## An Analytical Framework for the "Pyramid of Prosperity" in a Post-Labor Economy

## **Executive Summary**

The accelerating pace of technological advancement, particularly in the fields of automation and artificial intelligence (AI), presents a fundamental challenge to the foundational structures of modern economies. As the capacity for machines to perform both routine and complex tasks expands, the traditional model of distributing income and opportunity primarily through wage labor is facing unprecedented strain. This report provides an exhaustive analysis of the "Pyramid of Prosperity," a five-layer conceptual framework for structuring household income in a post-labor world. This model proposes a diversified, multi-pillar approach designed to ensure economic resilience, social equity, and shared prosperity in an era where the nature of work is irrevocably transformed.

The analysis begins with the pyramid's foundation, **Layer 1: The Universals**, which comprises state-mediated support systems. This layer includes direct income support through mechanisms like Universal Basic Income (UBI) and Negative Income Tax (NIT); capital endowments in the form of Universal Basic Capital or "Baby Bonds"; and in-kind provisions via Universal Basic Services (UBS). Empirical evidence from numerous pilot programs suggests that these interventions can significantly improve health, housing stability, and overall well-being with often minimal negative effects on labor participation. However, they face significant challenges related to fiscal cost, design complexity, and the inherent policy trade-offs between maximizing individual liberty (cash), ensuring equitable opportunity (capital), and guaranteeing access to essential needs (services).

Building upon this foundation is **Layer 2: The Funds**, which encompasses income streams derived from collectively owned public assets, such as Sovereign Wealth Funds (SWFs) and monetized public resources (e.g., carbon, minerals, spectrum). Unlike tax-funded transfers, these funds generate dividends from returns on capital, reframing the citizen's relationship with the state from that of a taxpayer to a shareholder in common wealth. The Alaska Permanent Fund serves as a powerful and politically durable model, demonstrating how

asset-based dividends can reduce poverty and inequality while fostering a broad-based constituency for the preservation of public assets.

The third tier, Layer 3: Collectively Owned Private Assets, examines models of democratized ownership within the private sector. This includes established structures like worker cooperatives and Employee Stock Ownership Plans (ESOPs), which demonstrably improve worker wealth, job stability, and local economic resilience. It also explores emerging digital forms like Decentralized Autonomous Organizations (DAOs) and place-based models like Community Land Trusts (CLTs). These models exist on a spectrum, presenting a strategic trade-off between the high scalability of structures like ESOPs and the deeper democratic control offered by cooperatives.

Layer 4: Conventional Private Property, is transformed by technology, creating new avenues for individual income generation. This layer analyzes the potential for individuals to own and monetize personal AI agents and robotic assets, such as autonomous vehicles operating as robotaxis or delivery drones. While this represents a powerful "re-capitalization" of labor—shifting income generation from selling time to deploying capital—it carries a profound risk of exacerbating wealth inequality. The high cost of entry for these productive assets means that the equity and viability of this layer are critically dependent on the strength of the foundational layers, which can provide the necessary starting capital for broad-based participation.

At the apex of the pyramid is **Layer 5: Residual Income**, representing wages from human labor that persists in an automated economy. Analysis indicates that the tasks least susceptible to automation are those requiring uniquely human skills: complex problem-solving, creativity, social and emotional intelligence, and the management of people. Consequently, the future labor market will place a significant premium on these "durable" skills. This layer is not merely what is "left over" after automation, but represents a qualitative shift in the nature of valuable work, focused on complementing AI rather than competing with it.

The report concludes that the Pyramid of Prosperity offers a coherent and robust framework for navigating the transition to a post-labor economy. Its strength lies in its multi-layered, diversified approach, which mitigates the risks inherent in any single policy solution. The key strategic imperative is the recognition of the pyramid's structural integrity: the upper layers, which drive innovation and high-value work, can only be built equitably upon a strong and comprehensive foundation of universal support and shared public wealth. The report offers a series of strategic recommendations for policymakers, emphasizing the need to build this foundation first, expand the definition of public wealth, foster an ecosystem of collective ownership, regulate the personal automation economy, and reorient education systems toward cultivating the durable human skills that will define value in the twenty-first century.

# Section 1: Introduction: Framing the Post-Labor Economic Landscape

## The Impetus for New Models

The global economy is at the precipice of a structural transformation driven by rapid advancements in automation and artificial intelligence (AI). This technological wave is distinct from previous industrial revolutions in its potential scope and speed, threatening to automate not only routine manual tasks but also a wide range of cognitive functions previously considered the exclusive domain of human labor. While historical technological shifts have consistently involved a process of "creative destruction" where new jobs replace obsolete ones, a growing body of research suggests that the current transition may be fundamentally different. The core challenge is the potential for a systemic decoupling of economic production from human labor, raising profound questions about the primary mechanism through which income, social status, and purpose have been distributed for centuries: the wage.<sup>3</sup>

This potential for large-scale labor displacement is not a distant theoretical concern but an emerging reality. Economic models indicate that AI and automation could affect a substantial portion of the global workforce, with some studies suggesting that up to 30% of hours currently worked could be automated by 2030. Such a shift could dramatically aggravate income and wealth inequality, creating a feedback loop that undermines democratic governance by concentrating economic and political power in the hands of a small elite who own the means of automated production. In this context, the term "post-labor" does not necessarily signify the complete cessation of all human work. Rather, it describes an economic system where traditional, full-time employment is no longer the central or default mechanism for securing a livelihood and participating in society. This impending reality necessitates a proactive and imaginative rethinking of our economic and social contracts. Relying on incremental adjustments to existing welfare and labor market policies may prove insufficient to address a disruption of this magnitude. What is required are new, comprehensive frameworks for ensuring economic security and shared prosperity.

## **Introducing the Pyramid of Prosperity**

In response to this challenge, this report analyzes the "Pyramid of Prosperity," a five-layer conceptual model for structuring household income in a post-labor economy. This framework moves beyond singular policy proposals, such as a Universal Basic Income (UBI), to envision a diversified and resilient architecture of income streams. By layering multiple sources of wealth and support, the pyramid aims to create a system that is robust to economic shocks, promotes both individual liberty and collective well-being, and provides multiple pathways for economic participation and advancement.

The five layers of the pyramid, which will be analyzed in detail throughout this report, are structured as follows:

- 1. **The Universals:** The foundation of the pyramid consists of universal, state-mediated guarantees designed to provide a comprehensive floor of economic security. This includes direct cash transfers (UBI, Negative Income Tax), capital endowments ("Baby Bonds"), and in-kind provisions (Universal Basic Services).
- 2. **The Funds:** This layer represents income derived from the returns on collectively owned public assets, such as Sovereign Wealth Funds and monetized natural or digital resources. This creates a "citizen's dividend," distinct from tax-funded transfers.
- 3. Collectively Owned Private Assets: This sphere includes private enterprises and assets that are democratically owned and controlled by groups of individuals, such as worker cooperatives, Employee Stock Ownership Plans (ESOPs), Community Land Trusts (CLTs), and Decentralized Autonomous Organizations (DAOs).
- 4. **Conventional Private Property:** This layer encompasses traditional forms of private property but is transformed by technology, allowing individuals to own and monetize personal AI and robotic assets (e.g., an autonomous vehicle operating as a robotaxi) to generate new income streams.
- 5. **Residual Income:** At the apex of the pyramid is the income derived from the human labor that remains economically valuable. This work is characterized by tasks that are difficult to automate, requiring high levels of creativity, critical judgment, and social and emotional intelligence.

By examining each of these layers—their theoretical underpinnings, empirical evidence, practical challenges, and interdependencies—this report aims to provide a rigorous and forward-looking analysis of a potential roadmap for navigating one of the most significant economic transformations in human history. The Pyramid of Prosperity serves not as a rigid prediction, but as a structured lens through which policymakers, academics, and strategic thinkers can conceptualize and build a more equitable and prosperous post-labor future.

# Section 2: Layer 1 - The Foundation: Universal Guarantees

The base of the Pyramid of Prosperity is composed of a multi-faceted social safety net designed to provide a universal and unconditional floor of economic security. This foundational layer is not a single policy but a suite of complementary mechanisms—direct income support, capital endowments, and in-kind services—that together aim to decouple basic survival from the vagaries of the labor market. By guaranteeing a minimum standard of living and access to essential resources, this layer serves as the bedrock upon which the other, more dynamic layers of the pyramid can be built. It addresses the most immediate threat of a post-labor transition: the potential for mass destitution when wages are no longer a reliable source of income for a large portion of the population.

## 2.1 Direct Income Support: UBI and Negative Income Tax (NIT)

The most direct approach to providing a universal economic floor is through unconditional cash transfers. Two primary models have dominated this discourse: the Negative Income Tax (NIT) and Universal Basic Income (UBI).

