 1 |
| Agree-disagree | 2012 | 39 | My agency is successful at accomplishing its mission. | 86.2% | 8.3% | 5.5% | 32 | 0 |
| Agree-disagree | 2012 | 40 | *I recommend my organization as a good place to work. | 91.7% | 8.3% | 0.0% | 32 | N/A |
| Agree-disagree | 2012 | 41 | *I believe the results of this survey will be used to make my agency a better place to work. | 73.5% | 18.1% | 8.4% | 31 | 1 |
| Agree-disagree | 2012 | 42 | My supervisor supports my need to balance work and other life issues. | 88.3% | 8.8% | 2.9% | 30 | 1 |
| Agree-disagree | 2012 | 43 | My supervisor provides me with opportunities to demonstrate my leadership skills. | 75.1% | 21.9% | 2.9% | 30 | 1 |
| Agree-disagree | 2012 | 44 | Discussions with my supervisor about my performance are worthwhile. | 86.8% | 7.3% | 5.9% | 30 | 1 |
| Agree-disagree | 2012 | 45 | My supervisor is committed to a workforce representative of all segments of society. | 76.6% | 17.6% | 5.9% | 30 | 1 |
| Agree-disagree | 2012 | 46 | My supervisor provides me with constructive suggestions to improve my job performance. | 78.6% | 18.4% | 3.1% | 29 | 1 |
| Agree-disagree | 2012 | 47 | Supervisors in my work unit support employee development. | 76.9% | 20.2% | 2.9% | 30 | 1 |
| Agree-disagree | 2012 | 48 | My supervisor listens to what I have to say. | 75.1% | 19.3% | 5.5% | 32 | N/A |
| Agree-disagree | 2012 | 49 | My supervisor treats me with respect. | 83.4% | 11.1% | 5.5% | 32 | N/A |
| Agree-disagree | 2012 | 50 | In the last six months, my supervisor has talked with me about my performance. | 69.6% | 22.1% | 8.3% | 32 | N/A |
| Agree-disagree | 2012 | 51 | I have trust and confidence in my supervisor. | 75.1% | 24.9% | 0.0% | 32 | N/A |
| Good-poor | 2012 | 52 | Overall, how good a job do you feel is being done by your immediate supervisor? | 84.4% | 12.8% | 2.8% | 31 | N/A |
| Agree-disagree | 2012 | 53 | In my organization, senior leaders generate high levels of motivation and commitment in the | | | | | |
| | | | workforce. | 64.7% | 19.6% | 15.6% | 31 | 1 |
| Agree-disagree | 2012 | 54 | My organization's senior leaders maintain high standards of honesty and integrity. | 71.0% | 13.8% | 15.2% | 32 | 0 |
| Agree-disagree | 2012 | 55 | Supervisors work well with employees of different backgrounds. | 67.3% | 22.7% | 9.9% | 31 | 1 |
| Agree-disagree | 2012 | 56 | *Managers communicate the goals and priorities of the organization. | 72.4% | 9.7% | 18.0% | 32 | 0 |
| Agree-disagree | 2012 | 57 | Managers review and evaluate the organization's progress toward meeting its goals and | | | | | |
| | | | objectives. | 73.7% | 16.6% | 9.7% | 32 | 0 |
| Agree-disagree | 2012 | 58 | Managers promote communication among different work units (for example, about projects, | | | | | |
| | | | goals, needed resources). | 72.6% | 9.7% | 17.7% | 32 | 0 |
| Agree-disagree | 2012 | 59 | Managers support collaboration across work units to accomplish work objectives. | 67.3% | 19.9% | 12.8% | 31 | 1 |
| Good-poor | 2012 | 60 | Overall, how good a job do you feel is being done by the manager directly above your | | | | | |
| | | | immediate supervisor? | 76.0% | 16.5% | 7.5% | 29 | 3 |
| | | | | 70.070 | 10.370 | 7.5/0 | 23 | |

