## Hanyu\_Shi\_Employment\_Retention

## February 20, 2019

```
In [1]: ## Pre-setting
        # automatically adjust the width of the notebook code cell
       from IPython.core.display import display, HTML
       display(HTML("<style>.container { width:100% !important; }</style>"))
        # if one module is changed, this line will automatically reload that module
       %load_ext autoreload
       %autoreload 2
        # display the figure in the notebook
       %matplotlib inline
        # To change the font size in acrobat
        import matplotlib as mpl
       mpl.rcParams['pdf.fonttype'] = 42
<IPython.core.display.HTML object>
In [2]: import pandas as pd
       import matplotlib.pyplot as plt
       import numpy as np
In []:
In []:
0.1 read data
In [3]: import os
       import sys
       data_folder = os.path.abspath(os.path.join(os.pardir, 'data'))
       data_file = 'employee_retention_data.csv'
       data_folder_file = os.path.join(data_folder, data_file)
In [4]: raw_data_df = pd.read_csv(data_folder_file)
       raw_data_df.head()
Out [4]:
          employee_id company_id
                                               dept seniority
                                                                 salary join_date \
       0
            13021.0
                               7 customer_service
                                                            28 89000.0 3/24/14
```

```
1
              825355.0
                                 7
                                           marketing
                                                              20 183000.0
                                                                             4/29/13
        2
              927315.0
                                                              14 101000.0 10/13/14
                                           marketing
        3
                                 7
              662910.0
                                    customer_service
                                                              20 115000.0
                                                                             5/14/12
        4
              256971.0
                                 2
                                        data_science
                                                              23 276000.0 10/17/11
          quit_date
         10/30/15
             4/4/14
        1
        2
                NaN
             6/7/13
        3
        4
            8/22/14
In [5]: raw_data_df.quit_date.isnull().sum() / (len(raw_data_df.quit_date))
Out[5]: 0.453080722208728
In [6]: # pd.to_datetime(raw_data_df.join_date, format="%m/%d/%Y")
        raw_data_df.join_date = pd.to_datetime(raw_data_df.join_date, infer_datetime_format=1)
        raw_data_df.quit_date = pd.to_datetime(raw_data_df.quit_date, infer_datetime_format=1)
In [7]: raw_data_df.head()
Out [7]:
                                                                    salary join_date \
           employee_id company_id
                                                       seniority
                                                dept
        0
               13021.0
                                 7
                                                              28
                                                                   89000.0 2014-03-24
                                    customer_service
                                 7
        1
              825355.0
                                           marketing
                                                              20 183000.0 2013-04-29
        2
              927315.0
                                 4
                                           marketing
                                                              14
                                                                  101000.0 2014-10-13
        3
              662910.0
                                 7
                                    customer service
                                                              20 115000.0 2012-05-14
                                                              23 276000.0 2011-10-17
              256971.0
                                        data_science
           quit_date
        0 2015-10-30
        1 2014-04-04
                 NaT
        3 2013-06-07
        4 2014-08-22
In [8]: raw_data_df.shape
Out[8]: (24702, 7)
In []:
0.2 play with data
In [9]: tmp_array = (raw_data_df.employee_id.unique())
        len(tmp_array), max(tmp_array), min(tmp_array),
Out[9]: (24702, 999969.0, 36.0)
In []:
```

```
Out[11]: 6
In [12]: tmp_array = (raw_data_df.seniority.unique())
         len(tmp_array), max(tmp_array), min(tmp_array),
Out[12]: (31, 99, 1)
In [13]: tmp_array = raw_data_df.seniority
         num_bins = 50
         n, bins, patches = plt.hist(tmp_array, num_bins, facecolor='blue', alpha=0.5)
         plt.show()
        2000
        1750
        1500
        1250
        1000
         750
          500
         250
            0
                           20
                                      40
                                                 60
                                                             80
                                                                       100
In [14]: tmp_array_join_date = (raw_data_df.join_date.unique())
         len(tmp_array_join_date), max(tmp_array_join_date), min(tmp_array_join_date),
Out[14]: (995,
          numpy.datetime64('2015-12-10T00:00:00.000000000'),
```

In [10]: len(raw\_data\_df.company\_id.unique())

In [11]: len(raw\_data\_df.dept.unique())

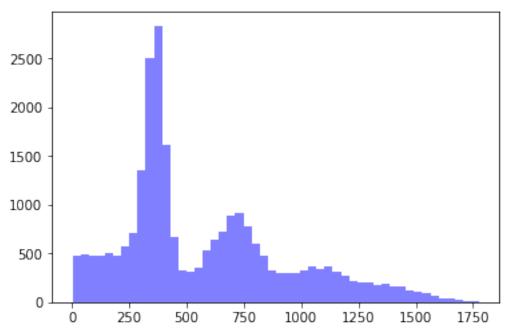
Out[10]: 12

numpy.datetime64('2011-01-24T00:00:00.000000000'))

In [15]: raw\_data\_df.head()

```
Out[15]:
           employee_id company_id
                                               dept
                                                    seniority
                                                                 salary join_date \
                                                                89000.0 2014-03-24
        0
               13021.0
                                7
                                   customer_service
                                                           28
                                7
        1
              825355.0
                                                           20 183000.0 2013-04-29
                                          marketing
        2
                                                           14 101000.0 2014-10-13
              927315.0
                                4
