



# LECTURE 4: SIMPLEX METHOD

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1. Simplex method
2. Phase one method
3. Big M method

# What have we learned so far?

- Consider a standard form LP (primal problem)

$$\begin{array}{ll} \text{Min} & \mathbf{c}^T \mathbf{x} \\ \text{(LP)} \quad \text{s. t.} & \mathbf{Ax} = \mathbf{b} \\ & \mathbf{x} \geq 0 \end{array}$$

1. If its feasible domain  $P$  is nonempty, it has **at least one vertex** (extreme point). -- from Resolution Theorem
2. If  $P$  is nonempty and the objective value  $z$  is not unbounded, then (LP) attains optimal at **(at least) one vertex** (extreme point). -- from Fundamental Theorem
3.  $P$  has **finitely many vertices** (extreme points). --  $C(n, m)$
4. **Vertices** can be generated **algebraically** as **bsf's**.

# Implications

- When  $C(n, m)$  is small, we can enumerate through all bsf's (vertices) to find the optimal one as our optimal solution. -- Enumeration Method
- When  $C(n, m)$  becomes large, we need a systematic and efficient way to do this job. -- Simplex Method

# Basic idea of the simplex method

- Conceived by Prof. George B. Dantzig in 1947.
- Basic idea:

Phase I:

Step 1: (**Starting**)

Find an initial extreme point (ep) or declare  $P$  is null.

Phase II:

Step 2: (**Checking optimality**)

If the current ep is optimal, STOP!

Step 3: (**Pivoting**)

Move to a better ep.

Return to Step 2.

# Observations

- Going back to Step 2 from Step 3 is called an **iteration**.
- If we don't repeat using the same extreme points, the algorithm will always terminate in a finite number of iterations. -- **a finite algorithm**
- How to efficiently generate better extreme points?
  - **basic feasible solutions**

# What else have we learned?

- A point  $\mathbf{x}$  in  $P$  is an extreme point if and only if  $\mathbf{x}$  is a **basic feasible solution** corresponding to some basis  $B$ .
- There exists at most  $C(n, m)$  basic feasible solutions. When  $\text{rank}(A) = m \leq n$ , a bfs is obtained by setting

$$A = [ B \mid N ]$$

$$\mathbf{x} = \begin{bmatrix} \mathbf{x}_B \\ \mathbf{x}_N \end{bmatrix}$$

and set  $\mathbf{x}_N = 0$  to calculate  $\mathbf{x}_B = B^{-1}\mathbf{b}$ .

# Baseline of the simplex method

Phase I:

Step 1: (Starting)

Find an initial basic feasible solution (bfs), or declare  $P$  is null.

Phase II:

Step 2: (Checking optimality)

If the current bfs is optimal, STOP!

Step 3: (Pivoting)

Move to a better bfs.

Return to Step 2.

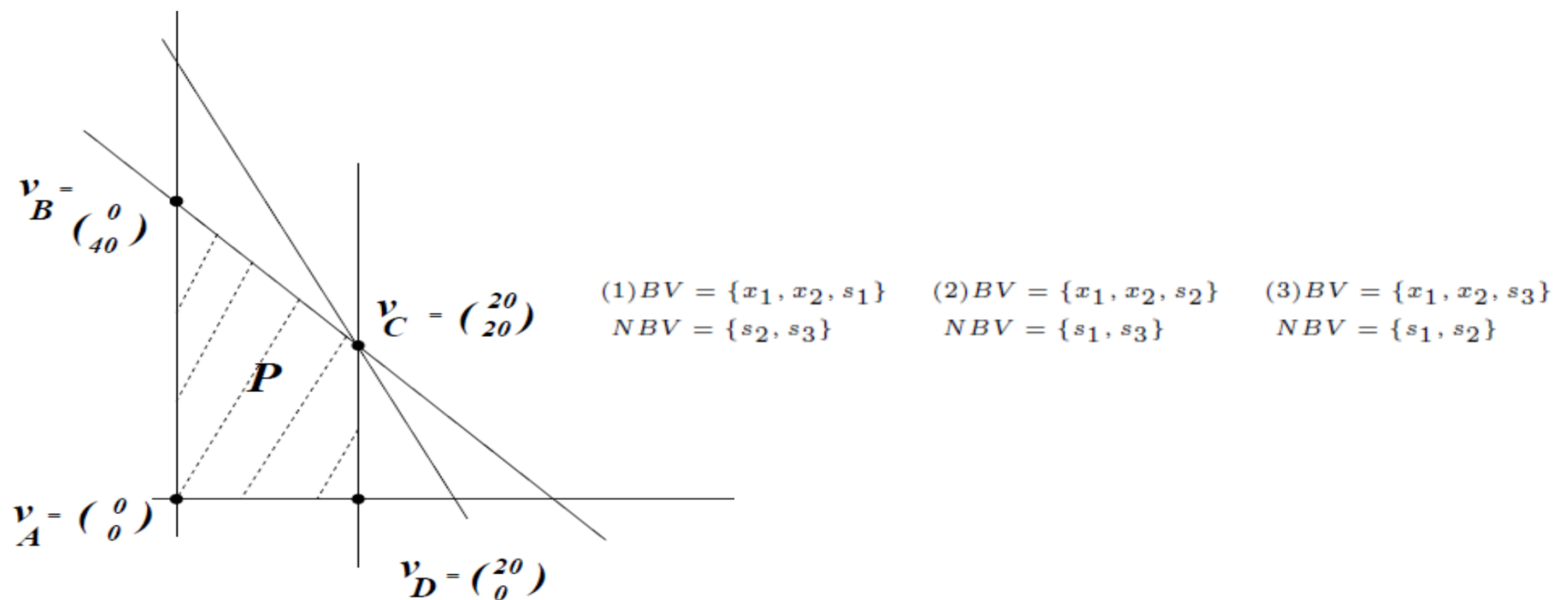
# Challenge

- When we move from one **bfs** to another **bfs**, do we really move from one **extreme point** to another **extreme point**?
- If not, we may be trapped into a loop!



# Example

$$\begin{cases} x_1 + x_2 & \leq 40 \\ 2x_1 + x_2 & \leq 60 \\ x_1 & \leq 20 \\ x_1, x_2 & \geq 0. \end{cases} \Leftrightarrow \begin{cases} x_1 + x_2 + s_1 & = 40 \\ 2x_1 + x_2 + s_2 & = 60 \\ x_1 + s_3 & = 20 \\ x_1, x_2, s_1, s_2, s_3 & \geq 0. \end{cases}$$



# Observations

- If an ep is determined by a bfs with exactly  $m$  positive basic variables and  $n - m$  zero non-basic variables, then the correspondence is one-to-one.
  - a nondegenerate bfs
- Only when there exists at least one basic variable becoming 0, then the ep may correspond to more than one bfs.
  - a degenerate bfs
- Terminology:

An LP is nondegenerate if every bfs is nondegenerate.