| Agree-disagree | 2012 | 61 | I have a high level of respect for my organization's senior leaders. | 79.3% | 11.1% | 9.7% | 32 | 0 |
|----------------|------|----|--|--------|-------|------|----|-----|
| Agree-disagree | 2012 | 62 | Senior leaders demonstrate support for Work/Life programs. | 85.8% | 11.4% | 2.8% | 31 | 1 |
| Satisfied | 2012 | 63 | *How satisfied are you with your involvement in decisions that affect your work? | | | | | |
| -dissatisfied | | | | 91.7% | 5.5% | 2.8% | 32 | N/A |
| Satisfied | 2012 | 64 | *How satisfied are you with the information you receive from management on what's going on | | | | | |
| -dissatisfied | | | in your organization? | 87.6% | 6.9% | 5.5% | 32 | N/A |
| Satisfied | 2012 | 65 | *How satisfied are you with the recognition you receive for doing a good job? | | | | | |
| -dissatisfied | | | | 82.1% | 9.6% | 8.3% | 32 | N/A |
| Satisfied | 2012 | 66 | How satisfied are you with the policies and practices of your senior leaders? | | | | | |
| -dissatisfied | | | | 80.7% | 11.1% | 8.3% | 32 | N/A |
| Satisfied | 2012 | 67 | How satisfied are you with your opportunity to get a better job in your organization? | | | | | |
| -dissatisfied | | | | 65.6% | 29.0% | 5.4% | 32 | N/A |
| Satisfied | 2012 | 68 | How satisfied are you with the training you receive for your present job? | | | | | |
| -dissatisfied | | | | 75.2% | 22.0% | 2.8% | 32 | N/A |
| Satisfied | 2012 | 69 | *Considering everything, how satisfied are you with your job? | | | | | |
| -dissatisfied | | | | 94.6% | 2.7% | 2.8% | 32 | N/A |
| Satisfied | 2012 | 70 | Considering everything, how satisfied are you with your pay? | | | | | |
| -dissatisfied | | | | 80.8% | 12.4% | 6.8% | 32 | N/A |
| Satisfied | 2012 | 71 | *Considering everything, how satisfied are you with your organization? | | | | | |
| -dissatisfied | | | | 84.8% | 12.4% | 2.8% | 32 | N/A |
| Agree-disagree | 2011 | 1 | *I am given a real opportunity to improve my skills in my organization. | 90.3% | 9.7% | 0.0% | 32 | N/A |
| Agree-disagree | 2011 | 2 | I have enough information to do my job well. | 90.3% | 9.7% | 0.0% | 32 | N/A |
| Agree-disagree | 2011 | 3 | I feel encouraged to come up with new and better ways of doing things. | 80.0% | 17.2% | 2.8% | 32 | N/A |
| Agree-disagree | 2011 | 4 | My work gives me a feeling of personal accomplishment. | 92.3% | 4.9% | 2.8% | 32 | N/A |
| Agree-disagree | 2011 | 5 | I like the kind of work I do. | 97.5% | 2.5% | 0.0% | 32 | N/A |
| Agree-disagree | 2011 | 6 | I know what is expected of me on the job. | 97.9% | 2.1% | 0.0% | 32 | N/A |
| Agree-disagree | 2011 | 7 | When needed I am willing to put in the extra effort to get a job done. | 100.0% | 0.0% | 0.0% | 32 | N/A |
| Agree-disagree | 2011 | 8 | I am constantly looking for ways to do my job better. | 92.5% | 7.5% | 0.0% | 32 | N/A |
| Agree-disagree | 2011 | 9 | I have sufficient resources (for example, people, materials, budget) to get my job done. | 90.5% | 4.1% | 5.4% | 32 | 0 |
| Agree-disagree | 2011 | 10 | *My workload is reasonable. | 86.9% | 4.9% | 8.2% | 32 | 0 |
| Agree-disagree | 2011 | 11 | *My talents are used well in the workplace. | 95.1% | 2.8% | 2.0% | 32 | 0 |