                                          marketing
                                   customer_service
                                                           20 115000.0 2012-05-14
        3
              662910.0
                                7
                                2
                                       data_science
                                                           23 276000.0 2011-10-17
              256971.0
           quit_date
        0 2015-10-30
        1 2014-04-04
                 NaT
        3 2013-06-07
        4 2014-08-22
In [16]: raw_data_df['join_day'] = (raw_data_df.join_date - min(tmp_array_join_date)).astype('ti
        raw_data_df['quit_day'] = (raw_data_df.quit_date - min(tmp_array_join_date)).astype('ti
        # raw_data_df['stay_days'] = raw_data_df['quit_days'] - raw_data_df['join_days']
In [17]: \# raw_data_df.quit_day
In [18]: raw_data_df['if_quit'] = -raw_data_df.quit_date.isnull()
In [19]: raw_data_df['last_day'] = raw_data_df.quit_day
In [20]: raw_data_df.head()
Out [20]:
           employee_id company_id
                                                                 salary join_date \
                                               dept
                                                   seniority
                                   customer_service
                                                                89000.0 2014-03-24
        0
               13021.0
                                7
                                                           28
        1
                                7
                                                           20 183000.0 2013-04-29
              825355.0
                                          marketing
        2
                                          marketing
                                                           14 101000.0 2014-10-13
              927315.0
                                4
        3
              662910.0
                                7
                                   customer_service
                                                           20 115000.0 2012-05-14
        4
              256971.0
                                2
                                       data_science
                                                           23 276000.0 2011-10-17
           quit_date join_day quit_day if_quit last_day
        0 2015-10-30
                       1155.0
                                 1740.0
                                                   1740.0
                                            True
        1 2014-04-04
                        826.0
                                 1166.0
                                                    1166.0
                                            True
                        1358.0
                 NaT
                                    NaN
                                           False
                                                      NaN
        3 2013-06-07
                                                    865.0
                        476.0
                                  865.0
                                            True
        4 2014-08-22
                        266.0
                                 1306.0
                                            True
                                                    1306.0
In [22]: na_dict = {'last_day':last_day}
        raw_data_df=raw_data_df.fillna(na_dict)
In [23]: raw_data_df.head()
```

```
Out[23]:
            employee_id company_id
                                                  dept
                                                        seniority
                                                                      salary join_date \
         0
                13021.0
                                  7
                                      customer_service
                                                               28
                                                                     89000.0 2014-03-24
               825355.0
                                  7
                                                                   183000.0 2013-04-29
         1
                                             marketing
                                                               20
         2
               927315.0
                                   4
                                             marketing
                                                               14
                                                                   101000.0 2014-10-13
                                                                   115000.0 2012-05-14
         3
               662910.0
                                  7
                                      customer_service
                                                                20
         4
               256971.0
                                   2
                                          data_science
                                                               23
                                                                   276000.0 2011-10-17
            quit_date
                      join_day quit_day
                                            if_quit last_day
         0 2015-10-30
                         1155.0
                                    1740.0
                                               True
                                                       1740.0
         1 2014-04-04
                          826.0
                                    1166.0
                                               True
                                                       1166.0
                         1358.0
                                              False
                                                       1784.0
                  NaT
                                       NaN
         3 2013-06-07
                          476.0
                                     865.0
                                               True
                                                        865.0
         4 2014-08-22
                          266.0
                                    1306.0
                                                       1306.0
                                               True
In [24]: raw_data_df['stay_days'] = raw_data_df.last_day - raw_data_df.join_day
In [25]: tmp_array = (raw_data_df.stay_days.unique())
         len(tmp_array), max(tmp_array), min(tmp_array),
Out[25]: (1353, 1777.0, 3.0)
In [26]: raw_data_df
         tmp_array = raw_data_df.stay_days
         num_bins = 50