# Nondegeneracy

- Property 1: If a bfs  $\mathbf{x}$  is nondegenerate, then  $\mathbf{x}$  is **uniquely determined** by  $n$  hyperplanes.
- Why?  $n$  hyperplanes? Where are they?
- Remember that  $\mathbf{A} = [\mathbf{B} \mid \mathbf{N}]$  Then  $\mathbf{M}$  is nonsingular and

$$\mathbf{x} = \begin{bmatrix} \mathbf{x}_B \\ \mathbf{x}_N \end{bmatrix} = \begin{bmatrix} \mathbf{B}^{-1}\mathbf{b} \\ \mathbf{0} \end{bmatrix}$$

$$\mathbf{M}\mathbf{x} = \begin{bmatrix} \mathbf{B} & \mathbf{N} \\ \mathbf{0} & \mathbf{I} \end{bmatrix} \begin{bmatrix} \mathbf{x}_B \\ \mathbf{x}_N \end{bmatrix} = \begin{bmatrix} \mathbf{b} \\ \mathbf{0} \end{bmatrix}.$$

- Let

$$\mathbf{M} = \begin{bmatrix} \mathbf{B} & \mathbf{N} \\ \mathbf{0} & \mathbf{I} \end{bmatrix}$$

Hence  $\mathbf{x} = \begin{bmatrix} \mathbf{x}_B \\ \mathbf{x}_N \end{bmatrix} = \mathbf{M}^{-1} \begin{bmatrix} \mathbf{b} \\ \mathbf{0} \end{bmatrix}$  is uniquely determined by  $n$  linearly independent hyperplanes.

# Fundamental matrix

- Question:  $M^{-1} = ?$

- Answer: 
$$M^{-1} = \begin{bmatrix} B^{-1} & -B^{-1}N \\ 0 & I \end{bmatrix}$$

- Hence,  $M^{-1}$  is known when  $B^{-1}$  is known!
- We call  $M^{-1}$  (or  $M$ ) the **fundamental matrix** of LP.

# Nondegeneracy

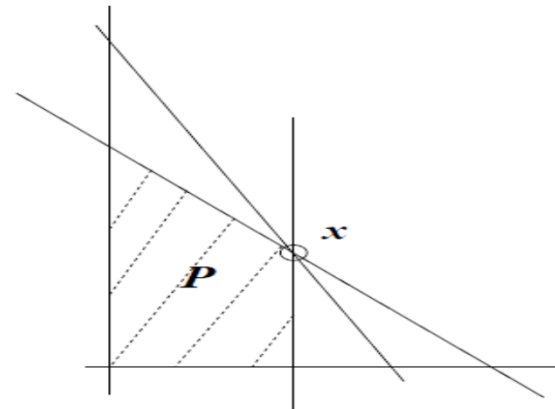
- Property 2: If a bfs  $\mathbf{x}$  is degenerate, then  $\mathbf{x}$  is **over-determined** by more than  $n$  hyperplanes.
- Why? Other than the  $n$  hyperplanes of

$$\begin{bmatrix} \mathbf{B} & \mathbf{N} \\ \mathbf{0} & \mathbf{I} \end{bmatrix} \begin{bmatrix} \mathbf{x}_B \\ \mathbf{x}_N \end{bmatrix} = \begin{bmatrix} \mathbf{b} \\ \mathbf{0} \end{bmatrix}$$

There exists at least one basic variable such that

$$x_i = 0$$

which is another hyperplane.



# Nondegeneracy

- Property 3:

For a **degenerate** bfs  $\mathbf{x}$  with  $p (< m)$  positive components, we may have up to

$$\binom{n-p}{n-m} = \frac{(n-p)!}{(n-m)!(m-p)!}$$

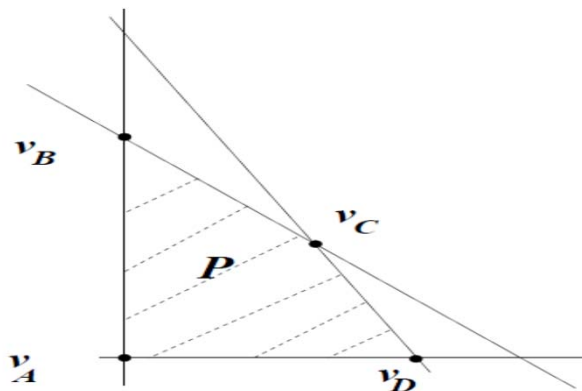
**different bfs** corresponding to the **same extreme point**.

# Simplex method under nondegeneracy

- Basic idea:  
Moving from one bfs (ep) to another bfs (ep) with a **simple pivoting** scheme.
- Instead of considering all bfs (ep) at the same time, just consider some **neighboring** bfs (ep).
- Definition:  
Two basic feasible solutions are **adjacent** if they have  $m - 1$  **basic variables** (not their values) **in common**.

# Observations

- Under nondegeneracy, every basic feasible solution (extreme point) has **exactly  $n - m$  adjacent neighbors**.
- For a bfs, each adjacent bfs can be reached by **increasing one nonbasic** variable from zero to positive and **decreasing one basic** variable from positive to zero. – **Pivoting**



$$v_A = \begin{bmatrix} 0 \\ 0 \\ 40 \\ 60 \end{bmatrix}, v_B = \begin{bmatrix} 0 \\ 40 \\ 0 \\ 20 \end{bmatrix},$$

$$v_C = \begin{bmatrix} 20 \\ 20 \\ 0 \\ 0 \end{bmatrix}, v_D = \begin{bmatrix} 30 \\ 0 \\ 10 \\ 0 \end{bmatrix}.$$



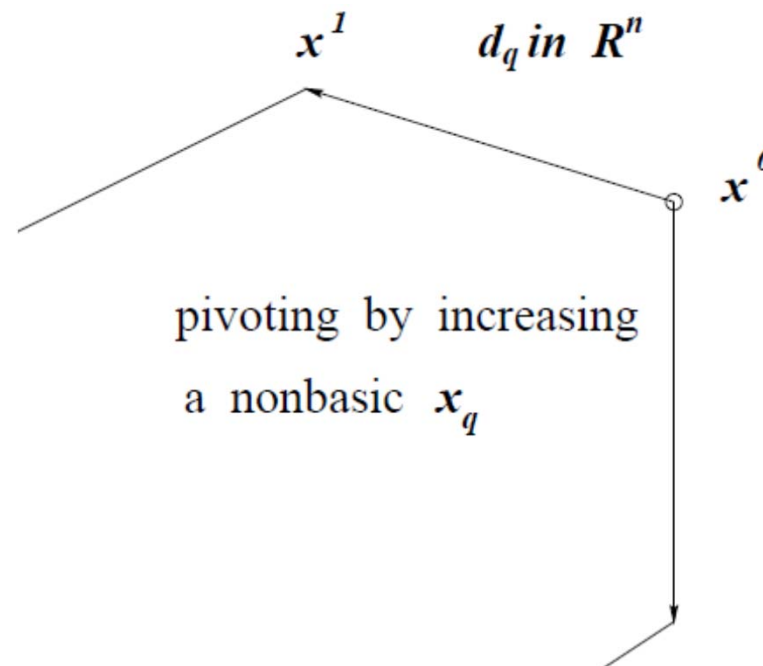
# Pivoting

- Concept:

One **nonbasic** variable **enters** (from 0 to positive) the basis and one **basic** variable **leaves** the basis (from positive to 0).