| Agree-disagree | 2011 | 12 | *I know how my work relates to the agency's goals and priorities. | 100.0% | 0.0% | 0.0% | 32 | 0 |
|----------------|------|----|---|--------|-------|-------|----|-----|
| Agree-disagree | 2011 | 13 | The work I do is important. | 100.0% | 0.0% | 0.0% | 32 | 0 |
| Agree-disagree | 2011 | 14 | Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) | | | | | |
| | | | allow employees to perform their jobs well. | 94.6% | 0.0% | 5.4% | 32 | 0 |
| Agree-disagree | 2011 | 15 | My performance appraisal is a fair reflection of my performance. | 97.2% | 2.8% | 0.0% | 32 | 0 |
| Agree-disagree | 2011 | 16 | I am held accountable for achieving results. | 93.9% | 6.1% | 0.0% | 32 | 0 |
| Agree-disagree | 2011 | 17 | *I can disclose a suspected violation of any law, rule or regulation without fear of reprisal. | 86.4% | 8.4% | 5.1% | 30 | 2 |
| Agree-disagree | 2011 | 18 | My training needs are assessed. | 85.1% | 9.9% | 5.0% | 31 | 0 |
| Agree-disagree | 2011 | 19 | In my most recent performance appraisal, I understood what I had to do to be rated at different | | | | | |
| | | | performance levels (for example, Fully Successful, Outstanding). | 81.1% | 11.0% | 7.9% | 31 | 1 |
| Agree-disagree | 2011 | 20 | *The people I work with cooperate to get the job done. | 88.5% | 2.9% | 8.6% | 31 | N/A |
| Agree-disagree | 2011 | 21 | My work unit is able to recruit people with the right skills. | 74.9% | 20.5% | 4.6% | 29 | 3 |
| Agree-disagree | 2011 | 22 | Promotions in my work unit are based on merit. | 53.2% | 35.6% | 11.1% | 28 | 4 |
| Agree-disagree | 2011 | 23 | In my work unit, steps are taken to deal with a poor performer who cannot or will not improve. | 77.4% | 13.6% | 9.0% | 27 | 5 |
| Agree-disagree | 2011 | 24 | *In my work unit, differences in performance are recognized in a meaningful way. | 69.0% | 14.5% | 16.5% | 31 | 1 |
| Agree-disagree | 2011 | 25 | Awards in my work unit depend on how well employees perform their jobs. | 67.4% | 16.6% | 15.9% | 31 | 1 |
| Agree-disagree | 2011 | 26 | Employees in my work unit share job knowledge with each other. | 78.1% | 10.6% | 11.3% | 31 | 1 |
| Agree-disagree | 2011 | 27 | The skill level in my work unit has improved in the past year. | 75.1% | 22.1% | 2.8% | 32 | 0 |
| Good-poor | 2011 | 28 | How would you rate the overall quality of work done by your work unit? | 97.2% | 0.0% | 2.8% | 32 | N/A |
| Agree-disagree | 2011 | 29 | *The workforce has the job-relevant knowledge and skills necessary to accomplish | | | | | |
| | | | organizational goals. | 94.2% | 2.9% | 2.9% | 31 | 0 |
| Agree-disagree | 2011 | 30 | Employees have a feeling of personal empowerment with respect to work processes. | 87.5% | 9.7% | 2.8% | 32 | 0 |
| Agree-disagree | 2011 | 31 | Employees are recognized for providing high quality products and services. | 74.5% | 15.2% | 10.3% | 31 | 1 |
| Agree-disagree | 2011 | 32 | Creativity and innovation are rewarded. | 69.2% | 26.4% | 4.5% | 30 | 2 |
| Agree-disagree | 2011 | 33 | Pay raises depend on how well employees perform their jobs. | 41.2% | 42.6% | 16.2% | 29 | 3 |
| Agree-disagree | 2011 | 34 | Policies and programs promote diversity in the workplace (for example, recruiting minorities | | | | | |
| | | | and women, training in awareness of diversity issues, mentoring). | 75.7% | 19.9% | 4.5% | 30 | 2 |
| Agree-disagree | 2011 | 35 | Employees are protected from health and safety hazards on the job. | 91.5% | 0.0% | 8.5% | 31 | 1 |
| Agree-disagree | 2011 | 36 | My organization has prepared employees for potential security threats. | 91.4% | 0.0% | 8.6% | 31 | 1 |
| Agree-disagree | 2011 | 37 | Arbitrary action, personal favoritism and coercion for partisan political purposes are not | | | | | |
| | | | tolerated. | 76.8% | 10.9% | 12.3% | 30 | 1 |
| | | | | | | | | |