         n, bins, patches = plt.hist(tmp_array, num_bins, facecolor='blue', alpha=0.5)
         plt.show()
```



## In []:

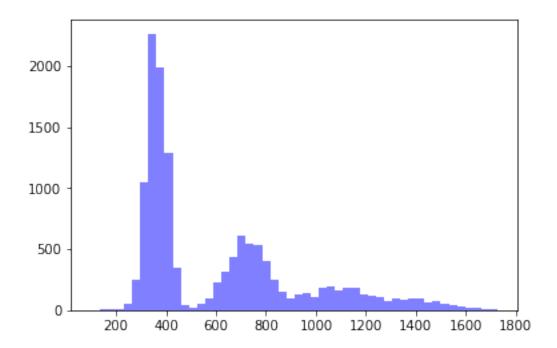
## 0.3 split into 2 groups: quit & not\_quit

```
In [27]: raw_data_df.head()
Out [27]:
            employee_id
                         company_id
                                                   dept
                                                         seniority
                                                                       salary join_date
                13021.0
                                   7
                                      customer_service
                                                                 28
                                                                      89000.0 2014-03-24
                                   7
         1
               825355.0
                                                                 20
                                                                     183000.0 2013-04-29
                                              marketing
         2
               927315.0
                                   4
                                              marketing
                                                                 14
                                                                     101000.0 2014-10-13
         3
                                   7
                                      customer_service
                                                                     115000.0 2012-05-14
               662910.0
         4
               256971.0
                                   2
                                           data science
                                                                 23
                                                                     276000.0 2011-10-17
                       join_day quit_day if_quit last_day stay_days
            quit_date
         0 2015-10-30
                          1155.0
                                    1740.0
                                                True
                                                        1740.0
                                                                     585.0
         1 2014-04-04
                           826.0
                                    1166.0
                                                True
                                                        1166.0
                                                                     340.0
         2
                  NaT
                          1358.0
                                       NaN
                                               False
                                                        1784.0
                                                                     426.0
         3 2013-06-07
                           476.0
                                     865.0
                                                True
                                                         865.0
                                                                     389.0
         4 2014-08-22
                           266.0
                                    1306.0
                                                True
                                                        1306.0
                                                                    1040.0
In [28]: raw_data_df_save = raw_data_df.copy(deep=True)
In [29]: raw_data_df = raw_data_df_save.drop(['quit_day'], axis=1)
         raw_data_df.head()
Out [29]:
            employee_id
                          company_id
                                                   dept
                                                         seniority
                                                                       salary join_date
         0
                13021.0
                                   7
                                      customer_service
                                                                 28
                                                                      89000.0 2014-03-24
         1
               825355.0
                                   7
                                              marketing
                                                                 20
                                                                     183000.0 2013-04-29
         2
                                   4
                                                                 14
                                                                     101000.0 2014-10-13
               927315.0
                                              marketing
         3
                                   7
               662910.0
                                      customer_service
                                                                 20
                                                                     115000.0 2012-05-14
         4
               256971.0
                                   2
                                           data_science
                                                                 23
                                                                     276000.0 2011-10-17
            quit_date
                       join_day
                                  if_quit
                                           last_day
                                                      stay_days
         0 2015-10-30
                          1155.0
                                     True
                                              1740.0
                                                          585.0
         1 2014-04-04
                           826.0
                                     True
                                              1166.0
                                                          340.0
                  NaT
                          1358.0
                                    False
                                              1784.0
                                                          426.0
         3 2013-06-07
                           476.0
                                                          389.0
                                     True
                                              865.0
         4 2014-08-22
                           266.0
                                     True
                                              1306.0
                                                         1040.0
In []:
In [30]: quit_raw_data_df = raw_data_df[raw_data_df.if_quit == 1]