$$\mathbf{x}^1 = \mathbf{x}^0 + \lambda \mathbf{d}_q \text{ for } \lambda > 0.$$

edge direction    step length



# Who and where are my neighbors?

- A current ep moves to a neighboring ep by **walking on the boundary edge** of  $P$ .
- There are  $n-m$  neighbors of the current ep.
- There should be  $n-m$  **edge directions** leading to the **adjacent** extreme points, corresponding to the increase of each nonbasic variable (nbv).
- Let the edge direction  $\mathbf{d}_q \in \mathbf{R}^n$  corresponding the increasing of a nonbasic variable  $x_q$ .
- **Where are these edge directions?**

# Fundamental matrix and edge direction

- Notice that the fundamental matrix

$$\mathbf{M}^{-1} = \begin{bmatrix} \mathbf{B}^{-1} & -\mathbf{B}^{-1}\mathbf{N} \\ \mathbf{0} & \mathbf{I} \end{bmatrix}$$

has  $n-m$  columns in the part of  $\begin{bmatrix} -\mathbf{B}^{-1}\mathbf{N} \\ \mathbf{I} \end{bmatrix}$ .

- Could they be the edge directions?

# Conjecture

$\mathbf{d}_q$  is in the column in  $\mathbf{M}^{-1}$  corresponding to  $\mathbf{x}_q$ ,  
*i.e.*

$$\mathbf{d}_q = \begin{pmatrix} \frac{-\mathbf{B}^{-1}\mathbf{A}_q}{0} \\ 0 \\ \vdots \\ 0 \\ 1 \\ 0 \\ \vdots \\ 0 \end{pmatrix},$$

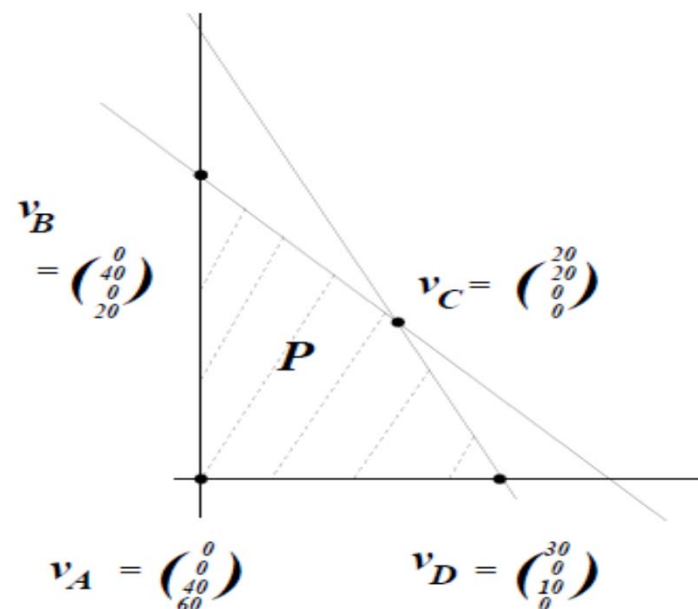
where

$$\mathbf{A} = (\mathbf{A}_1 | \mathbf{A}_2 | \cdots | \mathbf{A}_n).$$

# Example

$$\begin{cases} x_1 + x_2 + x_3 & = 40 \\ 2x_1 + x_2 & + x_4 = 60 \\ x_1, x_2, x_3, x_4 & \geq 0. \end{cases}$$

$$A = \begin{pmatrix} 1 & 1 & 1 & 0 \\ 2 & 1 & 0 & 1 \end{pmatrix}.$$



At  $v_A$ ,  $BV = \{x_3, x_4\}$ ,  $NBV = \{x_1, x_2\}$

$$B = \begin{pmatrix} 1 & 0 \\ 0 & 1 \end{pmatrix}, N = \begin{pmatrix} 1 & 1 \\ 2 & 1 \end{pmatrix}.$$

$$M = \begin{pmatrix} 1 & 0 & 1 & 1 \\ 0 & 1 & 2 & 1 \\ 0 & 0 & 1 & 0 \\ 0 & 0 & 0 & 1 \end{pmatrix}, B^{-1} = \begin{pmatrix} 1 & 0 \\ 0 & 1 \end{pmatrix}$$

$$M^{-1} = \begin{pmatrix} 1 & 0 & -1 & -1 \\ 0 & 1 & -2 & -1 \\ 0 & 0 & 1 & 0 \\ 0 & 0 & 0 & 1 \end{pmatrix}$$

# Example - continue

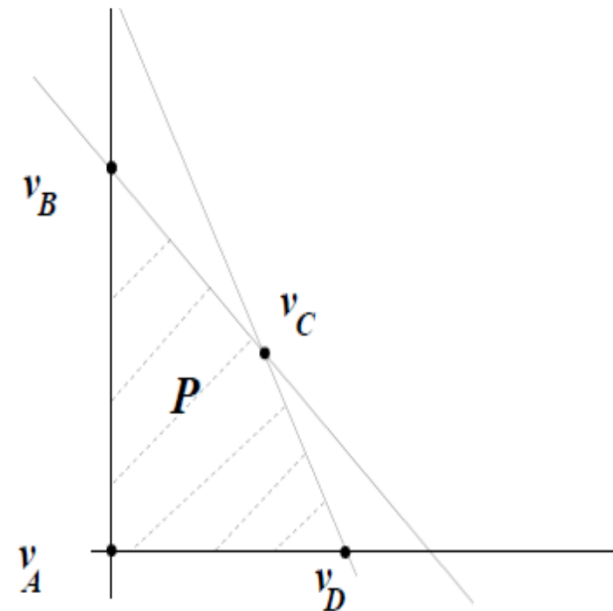
- From  $v_A$  to  $v_B$ ,  $\begin{bmatrix} 0 \\ 1 \\ -1 \\ -1 \end{bmatrix}$

$$\begin{bmatrix} 0 \\ 40 \\ 0 \\ 20 \end{bmatrix} - \begin{bmatrix} 0 \\ 0 \\ 40 \\ 60 \end{bmatrix} = 40 \begin{bmatrix} 0 \\ 1 \\ -1 \\ -1 \end{bmatrix}$$

- From  $v_A$  to  $v_D$ ,  $\begin{bmatrix} 1 \\ 0 \\ -1 \\ -2 \end{bmatrix}$

$$\begin{bmatrix} 30 \\ 0 \\ 10 \\ 0 \end{bmatrix} - \begin{bmatrix} 0 \\ 0 \\ 40 \\ 60 \end{bmatrix} = 30 \begin{bmatrix} 1 \\ 0 \\ -1 \\ -2 \end{bmatrix}$$

$$M^{-1} = \begin{pmatrix} 1 & 0 & -1 & -1 \\ 0 & 1 & -2 & -1 \\ 0 & 0 & 1 & 0 \\ 0 & 0 & 0 & 1 \end{pmatrix}$$



$$v_A = \begin{bmatrix} 0 \\ 0 \\ 40 \\ 60 \end{bmatrix}, v_B = \begin{bmatrix} 0 \\ 40 \\ 0 \\ 20 \end{bmatrix}, v_C = \begin{bmatrix} 20 \\ 20 \\ 0 \\ 0 \end{bmatrix}, v_D = \begin{bmatrix} 30 \\ 0 \\ 10 \\ 0 \end{bmatrix}.$$

