

BATTALION TIME MANAGEMENT



TIME MANAGEMENT TOOLS:

Battalions coordinate and deconflict operational events against time. During Home Station operations, unit events center themselves around training events. During forward deployments, unit events are centered around operational missions.

Common to most staffs, these products normally take the shape of three distinct products; the **Long Range Training Calendar (LRTC)**, **Short Range Training Calendar (SRTC)**, and **Battle Rhythm**. The following pages present various generalized samples using common Microsoft-based software.

Because calendar products are based around training and operational events, the operations staff (**S3**) are commonly the proponent of these products. The administrative distribution and product knowledge management is commonly managed by the S3. Staffs must constantly ask themselves, "Are we managing time effectively?" and "Do these time management events serve the purpose for which they are designed in the most efficient manner?"; when the answer is No... staffs adjust and reengage.

Note: Modern military doctrine in most militaries do not adequately address these types of products... the type of products that are behind what drives an organization. These are not taught in schools and are learned by non-commissioned and commissioned officers that grow on staffs from the battalion level where Soldiers are first exposed to staff operations. Products like these derive themselves from the need to effectively manage time, manage expectations, and make operations efficient and effective.



BATTLE RHYTHM



BATTLE RHYTHM:

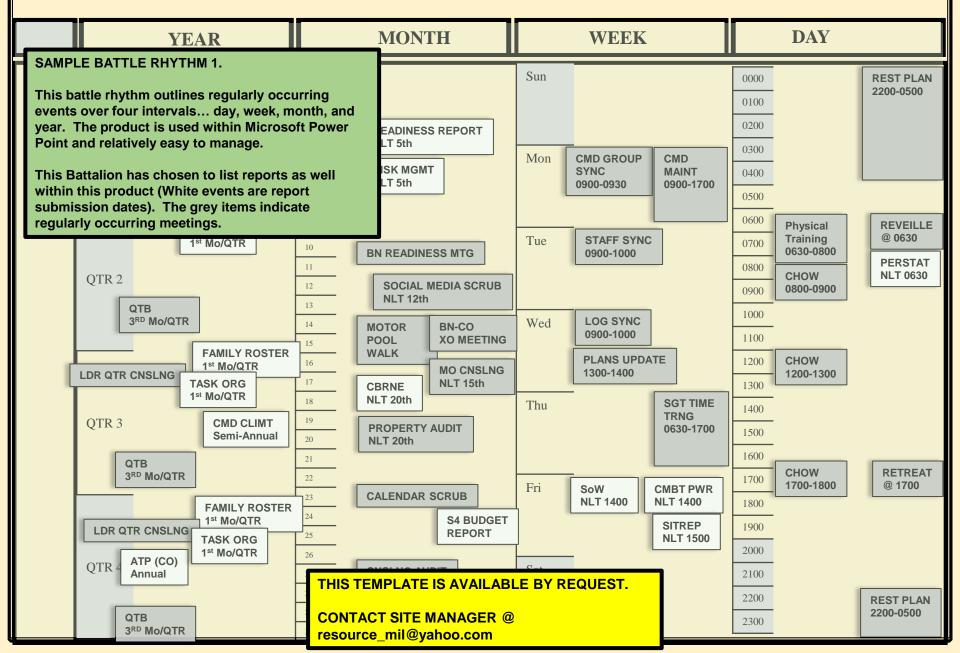
"Commanders establish the unit's training battle rhythm to integrate and synchronize training activities, meetings, briefings, conferences, and reports. Establishing a training battle rhythm helps sequence and formalize these activities to regulate the flow and sharing of training information across the command." 3-2, FM 7-0

This Battle Rhythm section outlines three different approaches to visualizing and working with battle rhythms at the battalion level. Battle Rhythm Events listed in this product each have their own defined format; host/audience, event timeline, agenda, and purpose. The Battalion Staff SOP can be one way a staff can ensure these processes are standardized accordingly. This section also presents sample formats for some of the listed events.