#### **Theoretical Foundations**

The modern concept of a guaranteed income was significantly advanced by Nobel laureate and free-market economist Milton Friedman, who championed the NIT in his 1962 book, *Capitalism and Freedom.*<sup>6</sup> The NIT is designed as a mirror image of the positive tax system. For incomes above a certain threshold, individuals pay taxes to the state. For incomes below that threshold, the state pays a "negative tax," or a cash benefit, to the individual. Friedman's proposal had two key parameters: a guaranteed income level (

G) for those with zero earnings, and a benefit-reduction rate (t, or the "negative tax rate") at which the benefit is phased out as earned income rises. The benefit (B) received is calculated as B=G-tY, where Y is earned income.<sup>6</sup>

A core tenet of Friedman's argument was the preservation of work incentives. Unlike traditional welfare programs that often imposed a 100% effective marginal tax rate—reducing benefits by one dollar for every dollar earned, thereby eliminating any financial gain from working—the NIT proposed a lower rate, such as 50%. This structure ensures that individuals always experience an increase in their total take-home income if they work more, theoretically

encouraging labor supply among those who might otherwise choose not to work.<sup>6</sup>

Beyond work incentives, Friedman argued that the NIT had several other distinct advantages. First, it provides support in the form of cash, which he viewed as the most efficient form of aid from the recipient's perspective, respecting their autonomy and ability to best judge their own needs. Second, it targets poverty directly based on income, rather than through proxies like age or profession. Third, it could replace the "rag bag" of multiple, overlapping, and inefficient welfare programs with a single, streamlined system administered through the Internal Revenue Service, thereby reducing administrative costs and the stigma associated with receiving benefits. Fundamentally, Friedman saw the NIT as a way to alleviate poverty without the "intolerable degree of paternalism" inherent in traditional welfare systems, which he argued transformed social workers into "police officers and spies".

Universal Basic Income (UBI) is a closely related concept, defined as a regular, unconditional cash payment made to all individuals, regardless of their income or status. <sup>10</sup> While seemingly different from the targeted NIT, the two can be operationally equivalent. As Friedman himself later acknowledged, a UBI system where the universal payment is taxed back from higher earners achieves the same net distribution as an NIT. <sup>8</sup> The key distinction is often more political and philosophical than economic: UBI emphasizes universality and social citizenship, while the NIT is often framed as a market-friendly reform of the welfare state.

## **Empirical Evidence from Pilot Programs**

Over the past several decades, numerous experiments and pilot programs for guaranteed income (both targeted GBI and more universal UBI models) have been conducted globally, providing a rich body of empirical evidence. The findings from these programs are remarkably consistent across a range of outcomes.

Studies consistently demonstrate significant improvements in the well-being of recipients. Participants report strong gains in mental and physical health, reduced income instability, and large increases in household food security and housing stability. For example, the preliminary report from the Stockton Economic Empowerment Demonstration (SEED), which provided \$500 per month to selected residents, found significantly less income volatility and improved mental and physical health outcomes among recipients. The most significant expenditure of these funds was on food, indicating an immediate alleviation of food insecurity. These programs empower recipients with the freedom and dignity to make their own choices, often leading to ingenious strategies for improving their families' prospects in ways that restrictive, paternalistic programs would not allow.

The impact on employment, a central concern for critics, has been a key focus of these

studies. Contrary to the common trope that unconditional cash will disincentivize work, the evidence is mixed and often shows modest or no negative effects. Data from the long-running Alaska Permanent Fund dividend, a form of UBI, and several randomized controlled trials show modest increases in adult hours worked. A 2018 paper on the Alaska fund found "no effect on employment, and increased part-time work by 1.8 percentage points". The SEED program's first-year report found a higher rate of full-time employment among recipients compared to the control group. While some NIT experiments in the 1970s did find a reduction in labor supply, particularly among husbands, the effect was often small, equivalent to about two weeks of full-time employment. The policy lesson is that the effects on labor supply can vary across different groups and depend heavily on the design of the program, but the fear of mass work stoppages appears largely unfounded by the data.

Furthermore, the positive impacts extend to the next generation. Rigorous research shows a strong causal link between household income and children's cognitive and social-emotional development, which are in turn strongly associated with later academic and employment success. The expansion of the Child Tax Credit in the U.S. in 2021, a policy akin to a guaranteed income for families, immediately cut child poverty by 43%, demonstrating the powerful and direct effect of cash transfers.

## **Critiques and Challenges**

Despite the positive evidence from pilot programs, the implementation of a national-scale UBI or NIT faces significant critiques and challenges. The most prominent concern is the immense fiscal cost. A truly universal basic income provided at a level sufficient to live on would require a massive reallocation of public funds, potentially costing trillions of dollars annually in a large economy like the United States. Funding such a program would likely require substantial tax increases or the elimination of existing social programs, both of which would face enormous political hurdles. In

The debate over work incentives also persists. While pilot programs have not shown dramatic declines in labor supply, economists point to the unavoidable "income effect" (people may work less because their basic needs are met) and "substitution effect" (the benefit reduction rate acts as a tax on earnings, making leisure relatively more attractive). Critics argue that even a small reduction in labor supply, when aggregated across an entire population, could have significant negative macroeconomic consequences.

Finally, some argue that universal payments are an inefficient way to combat poverty. By providing cash to everyone, including those who are not in need, a UBI might spread resources too thinly. Targeted programs, in this view, can deliver more substantial benefits to

the poorest households for the same fiscal cost.<sup>14</sup> Some models suggest that replacing targeted benefits with a universal payment could even increase poverty for certain groups by redistributing income upward.<sup>16</sup> There is also the risk that widespread cash infusions could lead to inflation, particularly for essential goods and services, thereby eroding the real value of the basic income.<sup>18</sup>

## 2.2 Capital Endowments: Universal Basic Capital ("Baby Bonds")

While UBI and NIT focus on providing a floor for *income*, a complementary approach within the universal foundation is to provide a floor for *capital*. Universal Basic Capital, most prominently proposed in the form of "Baby Bonds," aims to address wealth inequality at its source by providing every child with a nest egg of start-up capital at birth.

#### **Core Concept and Goals**

The concept of Baby Bonds, championed by economists like Darrick Hamilton, involves the government establishing a publicly funded trust account for every child at birth.<sup>19</sup> These accounts are progressively seeded, meaning children from lower-wealth families receive a larger initial deposit than those from wealthier families.<sup>21</sup> The funds are then invested and allowed to grow over time, becoming accessible to the recipient when they reach young adulthood (e.g., age 18-30).<sup>20</sup>

The primary goal of Baby Bonds is to directly combat the intergenerational transmission of wealth inequality, particularly the stark racial wealth gap.<sup>19</sup> As Dr. Hamilton notes, "The difference between owning a business and being a worker is capital. The difference between renting and owning a home is a down payment".<sup>20</sup> By providing this initial "start-up capital," the policy aims to give all young adults a fair chance to invest in wealth-building assets such as a down payment on a home, tuition for higher education, or seed funding for a business—opportunities that are often out of reach for those born without family wealth.<sup>19</sup> This is intended to disrupt the "birth lottery," where one's economic trajectory is largely determined by the wealth of the family into which they are born, and move society closer to a true economic meritocracy.<sup>20</sup>

## Implementation and Funding Models

The Baby Bonds concept has moved from theory to practice. In 2021, Connecticut and Washington, D.C. passed the first Baby Bonds legislation in the United States.<sup>19</sup> The Connecticut program, which is fully funded, invests \$3,200 at birth for every baby born into a family enrolled in HUSKY, the state's Medicaid program.<sup>20</sup> These funds are managed by the State Treasurer and are projected to grow to between \$11,000 and \$24,000 by the time the recipient is eligible to access them.<sup>20</sup> Funding for the program is secured through the issuance of state bonds.<sup>22</sup> Proposed federal legislation, such as the American Opportunity Accounts Act, would be financed through the general fund.<sup>22</sup> This demonstrates that funding can be structured through various public finance mechanisms. As of early 2025, approximately 20 states are exploring or considering similar policies, indicating growing momentum for the idea.<sup>20</sup>

## **Synergies with Direct Income**

Baby Bonds are not envisioned as a replacement for direct income support but as a powerful complement to it. Research presented at a forum hosted by the New York Federal Reserve Bank highlighted that when Baby Bonds and guaranteed income are paired together, they are likely to have an amplified impact.<sup>20</sup> This synergistic relationship addresses different dimensions of economic insecurity. Guaranteed income provides immediate relief from day-to-day financial stress, improving housing and food security and allowing families to meet their basic needs.<sup>9</sup> This stability in the present creates the necessary conditions for long-term planning. Baby Bonds, in turn, provide the concrete capital for that long-term planning, transforming the abstract hope for a better future into a tangible financial asset. Together, they create a two-pronged strategy that addresses both present consumption needs and future wealth-building opportunities, providing a more comprehensive foundation for economic mobility.<sup>20</sup>