# General case

In general, for  $\lambda \geq 0$

$$\mathbf{x}(\lambda) = \mathbf{x} + \lambda \mathbf{d}_q = \begin{pmatrix} \mathbf{x}_B \\ \mathbf{x}_N \end{pmatrix} + \lambda \begin{pmatrix} \frac{-\mathbf{B}^{-1}\mathbf{A}_q}{0} \\ 0 \\ \vdots \\ 1 \\ \vdots \\ 0 \end{pmatrix}$$

(1) For nonbasic variables, all are kept at zero, except  $x_q$  increases by  $\lambda$ . *i.e.*

$$\mathbf{x}_N(\lambda) = \mathbf{x}_N + \lambda \begin{pmatrix} 0 \\ \vdots \\ 1 \\ \vdots \\ 0 \end{pmatrix}$$

(2) For basic variables, since  $\mathbf{B}\mathbf{x}_B + \mathbf{N}\mathbf{x}_N = \mathbf{b}$ , thus  $\mathbf{x}_B = \mathbf{B}^{-1}\mathbf{b} - \mathbf{B}^{-1}\mathbf{N}\mathbf{x}_N$ , when  $x_q$  increases by  $\lambda$  and the rest n.b.v are kept at 0, then  $\mathbf{x}_B(\lambda) = \mathbf{B}^{-1}\mathbf{b} - \lambda\mathbf{B}^{-1}\mathbf{A}_q$ ,

Hence

$$\mathbf{d}_q = \begin{pmatrix} \frac{-\mathbf{B}^{-1}\mathbf{A}_q}{e_q} \end{pmatrix}$$

# Question

- Is an edge direction  $d_q$  always a feasible direction?
- That means for a small enough step length  $\lambda > 0$ , we need

$$x(\lambda) = x + \lambda d_q \in P.$$

- Must show that  $Ax(\lambda) = b$  and  $x(\lambda) \geq 0$ .
- Equivalently, we need to show that  $Ad_q = 0$  and  $x(\lambda) \geq 0$ .



# Answer - I

- Yes, every edge direction is a feasible direction when the problem is nondegenerate.

- Proof:

(1)  $\mathbf{A}\mathbf{d}_q = \mathbf{0}$  can be derived from  $\mathbf{M}\mathbf{M}^{-1} = \mathbf{I}$ .

(2) For nondegenerate case,

$$\mathbf{x}(\lambda) = \mathbf{x} + \lambda \begin{pmatrix} -\mathbf{B}^{-1}\mathbf{A}_q \\ e_q \end{pmatrix}$$

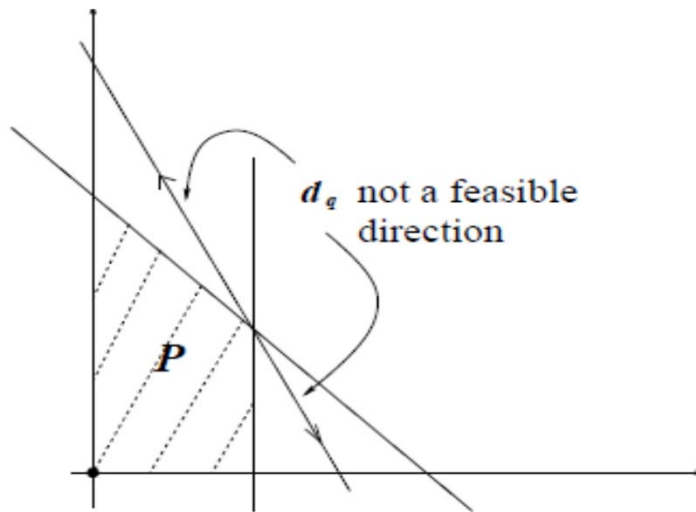
Hence  $\mathbf{x}(\lambda) \geq \mathbf{0}$  when  $\lambda$  is small enough.

*i.e.*, under nondegeneracy,

an edge direction  $\mathbf{d}_q$  is a feasible direction!

## Answer - II

- No, an edge direction is **not** necessarily a **feasible** direction when the problem is **degenerate**.
- Proof:



$$x(\lambda) = x + \lambda \begin{pmatrix} -B^{-1}A_q \\ e_q \end{pmatrix}$$

say  $x_i = 0$ , no matter how small  $\lambda$  is,  $x_i(\lambda) < 0$  !!

# Which neighbor is a good one?

- If current bsf is not optimal, which neighboring bsf is a better one?
- That means, along **which edge direction to move?**  
or, **which nonbasic variable** is a good candidate **to pivot in?**
- Observation:

$$\begin{aligned} \mathbf{z}(\mathbf{x}(\lambda)) &= \mathbf{c}^T \mathbf{x}(\lambda) \\ &= \mathbf{c}^T (\mathbf{x} + \lambda \mathbf{d}_q) \\ &= \mathbf{z}(\mathbf{x}) + \lambda [\mathbf{c}_B^T | \mathbf{c}_N^T] \begin{pmatrix} -\mathbf{B}^{-1} \mathbf{A}_q \\ e_q \end{pmatrix} \\ &= \mathbf{z}(\mathbf{x}) + \lambda [c_q - \mathbf{c}_B^T \mathbf{B}^{-1} \mathbf{A}_q] \\ &= \mathbf{z}(\mathbf{x}) + \lambda r_q \end{aligned}$$

If  $r_q = \mathbf{c}^T \mathbf{d}_q = c_q - \mathbf{c}_B^T \mathbf{B}^{-1} \mathbf{A}_q < 0$ , then  $\mathbf{d}_q$  is a good direction!

# Reduced cost

- Definition: The quantity of

$$r_q = \mathbf{c}^T \mathbf{d}_q = c_q - \mathbf{c}_B^T B^{-1} \mathbf{A}_q$$

is called a **reduced cost** with respect to the variable  $\mathbf{x}_q$ .

Theorem:

If  $\mathbf{x} = \begin{pmatrix} \mathbf{B}^{-1} \mathbf{b} \\ \mathbf{0} \end{pmatrix}$  is a bfs with  $\mathbf{B}$  and  $r_q < 0$  for

some n.b.v.  $x_q$ , then  $\mathbf{d}_q = \begin{pmatrix} -\mathbf{B}^{-1} \mathbf{A}_q \\ e_q \end{pmatrix} \in \mathbf{R}^n$

leads to an improved objective value.

# Observations

- Observation 1:

For a basic variable  $x_q \in \mathbf{B}$ ,

$$\begin{aligned} r_q &= c_q - \mathbf{c}_B^T \mathbf{B}^{-1} \mathbf{A}_q \\ &= c_q - c_q \\ &= 0. \end{aligned}$$

- Observation 2:

Any  $\mathbf{d}_q$  ( $x_q$  n.b.v.) with  $r_q < 0$  will do for the simplex method. The one with most reduced cost can be found by

$$\min_{j:\text{nonbasic}} \left\{ \frac{\mathbf{c}^T \mathbf{d}_j}{\|\mathbf{d}_j\|} \right\}.$$

# Optimality check by reduced cost

- Question:

If  $r_q \geq 0$ ,  $\forall$  n.b.v.  $x_q$ , is the current bfs optimal?