| Agree-disagree | 2011 | 38 | Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated. | | | | | |
|----------------|------|----|--|--------|-------|-------|----|-----|
| | | | | 84.9% | 9.5% | 5.6% | 32 | 0 |
| Agree-disagree | 2011 | 39 | My agency is successful at accomplishing its mission. | 84.1% | 10.3% | 5.6% | 32 | 0 |
| Agree-disagree | 2011 | 40 | *I recommend my organization as a good place to work. | 94.4% | 2.8% | 2.8% | 32 | N/A |
| Agree-disagree | 2011 | 41 | *I believe the results of this survey will be used to make my agency a better place to work. | 81.1% | 13.9% | 5.0% | 31 | 1 |
| Agree-disagree | 2011 | 42 | My supervisor supports my need to balance work and other life issues. | 97.2% | 2.8% | 0.0% | 32 | 0 |
| Agree-disagree | 2011 | 43 | My supervisor provides me with opportunities to demonstrate my leadership skills. | 82.8% | 14.4% | 2.8% | 32 | 0 |
| Agree-disagree | 2011 | 44 | Discussions with my supervisor about my performance are worthwhile. | 84.9% | 12.3% | 2.8% | 32 | 0 |
| Agree-disagree | 2011 | 45 | My supervisor is committed to a workforce representative of all segments of society. | 82.8% | 11.6% | 5.6% | 32 | 0 |
| Agree-disagree | 2011 | 46 | My supervisor provides me with constructive suggestions to improve my job performance. | 76.2% | 21.8% | 2.1% | 32 | 0 |
| Agree-disagree | 2011 | 47 | Supervisors in my work unit support employee development. | 84.8% | 10.1% | 5.2% | 30 | 1 |
| Agree-disagree | 2011 | 48 | My supervisor listens to what I have to say. | 93.1% | 4.1% | 2.8% | 32 | N/A |
| Agree-disagree | 2011 | 49 | My supervisor treats me with respect. | 86.9% | 7.5% | 5.6% | 32 | N/A |
| Agree-disagree | 2011 | 50 | In the last six months, my supervisor has talked with me about my performance. | 75.0% | 15.7% | 9.3% | 32 | N/A |
| Agree-disagree | 2011 | 51 | I have trust and confidence in my supervisor. | 83.6% | 10.6% | 5.8% | 31 | N/A |
| Good-poor | 2011 | 52 | Overall, how good a job do you feel is being done by your immediate supervisor? | 84.0% | 10.1% | 5.9% | 31 | N/A |
| Agree-disagree | 2011 | 53 | In my organization, senior leaders generate high levels of motivation and commitment in the workforce. | 78.9% | 15.3% | 5.8% | 31 | 0 |
| Agree-disagree | 2011 | 54 | My organization's senior leaders maintain high standards of honesty and integrity. | 83.2% | 8.2% | 8.7% | 31 | 0 |
| Agree-disagree | 2011 | 55 | Supervisors work well with employees of different backgrounds. | 72.8% | 18.5% | 8.7% | 32 | 0 |
| Agree-disagree | 2011 | 56 | *Managers communicate the goals and priorities of the organization. | 77.5% | 13.8% | 8.7% | 32 | 0 |
| Agree-disagree | 2011 | 57 | Managers review and evaluate the organization's progress toward meeting its goals and objectives. | 84.8% | 9.2% | 5.9% | 31 | 1 |
| Agree-disagree | 2011 | 58 | Managers promote communication among different work units (for example, about projects, goals, needed resources). | 82.9% | 11.5% | 5.6% | 32 | 0 |
| Agree-disagree | 2011 | 59 | Managers support collaboration across work units to accomplish work objectives. | 83.6% | 7.9% | 8.4% | 32 | 0 |
| Good-poor | 2011 | 60 | Overall, how good a job do you feel is being done by the manager directly above your | 22.070 | 2.370 | 5.170 | 02 | |
| | | | immediate supervisor? | 86.8% | 5.3% | 7.9% | 31 | 1 |
| Agree-disagree | 2011 | 61 | I have a high level of respect for my organization's senior leaders. | 88.8% | 2.8% | 8.4% | 32 | 0 |
| Agree-disagree | 2011 | 62 | Senior leaders demonstrate support for Work/Life programs. | 84.3% | 10.7% | 5.0% | 31 | 0 |