## 2.3 In-Kind Provision: Universal Basic Services (UBS)

A third pillar of the universal foundation shifts the focus from providing individuals with cash or capital to the direct, collective provision of essential goods and services. Universal Basic Services (UBS) is a framework built on the principle that certain fundamental needs are best met through public provision, accessible to all based on need rather than the ability to pay.<sup>10</sup>

#### **Definition and Rationale**

UBS is defined as a system where all citizens have unconditional access to a range of free or heavily subsidized, high-quality public services.<sup>25</sup> This builds upon existing universal services like public education and, in many countries, healthcare (e.g., the UK's National Health Service), and seeks to extend this model to other essentials such as housing, public transport, childcare, and digital internet access.<sup>24</sup>

The rationale for UBS is rooted in several core principles. First is the concept of **shared needs and collective responsibilities**. Proponents argue that all humans share basic needs for health, shelter, education, and social participation, and that meeting these needs is a collective responsibility of society, exercised through democratic government. Second, UBS creates a "social wage" or "virtual income". By providing essential services directly, the state reduces the amount of cash income a household needs to achieve a decent standard of living. This is seen as a highly efficient and redistributive form of support, as the value of free healthcare or affordable housing is proportionally much greater for a low-income family than for a wealthy one. Third, direct provision can be more effective than cash transfers for certain goods. For example, simply giving people cash for housing in a supply-constrained market may just drive up rents, whereas directly building and providing affordable social housing addresses the root problem. The property of the provision of the provision

#### **UBS vs. UBI: The Central Debate**

The concept of UBS is often positioned as an alternative or a complement to UBI, sparking a significant debate about the most effective way to provide universal security. The two approaches stem from different philosophical traditions. UBI is grounded in a philosophy of individualism, prioritizing personal liberty, autonomy, and consumer choice. It trusts individuals to know what they need and to use cash resources efficiently to meet those needs. UBS, in contrast, is grounded in a philosophy of collectivism and solidarity. It argues that for certain universal needs, collective provision is more efficient, equitable, and sustainable than relying on private markets, even if individuals are supported by a basic income.

Proponents of UBS argue that it is a more equitable way to allocate resources than UBI because it is based on "universally appropriate provision"—access is based on need, not on treating everyone the same.<sup>25</sup> A person with a chronic illness has a greater need for

healthcare services than a healthy person, a need that is met by a universal healthcare system but not by a uniform cash payment. Critics of UBI also worry that a universal cash payment could be nullified by inflation as businesses raise prices on essential goods, a problem that direct provision of those goods would circumvent.<sup>18</sup>

Conversely, critics of UBS raise concerns about its potential to become a "nanny state" that limits individual choice and freedom.<sup>25</sup> From a neoliberal perspective, UBI is preferable because it empowers individuals to make their own decisions in the marketplace.<sup>25</sup> The debate also has a crucial fiscal dimension. A comprehensive UBS system would be extremely expensive, but so would a generous UBI. The key difference is that the universality of UBI—paying everyone—may require more resources than a system that combines a guaranteed minimum income (for those who need it) with universal services.<sup>18</sup> Many now argue for a mixed approach that incorporates elements of both, recognizing that cash benefits are needed for individual needs while collective action is essential for shared ones.<sup>25</sup>

**Table 1: Comparative Analysis of Universal Support Mechanisms** 

Policy	Primary Goal	Funding Mechanism	Key Proponents' Argument	Primary Critique
Universal Basic Income (UBI)	Provide a universal income floor to eliminate poverty and enhance economic security.	General tax revenue, carbon taxes, or other broad-based taxes.	Maximizes individual liberty, dignity, and consumer choice; reduces administrative bureaucracy.	Extremely high fiscal cost; potential to reduce work incentives; may be less efficient at poverty reduction than targeted programs.
Negative Income Tax (NIT)	Alleviate poverty while preserving work incentives for low-income households.	Integrated into the income tax system as a refundable credit.	Market-friendl y and efficient; directly targets low income while encouraging work through a partial	Can still reduce labor supply for some groups; potential for family structure distortions

			benefit-reducti on rate.	(marriage penalty).
Universal Basic Capital (Baby Bonds)	Reduce intergeneratio nal wealth inequality and provide equitable starting capital.	Publicly funded trusts, often financed by government bonds.	Directly addresses the root cause of wealth disparity; promotes long-term asset building and economic mobility.	Long time horizon for impact; benefits are not immediate; requires effective long-term investment management.
Universal Basic Services (UBS)	Guarantee universal access to essential needs (health, housing, education, etc.).	General tax revenue; direct public provision or funding.	More efficient and equitable for meeting universal needs; creates a "social wage" that reduces cost of living; fosters solidarity.	Paternalistic ("nanny state"); limits individual choice and market mechanisms; can be inefficient if poorly managed.

#### The Foundational Trilemma

The analysis of Layer 1 reveals a fundamental policy trilemma at the heart of designing a universal safety net for a post-labor world. The three core pillars—direct cash (UBI/NIT), starting capital (Baby Bonds), and in-kind services (UBS)—each represent a distinct and valuable policy objective, yet they exist in a state of tension, competing for finite public resources and reflecting different philosophical priorities. Policymakers must navigate the inherent trade-offs between maximizing **individual liberty**, ensuring **equitable opportunity**, and guaranteeing **collective security**.

The arguments for cash transfers, particularly those articulated by Friedman, are fundamentally arguments for liberty. They seek to free individuals from the paternalistic

oversight of the state, trusting them to make their own choices in the marketplace to best meet their needs.<sup>6</sup> This represents the "liberty" pole of the trilemma, where the primary goal is to empower the individual as a sovereign consumer. In contrast, the rationale for UBS is grounded in the principles of collective responsibility and equity. It posits that for certain essential goods like healthcare, housing, or education, direct public provision is more efficient, effective, and just than relying on market mechanisms, even for individuals with a basic income.<sup>10</sup> This represents the "security/equity" pole, where the primary goal is to guarantee that universal human needs are met for all members of society.

Baby Bonds introduce a third, distinct dimension to this framework. Their focus is neither on present consumption (as with cash and services) nor on immediate security, but on future **opportunity**. By providing a capital endowment at birth, this policy aims to level the economic playing field for the next generation, ensuring that an individual's potential is not predetermined by the wealth of their parents.<sup>19</sup> This represents the "opportunity" pole of the trilemma.

These three objectives are not mutually exclusive, but a policy framework that heavily prioritizes one may necessarily compromise the others. A massive and comprehensive UBS program, for instance, could consume a vast portion of the public budget, leaving limited fiscal space for a generous UBI and thereby restricting individual cash choice. Conversely, a high-level UBI might be funded by forgoing public investment in services, potentially leading to poorer outcomes in areas like health and housing where markets can be inefficient. The evidence that pairing guaranteed income with Baby Bonds can amplify their positive effects suggests that a multi-pronged approach is superior to a singular focus. Therefore, constructing the foundation of the Pyramid of Prosperity is not a matter of choosing one "best" policy, but of engaging in a complex balancing act to create a synergistic system that leverages the unique strengths of cash, capital, and services to build a truly comprehensive and resilient social safety net.

# Section 3: Layer 2 - The Public Dividend: Asset-Based Collective Wealth

While Layer 1 establishes a foundational safety net funded primarily through the state's power of taxation and redistribution, Layer 2 introduces a conceptually distinct source of household income: a direct share in the returns generated by collectively owned public assets. This layer moves beyond the traditional welfare state model, which is often financed by taxes on labor and consumption, towards a system where citizens receive dividends as co-owners of public capital. This shift has profound implications, not only for the sustainability of public finance in a world with a shrinking tax base from wages, but also for the political economy and the very

## 3.1 Sovereign Wealth Funds (SWFs) as Public Capital

Sovereign Wealth Funds (SWFs) are state-owned investment funds that have become major players in the global financial landscape. They represent vast pools of public capital, with total assets under management numbering in the trillions of dollars.<sup>28</sup> These funds are typically established from sources other than direct taxation, such as revenues from the export of natural resources (e.g., oil and gas), trade surpluses, or the proceeds from privatizations.<sup>29</sup>

There are several distinct types of SWFs, each with a different mandate. **Stabilization funds** are designed to insulate a national budget from volatile commodity prices. **Savings or future generation funds** aim to convert non-renewable resource wealth into a diversified portfolio of financial assets to benefit future citizens. **Reserve investment funds** seek to earn higher returns on a country's excess foreign reserves. **Strategic development funds** invest in domestic projects to promote economic growth and diversification.<sup>30</sup> This diversity in purpose leads to a wide range of investment strategies. Some funds, like stabilization funds, adopt conservative, passive approaches focused on liquid, fixed-income assets.<sup>31</sup> Others, like many savings and reserve funds, are yield-seeking, passive investors with diversified global portfolios of equities and alternative assets. A third category consists of strategic, active investors that take large, direct stakes in companies to generate high returns or advance national economic interests.<sup>34</sup>

The immense financial power of SWFs raises significant governance challenges. A primary concern is the risk of mismanagement or the use of funds for political rather than purely commercial objectives. Without a robust governance structure characterized by transparency and accountability, an SWF risks becoming a tool for political malfeasance, cronyism, and market-distorting investments that crowd out the private sector. To address these risks, an international consensus has formed around a set of best practices known as the Santiago Principles, which provide a framework for the appropriate structure, governance, and behavior of SWFs to ensure they operate as responsible, long-term investors. The integrity and effectiveness of any SWF are therefore critically dependent on its ability to adhere to these high standards of governance.