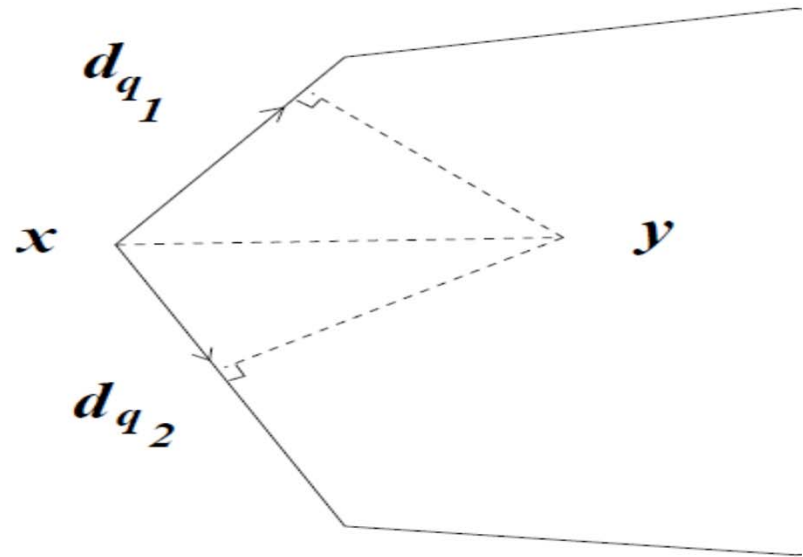
- Guess:

$$\forall y \in P,$$

$$y = x + y_{q_1} d_{q_1} + y_{q_2} d_{q_2}, \quad y_{q_1}, y_{q_2} \geq 0$$

Hence

$$c^T y = c^T x + y_{q_1} c^T d_{q_1} + y_{q_2} c^T d_{q_2} \geq c^T x + 0 = c^T x$$



# Optimality condition

- Theorem: Given a bfs  $\mathbf{x}^0 = \begin{pmatrix} \mathbf{B}^{-1}\mathbf{b} \\ \mathbf{0} \end{pmatrix}$  with basis  $\mathbf{B}$ , if  $r_q \geq 0, \forall \text{ n.b.v } x_q$ , then  $\mathbf{x}$  is optimal.

- Proof:

$$\forall \mathbf{y} \in P, \mathbf{y} = \begin{pmatrix} \mathbf{y}_B \\ \mathbf{y}_N \end{pmatrix} \geq 0, \mathbf{A}\mathbf{y} = \mathbf{b} \quad \mathbf{y} - \mathbf{x}^0 = \mathbf{M}^{-1} \begin{bmatrix} \mathbf{0} \\ \mathbf{y}_N \end{bmatrix} \text{ with } \mathbf{y}_N = \begin{bmatrix} \vdots \\ y_q \\ \vdots \end{bmatrix} \geq 0$$

Note  $\mathbf{x}_N^0 = \mathbf{0}$  and  $\mathbf{A}\mathbf{x}^0 = \mathbf{b}$

Thus

$$\begin{aligned} \mathbf{M}(\mathbf{y} - \mathbf{x}^0) &= \begin{bmatrix} \mathbf{B} & \mathbf{N} \\ \mathbf{0} & \mathbf{I} \end{bmatrix} \begin{bmatrix} \mathbf{y}_B - \mathbf{x}_B^0 \\ \mathbf{y}_N \end{bmatrix} \\ &= \begin{bmatrix} \mathbf{b} - \mathbf{b} \\ \mathbf{y}_N \end{bmatrix} \\ &= \begin{bmatrix} \mathbf{0} \\ \mathbf{y}_N \end{bmatrix}. \end{aligned}$$

$$= \begin{bmatrix} \mathbf{B}^{-1} & -\mathbf{B}^{-1}\mathbf{N} \\ \mathbf{0} & \mathbf{I} \end{bmatrix} \begin{bmatrix} \mathbf{0} \\ \mathbf{y}_N \end{bmatrix}$$

$$= \begin{bmatrix} -\mathbf{B}^{-1}\mathbf{N} \\ \mathbf{I} \end{bmatrix} \mathbf{y}_N$$

$$= \sum_{q \in N} y_q \mathbf{d}_q$$

$$i.e., \mathbf{y} = \mathbf{x}^0 + \sum_{q \in N} y_q \mathbf{d}_q$$

$$\text{Hence } \mathbf{c}^T \mathbf{y} \geq \mathbf{c}^T \mathbf{x}^0, \forall \mathbf{y} \in P.$$

# Uniqueness of optimal solution

- Corollary 1: If the reduced cost  $r_q > 0$  for every nbv  $x_q$ , then the bfs  $\mathbf{x}$  is the **unique** optimal solution.

- Corollary 2: If  $\mathbf{x}$  is an optimal bfs with some

$$r_{q_1}, r_{q_2}, \dots, r_{q_k} = 0,$$

then any point  $\mathbf{y} \in P$  such that

$\mathbf{y} = \mathbf{x} + \sum_{i=1}^k y_{q_i} d_{q_i}$  is also optimal.



# Question

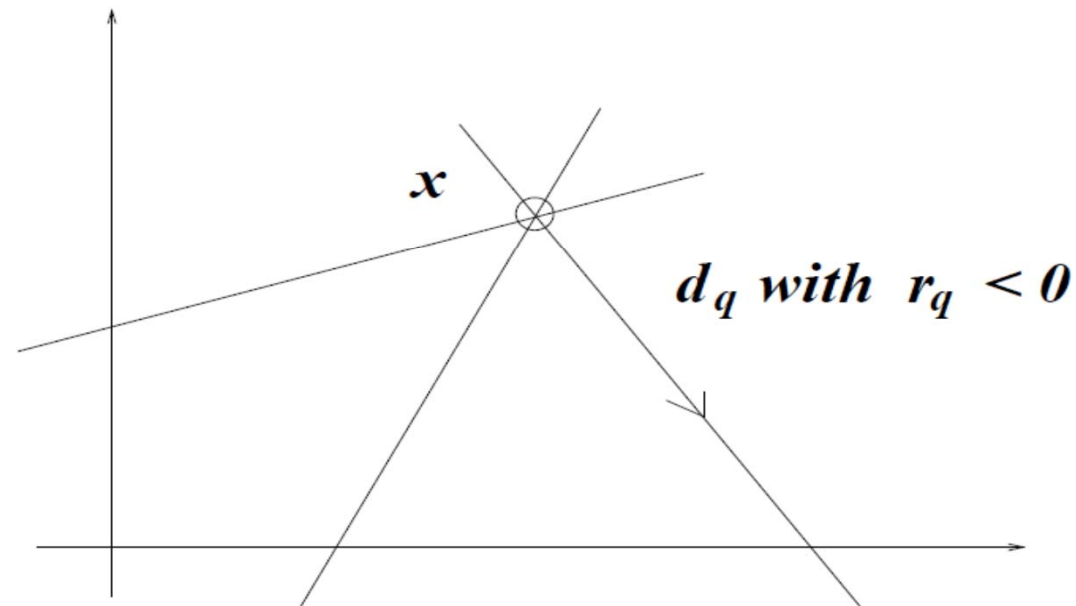
- Is the converse statement of the theorem true? i.e.,

“If a bfs  $\mathbf{x}$  is optimal, then  $r_q \geq 0$ ,  $\forall$  n.b.v  $x_q$ .”