| 2011 | 63 | *How satisfied are you with your involvement in decisions that affect your work? | | | | | |
|------|--|--|---|---|---|--|---|
| | | | 83.8% | 13.2% | 3.0% | 31 | N/A |
| 2011 | 64 | *How satisfied are you with the information you receive from management on what's going on | | | | | |
| | | in your organization? | 89.7% | 8.1% | 2.2% | 31 | N/A |
| 2011 | 65 | *How satisfied are you with the recognition you receive for doing a good job? | | | | | |
| | | | 72.6% | 22.2% | 5.1% | 31 | N/A |
| 2011 | 66 | How satisfied are you with the policies and practices of your senior leaders? | | | | | |
| | | | 88.1% | 5.9% | 5.9% | 31 | N/A |
| 2011 | 67 | How satisfied are you with your opportunity to get a better job in your organization? | | | | | |
| | | | 67.8% | 30.0% | 2.2% | 31 | N/A |
| 2011 | 68 | How satisfied are you with the training you receive for your present job? | | | | | |
| | | | 79.4% | 20.6% | 0.0% | 31 | N/A |
| 2011 | 69 | *Considering everything, how satisfied are you with your job? | | | | | |
| | | | 94.1% | 5.9% | 0.0% | 31 | N/A |
| 2011 | 70 | Considering everything, how satisfied are you with your pay? | | | | | |
| | | | 70.2% | 19.0% | 10.8% | 31 | N/A |
| 2011 | 71 | *Considering everything, how satisfied are you with your organization? | | | | | |
| | | | 88.1% | 8.9% | 3.0% | 31 | N/A |
| | 2011 2011 2011 2011 2011 2011 | 2011 64 2011 65 2011 66 2011 67 2011 68 2011 69 2011 70 | 2011 64 *How satisfied are you with the information you receive from management on what's going on in your organization? 2011 65 *How satisfied are you with the recognition you receive for doing a good job? 2011 66 How satisfied are you with the policies and practices of your senior leaders? 2011 67 How satisfied are you with your opportunity to get a better job in your organization? 2011 68 How satisfied are you with the training you receive for your present job? 2011 69 *Considering everything, how satisfied are you with your job? 2011 70 Considering everything, how satisfied are you with your pay? | 83.8% 2011 64 *How satisfied are you with the information you receive from management on what's going on in your organization? 2011 65 *How satisfied are you with the recognition you receive for doing a good job? 72.6% 2011 66 How satisfied are you with the policies and practices of your senior leaders? 88.1% 2011 67 How satisfied are you with your opportunity to get a better job in your organization? 67.8% 2011 68 How satisfied are you with the training you receive for your present job? 79.4% 2011 69 *Considering everything, how satisfied are you with your job? 2011 70 Considering everything, how satisfied are you with your pay? 70.2% | 2011 64 *How satisfied are you with the information you receive from management on what's going on in your organization? 2011 65 *How satisfied are you with the recognition you receive for doing a good job? 2011 66 How satisfied are you with the policies and practices of your senior leaders? 2011 67 How satisfied are you with your opportunity to get a better job in your organization? 2011 68 How satisfied are you with the training you receive for your present job? 2011 69 *Considering everything, how satisfied are you with your job? 2011 70 Considering everything, how satisfied are you with your pay? 2011 71 *Considering everything, how satisfied are you with your organization? | 83.8% 13.2% 3.0% 2011 64 *How satisfied are you with the information you receive from management on what's going on in your organization? 2011 65 *How satisfied are you with the recognition you receive for doing a good job? 2011 66 How satisfied are you with the policies and practices of your senior leaders? 2011 67 How satisfied are you with your opportunity to get a better job in your organization? 2011 68 How satisfied are you with the training you receive for your present job? 2011 69 *Considering everything, how satisfied are you with your pay? 2011 70 Considering everything, how satisfied are you with your organization? | 2011 64 *How satisfied are you with the information you receive from management on what's going on in your organization? 2011 65 *How satisfied are you with the recognition you receive for doing a good job? 2011 66 How satisfied are you with the policies and practices of your senior leaders? 2011 67 How satisfied are you with your opportunity to get a better job in your organization? 2011 68 How satisfied are you with the training you receive for your present job? 2011 69 *Considering everything, how satisfied are you with your job? 2011 70 Considering everything, how satisfied are you with your organization? 30.0% 2.2% 31 2011 71 *Considering everything, how satisfied are you with your organization? |