#### 3.2 The Citizen's Dividend Model: The Alaska Permanent Fund

While most SWFs use their returns to fund the general government budget or for long-term savings, a few provide a direct model for Layer 2 of the pyramid by distributing a portion of their earnings directly to citizens. The most prominent and long-standing example of this is the Alaska Permanent Fund (APF).<sup>38</sup>

Established by a constitutional amendment in 1976, the APF was created to ensure that the state's immense oil wealth would benefit both current and future generations. <sup>40</sup> The state constitution mandates that at least 25% of all mineral royalties be deposited into the fund, placing this capital outside the immediate reach of politicians for annual spending. <sup>40</sup> The fund's assets are managed by the Alaska Permanent Fund Corporation (APFC) and invested in a diversified global portfolio. <sup>38</sup>

The APF's most distinctive feature is the Permanent Fund Dividend (PFD), an annual payment made to nearly every resident of the state, including children.<sup>43</sup> The dividend amount varies each year based on a five-year average of the fund's investment performance, typically ranging from \$1,000 to \$2,000 per person, though it has been higher in some years.<sup>40</sup> For a family of four, this can represent a significant, unconditional cash infusion.<sup>40</sup>

The socio-economic impact of the PFD has been extensively studied and is overwhelmingly positive. It is credited with helping Alaska achieve one of the lowest rates of income inequality in the United States. Research has shown that the dividend has had no significant negative effect on aggregate employment and may have even increased part-time work. It has provided a crucial source of unconditional cash assistance, reducing poverty rates, particularly among vulnerable and indigenous populations. Crucially, the PFD is immensely popular across the political spectrum in Alaska, with a large majority of residents reporting that it improves their quality of life. This broad-based public support has been essential to the fund's political durability, protecting it from attempts by politicians to raid its capital for other purposes. The Alaska model thus provides a proven, real-world example of how a citizen's dividend, funded by returns on collective assets, can function as a stable and popular component of household income.

## 3.3 Expanding the Commons: Monetizing New Public Assets

The principle underlying the Alaska Permanent Fund—that wealth derived from a shared, common resource should be distributed to all citizens—can be expanded far beyond oil and minerals. This idea traces its roots to thinkers like Thomas Paine and the economic philosophy of Georgism, which holds that the economic rent derived from land and other natural resources is the common property of all people.<sup>13</sup> In a modern, post-labor context, the concept of "the commons" can be extended to a wide range of publicly owned or created

assets.

Potential new revenue streams for public funds could be generated by treating various collective assets as a source of public rent. These could include:

- The Electromagnetic Spectrum: The airwaves used for mobile communication are a finite public resource. Governments currently auction licenses for its use, but these revenues could be channeled into a public fund rather than general revenue.
- **Carbon Emissions:** The atmosphere's capacity to absorb carbon is a global commons. Policies like "cap-and-dividend" or a "Sky Trust" propose charging fees for carbon emissions and distributing the revenue as a dividend to all citizens, simultaneously creating a market-based incentive to reduce pollution.<sup>13</sup>
- Public Infrastructure: Existing infrastructure assets like toll roads, ports, and airports
  can be monetized. The World Bank outlines several models for this, including long-term
  concessions or leases where a private operator pays a large upfront fee to the
  government for the right to operate the asset and collect user fees.<sup>45</sup>
- **Financial Infrastructure and Data:** The systems that enable modern finance and the vast amounts of public or publicly-generated data could be considered a form of commons, with fees levied on their commercial use to fund a citizen's dividend.<sup>13</sup>

The process of "asset recycling" or monetization requires careful implementation to protect the public interest. Models such as concessions, partial or full divestments, and structured finance vehicles like Infrastructure Investment Trusts (InvITs) can unlock the value of existing "brownfield" assets. However, these processes face significant challenges, including the risk of cronyism, poor asset valuation, regulatory uncertainty, and the potential for private operators to over-exploit the asset at the public's expense (e.g., through price hikes). Manual Manual Processes and the public retains ultimate control and receives a fair return on its collective assets.

## From Taxpayer to Shareholder

The conceptual shift from Layer 1 to Layer 2 is not merely a technical matter of public finance; it represents a fundamental reframing of the relationship between the citizen and the state. This transition moves the social contract away from a model based on redistribution toward one based on shared ownership. In the traditional welfare state, which funds programs like those in Layer 1, the state acts as a redistributive agent, collecting taxes from some citizens (primarily through levies on income and consumption) and transferring benefits to others. This dynamic can create political friction, fostering a narrative that divides society into "makers" and "takers," or net contributors and net beneficiaries. This can make tax-funded programs

politically vulnerable, especially in times of fiscal strain.

Layer 2, by contrast, operates on a logic of co-ownership and direct distribution of returns. The citizen's dividend, as exemplified by the Alaska Permanent Fund, is not a "handout" or a form of welfare; it is a rightful share of the income generated by commonly owned property. This reframing has profound political implications. Because every resident receives the dividend, a universal constituency is created that has a direct, vested interest in the long-term health and prudent management of the public fund. This broad-based support helps insulate the fund from the short-term political pressures that often plague tax-funded programs. The citizen is no longer just a taxpayer subject to the state's fiscal decisions, but a shareholder who benefits directly from the state's performance as a steward of collective wealth.

This suggests that the source of funding for universal programs is as important as the level of the benefit itself. A social contract built on a foundation of shared ownership may prove to be more politically resilient and socially cohesive in a post-labor world than one based solely on tax-and-transfer mechanisms. By establishing and expanding public wealth funds, the state can create a durable, self-sustaining financial engine for the universal programs in Layer 1, reducing reliance on a potentially shrinking wage-based tax base and fostering a more inclusive and participatory model of economic citizenship.

# Section 4: Layer 3 - The Cooperative Sphere: Democratized Private Assets

Moving up from the universal public foundations of Layers 1 and 2, the third layer of the Pyramid of Prosperity focuses on forms of collective ownership that operate within the private sector. This sphere represents a "third way" between traditional state ownership and individual private ownership, empowering groups of people to band together to own and control productive assets democratically. These models offer pathways to build wealth, enhance economic agency, and ground economic activity more firmly in local communities. They encompass a range of structures, from established models of workplace democracy to innovative digital and place-based collectives.

## 4.1 Workplace Democracy: Worker Co-ops and ESOPs

The most established forms of democratized private assets are found in the workplace,

through worker cooperatives and Employee Stock Ownership Plans (ESOPs).

## **Worker Cooperatives**

A worker cooperative is a business that is owned and governed by its employees. <sup>48</sup> The model is typically based on the principle of "one worker, one vote," ensuring that control rests with the people who perform the labor, not with outside investors. <sup>49</sup> This democratic structure has profound effects on the distribution of wealth and power within the firm. Profits are distributed directly to the worker-owners, keeping wealth grounded in the local economy. <sup>48</sup> This structure also leads to dramatically more equitable pay structures; one study found that while the average CEO-to-worker pay ratio in large U.S. corporations was 303:1, the average ratio in worker co-ops was between 1:1 and 2:1. <sup>49</sup>

Beyond equitable pay, worker cooperatives are effective tools for creating stable, dignified jobs, particularly for populations that have historically lacked access to business ownership. Research indicates that jobs in cooperatives tend to be longer-term and offer better wages and more extensive skills training than comparable jobs in conventional companies. Furthermore, empirical studies suggest that participative worker cooperatives can match or even exceed the productivity of traditional firms, and their survival rate appears to be equal or higher.