BATTALION BATTLE RHYTHM – SAMPLE 1

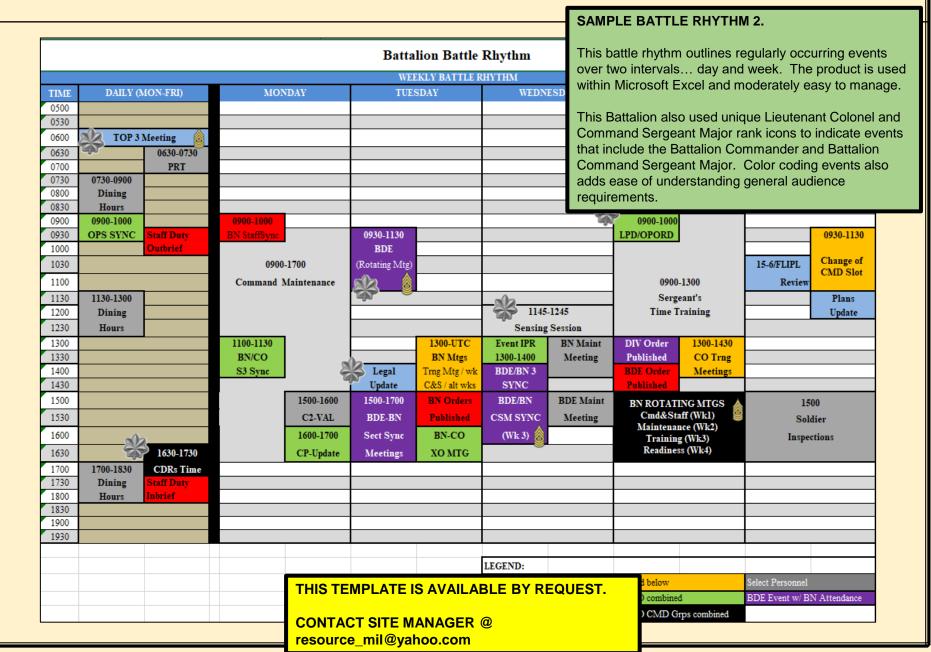






BATTALION BATTLE RHYTHM – SAMPLE 2







BATTALION BATTLE RHYTHM – SAMPLE 3



SAMPLE BATTLE RHYTHM 3.

BATTALION BATTLE RHYTHM (2055)

This battle rhythm outlines regularly occurring events over various intervals. The product is used within Microsoft Word generally easy to manage.

				Microsoft Word generally easy to manage.		
	//WEEKLY	1	1	-		
When	0615-0630 Staff Duty Oubrief 0630-0800 Physical Trng 0900-0930 Command Sync 1000-1045 Command Huddle	Tuesday 1000-1100 Legal Update 1300-1400 BN-CO XO Sync 1500 BN Orders Published	Wednesday 1000-1200 BN IPR Event Window 1300-1400 BDE/BN S3 Sync 1300-1500 BDE/BN CSM Sync	Thursday 0630-1700 Sergeant's Time Trng 0930-1130 Rotation MTG Window	Friday 0930-1130 Change of Command Window 1000-1130 Plans Update	
	EKLY	T1	1 187 - 1 1 - · ·	T	Letter	
When 1 ST V	Monday Veek	Tuesday	Wednesday	Thursday 0930-1130 BN Command & Staff	Friday	
2 nd V	Veek	1300-1400 Maintenance Meeting		0930-1130 BN Training Meeting		
3 rd V	Veek			0930-1130 BN Readiness Meeting		
4 th V	Veek	1300-1400 Property Review		0930-1130 BN Maintenance Meeting		
ERLY MONTHLY	Property Inspections (Unannounced) (Second Half of Month) Command Sergeant Major Fitness Review (Mid-Month) Quarterly Training Brief (Mid-Month)					
QUARTERLY	Quarterly Resource Review Quarterly Training Guidance Publish					
ANNUAL	Annual Training Guidance Publish (No Later Than (NLT) Mid-October. Personnel Records Review Staff Assisted Visits / Inspector General Review					
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THIS TEMPLATE IS AVAILABLE BY REQUEST.