- Answer:

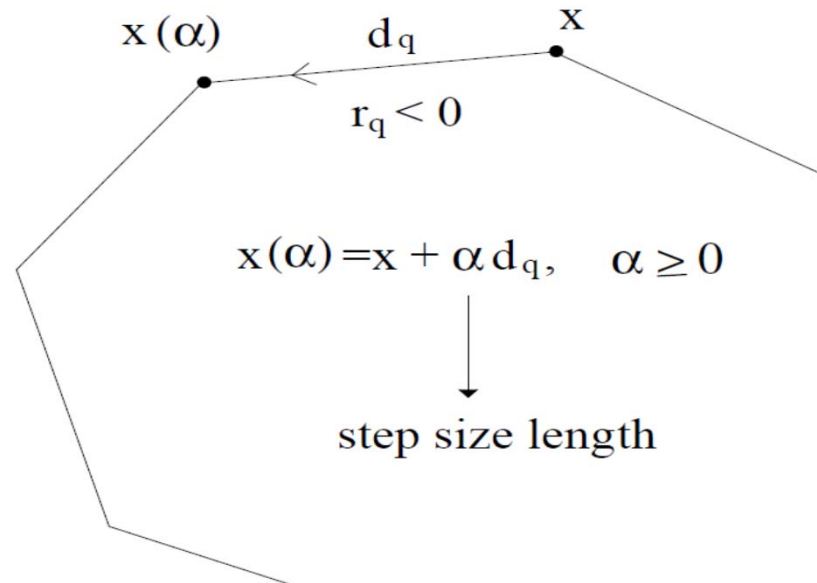
True only for the nondegeneracy case.

For degeneracy case:



# How far is my good neighbor?

- Basic concept:



- Question:

How far should we go such that  $x(\alpha)$  is an adjacent bfs?

# Analysis of step length

- We have  $\mathbf{x}(\alpha) = \mathbf{x} + \alpha \mathbf{d}_q$ ,  $\alpha > 0$ .  
with  $r_q = \mathbf{c}^T \mathbf{d}_q = c_q - \mathbf{c}_B^T B^{-1} \mathbf{A}_q < 0$ .
- Remember that  $\mathbf{A} \mathbf{d}_q = \mathbf{0}$ , thus  $\mathbf{A} \mathbf{x}(\alpha) = \mathbf{A} \mathbf{x} = \mathbf{b}$ .
- Case 1: If  $\mathbf{d}_q \geq \mathbf{0}$ , then  $\mathbf{x}(\alpha) \geq \mathbf{0}$ ,  $\forall \alpha \geq 0$ .  
Hence  $\mathbf{x}(\alpha) \in P$ ,  $\forall \alpha \geq 0$  and  
 $\mathbf{c}^T \mathbf{x}(\alpha) = \mathbf{c}^T \mathbf{x} + \alpha \mathbf{c}^T \mathbf{d}_q \longrightarrow -\infty$ , as  $\alpha \longrightarrow +\infty$ .

- Theorem:

If  $\mathbf{x}$  is a bfs with  $\mathbf{d}_q \geq \mathbf{0}$  and  $r_q < 0$ , for some  
n.b.v.  $x_q$ , then the LP is unbounded.

Note:  $\mathbf{d}_q = \begin{pmatrix} -B^{-1} \mathbf{A}_q \\ e_q \end{pmatrix}$ . Define  $\mathbf{w} \triangleq B^{-1} \mathbf{A}_q$ ,  
then  
 $\mathbf{d}_q \geq \mathbf{0} \iff \mathbf{w} \leq \mathbf{0}$

# Analysis - continue

- **Case 2:**  $\mathbf{d}_q$  has at least one component  $< 0$ .  
To keep  $\mathbf{x}(\alpha) \geq \mathbf{0}$ , we have to choose

$$\alpha = \min_{i:\text{basic}} \left\{ \frac{x_i}{-d_{qi}} \mid d_{qi} < 0 \right\}.$$

- **Observations:**

Note1:  $d_{qi} < 0$  can only happen for basic variables  
( $x_i \in \mathbf{B}$ ).

Note2:  $\alpha$  is determined by the  
Minimum ratio test.

Note3: Under nondegeneracy,

$x_i > 0$  for b.v.  $x_i$

$\Rightarrow \alpha > 0$

$\Rightarrow \mathbf{x}(\alpha)$  is a different extreme point.

For degenerate bfs, it is possible  $x_i = 0$ , then

$\alpha = 0$

$\Rightarrow \mathbf{x}(\alpha)$  stays at the same extreme point.

# Step length by minimum ratio test

- Theorem: If  $\mathbf{x}$  is a bfs, then  $\mathbf{x}(\alpha) = \mathbf{x} + \alpha \mathbf{d}_q$  is an adjacent bfs, if the step length  $\alpha$  is determined by the **minimum ratio test**.
- Note that this  $\mathbf{x}(\alpha)$  indeed moves to an **adjacent extreme point**, when the bfs  $\mathbf{x}$  is nondegenerate.

# Key steps of Simplex Method

Step1: Find a bfs  $\mathbf{x}$  with  $\mathbf{A} = [\mathbf{B}|\mathbf{N}]$ .

Step2: Check for n.b.v's

$$r_q = \mathbf{c}^T \mathbf{d}_q (= c_q - \mathbf{c}_B^T \mathbf{B}^{-1} \mathbf{A}_q).$$

If  $r_q \geq 0$ ,  $\forall$  nonbasic  $x_q$ , then the current bfs is optimal.

Otherwise, pick one  $r_q < 0$ . Go to next step.

Step3: If  $\mathbf{d}_q \geq 0$ , then LP is unbounded.

Otherwise, find

$$\alpha = \min_{i:\text{basic}} \left\{ \frac{x_i}{-d_{qi}} \mid d_{qi} < 0 \right\}.$$

Then  $\mathbf{x} \leftarrow \mathbf{x} + \alpha \mathbf{d}_q$  is a new bfs.

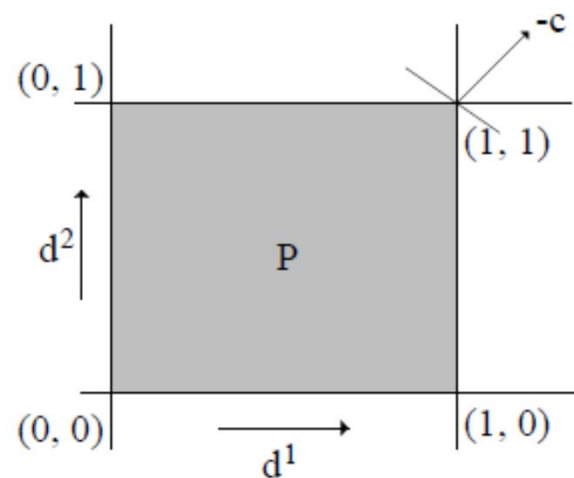
Update  $\mathbf{B}$  and  $\mathbf{N}$ . Go to Step 2.