         no_quit_raw_data_df = raw_data_df[raw_data_df.if_quit == 0]
In [31]: raw_data_df.shape, quit_raw_data_df.shape, no_quit_raw_data_df.shape
Out[31]: ((24702, 11), (13510, 11), (11192, 11))
In []:
```

```
0.3.1 Compare quit vs no_quit
```

```
In [32]: quit_raw_data_df.stay_days.mean(), no_quit_raw_data_df.stay_days.mean()
Out[32]: (613.4868245743893, 527.0392244460329)
In [33]: quit_company_mean = quit_raw_data_df.groupby(['company_id'])['stay_days'].mean().values
         no_quit_company_mean = no_quit_raw_data_df.groupby(['company_id'])['stay_days'].mean().
         company_id = quit_raw_data_df.groupby(['company_id'])['stay_days'].mean().index.values
In []:
0.4 only use quit_df: try to predict the stay_days
In [34]: quit_raw_data_df.head()
Out [34]:
                                                                      salary join_date \
            employee_id
                         company_id
                                                        seniority
                                                                     89000.0 2014-03-24
         0
                13021.0
                                   7
                                      customer_service
                                                                28
         1
                                   7
               825355.0
                                             marketing
                                                                20
                                                                  183000.0 2013-04-29
         3
               662910.0
                                  7
                                      customer_service
                                                                20
                                                                   115000.0 2012-05-14
                                                                   276000.0 2011-10-17
         4
               256971.0
                                   2
                                          data_science
         5
               509529.0
                                   4
                                          data_science
                                                                14 165000.0 2012-01-30
                                          last_day
                                                     stay_days
            quit_date
                      join_day
                                 if_quit
         0 2015-10-30
                         1155.0
                                     True
                                             1740.0
                                                         585.0
         1 2014-04-04
                          826.0
                                     True
                                             1166.0
                                                         340.0
         3 2013-06-07
                          476.0
                                     True
                                              865.0
                                                         389.0
         4 2014-08-22
                          266.0
                                     True
                                             1306.0
                                                        1040.0
         5 2013-08-30
                          371.0
                                     True
                                              949.0
                                                         578.0
In [35]: drop_column_list = [
             'employee_id', 'join_date', 'join_date', 'quit_date',
             'if_quit', 'last_day', '', '',
             11, 11, 11, 11,
         ]
         drop_column_list = [i for i in drop_column_list if i is not '']
         quit_raw_data_df = quit_raw_data_df.drop(drop_column_list, axis=1)
In [36]: quit_raw_data_df.head()
Out[36]:
            company_id
                                           seniority
                                                                join_day stay_days
                                     dept
                                                        salary
         0
                     7
                        customer_service
                                                       89000.0
                                                                   1155.0
                                                                               585.0
                                                  28
         1
                     7
                               marketing
                                                  20 183000.0
                                                                   826.0
                                                                               340.0
         3
                     7
                        customer_service
                                                  20 115000.0
                                                                   476.0
                                                                               389.0
         4
                     2
                            data_science
                                                  23 276000.0
                                                                    266.0
                                                                              1040.0
         5
                            data_science
                                                  14 165000.0
                                                                   371.0
                                                                               578.0
```

```
In [37]: categorical=['company_id','dept']
         quit_raw_data_dummy_df=pd.get_dummies(quit_raw_data_df, columns=categorical)
In [38]: quit_raw_data_dummy_df.head()
Out[38]:
            seniority
                                                          company_id_1
                                                                         company_id_2
                          salary
                                   join_day
                                              stay_days
                    28
                         89000.0
                                     1155.0
                                                  585.0
         1
                    20
                        183000.0
                                      826.0
                                                  340.0
                                                                      0
                                                                                    0