BATTLE RHYTHM – SAMPLE EVENT DETAILS



BATTLE RHYTHM EVENT DETAILS.

The Sample Events on the following pages offer events descriptions and a condensed view of the digital presentation documents that are commonly adhered to within battalion staffs. These event standardizations are codified within the Staff SOP and are maintained by the Battalion Operations Sergeant Major or operations shop designee (S3 Staff).

For a more thorough event product packet with editable sample digital products contact your local advisor.



BATTLE RHYTHM MEETING STANDARDS BN BATTLE UPDATE BRIEF



EVENT: Battle Update Brief (BUB) (Combat or Training Environment)

Frequency: Daily.

Location: Tactical Operations Center (TOC) Time: 0600-0630 / (Alternate 1600-1630)

Audience:

Battalion Commander (BN CDR)
Battalion Sergeant Major (BN CSM)

Battle Staff S-3

Battle Captain (Battle Staff OIC)

Battle NCO (S-3 OPS SGM or Designee)

Intelligence Cell OIC Logistics Cell OIC

Reconnaissance Liaison

Purpose:

Review current situation and address any updates/information relevant to intelligence and commander's decision points.

Format:

The tactical BUB format is addressed in the next slide of this presentation. The host (Battle Captain) guides the brief. This brief should only last between 4-5 minutes and is meant as a concise update to keep the commander informed of the operational environment.

Battle Captain (S3 Staff)	2. S2 (Intelligence)	3. Fire Support (CUOPS Cell)
Current Mission/Intent Current Task Organization Current Unit Locations/Status Significant Activities (Past 12hrs) Critical Events Timeline Status of RFis Current Battlespace	Enemy Situation (wf Location/Status) Enemy Decision Points/COA Weather/Light Data Reconnaissance Status Collection Status Sensors (Air-Ground) Status	Artillery Available/Location/Status Artillery No Fire Area Review Supporting Fire Plan Battle Damage Coordinated Firing Line Review
4. Engineer (CUOPS Cell)	5. Air Defense (CUOPS Cell)	6. CBRNE (CUOPS Cell)
Systems Available/Location/Status Task Organization Sunivability/Cntr-Mobility Dig Status/Time to Completion	Air Defense Available/Location/Status Range of Coverage Air Warning Status Special Equipment Status	Downwind SITREP Current/Anticipated Threat Employment Conditions Decon Site Locations Progress/Results of CBRNE Recon
7. Sustainment (LOG Cell)	8, S6 (LOG Cell)	SGM/NCOIC (Command Staff)
Sustainment Status Personnel Status Critical Supplies Maintenance Status Support Center Status Sustainment C2 MED Status	Status of Digital Comms Retrans Status Location Planned Support Change in Encryption	Main Tactical Center Status Alternate Tactical Center Status
10. XO (Command Staff)	11. CSM (Command Staff)	12. CDR (Command Staff)
Focus Points General Comments/Concerns	Focus Points (Centered on Soldier) General Comments/Concerns	Focus Points General Comments/Concerns Priorities

EVENT: Battle Update Brief (BUB)
(Home-Station Environment)

Frequency: Daily.

Location: Staff Duty Post or Commander's Office

Time: 0600-0630 / (Alternate 1600-1630)

Audience:

BN CDR. BN CSM

BN S-3

BN S-1

Staff Duty OIC / NCOIC

Purpose

Review battalion status, interferences to training, and administrative emergencies.

Format:

The Home-Station BUB is addressed in the slides immediately following the tactical BUB. This brief, like the tactical BUB, should ideally last between 4-5 minutes and serves the same general purpose as a tactical BUB; usually less the intelligence enemy updates.