^{*} AES prescribed items as of 2017 (5 CFR Part 250, Subpart C)

The Dashboard only includes items 1-71.

Percentages are weighted to represent the Agency's population.

The rows above do not include results for any item or year when there were fewer than 4 completed surveys.

^{**} Unweighted count of responses excluding 'Do Not Know' and 'No Basis to Judge'

Agency-Specific Questions

1. I am familiar with the government ethics rules that apply to my conduct as a federal employee.

| | # of Respondents | Percent |
|-------|---------------------|---------|
| | 2018 | 2018 |
| Yes | 16 | 100.0% |
| No | 0 | 0.0% |
| Total | 16 | 100.0% |

2. I know how to contact an ethics official at my agency for assistance in applying the government ethics rules.

| | # of Respondents | Percent |
|-------|---------------------|---------|
| | 2018 | 2018 |
| Yes | 15 | 92.8% |
| No | 1 | 7.2% |
| Total | 16 | 100.0% |

For all tables on this worksheet:

Percentages are weighted to represent the Agency's population.

Source: Federal Employee Viewpoint Survey

2018 Federal Employee Viewpoint Survey Item Changes

| 2018 Item Text and Response Options | 2017 Item Text and Response Options |
|---|--|
| (12) I know how my work relates to the agency's goals. | (12) I know how my work relates to the agency's goals and priorities. |
| (29) My work unit has the job-relevant knowledge and skills necessary to accomplish organizational goals. | (29) The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals. |
| (56) Managers communicate the goals of the organization. | (56) Managers communicate the goals and priorities of the organization. |
| Item removed from 2018 FEVS | (72) Have you been notified whether or not you are eligible to telework? Yes, I was notified that I was eligible to telework Yes, I was notified that I was not eligible to telework No, I was not notified of my telework eligibility Not sure if I was notified of my telework eligibility |