## **Employee Stock Ownership Plans (ESOPs)**

ESOPs are the most prevalent form of employee ownership in the United States. An ESOP is a type of employee benefit plan, similar to a profit-sharing plan, in which a company sets up a trust fund to hold company stock for its employees.<sup>53</sup> As of 2022, there were over 6,500 ESOPs in the U.S., covering nearly 15 million participants and holding over \$1.8 trillion in assets.<sup>54</sup> ESOPs are most commonly used to facilitate the transition of ownership from a departing owner of a closely held company, providing a ready market for their shares while keeping the business intact.<sup>55</sup>

The economic impact of ESOPs on both companies and employees is significant and well-documented. Research by the National Center for Employee Ownership (NCEO) and others has found that ESOP companies grow 2.3% to 2.4% faster after establishing their ESOP than they would have otherwise. When combined with participative management practices, this growth advantage increases to 8% to 11% per year. For employees, participation in an

ESOP is associated with substantially better economic outcomes. Compared to their peers in non-ESOP companies, employee-owners have 92% higher median household net worth, 33% higher median income from wages, and 53% longer median job tenure. During economic downturns, employee-owners are one-third to one-fourth as likely to be laid off, demonstrating greater job stability. Sa

## **Critiques and Challenges**

Despite their benefits, both models face challenges. Worker cooperatives, as "small units of socialized production within capitalist exchange," must compete in the open market. <sup>59</sup> This can create a "contradictory necessity" where worker-owners are forced to act as their own capitalist entrepreneurs, adopting exploitative practices like intensifying labor or using temporary, non-member workers to remain competitive. <sup>59</sup> This pressure can lead to cooperatives either failing or gradually transforming into more conventional capitalist enterprises. <sup>59</sup>

ESOPs, while more scalable, also have drawbacks. They can be complex and expensive to set up and maintain, with initial costs potentially exceeding \$100,000.<sup>61</sup> They are also subject to strict legal and regulatory requirements that can limit their flexibility.<sup>61</sup> For employees, the value of their ownership stake is tied to the company's stock price, which can fluctuate, and cashing out can be difficult, especially in private companies where there is no public market for the shares.<sup>62</sup> Furthermore, because ESOPs are a form of retirement plan, they offer less direct democratic control over day-to-day management compared to the worker cooperative model.<sup>63</sup>

## 4.2 Emerging Digital Collectives: Decentralized Autonomous Organizations (DAOs)

A newer, technologically-driven model of collective ownership has emerged with the advent of blockchain technology: the Decentralized Autonomous Organization (DAO). A DAO is a member-owned community with no centralized leadership, governed by rules encoded as smart contracts on a blockchain. Decisions are made collectively by members, typically through voting with governance tokens; the more tokens a member holds, the greater their voting power. 4

In theory, DAOs offer a radical vision of transparent, democratic, and autonomous

organizations that can coordinate collective action and manage shared assets on a global scale. However, in practice, they are fraught with significant challenges and risks. Their legal status is highly uncertain in most jurisdictions. Without a formal legal wrapper (like an LLC), a DAO is often treated as a general partnership by default, which means its members could face unlimited personal liability for the organization's debts and actions.<sup>64</sup>

Security is another critical vulnerability. The code of a smart contract is difficult to alter once deployed, making it hard to fix bugs. This has led to catastrophic exploits, most famously the 2016 hack of "The DAO," which resulted in the theft of \$50 million worth of cryptocurrency. <sup>64</sup> DAOs are also susceptible to "governance attacks," where a single actor or colluding group can acquire enough tokens to seize control and drain the treasury. <sup>64</sup> Socially, DAOs suffer from issues of voter apathy, where many token holders do not participate in governance, and a concentration of power among a few large token holders ("whales"), which undermines the ideal of decentralization. <sup>64</sup> Until these fundamental legal, security, and governance issues are resolved, DAOs remain a highly experimental and risky form of collective ownership.

## 4.3 Place-Based Collectives: Community Land Trusts (CLTs)

In contrast to the placeless, digital nature of DAOs, Community Land Trusts (CLTs) are a model of collective ownership deeply rooted in a specific geographic community. A CLT is a nonprofit, community-based organization that acquires and holds land in a trust for the benefit of the community. The CLT's primary goal is to provide lasting affordable housing and prevent displacement caused by gentrification. 69

The CLT model works by separating the ownership of land from the ownership of the buildings on it. The CLT retains ownership of the land in perpetuity, while selling the homes to low- or moderate-income families at an affordable price. The homeowner then enters into a long-term ground lease with the CLT (typically 99 years). In exchange for the below-market purchase price, the homeowner agrees to a resale formula that limits how much the home can appreciate in value when it is sold. This shared equity model ensures that the home remains affordable for the next low-income buyer, effectively recycling the initial public or philanthropic subsidy that made the home affordable in the first place.

CLTs have proven to be a highly effective tool for creating stable homeownership opportunities and building community wealth. Studies have found that CLT homeowners are ten times less likely to default on their mortgages than their counterparts in the conventional market, a testament to the stewardship and support the CLT provides. <sup>69</sup> By providing secure, affordable housing, CLTs can significantly improve the mental health of residents, reducing the chronic stress and anxiety associated with housing insecurity. <sup>71</sup> The classic CLT

governance structure is tripartite, with a board composed of one-third CLT residents, one-third other community members, and one-third public representatives, ensuring democratic control and accountability.<sup>69</sup>

The primary challenges for CLTs are funding and scale. They are heavily dependent on public, private, and philanthropic grants and loans to acquire land, which is often the most expensive component of housing.<sup>69</sup> Their community-based governance model, while a strength, also makes them inherently local and difficult to scale up to a national level.<sup>73</sup>

Table 2: Overview of Collective Ownership Models

Model	Primary Asset Owned	Governance Structure	Key Benefit	Primary Challenge
Worker Cooperative	Business Enterprise	One Worker, One Vote	Deep workplace democracy and equitable pay.	Market competition; difficulty accessing capital and scaling.
ESOP	Company Stock (in a trust)	Trustee-based, with some voting rights passed through to employees.	Highly scalable; significant tax advantages; proven wealth-buildin g for employees.	High complexity and cost to set up; less direct democratic control.
DAO	Digital Assets / Treasury	Token-based voting on a blockchain.	Radical transparency and potential for global, decentralized coordination.	Unclear legal status; severe security risks; governance vulnerabilities.
Community Land Trust (CLT)	Land and Housing	Tripartite Board (Residents, Community,	Permanent housing affordability and	High reliance on subsidies for land acquisition;

	Public).	community stability; low foreclosure rates.	inherently local and difficult to scale.
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## The Scalability vs. Democracy Spectrum

The various models of collective private ownership in Layer 3 are not interchangeable; they exist on a spectrum defined by a fundamental trade-off between scalability and the depth of democratic control. Understanding this spectrum is crucial for developing effective policies to promote this layer of the pyramid.

At one end of the spectrum are ESOPs. As a federally regulated retirement plan structure, the ESOP model is well-integrated into the existing legal and financial system.<sup>53</sup> This has allowed it to scale enormously, with trillions of dollars in assets held on behalf of millions of American workers.<sup>54</sup> However, this scalability comes at the cost of democratic depth. While employees are owners, their governance rights are often indirect, exercised through a trustee who has a fiduciary duty to the plan participants, rather than through direct, day-to-day democratic management.

At the other end of the spectrum are worker cooperatives. Based on the principle of "one worker, one vote," they represent a much deeper and more direct form of economic democracy. However, this commitment to democratic control, combined with challenges in accessing capital, has made them more difficult to scale. They remain a relatively small, though growing, part of the economy and face persistent critiques about their ability to compete effectively in a fast-paced capitalist market. 59

DAOs and CLTs represent innovative models that occupy specialized niches on this spectrum. DAOs are a technologically radical experiment in achieving decentralized governance at a potentially global scale, but their practical application is currently crippled by unresolved legal, security, and governance failures that severely limit their real-world scalability. <sup>66</sup> CLTs, conversely, are highly effective at achieving deep, place-based democratic control over land and housing at a local level. <sup>69</sup> Their very nature, however—tied to specific parcels of land and local community governance—makes them inherently difficult to scale into a national solution.

This analysis reveals a key strategic choice for policymakers and advocates. If the primary goal is to spread some form of asset ownership to the largest number of people as quickly as possible, then policies should favor scalable, legally established models like ESOPs. If, however, the goal is to foster deeper forms of economic democracy and community control,

even if they remain more localized, then policies should focus on lowering the barriers for worker cooperatives and CLTs. This frames the policy debate around Layer 3 not as a simple endorsement of all collective ownership models, but as a strategic decision about where to focus resources along the spectrum from broad scalability to deep democracy.

# Section 5: Layer 4 - The Evolving Individual Portfolio: Al-Enhanced Private Property

Layer 4 of the pyramid examines the transformation of conventional private property, where advancements in AI and robotics create opportunities for individuals to own and deploy autonomous capital assets that generate new streams of income. This layer represents a significant evolution from traditional asset ownership (like real estate or stocks) and a fundamental shift in the economic role of the individual—from primarily a seller of labor to potentially a small-scale operator of productive capital. This evolution is enabled by the convergence of increasingly capable autonomous systems and the rise of digital platforms that can aggregate and market their services.