Home-Station Update Brief					
Staff Duty OIC/NCOIC	2. S1	3. S3			
Last-24 Significant Events Ongoing Emergency Events Current Training Events/Status	Personnel Changes/New-Arrivals	Last-24 Orders Next-2448 Orders Pending Top-3 Concerns			
4. CSM (Alternate OPS SGM)	5. CDR (Alternate Executive Officer)				
Last-24 Soldier Concerns Next-24448 Soldier Priorities Top-3 Concerns	Review Profites Plans Adjustments Top-3 Concerns				

THESE TEMPLATES ARE AVAILABLE BY REQUEST.



BATTLE RHYTHM MEETING STANDARDS BN MAINTENANCE MEETING



EVENT: Battalion Maintenance Meeting

Frequency: Weekly, Tuesday.

Location: Battalion Conference Room

Time: 1030-1130

Audience:

BN Executive Officer

BN S4 (or designated representative)

BN Support Company Maintenance Officer

BN Support Company Maintenance Chief

HQ Company Executive Officer

Support Company Executive Officer

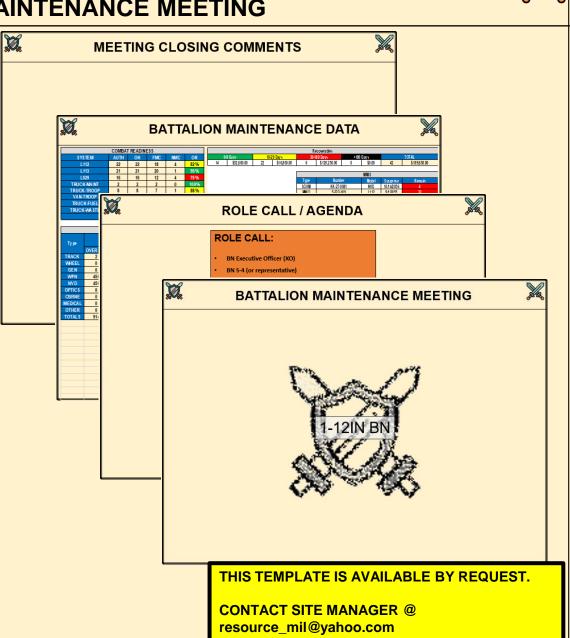
Maneuver Company Executive Officers (x3)

Purpose:

Review current unit maintenance status. Align maintenance efforts, identify friction points, discuss lessons learned.

Format:

This military is assigned a Maintenance Officer and Maintenance Chief within their Support Company; tasked to oversee all battalion maintenance. These two Soldiers host the meeting. In some militaries the battalion executive officer or battalion S-4 will host the meeting. The Maintenance Officer reviews all maintenance followed by each company executive officer briefing their current maintenance picture. This helps the Executive Officer understand what companies leaders are handling maintenance as well as which companies may need additional assistance if they demonstrate a weak knowledge of their maintenance outlook or do not appear to understand and apply the priorities to their workload.





BATTLE RHYTHM MEETING STANDARDS LOGISTICS SYNC



EVENT: Battalion Logistics Synchronization (LOGSYNC)

Frequency: Weekly, Thursday.

Location: Battalion Conference Room

Time: 1030-1130

Audience:

BN Executive Officer

BN S4 (or designated representative)

BN Support Company Maintenance Officer

BN Support Company Maintenance Chief

HQ Company Executive Officer

Support Company Executive Officer

Maneuver Company Executive Officers (x3)

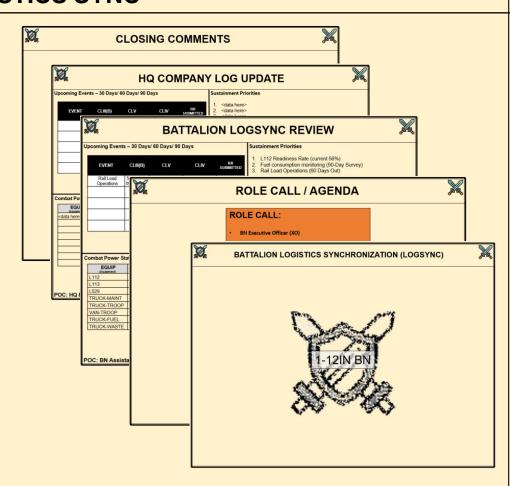
Purpose:

For the staff and subordinate units to provide a timely update to sustainment operations across the battalion and discuss friction points.