# Main result

- Theorem: Under the nondegeneracy assumption, simplex method terminates in a finite number of iterations with either an unbounded minimum, or an optimal solution to a given LP.

# Example

$$\begin{array}{ll}\text{Min} & -x_1 - x_2 \\ \text{s.t.} & x_1 \leq 1 \\ & x_2 \leq 1 \\ & x_1, x_2 \geq 0\end{array}$$



$$\begin{array}{ll}\min & -x_1 - x_2 \\ & x_1 + x_3 = 1 \\ & x_2 + x_4 = 1 \\ & x_1, x_2, x_3, x_4 \geq 0\end{array}$$



# Example – first iteration

$$\begin{array}{ll}
 \text{min} & -x_1 - x_2 \\
 \text{bfs\#1: b.v. } \{x_3, x_4\}, \text{ n.b.v. } \{x_1, x_2\} & x_1 + x_3 = 1 \\
 & x_2 + x_4 = 1 \\
 & x_1, x_2, x_3, x_4 \geq 0
 \end{array}$$

$$\mathbf{x} = \begin{bmatrix} 1 \\ 1 \\ 0 \\ 0 \end{bmatrix} \quad \mathbf{A} = [\mathbf{B} | \mathbf{N}] = \begin{bmatrix} 1 & 0 & 1 & 0 \\ 0 & 1 & 0 & 1 \end{bmatrix}$$

$$\mathbf{B}^{-1} = \begin{bmatrix} 1 & 0 \\ 0 & 1 \end{bmatrix}^{-1} = \begin{bmatrix} 1 & 0 \\ 0 & 1 \end{bmatrix} = \mathbf{I} \quad \mathbf{B}^{-1}\mathbf{N} = \mathbf{N} = \begin{bmatrix} 1 & 0 \\ 0 & 1 \end{bmatrix} \quad \mathbf{M}^{-1} = \begin{bmatrix} 1 & 0 & -1 & 0 \\ 0 & 1 & 0 & -1 \\ 0 & 0 & 1 & 0 \\ 0 & 0 & 0 & 1 \end{bmatrix}$$

Example – check reduced cost for optimality

$$r_1 = \mathbf{c}^T \mathbf{d}^1 = [0 \ 0 \ -1 \ -1] \begin{bmatrix} -1 \\ 0 \\ 1 \\ 0 \end{bmatrix} = -1 < 0$$

$$r_2 = \mathbf{c}^T \mathbf{d}^2 = [0 \ 0 \ -1 \ -1] \begin{bmatrix} 0 \\ -1 \\ 0 \\ 1 \end{bmatrix} = -1 < 0$$

## Example – moving to better neighbor

Pick  $\mathbf{d}^1 (\not\geq 0)$ , so  $x_1$  enters the basis.

$$\alpha = \min_i \left\{ \frac{x_i}{-d_i^1} \mid d_i^1 < 0 \right\} = \frac{x_3}{-d_{x_3}^1} = -\frac{1}{-1} = 1$$

$$\mathbf{x} \longleftarrow \mathbf{x} + \alpha \mathbf{d}^1 = \begin{bmatrix} 1 \\ 1 \\ 0 \\ 0 \end{bmatrix} + 1 \begin{bmatrix} -1 \\ 0 \\ 1 \\ 0 \end{bmatrix} = \begin{bmatrix} 0 \\ 1 \\ 1 \\ 0 \end{bmatrix}$$

So,  $x_3$  leaves the basis.

**bfs#2:** b.v.  $\{x_1, x_4\}$ , n.b.v.  $\{x_3, x_2\}$

## Example – second iteration

bfs#2: b.v.  $\{x_1, x_4\}$ , n.b.v.  $\{x_3, x_2\}$

$$\mathbf{A} = [\mathbf{B}|\mathbf{N}] = \begin{bmatrix} 1 & 0 & 1 & 0 \\ 0 & 1 & 0 & 1 \end{bmatrix}$$

$$\mathbf{M}^{-1} = \begin{bmatrix} 1 & 0 & -1 & 0 \\ 0 & 1 & 0 & -1 \\ 0 & 0 & 1 & 0 \\ 0 & 0 & 0 & 1 \end{bmatrix}$$

## Example – optimality check

$$r_3 = \mathbf{c}^T \mathbf{d}^3 = [-1 \ 0 \ 0 \ -1] \begin{bmatrix} -1 \\ 0 \\ 1 \\ 0 \end{bmatrix} = 1 > 0$$

$$r_2 = \mathbf{c}^T \mathbf{d}^2 = [-1 \ 0 \ 0 \ -1] \begin{bmatrix} 0 \\ -1 \\ 0 \\ 1 \end{bmatrix} = -1 < 0$$

## Example – move to a better neighbor

Pick  $\mathbf{d}^2(\not\geq 0)$ , so  $x_2$  enters the basis.

$$\alpha = \frac{x_4}{-d_{x_4}^2} = -\frac{1}{-1} = 1$$

$$\mathbf{x} = \begin{bmatrix} 1 \\ 1 \\ 0 \\ 0 \end{bmatrix} + 1 \begin{bmatrix} 0 \\ -1 \\ 0 \\ 1 \end{bmatrix} = \begin{bmatrix} 1 \\ 0 \\ 0 \\ 1 \end{bmatrix}$$

So,  $x_4$  leaves the basis.

**bfs#3:** b.v.  $\{x_1, x_2\}$ , n.b.v.  $\{x_3, x_4\}$

## Example – third iteration

**bfs#3:** b.v.  $\{x_1, x_2\}$ , n.b.v.  $\{x_3, x_4\}$

$$A = [B|N] = \begin{bmatrix} 1 & 0 & 1 & 0 \\ 0 & 1 & 0 & 1 \end{bmatrix} \quad M^{-1} = \begin{bmatrix} 1 & 0 & -1 & 0 \\ 0 & 1 & 0 & -1 \\ 0 & 0 & 1 & 0 \\ 0 & 0 & 0 & 1 \end{bmatrix}$$

$$r_3 = \mathbf{c}^T \mathbf{d}^3 = [ -1 \quad -1 \quad 0 \quad 0 ] \begin{bmatrix} -1 \\ 0 \\ 1 \\ 0 \end{bmatrix} = 1 > 0$$

$$r_4 = \mathbf{c}^T \mathbf{d}^4 = [ -1 \quad -1 \quad 0 \quad 0 ] \begin{bmatrix} 0 \\ -1 \\ 0 \\ 1 \end{bmatrix} = 1 > 0$$

$$\mathbf{x} = \begin{bmatrix} 1 \\ 1 \\ 0 \\ 0 \end{bmatrix} \text{ (optimal!)}$$

# How to start the simplex method ?

- How to get an **initial basic feasible solution**?
  - eye inspection
  - randomly generate (test of luck)
  - systematic approach
    1. **Two-phase** method (Phase I problem)
    2. **big-M** method