## 5.1 The New Asset Class: Monetizing Personal AI and Robotics

The conceptual shift at the heart of Layer 4 is the emergence of personal autonomous assets as a new class of productive capital. In a traditional economy, an individual's primary economic asset is their own labor. In a post-labor economy, individuals could supplement or replace this by owning AI agents or robots that perform economically valuable tasks.<sup>75</sup> This is not merely a futuristic concept; the business models and platforms to enable it are already taking shape.

#### **Business Models for Personal AI Agents**

The monetization of AI agents is a rapidly developing field. Several dominant business models are emerging that could be adapted for personal use <sup>77</sup>:

• **Usage-Based Pricing:** The owner of an AI agent could charge clients based on consumption, such as the number of API calls, tasks completed, or tokens processed.

This model directly aligns revenue with the agent's activity.<sup>77</sup>

- **Subscription Licensing:** An individual could offer access to a specialized AI agent for a recurring monthly or annual fee, providing a predictable stream of income. This is a common model for SaaS (Software-as-a-Service) products.<sup>79</sup>
- Outcome-Based Pricing: A more advanced model involves charging clients based on the measurable results the agent achieves, such as the number of sales leads generated, customer support tickets resolved, or a percentage of cost savings realized. This model directly ties the agent's income to the value it creates.<sup>77</sup>
- Marketplace Monetization: Individuals could develop specialized AI agents and list them on digital marketplaces, where they can be discovered and purchased or licensed by a global audience of businesses and other individuals.<sup>77</sup>

These models would allow individuals with expertise in specific domains to create and deploy AI agents that automate tasks such as personalized marketing, content creation, data analysis, or customer support, generating income from the services their AI provides.<sup>80</sup>

## The Platform Economy as an Enabler

The viability of this new asset class is critically dependent on the existence of a robust digital platform economy. Platforms act as intermediaries, connecting the owners of fragmented, decentralized assets (like personal AI agents or robots) with a large pool of potential customers, thereby creating a market where none existed before.<sup>84</sup> Just as Uber and Lyft created a market for the underutilized capacity of personal vehicles and Airbnb did for spare rooms, new platforms are emerging specifically for AI and robotic services.

These platforms can take several forms:

- Al Agent Stores and Marketplaces: Platforms like the Microsoft Commercial Marketplace, the Al Agent Store, and others are creating ecosystems where developers can publish and monetize Al agents as SaaS offerings.<sup>85</sup>
- Robotics-as-a-Service (RaaS) Platforms: Marketplaces like those from Universal Robots or RBTX allow for the buying, selling, and integration of robotic components and solutions, creating a foundation for a service-based economy around robotics.<sup>88</sup>
- **Automation Platforms:** Companies like UiPath are building platforms to orchestrate workflows between Al agents, robots, and people, providing the infrastructure needed to integrate personal autonomous assets into larger business processes. 90

These platforms are essential because they handle the difficult tasks of marketing, payment processing, and customer acquisition, allowing individual asset owners to focus on developing

and maintaining their AI or robotic services.

## 5.2 Case Study: The Robotaxi and Autonomous Delivery Economy

Perhaps the most tangible and widely discussed example of Layer 4 is the potential for individuals to own and operate autonomous vehicles as income-generating assets.

#### **Economic Projections**

The market for autonomous ride-sharing and delivery is projected to be enormous. Goldman Sachs Research forecasts that the number of robotaxis in the U.S. will grow from just over 1,500 today to about 35,000 by 2030, generating \$7 billion in annual revenue and capturing 8% of the U.S. rideshare market. Other market analyses project the global autonomous ride-sharing market to reach hundreds of billions of dollars by 2030, with a compound annual growth rate (CAGR) potentially exceeding 35%. Similarly, the autonomous last-mile delivery market is expected to grow from under \$1 billion in 2023 to over \$4 billion by 2030, driven by the relentless expansion of e-commerce.

#### **Individual Income Potential**

This massive market creates the potential for a new form of individual enterprise, directly aligning with the user's "Tesla as a robotaxi" concept. An individual could purchase a fully autonomous vehicle and, when not using it for personal transport, deploy it onto a ride-sharing or delivery platform. The vehicle would then operate autonomously, picking up passengers or packages and generating income for its owner with minimal active involvement. This transforms a depreciating consumer good (a car) into a productive capital asset. The income potential would be driven by the vehicle's ability to operate 24/7 with significantly lower operational costs compared to human-driven services, as there would be no driver wages to pay. 95

#### 5.3 The Household as a Productive Unit: Domestic and Care Robotics

The principle of monetizing personal autonomous assets extends beyond transportation into the home itself. The market for personal and domestic service robots is also experiencing explosive growth.

#### Market Growth

Driven by aging populations in developed countries and a rising demand for convenience and assistive care, the global household robots market is projected to expand dramatically. Projections estimate the market will grow from around \$10-15 billion in the mid-2020s to between \$42 billion and \$81 billion by the early 2030s, with a CAGR approaching or exceeding 20%. While cleaning robots (vacuuming, mopping) currently dominate the market, the fastest-growing segments are expected to be in areas like companionship, elderly assistance, and handicap assistance. 98

#### **Beyond Personal Use**

While these robots are primarily designed for personal use, the same platform economy logic that applies to robotaxis could be applied here. It is conceivable that individuals could own advanced domestic or care robots and offer their services on a gig basis through a specialized platform. For example, a personally-owned elder care robot could be leased out by the hour to provide companionship or monitoring services to a neighbor. A sophisticated cleaning robot could be dispatched to perform tasks in other homes within a local area. This would further blur the line between consumer electronics and productive capital, turning the technologically advanced household into a potential hub of economic activity and service provision. Business models could range from direct service fees to subscription services for ongoing robotic assistance, all managed through a digital marketplace. 102

## The Re-Capitalization of Labor and the Inequality Risk

Layer 4 of the pyramid represents a profound economic shift that can be described as the "re-capitalization of labor." In this model, individuals have the opportunity to generate income not by selling their time and skills in the labor market, but by deploying the productive

capacity of capital assets they personally own. An autonomous robotaxi or a specialized AI agent effectively becomes a digital or mechanical proxy for a human worker, performing tasks and earning revenue. This transforms the potential worker into a small-scale capitalist, a proprietor of autonomous means of production.

However, this transformative potential comes with a severe and deeply embedded risk: the potential to dramatically exacerbate wealth inequality. The ability to participate in this new economy is contingent on a significant upfront capital investment. An autonomous vehicle, a high-end humanoid robot, or the development of a sophisticated AI agent requires substantial financial resources. Morgan Stanley Research, for instance, estimates the cost of a single humanoid robot at around \$200,000 in 2024, though this is projected to fall over time. <sup>104</sup> This creates an extremely high barrier to entry.

This dynamic threatens to create a stark economic divide. Individuals and families who already possess wealth will be able to purchase these new productive assets, leveraging their existing capital to generate new, often passive, income streams. This creates a virtuous cycle for the wealthy, where capital begets more capital. Conversely, those without sufficient savings or access to credit will be locked out of this emerging sector of the economy. They would be unable to purchase the very tools that are replacing the traditional labor on which they once depended for income.

This potential for a technologically-driven schism between capital owners and a new "unpropertied" class highlights a critical structural dependency within the Pyramid of Prosperity. The viability and, more importantly, the equity of Layer 4 are not self-contained. They are heavily reliant on the successful implementation and robustness of the foundational layers below it. Without a strong foundation, the upper layers of the pyramid could describe not a world of shared prosperity, but a hyper-capitalist dystopia. Universal programs from Layer 1, such as a UBI or a citizen's dividend from Layer 2, could provide a consistent income stream that allows individuals to save and invest over time. Even more directly, a program like Baby Bonds (Layer 1) could provide the precise "start-up capital" needed for a young adult to purchase their first autonomous asset. Therefore, ensuring broad-based participation in the personal robotics economy and mitigating its inherent inequality risk is not a feature of Layer 4 itself, but a necessary precondition that must be established by the universal and collective layers of the pyramid.

## Section 6: Layer 5 - The Apex: Residual Labor Income

At the apex of the Pyramid of Prosperity lies residual income—the wages earned from human labor that persists even in a highly automated economy. This layer is not simply a remnant of the old system but represents a qualitative transformation in the nature of work itself. In a

world where routine and predictable tasks are handled by machines, the economic value of human labor will be concentrated in areas where humans maintain a distinct comparative advantage over AI and robotics. This shifts the focus of the labor market away from task execution and toward the application of higher-order cognitive and socio-emotional skills, fundamentally redefining what it means to "work" and what competencies are most highly prized.