Format:

This military is assigned a Maintenance Officer and Maintenance Chief within their Support Company; tasked to oversee all battalion maintenance. The Battalion S-4 is the host. The output of this meeting are logistics adjustments to meet training resource requirements and/or combat operations requirements by priority.

NOTE: This brief is somewhat similar in nature to the maintenance meeting in content and almost always identical in audience ... it can be combined depending on unit equipment complexity and Commander & S4 approach to the logistics problemset in sum.



THIS TEMPLATE IS AVAILABLE BY REQUEST.



BATTLE RHYTHM MEETING STANDARDS COMMAND & STAFF SYNC



EVENT: <MEETING EVENT HERE>

Frequency: <DATA> Location: <DATA> Time: <DATA>

Audience: <DATA>

Purpose: <DATA>

Format: <DATA>



BATTLE RHYTHM MEETING STANDARDS READY & RESILIENT SYNC



EVENT: <MEETING EVENT HERE>

Frequency: <DATA> Location: <DATA> Time: <DATA>

Audience: <DATA>

Purpose: <DATA>

Format: <DATA>



BATTLE RHYTHM MEETING STANDARDS BN-TO-BDE QUARTERLY TRAINING BRIEF



EVENT: <MEETING EVENT HERE>

Frequency: <DATA> Location: <DATA> Time: <DATA>

Audience: <DATA>

Purpose: <DATA>

Format: <DATA>



BATTLE RHYTHM MEETING STANDARDS CO-TO-BN QUARTERLY TRAINING BRIEF



EVENT: <MEETING EVENT HERE>

Frequency: <DATA> Location: <DATA> Time: <DATA>

Audience: <DATA>

Purpose: <DATA>

Format: <DATA>



BATTLE RHYTHM MEETING STANDARDS PLANS UPDATE BRIEF



EVENT: <MEETING EVENT HERE>

Frequency: <DATA> Location: <DATA> Time: <DATA>

Audience: <DATA>

Purpose: <DATA>

Format: <DATA>



BATTLE RHYTHM MEETING STANDARDS STAFF SECTION SYNC



EVENT: <MEETING EVENT HERE>

Frequency: <DATA> Location: <DATA> Time: <DATA>

Audience: <DATA>