         3
                    20
                        115000.0
                                      476.0
                                                  389.0
                                                                      0
                                                                                     0
         4
                    23
                        276000.0
                                      266.0
                                                 1040.0
                                                                      0
                                                                                     1
         5
                    14
                        165000.0
                                      371.0
                                                  578.0
                                                                      0
                                                                                     0
            company_id_3
                           company_id_4
                                          company_id_5
                                                          company_id_6
                                                                                      \
         0
                        0
                                       0
                                                      0
                                                                      0
                        0
                                                      0
         1
                                       0
                                                                      0
         3
                        0
                                       0
                                                      0
                                                                      0
         4
                        0
                                       0
                                                       0
                                                                      0
         5
                        0
                                       1
                                                       0
                                                                      0
            company_id_9
                           company_id_10
                                           company_id_11
                                                           company_id_12
         0
                        0
                        0
                                        0
                                                         0
                                                                         0
         1
         3
                        0
                                        0
                                                         0
                                                                         0
         4
                        0
                                        0
                                                         0
                                                                         0
         5
                        0
                                                                         0
            dept_customer_service dept_data_science dept_design dept_engineer
         0
                                  1
                                                      0
                                                                                    0
                                                      0
         1
                                  0
                                                                    0
                                                                                    0
         3
                                  1
                                                      0
                                                                    0
                                                                                    0
         4
                                  0
                                                       1
                                                                    0
                                                                                    0
         5
                                  0
            dept_marketing
                             dept_sales
         0
                          0
                                       0
         1
                          1
         3
                          0
                                       0
         4
                          0
                                       0
         5
                          0
         [5 rows x 22 columns]
In [39]: tmp_array = quit_raw_data_dummy_df.stay_days.values
         num_bins = 50
         n, bins, patches = plt.hist(tmp_array, num_bins, facecolor='blue', alpha=0.5)
         plt.show()
```



```
400 - 300 - 200 - 100 - 1200 1400 1600
```

```
In [45]: chicago_fair_x = quit_raw_data_x
         chicago_fair_y = quit_raw_data_y
In [46]: #random forest
         from sklearn.model_selection import KFold
         from sklearn.ensemble import RandomForestRegressor
         from sklearn.metrics import r2_score
         cv_groups = KFold(n_splits=5, shuffle=True, random_state=0)
         regr_cv_rf = RandomForestRegressor(random_state = 0, n_estimators = 100)
         r_2_{test_list} = []
         r_2_train_list = []
         for train_index, test_index in cv_groups.split(chicago_fair_x):
             # Train the model using the training sets
             regr_cv_rf.fit(chicago_fair_x[train_index], chicago_fair_y[train_index])
             # Make predictions using the testing set
             pred_cv_rf_test = regr_cv_rf.predict(chicago_fair_x[test_index])
             # Make predictions using the testing set
```

```
pred_cv_rf_train = regr_cv_rf.predict(chicago_fair_x[train_index])
             r_2_test = r2_score(chicago_fair_y[test_index], pred_cv_rf_test)
             r_2_{test_list} = [r_2_{test_l}]
             r_2_train = r2_score(chicago_fair_y[train_index], pred_cv_rf_train)
             r_2_train_list += [r_2_train]
             print(r_2_test, r_2_train)
         np.mean(r_2_test_list), np.mean(r_2_train_list)
0.10678792463002362 0.8768731527244779
0.09451203063617564 \ 0.8788859769801973
0.10952087205394989 \ 0.8763783989853429
0.1254648115312006 \ 0.8747892316469646
0.16672615362093368 \ 0.8732542358000932
Out [46]: (0.12060235849445669, 0.8760361992274153)
In []:
In []:
0.4.1 test
In [47]: 1
Out[47]: 1
In []:
```