| | Leaver to the second second | | |
|--|---|--|--|
| (72) Please select the response below that BEST describes your current | (73) Please select the response below | that BEST describes your current | |
| teleworking schedule. | teleworking situation. | | |
| I telework very infrequently, on an unscheduled or short-term basis | • I telework 3 or more days per week | C | |
| • I telework, but only about 1 or 2 days per month | • I telework 1 or 2 days per week | | |
| • I telework 1 or 2 days per week | • I telework, but no more than 1 or 2 | • | |
| • I telework 3 or 4 days per week | I telework very infrequently, on an unscheduled or short-term basis I do not telework because I have to be physically present on the job (e.g., Law Enforcement Officers, Park Rangers, Security Personnel) I do not telework because I have technical issues (e.g., connectivity, inadequate equipment) that prevent me from teleworking | | |
| • I telework every work day | | | |
| • I do not telework because I have to be physically present on the job (e.g. | | | |
| Law Enforcement Officers, Park Rangers, Security Personnel) | | | |
| • I do not telework because of technical issues (e.g. connectivity, | | | |
| inadequate equipment) that prevent me from teleworking | • I do not telework because I did not | receive approval to do so, even | |
| • I do not telework because I did not receive approval to do so, even | though I have the kind of job where I can telework | | |
| though I have the kind of job where I can telework | • I do not telework because I choose | not to telework | |
| I do not telework because I choose not to telework | | | |
| | | | |
| (73-78) How satisfied are you with the following Work/Life programs in | (74-78) Do you participate in the | (79-84) How satisfied are you with | |
| your agency? Note: 2017 FEVS items 74-84 were combined (participation - | following Work/Life programs? Note: | the following Work/Life programs in | |
| satisfaction); new response scale for these items is displayed below item | Response scale for these items is | your agency? Note: Response scale | |
| 78. | displayed below item 78. | for these items is displayed below | |
| | | item 84. | |
| (73) Telework | N/A | (79) Telework | |
| (74) Alternative Work Schedules (AWS, for example, compressed work | (74) Alternative Work Schedules | (80) Alternative Work Schedules | |
| schedule or flexible work schedule) | (AWS) | (AWS) | |
| (75) Health and Wellness Programs (for example, onsite exercise, flu | (75) Health and Wellness Programs | (81) Health and Wellness Programs | |
| vaccination, medical screening, CPR training, health and wellness fair) | (for example, exercise, medical | (for example, exercise, medical | |
| | screening, quit smoking programs) | screening, quit smoking programs) | |
| | | | |
| (76) Employee Assistance Program (EAP, for example, short-term | (76) Employee Assistance Program | (82) Employee Assistance Program | |
| counseling, referral services, legal services, information services) | (EAP) | (EAP) | |
| , | | The state of the s | |

| (77) Child Care Programs (for example, child care center, parenting classes | (77) Child Care Programs (for | (83) Child Care Programs (for | |
|---|---|--------------------------------------|--|
| and support groups, back-up care, flexible spending account) | example, daycare, parenting classes, | example, daycare, parenting classes, | |
| | parenting support groups) | parenting support groups) | |
| | | | |
| (78) Elder Care Programs (for example, elder/adult care, support groups, | (78) Elder Care Programs (for | (84) Elder Care Programs (for | |
| speakers) | example, elder/adult care, support | example, elder/adult care, support | |
| | groups, speakers) | groups, speakers) | |
| Very satisfied | • Yes | Very satisfied | |
| Satisfied | • No | Satisfied | |
| Neither Satisfied nor Dissatisfied | Not available to me | Neither Satisfied nor Dissatisfied | |
| • Dissatisfied | | Dissatisfied | |
| Very Dissatisfied | | Very Dissatisfied | |
| • I choose not to participate in these programs | | No Basis to Judge | |
| These programs are not available to me | | | |
| • I am unaware of these programs | | | |
| (90) Are you transgender? | | | |
| • Yes | Not a separate item in 2017 FEVS | | |
| • No | | | |
| (91) Which one of the following do you consider yourself to be? | (96) Do you consider yourself to be one or more of the following? (Mark all | | |
| • Straight, that is not gay or lesbian | that apply) | | |
| Gay or Lesbian | Heterosexual or Straight | | |
| Bisexual | Gay or Lesbian | | |
| Something else | Bisexual | | |
| | Transgender | | |
| | I prefer not to say | | |
| | | | |