## 6.1 The Future Landscape of Work: Automation's Reach

Understanding the nature of residual labor income requires a clear-eyed assessment of what technology can and cannot do. Research from the McKinsey Global Institute provides a nuanced perspective on the reach of automation. Their analysis indicates that while very few occupations—less than 5%—are composed of activities that can be *fully* automated with currently demonstrated technologies, a substantial majority—about 60% of all occupations—have at least 30% of their constituent activities that *could* be automated. This implies that the future of work is less about mass unemployment and more about a massive transformation of existing jobs.

The activities most susceptible to automation fall into two broad categories:

- 1. **Predictable Physical Activities:** These are tasks performed in structured environments, such as operating machinery on an assembly line, preparing fast food, packaging objects, or stocking merchandise. Sectors with a high concentration of these tasks, like manufacturing, accommodation and food service, and retail, have the highest technical potential for automation.<sup>105</sup> For example, McKinsey estimates that 73% of activities in food service and accommodations are technically automatable.<sup>107</sup>
- 2. **Data Collection and Processing:** These are routine cognitive tasks like maintaining records, processing transactions, and performing basic data entry. Occupations like bookkeepers, accountants, and paralegals involve a high proportion of these activities and are thus highly susceptible to automation.<sup>106</sup>

Conversely, the activities that are the most difficult to automate are those that rely on core human capabilities:

- Managing and Developing People: Tasks that involve leadership, motivation, coaching, and interpersonal team dynamics have a very low automation potential (estimated at 9%).<sup>108</sup>
- Applying Expertise: This category includes complex decision-making, strategic planning, and creative work that requires deep domain knowledge and nuanced judgment. It has an automation potential of only 18%.<sup>108</sup>
- Social Interactions: Roles that require complex social and emotional intelligence, such

- as interacting with customers, negotiating with suppliers, or providing care, are also difficult to automate (20% potential).<sup>108</sup>
- Unpredictable Physical Activities: Unlike work on an assembly line, tasks performed in unstructured and unpredictable environments—such as construction, plumbing, gardening, or providing eldercare—are technically challenging to automate and often command wages that make the business case for automation less compelling. 106

This delineation defines the landscape of residual work. The jobs that will persist and command a premium will be those concentrated in management, creative professions, high-level STEM roles, education, healthcare, and caregiving—all fields that are rich in complex social interaction, expert judgment, and unpredictable environments.<sup>4</sup>

## 6.2 Labor Market Polarization and the Evolution of Wages

The differential impact of automation on various tasks is expected to accelerate a phenomenon known as labor market polarization. Historically, this has been characterized by a "hollowing out" of the middle of the job market. Routine-based, middle-skill jobs (e.g., clerical work, repetitive production) are automated, while demand grows at both the high-skill end (for abstract, cognitive tasks) and the low-skill end (for non-routine manual tasks that are hard to automate). Peccent evidence suggests this pattern may be shifting, with the decline of middle-skill jobs continuing but with a new trend of flat or declining employment in low-paid service work as well, leading to a one-sided pattern that strongly favors high-wage, high-skill jobs.

Academic economic models provide a theoretical basis for these trends. These models typically identify a dual impact of automation on wages. First, there is a "displacement effect," where machines substitute for human labor in certain tasks, directly reducing the demand for and wages of workers who previously performed those tasks. This effect is strongest for workers whose skills are most easily replicated by technology. Second, there is a

"productivity effect." By performing tasks more cheaply and efficiently, automation lowers production costs, which can increase overall economic output and, in turn, increase the demand for labor in the remaining non-automated tasks.<sup>111</sup>

The net effect on wages depends on the relative strength of these two forces. For many workers, particularly those with lower and middle skills, the displacement effect may dominate, leading to wage stagnation or decline.<sup>2</sup> For high-skilled workers whose tasks are complementary to the new technology (e.g., Al developers, data scientists, strategic

managers), the productivity effect is likely to be much stronger, leading to higher demand and rising wages. This dynamic results in an increasing

"skill premium," widening the wage gap between high-skill and low-skill workers and exacerbating income inequality.<sup>111</sup> This impact is not evenly distributed across demographic groups; research indicates that automation may disproportionately affect minority groups and women, who are overrepresented in many of the job categories at highest risk of displacement.<sup>5</sup>

## 6.3 The New Skills Imperative: Durable Human Competencies

In this evolving labor market, the most valuable and highly compensated skills will be those that are uniquely human and complementary to AI. The World Economic Forum's (WEF) *Future of Jobs Report* projects that by 2030, the core skills most in demand will be higher-order cognitive and socio-emotional competencies, often referred to as "durable skills". 115

According to the WEF, the skills expected to see the greatest increase in importance include 115.

- Cognitive Skills: Analytical thinking and creative thinking remain at the top of employers' lists
- **Self-Efficacy:** Skills like resilience, flexibility, agility, motivation, self-awareness, and curiosity and lifelong learning are becoming critical for navigating a constantly changing work environment.
- Working with Others: Leadership and social influence are essential for managing teams and collaborating effectively.
- **Technology Skills:** While not purely "durable," skills in AI and big data, as well as general technology literacy, are seen as crucial complements to human abilities.

Conversely, skills with a notable net decline in demand are those most easily automated, such as manual dexterity, endurance, and precision. This shift is already being felt in hiring practices. Surveys of employers and hiring managers reveal a growing consensus that comfort and fluency with AI tools are becoming a baseline requirement for entry-level positions, not just a bonus. The gap is widening between those who can leverage these tools and those who cannot.

## The Redefinition of "Work" and Human Value

The analysis of Layer 5 reveals that "residual income" in a post-labor economy will be derived from a fundamentally redefined concept of "work." The labor that remains and commands high wages will not be simply what is "left over" after automation. Instead, it will be a qualitatively different form of economic activity, one that shifts away from the rote execution of predictable tasks and toward the application of uniquely human intelligence.

The research from McKinsey clearly distinguishes between automatable tasks (routine, predictable) and those that are not (managing people, applying expertise, creativity). The WEF's data reinforces this distinction, showing a surge in demand for skills like creative and analytical thinking while demand for manual skills declines. Economic models that predict a rising "skill premium" further confirm that the market will place an increasing value on workers who possess these complementary, higher-order skills.

This convergence of evidence points to a future where the most valuable "work" is that which AI cannot replicate: generating novel ideas, exercising nuanced ethical and strategic judgment, navigating complex social and emotional landscapes, and inspiring and leading other people. The economic premium will shift from efficiency in execution (where machines will excel) to effectiveness in problem-solving, creativity, and human connection.

Therefore, Layer 5 sits at the apex of the pyramid because it represents the domain where human capital, in its most advanced and uniquely human form, generates the highest returns. This is not a smaller version of today's labor market; it is a transformed one where human value is defined by the ability to effectively leverage the vast automated and capital-based foundation of the economy below it. This has profound implications for society, particularly for education and workforce development. The primary goal of education systems must shift from training for specific, often transient, job roles to the cultivation of these durable, adaptable, and complementary human skills. Lifelong learning will become an economic necessity, as individuals will need to continually update their skills to remain effective collaborators with ever-evolving AI systems.

Table 3: Projected Skills Demand in the Post-Automation Economy

Skills of Increasing Importance	Skills of Decreasing Importance
Analytical Thinking	Manual Dexterity, Endurance, and Precision
Creative Thinking	Data Entry
Al & Big Data	Accounting, Bookkeeping, and Payroll Clerks

Leadership & Social Influence	Administrative and Executive Secretaries
Resilience, Flexibility, & Agility	Customer Service and Sales Representatives
Curiosity & Lifelong Learning	Retail Cashiers and Ticket Clerks
Technological Literacy	Postal Service Clerks
Motivation & Self-Awareness	Bank Tellers

Source: Synthesized from World Economic Forum and McKinsey data. 115

# Section 7: Synthesis and Strategic Recommendations: Integrating the Pyramid

The five layers of the Pyramid of Prosperity—Universals, Funds, Collective Assets, Al-Enhanced Property, and Residual Labor—do not exist in isolation. The framework's true strength lies in the intricate web of interdependencies and synergies that connect them. A holistic analysis reveals that the pyramid is more than a collection of disparate policies; it is a coherent architecture for a post-labor economy. However, this architecture also contains inherent tensions and risks that must be managed through deliberate and strategic policy action. This concluding section synthesizes the analysis of the individual layers to evaluate the framework as a whole and provides a set of actionable recommendations for navigating the transition to a more automated future.

## 7.1 Interdependencies and Synergies Across the Layers

The resilience of the pyramid model stems from the mutually reinforcing relationships between its layers. Each layer supports and is supported by the others, creating a system that is more robust than the sum of its parts.