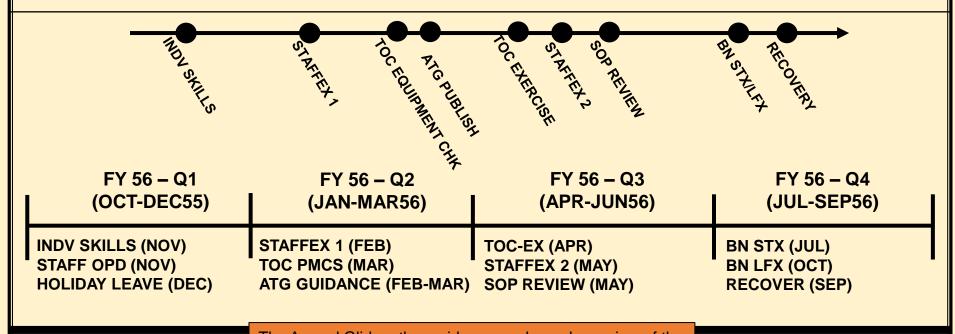
Purpose: <DATA>

Format: <DATA>



BATTALION FY56 LRTC GLIDEPATH





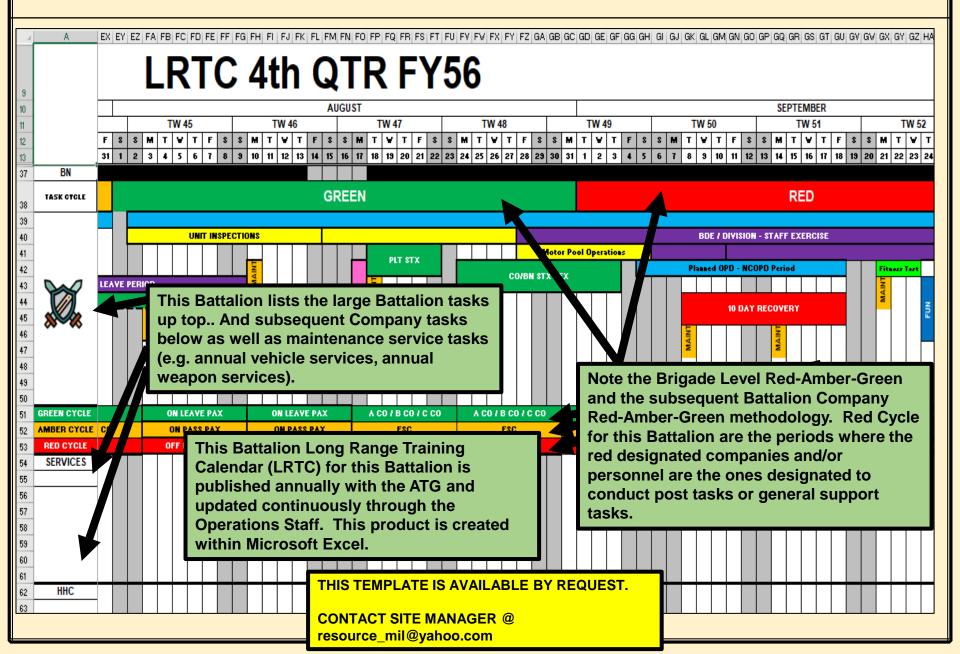
The Annual Glidepath provides a condensed overview of the general progression of main events that drive all subsequent events. This LRTC has minimal data on it and can serve a Battalion as a general means of communicating the year's glidepath.

THIS TEMPLATE IS AVAILABLE BY REQUEST.



BATTALION FY56 LRTC







Short Range Training Calendar (SRTC) – Example 1



	29SEP-05OCT	06-12OCT	13-19OCT	20-26OCT	270CT-02NO	V 03-09NOV	10-16NOV	
	WK01	WK02	WK03	WK04	WK05	WK06	WK07	
KEY EVENTS	• STAFF DUTY SOP COMPLETE • OPD • S1 SOP REVIEW	•NCOPD EVENT •STAFF ASSISTED INSPECTION VISIT (BDE)	•QUARTERLY TRIANING BRIEF TO BRIGADE •PUBLISH QUARTERLY GUIDANCE	•LEAVE PERIOD •STAFFEX 1 PLANNING SESSION	•BN FTX PLAI REVIEW •STAFFEX 1 COMMANDE UPDATE BRIEF	WINDOW	•VETERAN'S DAY (08-11)	
		• FAMILY INTEGRATION PREPARATION			This Battalion Short Range Calendar is useful for Battalion Command and Battalion Staff to coordinate, deconflict, and adjust planning from one week to three months out. This example uses a Microsoft Power Point format that is maintained by the Commander's Assistant, the Commander's Adjutant (S1), or the S3 appointed person. The manager of this calendar system coordinates with the S3 to transpose Long Range Events onto the			
WK: / Event: Location: Trainer: Plan Due NLT		(L Date:	WK: / Ev Location: Trainer: Plan Due	ent: / Date(s):	Short Range (Calendar as requi	red.	
WK: / Event: Location: Trainer: Plan Due NLT	` '	(L Date: CO	IS TEMPLATE IS NTACT SITE MAN ource_mil@yaho	NAGER @	REQUEST.			



Short Range Training Calendar (SRTC) – Example 2