# Two-phase method

- Step 1. Make the right hand side vector nonnegative:

$$\begin{array}{ll} \text{Min} & \mathbf{c}^T \mathbf{x} \\ \text{(LP)} & \text{s. t. } \mathbf{Ax} = \mathbf{b} (\geq 0) \\ & \mathbf{x} \geq 0 \end{array}$$

- Step 2: Add  $m$  artificial variables for Phase 1 problem:

$$\mathbf{u} = \begin{bmatrix} u_1 \\ u_2 \\ \vdots \\ u_m \end{bmatrix} \quad \begin{array}{ll} \text{Min} & \sum_{i=1}^m u_i \\ \text{(PhI)} & \text{s. t. } \mathbf{Ax} + \mathbf{Iu} = \mathbf{b} (\geq 0) \\ & \mathbf{x}, \mathbf{u} \geq 0 \end{array}$$

## What're special about Phase I problem ?

1.  $\mathbf{u} = b, \mathbf{x} = 0$  is a bfs of (PhI).
2. (PhI) is bounded below by 0.
3. (LP) is feasible if and only if  $\mathbf{z}_{PhI}^* = 0$
4. Under nondegeneracy, if  $\mathbf{z}_{PhI}^* = 0$ , then an optimal solution of (PhI) is a bfs of (LP).

## How about degenerate case ?

5. If  $\mathbf{z}_{PhI}^* = 0$  at an optimal bfs which is degenerate with at least one artificial variable  $u_i$  in the basis.

Suppose that  $u_i = 0$  is the  $k$ -th basic variable in the current basis, then

- (1) if  $e_k^T \mathbf{B}^{-1} \mathbf{A}_q \neq 0$  for a n.b.v.  $x_q$ , then  $u_i$  can be replaced by  $x_q$  to form a starting basis.
- (2) if  $e_k^T \mathbf{B}^{-1} \mathbf{A}_q = 0$ ,  $\forall$  n.b.v.  $x_q$ , then the  $k$ -th row of  $\mathbf{Ax} = \mathbf{b}$  is redundant. We remove it and start again.

# Implication

- Finding a **starting basic feasible solution** is as difficult as finding an **optimal solution** with a given basic feasible solution.

# Big-M method

- Add a big penalty  $M > 0$  to each artificial variable.
- Combine phase I problem with the original problem to consider a big-M problem:

$$\begin{aligned} \text{Min} \quad & \sum_{j=1}^n c_j x_j + \sum_{i=1}^m M u_i \\ \text{s. t.} \quad & \mathbf{Ax} + \mathbf{Iu} = \mathbf{b} (\geq 0) \\ & \mathbf{x}, \mathbf{u} \geq 0 \end{aligned}$$

# What're special about big-M problem

1.  $\mathbf{x} = 0, \mathbf{u} = b$ , is a bfs.

$$\text{Min } \sum_{j=1}^n c_j x_j + \sum_{i=1}^m M u_i$$

2.  $\mathbf{z}^*$  can be finite at an optimal solution  $\begin{pmatrix} \mathbf{x}^* \\ \mathbf{u}^* \end{pmatrix}$  or unbounded below.

$$\text{s. t. } \mathbf{Ax} + I\mathbf{u} = \mathbf{b} (\geq 0)$$

$$\mathbf{x}, \mathbf{u} \geq 0$$

3. Suppose  $\mathbf{z}^*$  is finite at  $\begin{pmatrix} \mathbf{x}^* \\ \mathbf{u}^* \end{pmatrix}$ . If

(i)  $u^* = 0$ ,

then  $\forall \mathbf{x}$  feasible to (LP),  $\begin{pmatrix} \mathbf{x} \\ 0 \end{pmatrix}$  is feasible to (big-M). Thus

(ii)  $u^* \neq 0$ ,

then for  $\mathbf{x}$  feasible to (LP),  $\begin{pmatrix} \mathbf{x} \\ 0 \end{pmatrix}$  is feasible to (big-M) and

$$\mathbf{c}^T \mathbf{x} + M \times 0 \geq \mathbf{c}^T \mathbf{x}^* + M \sum_{i=1}^m u_i^*$$

$$\mathbf{c}^T \mathbf{x} + M \times 0 \geq \mathbf{c}^T \mathbf{x}^* + M \sum_{i=1}^m u_i^*$$

$$\mathbf{c}^T \mathbf{x} \geq \mathbf{c}^T \mathbf{x}^* + 0$$

*i.e.*,  $\mathbf{x}^*$  is optimal to (LP).

But this is impossible for  $M$  is large enough. Hence  $P = \emptyset$ .

4. If  $\mathbf{z}^* \rightarrow -\infty$  with all  $u_i = 0$ , then (LP) is unbounded below. Otherwise,  $P = \emptyset$ .

# Big-M problem

- Question: How big should M be ?

- Example:

$$\begin{array}{ll}\text{Min} & x_1 \\ \text{(LP) s. t.} & \epsilon x_1 - x_2 - x_3 = \epsilon \ (\epsilon > 0) \\ & x_1, x_2, x_3 \geq 0.\end{array}$$

Observe the constraint

$$x_1 = \frac{\epsilon + x_2 + x_3}{\epsilon}$$

Hence,  $\begin{bmatrix} 1 \\ 0 \\ 0 \end{bmatrix}$  is the optimal bfs with  $\mathbf{z}^* = 1$

# How big should M be ?

- Big-M problem: 
$$\begin{aligned} \text{Min} \quad & x_1 + Mu \\ \text{s. t.} \quad & \epsilon x_1 - x_2 - x_3 + u = \epsilon \\ & x_1, x_2, x_3, u \geq 0. \end{aligned}$$

- Observations:

1.  $\begin{bmatrix} 0 \\ 0 \\ 0 \\ \epsilon \end{bmatrix}$  is a bfs with  $\mathbf{z} = M\epsilon$ .

2.  $\begin{bmatrix} 1 \\ 0 \\ 0 \\ 0 \end{bmatrix}$  is a bfs with  $\mathbf{z} = 1$ .

3. To make sure (Big-M) generates a bfs to (LP), we need  $M\epsilon > 1$  or  $M > 1/\epsilon$ .  
But remember that  $\epsilon$  can be arbitrarily small!



# Consequence

- Commercial LP solvers prefer using the two-phase method.

# Prevent cycling for finite termination

- Problem: When LP is **degenerate**,

$$x_p = 0 \text{ for some b.v. } x_p$$

$\Rightarrow$  step-length  $\alpha = 0$

$\Rightarrow \mathbf{z} = \mathbf{c}^T \mathbf{x} = \mathbf{c}_B^T \mathbf{B}^{-1} \mathbf{b}$  is not strictly decreasing!

- Key idea: Keep **something strictly monotone**.

1. **Brand's rule**: Leaving and entering in order.

2. **Lexicographic rule (1955)**:  $[\mathbf{c}_B^T \mathbf{B}^{-1} \mathbf{b} \mid \mathbf{c}_B^T \mathbf{B}^{-1}]$

\*R.G. Bland, New finite pivoting rules for the simplex method, Math. Oper. Res. 2 (1977) 103–107.