#### The Foundation as an Enabler

Layer 1, The Universals, is the critical enabling foundation for the entire structure. A robust safety net that provides basic economic security is not merely a palliative measure; it is a prerequisite for the dynamism and equity of the upper layers. A Universal Basic Income, for example, can provide the financial stability and risk tolerance necessary for individuals to engage in entrepreneurial activities, such as starting a worker cooperative (Layer 3) or investing in personal robotic assets (Layer 4). <sup>50</sup> It lowers the stakes of failure, encouraging innovation and self-employment. Similarly, Universal Basic Capital in the form of Baby Bonds can provide the direct seed funding required for broad-based participation in the Al-enhanced property market of Layer 4, preventing it from becoming an exclusive domain of the already wealthy. Universal Basic Services, by covering essential needs like healthcare and housing, free up household resources that can then be directed toward savings, investment, and other wealth-building activities.

#### **Capital Flows Between Layers**

A crucial synergy exists between Layer 1 and Layer 2. The creation and expansion of public asset funds (Layer 2) can establish a sustainable, non-tax revenue stream to finance the universal programs of Layer 1. As demonstrated by the Alaska Permanent Fund, returns from a sovereign wealth fund can be used to pay a direct citizen's dividend, creating a self-perpetuating cycle of public wealth generation and distribution. This model becomes increasingly vital in a post-labor economy where traditional tax bases, such as income and payroll taxes, are likely to erode. By funding the universal foundation with returns on capital rather than taxes on labor, the system becomes more resilient and politically stable.

#### **Democratizing Capital**

Layers 3 and 4 represent two distinct but complementary strategies for the broad-based democratization of capital ownership. Layer 3 focuses on collective and democratic control over the means of production through structures like cooperatives and ESOPs. Layer 4 focuses on the individual ownership of new forms of productive capital, such as AI agents and robots. Together, they offer a powerful alternative to a future where ownership of automated systems is concentrated in the hands of a few corporations or the state. They provide multiple pathways for individuals to transition from being solely sellers of labor to also being owners of

capital, thereby gaining a direct stake in the productivity gains of the automated economy.

## 7.2 Tensions, Critiques, and Policy Trade-offs

Despite its synergistic potential, the pyramid framework is not without internal tensions and significant risks that require careful navigation.

#### **Ideological Conflicts**

The pyramid incorporates policies drawn from different and sometimes conflicting ideological traditions. The tension between UBI and UBS is a prime example. UBI, with its emphasis on cash and individual choice, aligns with a more libertarian or market-oriented worldview. UBS, with its focus on collective provision and decommodification of essential goods, stems from a more socialist or communitarian tradition. Similarly, the market-driven, individualistic entrepreneurship of Layer 4 exists in tension with the decommodified, non-market activities (such as caregiving, community work, and creative pursuits) that a strong UBI in Layer 1 is intended to enable and validate. A successful implementation of the pyramid would require a political consensus that can bridge these ideological divides, likely through a hybrid approach that values both individual liberty and collective well-being.

#### **Critiques of Multi-Pillar Models**

Complex, multi-pillar systems like the pyramid can be criticized for being overly bureaucratic and potentially inefficient. Critics may argue that managing multiple, overlapping programs—UBI, Baby Bonds, UBS, SWFs—could create a new administrative "rag bag" of the very kind Milton Friedman sought to replace with a single NIT. There is a risk that such a complex system could be difficult for citizens to navigate and for the state to administer effectively. Furthermore, some economic models, particularly those reliant on abstract equilibrium assumptions, may fail to capture the complex, dynamic interactions of such a system, leading to flawed policy design. 124

#### The Risk of a Two-Tier Society

The most significant risk inherent in the pyramid model is the potential for it to create or entrench a two-tier society. This risk becomes acute if the foundational layers are inadequately funded or poorly designed. If the universal guarantees in Layer 1 are set at a bare subsistence level, and the public dividends from Layer 2 are meager, they may fail to provide the necessary springboard for broad participation in the upper layers. In such a scenario, the economy could bifurcate dramatically. A majority of the population could become dependent on a minimal basic income, while a minority of capital owners and highly-skilled professionals monopolize the significant wealth generated in Layers 3, 4, and 5. This would result not in shared prosperity, but in a new form of techno-feudalism, with extreme inequality between a creative, capital-owning elite and a dependent, non-participating majority. The entire structure's success in promoting equity hinges on the strength of its foundation.

## 7.3 A Multi-Pillar Strategy for a Post-Labor Future

Navigating the opportunities and risks of the Pyramid of Prosperity requires a deliberate, integrated, and forward-looking policy strategy. The following five recommendations provide a roadmap for constructing this new economic architecture.

#### Recommendation 1: Build the Foundation First

The most critical strategic imperative is to establish a robust and multi-faceted universal foundation (Layer 1) as a prerequisite for the equitable development of the rest of the economy. This involves more than just a single policy. It requires a balanced implementation of direct income support (a GBI or NIT to provide a secure income floor), capital endowments (a national Baby Bonds program to provide equitable starting capital), and universal basic services (to guarantee access to essentials like healthcare, education, and housing). A strong foundation is the best insurance against the risk of a two-tier society, as it provides the universal security and opportunity needed for all citizens to participate in and benefit from the upper layers of the pyramid.

#### Recommendation 2: Expand the Definition of Public Wealth

Governments should proactively pursue the creation and expansion of asset-based public funds (Layer 2). This requires a strategic shift in mindset: seeing public assets not just as resources for current government spending, but as a permanent endowment for all citizens. This involves prudently managing revenues from existing natural resources, as Alaska has done, but also expanding the concept of the "commons" to include 21st-century assets. Policies should be developed to capture a share of the economic rent from the use of the electromagnetic spectrum, public data, and financial infrastructure, and to price externalities like carbon emissions. The revenue from these sources should be channeled into professionally managed, transparently governed sovereign wealth funds dedicated to providing a sustainable, non-tax funding stream for the universal programs in Layer 1.

#### Recommendation 3: Foster an Ecosystem of Collective Ownership

To broaden capital ownership, policymakers should actively foster an ecosystem that supports the growth of the collective ownership models in Layer 3. This involves lowering the barriers to entry for these enterprises. Specific policies could include creating public or quasi-public banks that provide preferential access to capital for worker cooperatives and ESOP transitions; offering technical assistance and education for businesses looking to convert to employee ownership; and providing grants and land donations to help establish and scale Community Land Trusts. The goal is to make these democratic ownership models a mainstream and accessible option for entrepreneurs and communities.

#### **Recommendation 4: Regulate the Personal Automation Economy**

The emerging markets for personal AI and robotic assets (Layer 4) will require a new regulatory framework to ensure they develop in a way that is fair, competitive, and broadly beneficial. This framework should address several key areas: establishing technical standards to ensure interoperability between different platforms and devices; creating strong data privacy and security rules to protect individuals; and implementing antitrust policies to prevent a few large platforms from monopolizing the market. Furthermore, policy should be used to actively democratize access to these new capital assets, for example, by linking the capital from Baby Bonds directly to investment opportunities in personal robotics or by creating public financing options for the purchase of a first productive asset.

#### Recommendation 5: Reorient Education for a Post-Work World

The skills required to thrive at the apex of the pyramid (Layer 5) are fundamentally different from those prioritized by 20th-century education systems. A radical reorientation of education and workforce development is needed. The focus must shift from training for specific, often automatable, job tasks to the cultivation of durable human skills: critical thinking, creativity, complex problem-solving, communication, collaboration, and emotional intelligence. This requires a move toward lifelong learning systems that provide continuous opportunities for upskilling and reskilling. Public investment in education should prioritize programs that foster these core competencies, ensuring that the human workforce is prepared not to compete with AI, but to complement it in the highest-value areas of the economy.

## 7.4 Conclusion: The Pyramid as a Roadmap for Shared Prosperity

The transition to a post-labor economy, driven by the relentless advance of automation and AI, is one of the most profound challenges of our time. It holds the promise of unprecedented abundance and human freedom, but also carries the risk of unprecedented inequality and social dislocation. The Pyramid of Prosperity should not be viewed as a definitive prediction of the future, but rather as a valuable strategic roadmap for navigating this complex transition.

Its core insight is that a single solution will not suffice. Neither a simple UBI, nor a focus on worker ownership, nor a belief in technological trickle-down alone can address the multifaceted nature of the challenge. A resilient and equitable post-labor society must be built on a diversified foundation of income and wealth sources. It requires a new social contract that balances individual liberty with collective security, private innovation with public wealth, and technological dynamism with human flourishing. By deliberately constructing a multi-layered policy architecture that provides universal security, fosters shared ownership, and empowers human creativity, it is possible to harness the transformative power of technology to build a future of broadly shared and sustainable prosperity.

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